

AZT under fire

The best HIV/Aids treatments now

Page 7

Worth watching

Miniature barcodes and white noise

Page 10

Today's surveys

Paints and the Switzerland environment East Kent

Section II, Section IV & Pages 25-27

IN SATURDAY'S

Weekend FT
Blood brothers:
a Zulu divide

FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY, APRIL 9, 1994

£8523

Premier and UN observers killed in Rwanda unrest

A spate of murder and pillaging in Rwanda yesterday claimed the lives of Agathe Uwilingiyimana, the prime minister, and three Belgians acting as military observers for the United Nations. The murders followed the assassination on Wednesday night of Juvenal Habyarimana, president of the impoverished east African country, together with Burundi president Cyprien Ntaryamira whose aircraft was hit by rocket fire as it landed at Kigali, capital of Rwanda. Page 4

Accord on 'smart' French M-armist French prime minister Edouard Balladur appears to have struck a compromise with President Mitterrand on nuclear weaponry that could head off the country's development of "smart" atomic arms such as the long-range M5 nuclear missile. Page 14

Adams pessimistic on ceasefire Sinn Féin president Gerry Adams said he believed it was unlikely that the IRA would extend its 72-hour ceasefire which ended at midnight. Page 6

Worker rights' dispute ended The US and developing countries settled a dispute over workers' rights which had threatened to overshadow the signing of a global trade accord in Morocco next week. Page 14; So near, yet so far, Page 13; Dumping rules, Page 5

Moscow in disarray In the latest incident pointing to disarray in the Russian government, foreign minister Andrei Kozyrev denied that a presidential order had been issued setting up 30 military bases in former Soviet states. Page 2

Fears for Gascoigne over leg injury

The career of Lazio and England footballer Paul Gascoigne, left, could be in jeopardy after the midfielder player broke his right leg in two places in a tackle during training. The same leg needed two operations three years ago after he tore knee ligaments at the start of an English FA cup final match.

Daimler slashes dividends Stark contrasts in Germany's financial and industrial sectors were highlighted with the announcement of a 38 per cent cut in Daimler-Benz's dividend and a 12.5 per cent increase at Dresdner Bank. Page 15; Markets, Section II

Amec, UK construction, engineering and property group, returned to the black last year, making pre-tax profits of £22m (\$30.8m). But chairman Sir Alan Cookson said the group was likely to remain difficult. Page 16; Lex, Page 14

BP bonuses under fire BP shareholders attacked incentive schemes for company managers at the oil company's annual meeting in London. Page 16

Invesco, international fund management group, reported annual profits sharply up to £33.4m (\$48.8m) after a year of worldwide restructuring and negative publicity in the UK. Page 23; Lex, Page 14

Highland Distilleries, Scotch whisky producer, has bucked the trend of falling profits in the industry lifting pre-tax profits by 10 per cent to £23.4m (\$34.2m) in the six months to end-February. Page 16

White House dilemma The White House wants to nominate Senator George Mitchell to the US Supreme Court while allowing him to remain Senate majority leader for the rest of the political year. Page 3

Run on escudo Portuguese prime minister Anibal Cavaco Silva was blamed for provoking an attack on the escudo by speculators. Page 2

Japan silent on N Korea threats The possibility that North Korea is developing nuclear weapons has stirred deep private concerns in Japan that are masked by a public calm. Page 4

Australia jobless total 'to fall' Australia is forecast to see a fall in its unemployment rate to below 10 per cent by the end of this year after it fell to 10.3 per cent last month. Page 4

Dhaka protesters shot Bangladesh's main opposition leader Sheikh Hasina said six people were shot dead during anti-government rallies in Dhaka.

Out in the cold Disgraced skater Tonya Harding has been excluded from a White House reception for the US Winter Olympics team next week.

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,129.8 (-2.5)	New York headline	5,471.8
Yield	5.88	London	1.4718
FT-SE Euroshare 100	1,467.70 (+11.67)	\$	1.657 (1.4878)
FT-SE-A All Share	1,578.41 (+0.14)	DM	2,820.4 (2.5173)
Nikkei	19,850.38 (+104.24)	FFr	8,826 (8.8074)
New York headline	5,471.8 (-2.5)	Sfr	2,1287 (2.1273)
Dow Jones Ind Ave	3,671.95 (-7.78)	Y	153.778 (153.49)
S&P Composite	448.19 (+0.10)	2 index	79.8 (same)
US LIGHTHOUSE RATES		DOLLAR	
Federal Funds	3.75	New York headline	1.4718
3-mo Treas Bill Yld	3.611%	DM	1.7183
Long Bond	7.218%	FFr	5.878
Yield	7.218%	Sfr	1.4483
LONDON MONEY		Y	104.86
3-mo Interbank	5.5%	London	1.7181 (1.7151)
Life long gilt future	Jan 1995 (Jan 05)	FFr	5.894 (5.894)
NORTH SEA OIL (Aargau)		Sfr	1.451 (1.448)
Brent 15-day (May)	\$14.42 (14.40)	Y	104.825 (104.578)
Gold		\$ Index	65.7 (65.5)
New York Comex (Jun)	\$356.1 (357.1)	Y Tokyo share	Y 104.27
London	\$356.4 (357.5)		

Ames	64.52	Grace	10.50	Lux	1.45	Qatar	0.1520
Bahrain	DM 250	Hong Kong	HK\$ 18	Algeria	1.45	Saudi	0.1520
Bangkok	BF 105	Hong Kong	HK\$ 18	Algeria	1.45	Saudi	0.1520
Batavia	100.00	India	Rs 100	Algeria	1.45	Saudi	0.1520
Bombay	100.00	Indonesia	Rp 100	Algeria	1.45	Saudi	0.1520
Buenos Aires	100.00	Japan	¥ 100	Algeria	1.45	Saudi	0.1520
Calcutta	100.00	Korea	₩ 100	Algeria	1.45	Saudi	0.1520
Canton	100.00	Malaysia	RM 100	Algeria	1.45	Saudi	0.1520
Cebu	100.00	Norway	Nkr 100	Algeria	1.45	Saudi	0.1520
Colon	100.00	Peru	S/ 100	Algeria	1.45	Saudi	0.1520
Hankow	100.00	Poland	zloty 100	Algeria	1.45	Saudi	0.1520
Hong Kong	HK\$ 18	Portugal	Esc 100	Algeria	1.45	Saudi	0.1520
London	£ 100	Spain	Ptas 100	Algeria	1.45	Saudi	0.1520
Lyons	100.00	Sweden	Kr 100	Algeria	1.45	Saudi	0.1520
Manila	100.00	Switzerland	Sfr 100	Algeria	1.45	Saudi	0.1520
Medan	100.00	Taiwan	NT\$ 100	Algeria	1.45	Saudi	0.1520
Shanghai	100.00	Thailand	฿ 100	Algeria	1.45	Saudi	0.1520
Singapore	S\$ 100	Turkey	Liras 100	Algeria	1.45	Saudi	0.1520
Tokyo	¥ 100	USA	\$ 100	Algeria	1.45	Saudi	0.1520
Yokohama	¥ 100			Algeria	1.45	Saudi	0.1520

European trio plans replacement for Concorde

By Christopher Parkes in Frankfurt and Daniel Green in London

Europe's three leading aerospace groups are to join forces in a feasibility study for a supersonic passenger aircraft to succeed the Anglo-French Concorde.

British Aerospace, Aerospatiale of France and Germany's Deutsche Aerospace (Dasa) hope that their study will lead to the production of an aircraft for the second half of the next decade.

They will be seeking cash aid from national governments and from Brussels for the project, which is estimated to

cost the makers as much as \$15bn for a maximum demand of 1,000 aircraft. One company said the project, the European Supersonic Research Programme (ESRP), needed \$100m a year in initial investment.

Two of the three companies, BAE and Aerospatiale, designed and built the Concorde. While that project was loss-making and abandoned with only a handful built, the aircraft has proved a success for British Airways, which operates seven of the 100-seat aircraft.

The normal Concorde return fare between London and New York is more

than \$5,000 (\$7,300) and the airline takes more than \$150m a year in ticket revenues from its small fleet. Concorde is limited, however, to North Atlantic routes because of its 6,000km range.

Since the aircraft's development in the 1970s, the growth of Asian economies has created a market linking Europe and east Asia and across the Pacific, which requires an aircraft with greater range.

The outline specification for the ESRP calls for an aircraft with a range of 10,000km, seats for 250 passengers and a speed of Mach 2, twice the speed of sound.

BAE said that if the project went ahead, an aircraft could be flying by the second half of the next decade.

"We want to keep Europe's lead in supersonic passenger aircraft," the company said.

The ESRP companies would share research costs equally in the project, which would focus on materials, engines, systems and aerodynamics, according to Dasa, the loss-making Daimler-Benz subsidiary that holds the German stake in the European Airbus.

The three companies have been part of an international aircraft development

study group embracing US, Japanese, Italian and Russian companies. Dasa said. But the trio has now decided to press ahead with its own design.

BAE said it spent less than \$5m on pre-feasibility study research last year. It has been in discussion with the UK Department of Trade and Industry about assistance for the new project.

It said that research for the engine for a Concorde successor was "a parallel project" involving the UK company Rolls-Royce, one of the world's three main manufacturers of commercial aero engines.

Output rise confirms recovery of UK industry

Highest growth in Europe brings inflation warning

By Emma Tucker, Economics Staff, in London

The recovery in British industry strengthened decisively in February, as robust manufacturing growth helped push overall production back above its pre-recession levels.

The official figures published yesterday appear to lend weight to the government's assertion that the UK economy is growing faster than other developed economies in Europe.

The index of industrial production rose to 100.7, its highest since June 1980 when it peaked at 102.1. In the three months to February, the index - which covers manufacturing, and the energy and water sectors - was 0.6 per cent higher than in the previous three months. It was up 3.7 per cent compared with a year ago.

Manufacturing output rose a seasonally adjusted 0.5 per cent on the month, buoyed by healthy performances in the engineering and food sectors. The increase, which follows a 1 per cent rise in January, was well ahead of market expectations.

In the three months to February, output rose 0.8 per cent against the previous three months, to stand 3 per cent up on the same period a year ago.

According to calculations by the government's Central Statistical Office, manufacturing output is now rising at an annualised rate of roughly 3 per cent.

Signs of a clear revival in industry will hearten the UK government as new taxes on individuals - most of them effective this month - threaten to slow consumer spending, the strongest growing element of the economy.

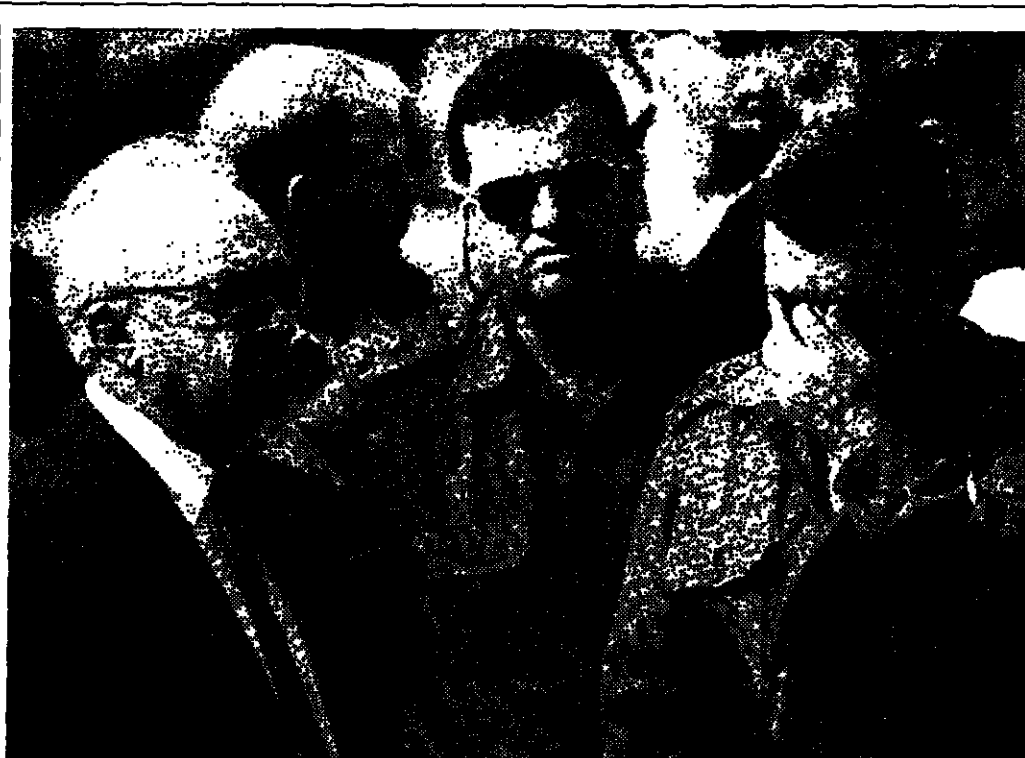
The Treasury said the figures were "entirely consistent" with recovery across a broad front, and that it was particularly encouraged by a pick-up in output of goods used for industrial investment.

But yesterday's news of accelerating output was accompanied by a warning on inflation. A report from Income Data Services, a research company, said the majority of pay rises this year were ahead of the current inflation rate of 2.4 per cent.

IDIS said that "a modest upward shift in pay settlements has been under way since the start of the year" with some firms paying higher bonuses and offering more overtime to staff.

On the London stock market, dealers took the view that the manufacturing output figures reduced the chances for a further cut in interest rates. However, yesterday's 2.5-point drop in the FTSE 100 share index to 3,129.8 was more a reflection of a general weakness in the US stock market than fears that lending

Continued on Page 14
Engineering, food boost output, Page 7
Lex, Page 14



Ehud Barak, Israel's chief of staff, wipes his eyes while speaking yesterday with prime minister Yitzhak Rabin (left) during a Holocaust Day ceremony in Jerusalem at the Yad Vashem Holocaust Memorial, following a second Palestinian terrorist attack in 24 hours. Picture: Reuters

Israelis seal off territories

By Julian O'zanne in Jerusalem

Israel sealed off the occupied territories for an indefinite period yesterday, banning all Palestinians from entering Israel and East Jerusalem after a second Palestinian attack in 24 hours came as the country remembered six million Jews killed in the Nazi holocaust.

The move cuts off tens of thousands of Palestinians from their jobs. It followed a warning by extremist Islamic groups, responsible for slaying eight Israelis in two separate attacks, that they would step up their violent activities and "continue in the path of blood and martyrdom".

President Bill Clinton condemned the Palestinian attacks as "acts of terrorism" aimed at stopping the Middle East peace process. The Palestine Liberation Organisation, in its first official comment said it regretted Wednesday's car bombing which left seven Israelis dead and urged Israel to implement the Israeli-Palestinian peace accord as soon

as possible. However, the US said last night it was not satisfied with the PLO's reaction to the murders and expected Mr Yasser Arafat, PLO leader, to condemn the killings.

Despite intense domestic pressure the government of Mr Yitzhak Rabin, prime minister, said it would continue peace talks with the PLO in Cairo on Sunday after observing the annual holocaust memorial day and the Jewish sabbath.

Israel's closure of the occupied territories was intended to calm growing public fears in the Jewish state of more bloody attacks

by Islamic groups seeking revenge for the February massacre of 29 Arabs by a Jewish settler in Hebron.

In the southern Israeli town of Ashdod, a Palestinian guerrilla of the Islamic Jihad group, who lived in a refugee camp in the Gaza Strip, yesterday sprayed a bus stop at a busy intersection with gunfire, killing an Israeli and wounding four.

Hamas called on Palestinians in the West Bank and Gaza yesterday to stock up on food and supplies and prepare for "an

Continued on Page 14
Israelis re-live holocaust, Page 4

Bosnian Moslems call truce for talks

By Our Foreign Staff

Bosnia's Moslem leadership, under mounting diplomatic pressure to enter peace talks with its Serb enemies, yesterday announced a 24-hour ceasefire and said this was intended to pave the way for talks on a longer-term truce.

The gesture was rebuffed by Serb officials, who reiterated demands for an immediate start to talks on a permanent, general ceasefire.

The Moslem announcement signalled a retreat from its previous reluctance to enter peace talks while Serbs were in control of freshly acquired land around the Moslem enclave of Gorazde.

UN military officials could not confirm the new truce, saying they had issued ceasefire documents to both sides and were expecting an answer today.

General Sir Michael Rose, head of UN forces in Bosnia, shuttled between Serb and Moslem commanders but failed to settle terms on which they could meet yesterday afternoon at Sarajevo airport, as initially planned.

Another UN officer, Colonel Richard Pernoud, said the two sides might come together today.

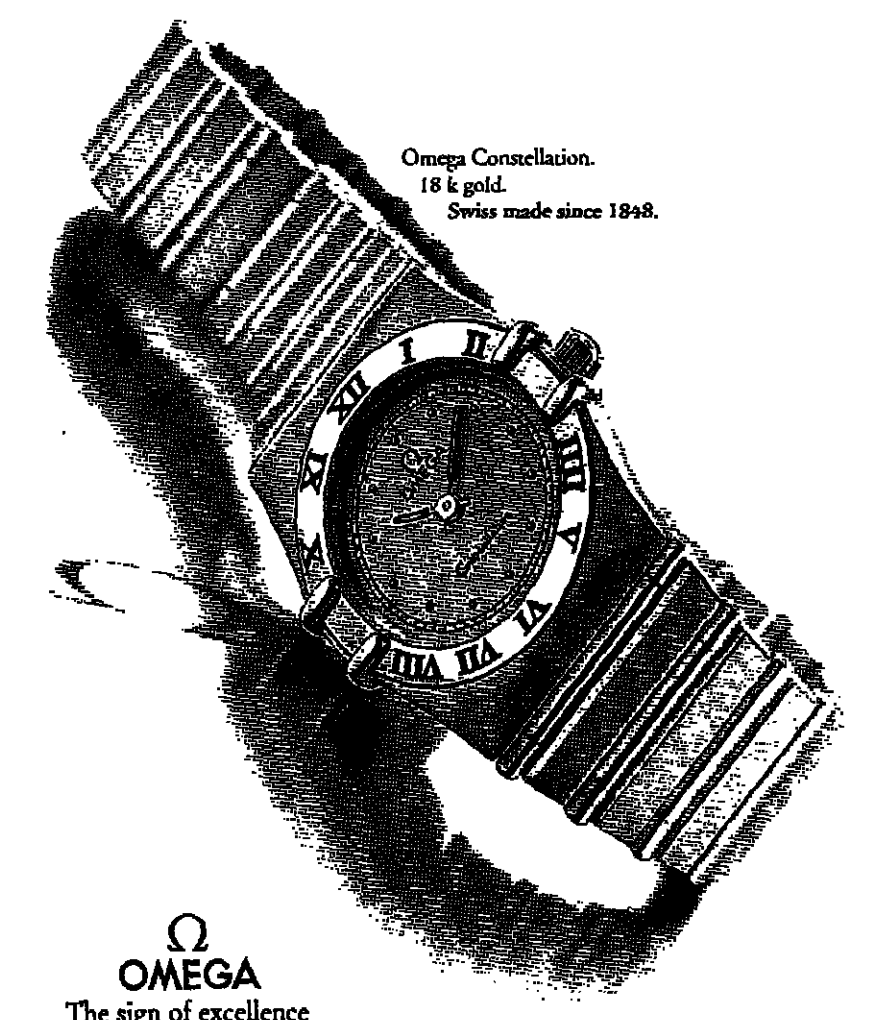
Serbian forces have in recent days gained strategically important ground near Gorazde, and thus moved closer to their long-standing goal of unchallenged control of eastern Bosnia, which adjoins Serbia.

The Moslem leadership, whose

Continued on Page 14
Mostar divided by fear, Page 2

OMEGA

THE LINK BETWEEN THE PAST AND THE FUTURE



Omega Constellation.
18 k gold.
Swiss made since 1848.

OMEGA
The sign of excellence

Findings on Aids drug AZT undermine Wellcome hopes

By Clive Cookson and Daniel Green in London

Further reports Page 7

Results published today in The Lancet medical journal dash the hopes of Wellcome, manufacturer of the leading Aids drug AZT, that fresh data and analysis would vindicate the drug's benefits.

Full findings of the Anglo-French study of AZT confirm the preliminary ones that shocked the medical world a year ago. People who are infected with HIV derive no long-term benefit from taking AZT before they show any symptoms of disease.

The team of scientists from the UK Medical Research Council and France's National Aids Agency, who carried out the so-called Concorde study, conclude that "the results do not encourage the early use of AZT in symptom-free HIV-infected adults."

Concorde leaves more than

10m people worldwide, estimated by the World Health Organisation to be HIV-positive but not yet suffering from Aids, without any proven treatment to delay symptoms.

The study allocated 1,749 patients at random into two groups, one taking AZT and the other a placebo. Their clinical progress was followed for an average of 3.3 years.

People on AZT were doing better than the placebo group after one year. But this "transient benefit" had disappeared by the end of three years, the Concorde scientists say.

Death rates after three years were 8 per cent for the AZT group and 6 per cent for the placebo group, 18 per cent of both groups developed full-scale Aids.

As the news of the study's contents was assimilated by the stock market, Wellcome's shares

fell 8p to 557p. They had stood at 782p before the preliminary results appeared a year ago.

Mr John Robb, chief executive, said the final outcome was neither a surprise nor necessarily bad for the drug. The company's strategy with the development of Aids treatments would continue unchanged, he said. The future lay in combining AZT with other drugs to contain the disease.

Several stock market analysts had miscalculated that the full version of the trials would at least soften the harsh preliminary conclusions.

The Concorde team is now following patients' progress for a further 15 months. "We are particularly interested in the mortality rates," said Professor Ian Weller, principal UK investigator.

"We want to find out whether the trend to slightly higher mortality in the [AZT] group - 8 rather than 6 per cent - has persisted or even increased."

CONTENTS

News	Features	Commentary	Foreign Exchange	London SE
European News	Leaders Page	UK	Gold Markets	Wall Street
International News	Lessons	UK	Equity Options	Bourses
American News	Management	UK	Int. Bond Services	Derivatives
World Trade News	Observer	UK	Managed Funds	East Kent
UK News	Technology	UK	Money Markets	Paris & the Environment
People	Property Market	UK	Realty Issues	Switzerland
Weather	Art	UK	Share Information	(Expenditure Section)
Law	Art Guide	UK		

NEWS: EUROPE

Russian government in state of disarray

By John Lloyd in Moscow

The Russian government is displaying disarray at the highest levels, resulting in serious misunderstandings and even panic both within its own ranks and abroad.

A disputed presidential order on the establishment of Russian bases in the territories of the former Soviet states was yesterday the most recent of three incidents within a month which demonstrate either great disorganisation or malign meddling, or both, within the top administrative structures of the state.

These were, in reverse order:

● The official notification by Tass, the state news agency, of a decree said to have been signed on Wednesday by President Boris Yeltsin, establishing 30 military bases in neighbouring states, including Latvia - a decree whose constitutionality was denied yesterday by Mr Andrei Kozyrev, the foreign minister.

● A statement on March 31 by Mr Vyacheslav Kostikov, the presidential press secretary, that Mr Yeltsin would not be ready to sign the Nato-inspired "Partnership for Peace" plan for six or seven months - which was flatly denied the

next day by Mr Kozyrev, saying it would be signed later this month.

● The publication last month of a "coup plot" caused investigations of top ministers and is supposed to be the subject of continuing investigations.

The disarray becomes more obvious as pressure increases on the Russian president.

The Federation Council, or parliament's upper house, refused on Wednesday to confirm the resignation of Mr Alexander Kazanik, who left his post as state prosecutor in February in protest against pressure from Mr Yeltsin not to agree to the freeing of those jailed for their part in the parliamentary coup last October.

Mr Yeltsin says he will continue to regard Mr Alexei Ilyushenko as the acting state procurator, while the upper house points to the clause in the new constitution which gives it the right to appoint and release prosecutors.

The confusion over the bases came when Tass put out a statement on Wednesday that the president had signed a decree on the establishment of military bases, including in Latvia. The Latvian government immediately went into

emergency session, and a statement saying that the decree was in "sharp contradiction" to agreements between Russia and the Baltic states was read out on TV by Mr Georg Andreys, the Latvian foreign minister.

Yesterday, Mr Kozyrev denied that the decree existed and likened it to the coup plot. He said it was a "provocation".

However, Mr Kostikov said that the decree did exist, but that "technical problems" with its phrasing had given the wrong impression to the Latvians, and that apologies had been made. He said the base referred to was Skrunda, a radar installation which both sides have agreed will be rented by Russia. A similar announcement was made by the defence ministry.

The issue of the withdrawal of Russian troops from the Baltics is a highly emotive one on both sides. The Estonian government yesterday accused Russian negotiators of reneging on their word to withdraw troops from its territory by August 31 - saying Russia had demanded that Estonia pay social security to the ex-servicemen and provide houses for the returnees in Russia.



Shareholders of Russia's Independent Oil Company protesting in Moscow yesterday for the return of their money. Company representatives sold \$50m worth of shares then disappeared

Ukraine faces confusion after elections

By Jill Baryshay in Kiev

Ukrainians return to the polls on Sunday for the final round of their first post-Soviet parliamentary elections. Judging by the first round of voting last month, turnout will be high despite the fact that precious little clarity is likely to result from the effort.

The voting threatens to usher in a disorderly mix of opposing factions to replace the old guard of red barons and factory bosses.

As in the first round, there will be sharp regional divisions between roughly equal blocs of opposing western nationalists and eastern communists and support for a

large non-aligned, amorphous centre. The two most likely results, according to a western diplomat in Kiev, are "a leftist majority if the independents ally with them, or you'll have a Poland with 35 different parties and an absolutely incoherent picture".

As no obvious coalitions have yet begun to form, the composition of the new parliament could be a recipe for legislative deadlock on critical issues, from nuclear weapons and market reforms to alignment with Russia and the west. Of the 79 MPs who have already won their seats outright, their political orientations break down into neat thirds: 27 Communists and

Tension is rising in Crimea, the Ukrainian region with a Russian majority. The peninsula's president has sharply attacked Mr Leonid Kravchuk, the Ukrainian president, and reports in Moscow speak of more Ukrainian troops being moved into the area, writes John Lloyd.

Mr Yuri Meshkov, elected as head of the Crimean "state" on a ticket of closer union with Russia, said in a statement read on TV on Wednesday night that "Ukraine is being led by the most dangerous government... in Europe". An apparently well-sourced report in the Moscow daily, *Sovodnya*, yesterday claimed that extra troops and intelligence officers were being drafted in to bring the strength of Ukrainian divisions there to over 50,000.

Socialist victors from Russian-orientated east Ukraine; 24 national-democrats and market reformers from west Ukraine; and 28 non-aligned independents.

In choosing among the more than 700 candidates competing

against each other. The handful of ultra-nationalist contenders are more preoccupied with creating a centralised, unified state for "Ukrainians only" than with the economy.

In the east and centre, communists, who would like to resurrect the old Soviet Union, are running against pro-Russian nationalists supporting economic union of the Moscow-led Commonwealth of Independent States. In 12 districts within the ailing coal mining region of Donetsk, communists are directly competing against one another. The regionalisation of politics is a measure of the lack of a national vision.

"There is no clear national consensus and (President Leonid) Kravchuk has provided no leadership on this," said the western diplomat.

Nevertheless, the continued surprise of these elections has been the large voter turnout. This has made it probably impossible for Mr Kravchuk to declare the elections invalid and rule by presidential decree, as he has said he wanted to.

After the parliament is elected, the main issue on the national agenda will be whether early presidential elections will take place in June as agreed, or if the unpopular Mr Kravchuk will be successful in his attempt to postpone them and stay in power to 1996.

Against each other. The handful of ultra-nationalist contenders are more preoccupied with creating a centralised, unified state for "Ukrainians only" than with the economy.

In the east and centre, communists, who would like to resurrect the old Soviet Union, are running against pro-Russian nationalists supporting economic union of the Moscow-led Commonwealth of Independent States. In 12 districts within the ailing coal mining region of Donetsk, communists are directly competing against one another. The regionalisation of politics is a measure of the lack of a national vision.

"There is no clear national consensus and (President Leonid) Kravchuk has provided no leadership on this," said the western diplomat.

Irish rail strike looms over plan to modernise

By Tim Coone in Dublin

A national rail strike is looming in Ireland in a dispute over modernisation and working practices. The country's main rail union yesterday recommended that its members take strike action to protest against the plan.

Irish Rail, the state-run rail company, is currently losing more than £70m (£88m) a year. Its management wants to introduce radical changes in out-moded working practices, introduce modern and more powerful locomotives and rolling stock, one-man train operations, and new ticketing and signalling systems.

It is estimated that £190m needs to be spent on the Irish rail network to bring it up to modern EU standards. £127.5m is earmarked to be invested up to the end of the decade with the assistance of EU structural funds.

Some three years of negotiations between management and unions have failed to produce an agreement, however, and the proposals finally put to the company's 5,000 staff were rejected by the majority of them last month.

Last week, the company decided to push ahead with its plans and began suspending staff who refused to participate

in training programmes for the introduction of new technology.

Mr Tony Tobin, the senior negotiator for SIPTU, the main trade union involved in the dispute, blamed the management. "We believe there is still ground to be made by sitting round the table, but management have not used all the labour relations machinery available."

A management spokesman acknowledged this was the case, but said: "The last agreement took 18 months of talks. We have now sat through 14 Labour court conciliations and the proposals have been rejected by the unions. If we don't kick-start this programme, things will just drift and we could lose some of the European funds."

Staff were being balloted on a strike yesterday and the results are expected early next week. If approved, a stoppage would follow seven days later. Irish Rail carries 25m passengers a year and 3.3m tons of freight. In addition to disruptions for passengers, the principal cargoes that will be delayed by a strike are beer, cement, chemicals, mineral ores and concentrates and peat, around 85 per cent of which is import-export business.

Bosnian city divided by fear

Edward Mortimer and Laura Silber report on Mostar's uneasy peace

Mr Mehmet Muratovic shook with sobs as he walked from Moslem-held eastern Mostar towards his four-year-old grandson whom he had not seen in nearly a year although they had been separated only by a few streets of shattered buildings.

It was 10 am yesterday in the no man's land separating the Moslem and Croat-held parts of Mostar, the regional capital of southern Bosnia-Herzegovina, which until six weeks ago had witnessed some of the most ruthless fighting of the Bosnian war.

In May last year the Bosnian Croats, until then allied with the Moslem-led Bosnian government against the Serbs, stepped up their drive to form their own ethnically pure Croat state, of which Mostar was to be the capital.

But government forces dug in on the east bank of the River Neretva, and managed to hold a strip of the city centre on the west bank, despite the continuous Croat shelling which destroyed Mostar's bridges, including the historic 18th century one which gave the city its name.

But thanks to the agreement, signed in Washington on March 1, the fighting has now stopped.

Yesterday's tearful reunion of 25 divided families, the first of its kind, was a small step towards the federation which Moslem and Croats have

agreed, under strong US pressure, to establish. The Muratovics were among carefully sifted residents of each side who were allowed a two-hour meeting with relatives in a UN tent, encircled by barbed wire.

No man of military age could be included and no Bosnian citizen was allowed actually to cross from one side to the other. Although under the agreement, Moslems and Croats are now supposed to be

allies and fellow citizens, the Croat authorities insisted on these stringent rules.

Peering furtively from the ruins of an apartment block on the eastern side - the nearest he was allowed - a Bosnian soldier gestured at his elderly mother to hold back her tears.

Until one month ago, Croat forces were still rounding up Moslems living in western Mostar, firing on them as they were expelled across frontlines. Possibly for fear of suffering a similar fate, six western Mostar residents who had obtained permission for the visit yesterday failed to show up, causing evident distress for their relatives who waited for them in vain.

Only those named on a pre-approved list were allowed to take part in the visit. Even small children had to be subjected to a careful body search by UN police.

The inhabitants of eastern Mostar looked thinner and wearier than their relatives from the opposite bank. Owing to the Croat siege, the eastern side has been without water

and electricity since last summer. Restoring utilities to the city is the most urgent task facing Mr Hans Koschnick, the former mayor of the German port of Bremen, who has been named by the EU as interim administrator of the city, an arrangement which is to last two years under the terms of the Washington agreement. Mr Koschnick, a social democrat, is expected to arrive on April 18.

Commander Esad Humo, who headed the defence of the mainly-Moslem eastern bank, said the last time he stood at that devastated spot was a year ago, when under enemy

fire, he drove a lorry to form a frontline barrier. The families had to make their way around the rusted remains of this lorry, loaded with rubble from which thistles and spring flowers had now sprouted.

General Sir Michael Rose, commander of UN forces in Bosnia, is due in Mostar today - his first visit since he arrived in the country in January. "It's six weeks too late in my opinion," said British brigadier Jerry Hulme, head of the regional office of the UN High Commissioner for Refugees. But he added: "I am looking forward to seeing how my old pupil is getting on." (Brig Hulme was formerly an instructor at the Staff College, Camberley.)

Until now, Gen Rose has focused mainly on the conflict between Moslems and Serbs, elsewhere in the country. Yesterday he was caught up with peace moves involving Serb and Moslem commanders near Sarajevo airport.

Brigadier Hulme is concentrating on making the family reunions in Mostar a daily occurrence. "That will go on until the two sides feel confident enough to restore free movement throughout the city," he said, as he walked back to the east bank, across the mangled remains of a bridge installed a year ago to replace one destroyed by the Serb-dominated Yugoslav Army when the war erupted in 1992.

THE FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Neuhofstrasse 1, 4013 Frankfurt am Main, Germany. Telephone +49 69 156 350. Fax +49 69 156 401. Telex 410973. Represented in Frankfurt by J. Walter Brandt, Wilhelmstr. 1, 60333, Köln. A. Kienard as Geschäftsführer and in London by David C.M. Bell and Alan C. Miller, Printer: D.V.N. Druck-Vertrieb und Marketing GmbH, Admiral-Rosenfeld-Strasse 3A, 62363 Neu-Isenburg. Owned by Hürst International.
Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southbank Bridge, London SE1 9HL, UK. Shareholders of the Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholders of the above mentioned two companies are: The Financial Times Limited, Number One Southbank Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.
FRANCE
Publishing Director: J. Rolly, 108 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone (01) 4297-0621, Fax (01) 4297-0629, Printer: S.A. Nord Eclair, 15211 Rue de Calais, F-93100 Rosny-sous-Bois. Editor: Richard Lambert. ISSN: ISSN 1145-2513. Commission Paritaire No 6789D.
DENMARK
Financial Times (Scandinavia) Ltd, Vennstadsvej 42A, DK-1161 Copenhagen K. Telephone 33 14 41, Fax 33 93 35.

Premier blamed for run on escudo

By Peter Wise in Lisbon

Portugal's prime minister, Mr Anibal Cavaco Silva, was being blamed yesterday for provoking an attack on the escudo by speculators. Analysts said the speculation would either significantly weaken the currency or delay economic recovery by forcing up interest rates.

Efforts by the Bank of Portugal to protect the escudo yesterday pushed up overnight interbank money market rates to 100 per cent from about 10 per cent before the currency crisis began 10 days earlier. Dealers warned the turmoil on Portugal's foreign exchange and money markets was likely to continue.

The central bank measures lifted the escudo to E101.2 to the D-Mark yesterday from a

low of E104.3 on March 30 but at the cost of threatening the government's policy of cutting interest rates to help the economy move out of recession.

"The monetary authorities are faced with a choice between allowing the escudo to weaken or sacrificing their declared policy of lowering interest rates to stimulate investment and economic growth," said Mr Joaquim Gomes, an analyst with Midas Corretora, a Lisbon broker.

Mr Cavaco Silva was widely blamed for triggering the attack on the escudo by forecasting that inflation would fall to between 4.5 and 5 per cent in 1994, from 6.3 per cent last year, and that the central bank's money market absorption rate could be lowered 200 basis points to 7 per cent.

"The markets took the prime minister's forecast as a clear policy statement on interest rates but found his inflation forecast over-optimistic," said a Lisbon-based foreign exchange dealer. "Portuguese, Spanish and British banks began to speculate massively over the prospect of a weaker escudo."

The same perceived rift between a government apparently willing to sacrifice the escudo to help kick-start the economy and a central bank firmly committed to exchange rate stability helped provoke two devaluations of the escudo during the European currency crises of 1993.

Dealers said the central bank had also fuelled speculation by allowing the escudo to become the weakest currency in the

exchange rate mechanism of the European Monetary System, when it had previously always maintained it above the peseta.

The Bank of Portugal began defending the currency last week by spending massively from its foreign currency reserves to buy escudos, taking the unusual step of officially announcing its intervention. As a result, the escudo began to recover against the D-Mark and the central bank changed its tactics by increasing its money market intervention rates as banks sought to move back into escudos.

The central bank has been injecting about E400bn a day into the money markets this week at rates of 13-14 per cent, compared with 10 per cent previously - but only for banks

constituting obligatory reserves. Non-resident banks wanting to move back into escudos are being heavily penalised by having to pay 40-100 per cent interest for funds on the interbank market.

Mr Miguel Namorado Rosa, chief economist with Banco Comercial Portugues, forecast the escudo would shortly move back to its pre-crisis level of about E102.5 to the D-Mark and that short-term interest rates would also gradually decrease to their previous level.

But although the escudo may recover, analysts agreed that by showing such optimism over interest rates, the prime minister had ensured that no reduction could now take place and had consequently damaged prospects for recovery.

EUROPEAN NEWS DIGEST

Italy's feuding victors meet

Italy's Northern League and the neo-fascist National Alliance - members of the right-wing alliance which won last week's election - held a surprise meeting yesterday to discuss federalism, the principal issue which divides them. Senior League politicians said Mr Umberto Bossi, leader of the federalist League, and Mr Gianfranco Fini, secretary of the National Alliance, did not talk about the post-election political crisis. This week Mr Silvio Berlusconi, leader of Forza Italia, the third member of the pact, suspended talks with his squabbling allies on forming a government. He will wait for Italy's presidential negotiations. The League said yesterday's meeting was a positive step, if only because the National Alliance - which favours a more centralised state - had agreed to discuss federalism. Mr Fini, however, said federalism was only acceptable as part of a presidential regime. *Andrew Hill, Milan*

Dutch millionaire is cleared

The Netherlands' first insider-trading trial ended yesterday with millionaire industrialist Mr Joep van den Nieuwenhuizen cleared of all charges over the sale of shares in HCS Technology in 1991. The judgment was a blow to the Justice Ministry which made the case a key test of the five-year-old insider-dealing law. Mr Van den Nieuwenhuizen, majority owner of the Begemund industrial group, was accused with two associates, Mr Leon Melchior and Mr Eric Albada Jagersma, of selling shares to drive down HCS's share price. The prosecution alleged they would then have been able to participate more cheaply in a share placing they knew HCS planned to make. But the court said that insider trading had not been proved because it was not obvious which way the HCS shares would move. *Reuter, Amsterdam*

Spain cuts mobile phone tariffs

Spain yesterday cut mobile telephone tariffs by 15 per cent, and delayed the award of a licence to a private cellular operator in move which will boost the market share of the state-owned telephone monopoly ahead of deregulation. The cheaper rates and a 60 per cent cut in subscription charges should boost sales of the analogue TMA cellular service offered by Telefonica, which is 32 per cent government owned, in advance of the introduction of the more modern GSM mobile telephony under a deregulation package. The government had originally promised to seek tenders for two GSM licences - one reserved for Telefonica and the other for a private operator - last year but the bidding terms have now been delayed indefinitely. *Tom Burns, Madrid*

Challenge to union candidate

Rival factions in Spain's General Workers' Union (UGT), the Socialist labour confederation, yesterday joined battle over a new leadership, at a time when the union's fortunes and its relations with the Socialist government are at a low ebb. A little-known unionist from Andalusia, Mr Candido Méndez, appeared well placed to take over the leadership at the end of the union's four-day congress on Sunday, as the chosen successor of the veteran Mr Nicolás Redondo. However, Mr Méndez faces a challenge from the more combative Mr Manuel Fernández, head of the UGT's powerful metalworkers' federation, who is strongly supported in the industrial and mining regions of northern Spain. *David White, Madrid*

Strikers bring Paris to standstill



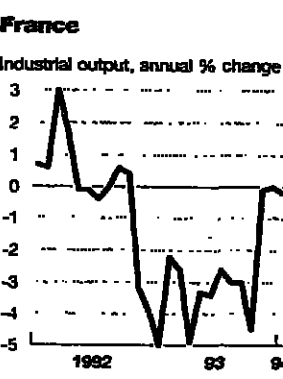
Strikers in Paris yesterday brought the metro, bus and suburban railway systems to a virtual halt and caused massive traffic jams. The morning rush-hour saw tailbacks totalling 230km, and hundreds trying to cram on to the few trains running. Strikers were protesting against the planned transfer of responsibility for the RATP metro/bus and SNCF suburban railway systems from the central government, which subsidises them by FF5bn a year, to the Ile-de-France region, comprising Paris and the surrounding area. Ile-de-France said yesterday there was no question of privatising the public transport system, but workers fear it will introduce competitive tenders, demand productivity increases and raise fares to replace the government subsidy. *David Buchan, Paris*

Wales vetoes wage control law

Poland's centre-left ruling coalition yesterday suffered a setback in a political tug of war with President Lech Walesa when it failed to muster the two-thirds majority needed to override the head of state's veto on a wage control law. The coalition's trade union deputies, in an effort to see wage rise limits eased, voted with the opposition Solidarity trade union against the government. President Walesa has argued that the law, designed to replace regulations limiting pay rises in state sector enterprises, would enable the government to extend controls to the private sector. The government will propose a modified wage law to parliament today to replace the state sector regulations. *Christopher Bobinski, Warsaw*

ECONOMIC WATCH

French industrial output slips



energy production dropped 2.4 per cent. Some figures for output of consumer and semi-finished goods had had to be estimated. Insee said.

■ Unadjusted unemployment in western Germany in March fell by 0.3 per cent, from 2.74m to 2.64m, taking the unemployment rate to 8.5 per cent of the labour force. In eastern Germany, unemployment fell by 0.5 per cent, from 1.3m to 1.26m, or 16.8 per cent. However, seasonally adjusted unemployment in west Germany rose by 20,000 to 2.67m. ■ West German industrial orders rose 3.1 per cent in February, from January, and 3.2 per cent from a year earlier. ■ Denmark's GDP will grow 4 per cent this year in real terms, compared with 1 per cent last year, the Federation of Danish Industries forecast.

سكرا من الامل

White House quandary on Court post

By Jurek Martin in Washington

The White House is exploring ways of nominating Senator George Mitchell to the Supreme Court while retaining his services for the rest of the political year as Senate majority leader, in a move likely to face political opposition.

Mr Lloyd Cutler, the president's legal counsel, said this was "legally possible" but carefully added: "Whether it would be politically possible, I don't know."

Justice Harry Blackmun, whose retirement was announced on Wednesday, is willing to stay on until the end of September, when the current Court term expires, or until a replacement is installed. Senator Mitchell last month said he would not seek re-election to the Senate in November.

One option is to nominate Mr Mitchell, an indispensable congressional manager of the administration's domestic agenda, but to delay a confirmation vote by the full Senate until the last days of the legislative session in October. Another is to push through his confirmation earlier but for him to delay taking the oath of office as a justice until after the autumn recess.

An early warning of the arguments against such a move came in a New York Times editorial yesterday, which sniffed that "a delayed appointment... suggests that the Court has a lower priority than the partisan needs of the White House."

It took President Bill Clinton nearly three painful months last year to come forward with the nomination of Mrs Ruth

Bader Ginsburg to fill the previous Court vacancy. He is committed to a speedier process this time.

Mr Mitchell, who said he would consider any offer to serve on the Court, should have few problems winning the endorsement of his colleagues, though the right wing will take over his record. Though a lawyer by profession and a former federal judge, he would be the first practising politician to sit on the bench since the retirement in 1969 of former Chief Justice Earl Warren, who was previously governor of California.

The potential political problems of his nomination, however, means that other candidates are under active consideration. Mr Bruce Babbitt quickly withdrew, saying he wanted to remain as secretary of the interior, but Judge Jose Cabranes from Connecticut and Mr Drew Days, now the solicitor general, have emerged as leading alternatives.

Both have excellent legal reputations and both would add the ethnic diversity to the Court that Mr Clinton has pursued in other appointments. Judge Cabranes is of Hispanic origin, hitherto unrepresented on the highest bench, while Mr Days, previously law professor at Yale, is black and would balance the conservative judicial opinions of Justice Clarence Thomas.

A third female Justice also remains a possibility, to join Justices Ginsburg and Sandra Day O'Connor. The New York Times editorial yesterday particularly commended Ms Judith Kaye, chief New York State judge.

Menem set for second term in Argentina

Sunday's poll is likely to pave way for necessary change in country's constitution, writes John Barham

Argentina's President Carlos Menem is set to be the main beneficiary of next Sunday's elections for a constituent assembly to rewrite the country's 1853 constitution. The principal item on that assembly's agenda is to eliminate a clause forbidding incumbent presidents succeeding themselves.

A decisive victory for Mr Menem's Peronist party on Sunday will virtually ensure he fulfils his overriding ambition - winning a second term as president. Polls predict the Peronists will take 43-45 per cent of the vote, crushing the main Radical opposition party, which is expected to get 24-26 per cent.

The outline of the proposed new constitution is already clear. The two parties agreed the main elements in Congress last December and limited the assembly's deliberations but barring amendments not mentioned in the resolution.

In addition to allowing the re-election of the incumbent president, the term of office is to be reduced from the present six to four years. If Mr Menem wins next year's presidential elections, which looks certain at the moment, he will govern Argentina until 1999, when he will be 69.

In other reforms, part of the

president's duties will be carried out by a cabinet chief, a sort of prime minister who can be removed by Congress with a simple majority vote. The opposition hopes this will reduce the president's powers, but Mr Menem has warned he will not cede significant powers.

The 43-member Senate will be increased by half and the 24 new seats allocated to the opposition.

The president's right to rule by decree will be restricted. He

will be forbidden from issuing them on tax, criminal law or electoral issues.

A council of jurists will select judges and oversee management of the judiciary. At present, judges are selected by the executive and approved by the Senate.

The supreme court is responsible for the management of the judiciary. This is intended to strengthen the court's independence.

The opposition will appoint the head of the national audit bureau, which monitors gov-

ernment spending, and it will be subordinated to Congress. The current, toothless audit bureau is part of the executive.

The constitutional reform is a triumph for Mr Menem's formidable political skills. He needed the backing of his old rival, Mr Raúl Alfonsín, the former president and now Radical leader, to win the two-thirds majority vote in Congress to start the reform process.

He achieved this by threatening to call a plebiscite last November. Mr Alfonsín feared defeat would destroy the Radicals and divide the country. He decided to open secret negotiations with Mr Menem but demanded, and won, a purge of supreme court justices as a gesture of good faith.

Mr Menem has a positive poll rating of 47 per cent, despite growing economic hardship and widespread disgust at government corruption. Argentina has a tradition of strong leaders and voters see no alternative to Mr Menem. Furthermore, they are con-

tent to see a successful government continue in office. However, the elections have aroused scant interest. Pollsters are predicting the lowest voter turnout since the 1990s.

Mr Menem has become Argentina's strongest leader since Juan Perón was president in 1946-55. He has amassed greater personal power than the nine generals who ran the country intermittently between Perón's fall and the return of civilian rule in 1983.

However, Mr Menem owes much of his popularity to the successful market-oriented policies of his economy minister, Mr Domingo Cavallo. The Radicals' ineptitude and the strong Peronist party machine have also helped him.

The new constitution promises a continuation of "Menemismo", rather than the creation of strong, independent institutions Argentina needs to consolidate its economic reforms.

"In the short and medium term there will be no change in the accumulation of power in Menem," says Mr Rosendo Fraga, a political analyst. Key amendments, such as reform of the judiciary, require passage of enabling legislation through Congress, which is controlled by the government, he points out.



Menem: positive poll rating of 47 per cent

Reuters

FOR LOVE, OR MONEY?



TEN THOROUGHLY RATIONAL REASONS FOR BECOMING A JAGUAR OWNER IN 1994.

There are so many commonsense reasons for driving a 1994 Jaguar or Daimler and more justification than ever for owning your dream car. Consider:

- 1 Jaguars and Daimlers are now more affordable than ever. On-the-road prices start at just £27,400*. Considerably less than most other luxury cars with a similar specification.
- 2 All new Jaguar and Daimlers are available through Privilege, a comprehensive finance scheme with fixed monthly payments.
- 3 Every 1994 model comes with a manufacturer's warranty for 3 years/60,000 miles. Unlike most other luxury cars.
- 4 Every 1994 model comes complete with 2 years*/40,000 mile free servicing**.
- 5 The new 'XJ6 Gold' boasts automatic transmission, unique leather upholstery, burr walnut interior trim and diamond turned alloy wheels for only £29,400*.

- 6 The XJ6 3.2S is a strikingly sportier model whose tauter suspension makes for agile handling, for only £30,400*.
- 7 If you are a company car owner, there may now be substantial tax advantages in driving a Jaguar or Daimler under the 1994 legislation.
- 8 The 1993 Department of Transport Survey showed that the XJ6 was the safest car on the road. All 1994 models now also have twin airbags fitted as standard equipment.
- 9 A security system, endorsed by the Thatcham Motor Research Centre, is now available as an option on all models. That means more peace of mind for you and potential savings on your vehicle insurance too.
- 10 The warranty package also includes free 3 year RAC membership with 24 hour support and full back up throughout Europe with Mondial Assistance.

To find out more about the practical, affordable 1994 Jaguars and Daimlers, please complete the coupon or phone today.

Please complete and send to: Jaguar Cars Ltd., PO Box 2170, Chelmsford CM1 3YF. Or call 0343 700060 (calls charged at local rates). Fax 0245 348855.

Mr, Mrs, Miss _____ FT 194

Address _____

Postcode _____

Tel No. _____

Current Car _____

Model _____

Year _____



What are dreams for, if not to come true?

Mexican says he acted alone in assassination

By Damian Fraser in Mexico City

The confessed assassin of Mr Luis Donaldo Colosio, the presidential candidate of Mexico's governing party, has claimed he acted alone and not as part of a conspiracy.

Mr Mario Aburto denied the special prosecutor's account that he conspired with six other men to assassinate Mr Colosio at a Tijuana campaign rally last month. He said he did not know the other men charged with the murder, according to testimony released by lawyers.

Mr Aburto's statement adds to pressure on the special prosecutor to release more evidence implicating the other six suspects, and to find the people who hired them.

So far the authorities have largely based their suspicions on a video and photographs that appear to show the suspects helping Mr Aburto gain access to Mr Colosio, witnesses who saw the suspects talking together before the crime, and

some inconsistencies in their testimonies.

An official familiar with the investigations said Mr Aburto's statements did not surprise the prosecutors, and that under the circumstances it was expected that Mr Aburto would keep silent.

The prosecutor's conclusion that Mr Colosio was the victim of an organised plot has led to wild speculation over who may have ordered his killing. Press speculation has centred on members of Mr Colosio's own party, drug traffickers, or unknown subversive political groups.

Three of the men charged by the Attorney-General's Office were hired by Mr Rodolfo Rivapalacio, a local official of the ruling Institutional Revolutionary Party, to control crowds at the campaign rally in Tijuana where Mr Colosio was killed. Mr Rivapalacio has been charged with indirect involvement in Mr Colosio's killing. A fifth man has been detained, and authorities are looking for the sixth.

*Price correct at time of going to press. Includes delivery (excluding VAT), number plates and full tank of fuel. **Privilege is available only on amounts financed over £15,000. Any security required will not consist of security over land. **Excludes forecourt charges (tyres, fluid and oil top-ups).

UN body's report critical of western help in region

Modest recovery in E Europe foreseen

By Frances Williams in Geneva

The countries of eastern Europe may experience a small economic recovery this year after four years of slump, according to the United Nations Economic Commission for Europe. However, output in Russia and other parts of the former Soviet Union is likely to continue to decline.

In its annual survey of developments in the region, the UN body says aggregate output in eastern Europe could rise by a modest 1 per cent in 1994, the first year of growth since the collapse of the communist system in 1989.

Poland is expected to notch up another year of 4 per cent growth, with more modest gains for Slovenia, the Czech Republic, and possibly Hungary. For other countries in the region, the outlook is for continuing stagnation or further falls in output.

The ECE believes total output in eastern Europe may have fallen by about 3 per cent last year, but this was less than half the 1992 rate of decline.

In Russia and other members

of the Commonwealth of Independent States, output plunged on average by some 13 per cent following a 20 per cent drop in 1992. The depression has been greatly intensified by an additional "trade shock" caused by the collapse of trade between CIS members, the ECE says.

The UN body, which groups western and eastern European nations, the US and Canada, has been consistently critical of the way western governments and the main international financial institutions have handled assistance for the process of transition from communist to market economies.

The latest report maintains that western help has been far less than either expected or required, and western finance has flowed mainly to the most successful countries with the highest incomes per head.

Private foreign direct investment into eastern Europe (excluding the CIS) has amounted to less than \$10bn since 1990, including flows of about \$3.5bn last year.

More than 90 per cent has gone to the Czech Republic, Hungary, Slovenia and Poland,

with 80 per cent going to the first two.

Official flows of assistance to eastern Europe totalled some \$10.5bn since 1990, the bulk of which has gone to the same four economies, it says. Meanwhile, the CIS republics have attracted negligible amounts of private investment and little official aid.

For the region as a whole, neither the volume nor the coordination of international assistance "has... been commensurate with the scale and complexity of the problems to be overcome".

Social hardship in the transition economies, including mounting unemployment, continues to breed a damaging disillusionment with economic reform, the survey adds.

The ECE calls for improved international co-ordination mechanisms to target western assistance within coherent national programmes, combined with more leeway for individual governments to follow political and economic programmes for economic transformation that best suit their countries' needs.

US official seeks to reassure companies over dumping rules

By Nancy Dunne in Washington

US companies were assured yesterday that measures negotiated in the Uruguay Round global trade accord are adequate to deal with dumping.

Mr Jeffrey Garten, US Commerce Department undersecretary, said yesterday that the multilateral dispute settlement system would uphold "well founded" US dumping decisions, while ensuring protection for US exporters from unfair dumping regimes abroad.

The support of companies is vital if the Uruguay Round pact is to win approval in Congress, so Mr Garten, whose responsibilities encompass both the promotion of US exports abroad and the administration of US anti-dumping trade laws at home, sought to reassure them that he is "an ardent supporter of vigorous enforcement" of the US anti-dumping regime.

In a speech to the US Chamber of Commerce, he said the Clinton administration supported "the reasonable concerns of our exporters" about the growing number of foreign dumping regimes. These would be disciplined under the new World Trade Organisation, the



Mr Jeffrey Garten: 'Ardent supporter of vigorous enforcement'

successor to the General Agreement on Tariffs and Trade.

"We are drafting implementing language in such a way as

countries' laws for consistency with the agreement."

Controversy has surrounded the US dumping regime as large exporters find themselves increasingly under siege from "copycat" anti-dumping laws abroad. At the same time, many US companies see the regime as the last defence against cheap imports.

There is pressure for more protective language in the Uruguay Round implementing legislation, which must be approved by Congress. The Labour/Industry Coalition for Trade (LICIT) claimed last month in a report that while GATT panels reviewing national anti-dumping laws "are instructed to defer to reasonable findings of fact and law of national bodies, it is unclear that there is any way to ensure that they will".

The report said the US failed to achieve a key objective in the Round: strengthening international rules relating to anti-dumping. "In many cases, dumping margins can be expected to decline under the new rules. However, the anti-dumping laws will remain usable by US industries - provided the implementing legislation strengthens US law to the extent permitted under the new agreement."

Japanese groups in Thai steel venture

Thailand's largest cement and building materials conglomerate, Siam Cement, has tentatively agreed to build a steel plant in a joint venture with Nippon Steel and Mitsui & Co of Japan, writes William Barnes in Bangkok.

The \$580m (£395m) plant would supply up to 1m tonnes of cold-rolled steel a year by 1997 to Japanese car-makers in Thailand and south-east Asia's booming construction industries. Siam Cement is already setting up a hot-rolled steel factory called Siam Yamato with Mitsui, Yamato Kogyo and Sumitomo Corp.

Siam Cement and its prospective partners appear confident that Thailand's Sahaviriya Steel Industry Co will not be able to make the government enforce a 10-year protective ban on rival domestic competition for its new \$504m hot-rolled, cold-rolled and galvanized steel plant.

There is speculation the ban will have to be lifted shortly to comply with the General Agreement on Tariffs and Trade; at least one other group is known to have asked for a steel-making licence.

Marubeni in China computer tie-up

By Michio Nakamoto in Tokyo

Marubeni, the Japanese trading house, has agreed a wide-ranging tie-up with a Chinese computer company to sell personal computers and other electronic equipment in China and other parts of Asia.

The deal calls for Marubeni and the Legend Computer Group, one of the three largest PC makers in China, jointly to develop, produce, market and service personal computers, communications equipment and medical analysis systems. Legend, based in Beijing, produces IBM-compatible PCs while Marubeni is the second largest dealer of Apple PCs and the first in Apple software in Japan.

The Marubeni-Legend tie-up is a bold step by Marubeni to establish itself in the Chinese market at an early stage.

Unlike Japanese groups, US computer companies have moved quickly into the Chinese market

The two will build up a sales network which will initially be based on Legend's distribution network in Beijing, but which they hope to increase to 200-300 offices throughout China in three years' time.

The joint venture will begin by selling Apple's Macintosh desktop PCs, but gradually expand their range to other PCs as well. The second also calls for the two to develop Chinese language software which could be marketed to the large Chinese community in other parts of Asia.

In addition, Marubeni is also considering importing Legend's products into Japan once they become more competitive.

Marubeni's move reflects growing Japanese interest in China's PC market, which is expected to take off in the near future. Japanese trading houses in particular are keen to play a role in this market by establishing distribution networks.

US computer companies such as IBM, Compaq and Apple have moved quickly into the Chinese market.

By contrast, Japanese computer manufacturers have been slow to take steps into China, despite the advantage they have of sharing a written language based on ideograms.

NEC, Japan's largest computer maker, sells workstations in China on an individual contract basis and has joint ventures with Chinese companies in pagers, optic fibre cables, semiconductor and telecom equipment, but does not sell PCs.

Toshiba says that it believes China is a promising market but has no plans to set up an office there yet.

"Are we interested? Yes. But it's just now that the Chinese language systems are coming out," says Mr Mike Belme at Fujitsu. "There hasn't been a market."

Electricity project to go ahead in India

By Stefan Wagstyl in New Delhi

The promoters of a planned \$220m privately owned Indian power station yesterday announced the approval of bank loans for the project. They said it was the first new private sector electricity generating project to secure full financial support.

GVK Industries, a diversified chemicals and property company, said that construction would start in June on the 235MW project at Jegurupadu in Andhra Pradesh.

The company is developing the scheme in partnership with ABB, the European engineering combine, CMS Group, a US energy utilities company, and the Andhra Pradesh state electricity board. The Asian Development Bank and the International Finance Corporation, an arm of the World Bank, are also taking equity stakes.

The project follows two years of Indian government efforts to attract private investment, including foreign capital, into the chronically underfunded electricity supply industry.

The government hopes the scheme will encourage the promoters of others. The power ministry has received expressions of interest from 75 groups, including 35 foreign companies, of which 22 were from the US, mainly from generating companies.

However, only a handful have signed power purchase agreements - essential pacts between the would-be generator and the customer, usually the state electricity board.

Other private sector schemes at an advanced stage of preparation include plans by Enron, a US energy group, to build a \$900m 295MW station at Dabhol in Maharashtra state, a 420MW scheme for Orissa, promoted by AES, another US generating group, and plans for a 1,000MW plant at Vizag in Andhra Pradesh sponsored by National Power of the UK and the Hindujas, a London-based Indian business family.

OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for April 18 to May 14 1994 (March 13 - April 14 1994 in brackets).

D-Mark	6.89 (6.78)
Escudo	6.55 (6.49)
French franc	7.14 (6.72)
Guillem	
up to 6 years	6.85 (6.40)
5 to 8.5 years	7.25 (6.80)
more than 8.5 years	7.90 (7.45)
Italian lire	9.03 (8.58)
Yen	4.29 (4.29)
Peso	9.57 (8.94)
Swiss franc	7.53 (7.12)
US dollar for credits	5.51 (5.39)
up to 5 years	6.40 (5.83)
5 to 8.5 years	6.94 (6.40)
more than 8.5 years	7.28 (6.72)

These rates are published monthly by the Financial Times, currently in the middle of the month. A premium of 0.2 per cent is to be added to the credit rates when they are at bid. Interest rates may not be lower for more than 120 days. The 200-basis rate of interest is the same for all currencies. For the period from January 15 to July 14 1994, the 200-basis rate will be 5.50 per cent. It replaces the previous rate of 6.65 per cent. The 200-basis rate will again change on July 15 1994.

SOMEONE INFLUENCES MODERN DUTCH PAINTING MORE THAN REMBRANDT, VAN GOGH AND MONDRIAN PUT TOGETHER.

A new school of thought is sweeping through modern Dutch painting. Its influence can be seen in a change of technique from the most inept of handymen to the skilled master. What's more the whole movement now has the backing of the Dutch government.

A country, famous for centuries for its painters, is today earning a new reputation for recycling its paint. When the Dutch redefined paint waste as a hazardous material, we co-operated with the environmental authorities, to design, build and operate a plant to treat it. With our help, Dutch

painting has now entered its green period. The paint waste treatment facility, at Moerdijk,



opened in early 1993 and is the only one of its kind in Europe. At present, it handles 24,000

tonnes of paint waste a year - 40% industrial waste, and the rest household or municipal.

So how does it work? Let us put you in the picture.

Whole cans of paint, full or empty, are shredded and recyclable materials such as plastics and metals (which are resold as scrap) are reclaimed;

and the paint waste is mixed with a solvent to produce a fuel that can be used in cement kilns and industrial incinerators.

During a year, we can expect to recover around 15,000 tonnes of fuel. In equivalent terms, that's enough power for around 3,000 homes. As recycling facilities go, the Moerdijk paint waste plant is state

of the art. But, then again, the Dutch have always known how to handle their paint.



Waste Management International plc
LOCAL PRESENCE, GLOBAL KNOW-HOW

WASTE MANAGEMENT INTERNATIONAL PLC IS A MAJORITY-OWNED SUBSIDIARY OF WMX TECHNOLOGIES, INC., THE WORLD'S LEADING ENVIRONMENTAL SERVICES ORGANISATION.

NEWS: UK

Far right tries to build on success

By Alan Pike, Social Affairs Correspondent

The far right British National Party, which won its first ever local authority seat in a by-election at Tower Hamlets in September, will contest eight seats in the east London borough in next month's council elections.

BNP candidates will run on the Right For Whites platform which brought the party its success in September. Tower Hamlets has the most decentralised structure of any local authority with the borough divided into seven largely autonomous neighbourhoods.

The BNP candidates are concentrated in two of the seven - Isle of Dogs and Globe Town - with the party running sufficient candidates to control both if they won. This would put around £40m of expenditure in BNP hands.

The party's September by-election success was in the Isle of Dogs, where it appears to have successfully exploited concerns about housing among the predominantly white population. Since September BNP activists have campaigned hard in the area to consolidate their position. There has been a significant increase in racial attacks and other racially motivated incidents in Tower Hamlets since the by-election.

All other seats on the council are currently held by the centrist Liberal Democrats and Labour. The divisions and recriminations in both parties arising out of the BNP's success are illustrated in yesterday's nominations for next month's elections.

Mr James Hunt, the Labour candidate who resigned from the party after losing the seat to the BNP, is standing as an independent on a Putting the Island First platform. Mr Jeremy Shaw, who resigned from the Liberal Democrats during an inquiry by the national party which found that some Tower Hamlets' Liberal Democrats leaflets had pandered to racism, is one of several independent Liberals standing against official Liberal Democrat candidates.

Ceasefire hopes fade in Ulster

Hopes that the Irish Republican Army might react to widespread pressure by extending its three-day ceasefire, which ends at midnight tonight, appear to have been dashed by Mr Gerry Adams, president of Sinn Féin, its political wing.

With the UK prime minister's office at Downing Street yesterday rejecting Mr Adams' latest request for direct talks and the IRA facing renewed calls from Dublin, nationalist politicians and churchmen to prolong the ceasefire, the Sinn Féin president said he believed it was "unlikely, even logistically, for the IRA to extend its suspension".

With the ceasefire drawing to an end and fears rising of a return to violence in the province, both sides were engaged in efforts to hold each other responsible for the deadlock in the peace process.

Downing Street last night formally rebuffed the demand from Sinn Féin, the political wing of the IRA, for direct dialogue, denying its claim that the UK government had brought about a stalemate.

But its carefully crafted two page letter was markedly less blunt than the curt four-paragraph response it made to a previous letter from Mr Adams in January.

Yesterday's letter, signed by a senior official, said any pause in the movement towards peace was "because of the continuing violence, and Sinn Féin's failure unequivocally to renounce violence as a means of achieving political ends".

Downing Street also reiterated Mr Major's pledge that the government would be ready to enter preliminary dialogue with Sinn Féin "within three months" in the event of a permanent end to violence and a commitment by Sinn Féin to the democratic process.

Mr Albert Reynolds, Irish prime minister, yesterday broke off from his holiday in Cyprus to claim that an extension to the ceasefire was "essential" if the strong

Michael Cassell, Tim Coone, and David Owen detail moves on efforts to win lasting peace

momentum for peace was to be maintained.

His message was repeated in a hard-hitting speech by Mr Dick Spring, Irish foreign minister, who called the IRA ceasefire "pathetically brief" and called for it to be permanently extended.

Mr Spring used a conference in County Kerry, on the Irish west coast, to challenge republican leaders to display "vision and courage to build", rather than to destroy. An extension of the ceasefire would enable a clearing of the air on the clarification issue, whereas a renewal of violence would result in the republican movement being isolated "in a murderous cul-de-sac".

He insisted that the Downing Street declaration remained the only way forward for political progress in Northern Ireland.

He told his audience that a renewal of violence would "not appreciably change the basic realities in the declaration". He said Sinn Féin's failure to specify its concerns over the declaration had given rise to "understandable worries" that Sinn Féin's aim is to draw both governments "into a world of verbal mirrors and shifting goal-posts" and to enter political negotiations "on a basis of armed conflict".

Mr Spring also criticised unionist leaders for their "dogmatic refusal" to join talks which he said they should do out of "enlightened self-interest". The unionist community must direct itself towards "the long overdue task of developing the politics of accommodation rather than denial", he said.



Education minister John Patten chats with British businessmen in Kuala Lumpur

Malaysian ban begins to bite into British ambitions

By Kieran Cooke in Kuala Lumpur

Mr John Patten, the UK education secretary, was in Kuala Lumpur this week - the first cabinet minister to visit Malaysia since Dr Mahathir Mohamad, the Malaysian prime minister, announced a ban on awarding government contracts to British companies.

The ban, imposed more than six weeks ago, was in retaliation for unfavourable reports about Dr Mahathir and Malaysia which had appeared in the British press.

"I've been heartened by the warmth of my reception" said Mr Patten. Despite the bonhomie, there is no sign of Malaysia lifting its ban. British companies are beginning to feel its effects. The most serious blow has been the project to build a new international airport outside Kuala Lumpur.

Ajacc, a consortium of BICC, GEC-Marconi, Gammson and Trafalgar House of Britain and Marubeni of Japan, carried out initial planning on the airport - one of southeast Asia's biggest projects priced at between M\$9bn (£2.3bn) and M\$12bn. Subsequently Ajacc was given

the design and engineering contract for the airport.

Ajacc companies had been hoping to win millions of pounds worth of work on the project. But the Malaysian works ministry has disclosed that it is vetting 29 pre-qualification applications to bid for the airport's construction. "None of them is British" said the ministry.

John Laing, which is involved in various multi-million pound contracts in Malaysia had put in a preliminary tender for a M\$3bn terminal at the airport. It has now withdrawn - apparently its local and foreign partners had fears that its inclusion could jeopardise their chances of winning the contract.

A similar picture is emerging elsewhere. The British National Grid company was to have participated in a M\$1.6bn project to install power transmission lines for Tenaga Nasional, Malaysia's semi-privatised electricity utility. Free-secure from local partners is likely to result in National Grid withdrawing.

Recently a group of British oil industry experts gave a seminar to Petronas, the

Malaysian state oil company. Soon afterwards Petronas announced that British companies would be excluded from all future contracts in Malaysia, including production sharing agreements.

"The longer it goes on, the worse it gets" said one British executive based here. "It seems we are just laying down and being kicked."

As sanctions against British companies begin to bite, others are waiting to step up business opportunities. Britain had been hoping to win a share of work on a M\$4bn programme to equip the Royal Malaysian navy with a new generation of patrol vessels.

Over the past 10 days high powered delegations from France and Sweden have been suggesting collaborative work on the vessels. Similar delegations are due to arrive from Germany and Australia.

Mr Patten will be taking an optimistic message back to London on the educational front. Malaysia needs British assistance if it is to educate enough people and sustain its soaring economic growth. But the outlook for British companies in Malaysia remains grim.

Britain in brief



Istanbul allegation on Polly Peck

The administrators of Polly Peck International accountants Mr Richard Stone, Mr Michael Jordan and Mr Christopher Morris - were served papers by the Turkish public prosecutor's office alleging improper behaviour over a \$96,000 payment made by a PFI subsidiary.

An official for the public prosecutor's office said the case had been transferred to the criminal court where it is expected to be heard in two months. Mr Stone and Mr Jordan work for Coopers & Lybrand and Mr Morris for Touche Ross.

The move prompted strong protests from other Coopers partners who insisted it was simply part of the "ongoing harassment" by Mr Asil Nadir, the former Polly Peck chairman, in an effort to obstruct their efforts.

The payment concerned was one of \$96,000 made by A N Graphics, a PFI printing subsidiary to PFI Holdings BV, an intermediate holding company within the group. The papers served on the administrators allege the payment was improper and a breach of fiduciary duty. However, a statement issued by the accountancy firm yesterday said the payment had been legitimately carried out under Turkish law.

British Gas closes shops

British Gas announced the closure of 187 of its showrooms as part of its wide-ranging restructuring in preparation for losing its monopoly over 18m domestic customers in 1996.

Mr David Brooks, managing director of British Gas Retail, said the shops on the closure list were uneconomic and would be phased out over the next 18 months. The remaining shops would

still constitute the largest gas retail network in the UK, he said.

Householders beat VAT

UK householders have paid out £980m to electricity companies and British Gas in order to avoid paying value added tax on future fuel bills. People in the south of England have participated far more actively than others in the race to beat the tax collector.

A final count among British Gas and electricity companies by the Financial Times shows that 1.1m power consumers and 500,000 British Gas customers made advance payments ahead of the VAT imposition on April 1. The pre-payments will be deprived the Treasury of at least £79m, since the VAT will initially be levied at 8 per cent.

Call for a fairer society

Britain needs to become a fairer society if economic efficiency is to be significantly improved, Mr Gordon Brown, the opposition Labour party's 'shadow' chancellor, is to argue next week.

Mr Brown will use a lecture to set out a vision of a high-skilled Britain in which all forms of privileged discrimination have been removed. This would require a programme of investment and training, including the creation of a transnational university for industry, modelled on the Open University.

Dutch treat...

England's cricket counties are set to invite the Netherlands to play in next season's NatWest Trophy competition. Scotland and Ireland already play in the knockout 36-team tournament but the Dutch will be the first from mainland Europe to take part if Friday's ballot of the 18 English first-class teams goes in their favour.

The Netherlands' team, which expects to hear the result of the ballot on Monday, will have to play all its NatWest Trophy games on the road until it switches to playing on natural turf instead of an artificial surface.

YOUR BUSINESS DEMANDS THAT YOU

GO, GO, GO. UNFORTUNATELY, YOUR BUSINESS

JET DEMANDS THAT YOU STOP, STOP, STOP.

You buy a business jet to save time and money. And on long journeys, you can fly at Mach .78. And you end up at some airport in the middle of nowhere wasting both. The problem is your jet Of course, a long-range jet is useless without a long-range cabin. Which is why the Hawker 1000 has can't make a long trip without stopping for fuel. 55% more cabin space than a typical midsize jet.



Now consider the Hawker 1000. Unlike midsize jets, We invite you to experience a Hawker 1000. this aircraft can fly nonstop from Singapore to Tokyo, or Because if you're the kind of person who's always Johannesburg to Jeddah, or London to Dubai. on the go, why buy a jet that always has to stop? Combine this 3,044 nm range with the Hawker's Please call Raytheon Corporate Jets in the U.K. at ample payload capacity, and you have a new level (+44) (0) 707 251125, or in the U.S. at (+1) (501) 399 4160. of flexibility. You can add last minute passengers or pick people up en route without having to unload BUILT LIKE NO OTHER BUSINESS JET ON EARTH. fuel.

Raytheon
Hawker 1000

BUILT LIKE NO OTHER
BUSINESS JET ON EARTH.

FT Business Toolkits broaden your horizons

Benchmarking to Win
Know Your Enemy:
Competitor Analysis for Success
Focus on the Customer
Building Customer Relationships

...successful managers at Rank Xerox, ICL, Marks & Spencer, Psion, 3M, Rover, Domino's Pizza, Thomas Cook, Alton Towers, Damart, Glan Clwyd Hospital and more, tell you how in-

A New Generation of Management Training Videos

Lively, 25 minute documentary style videos.
Practical advice from real managers, in real businesses, facing your business issues.
Experts from London Business School, Dun & Bradstreet, Nottingham Trent University, and others, provide analysis.
Develops into hours of intensive self or group development in conjunction with a User Manual, Workbook and Manager's Guide.

See For Yourself...

Preview the series and the Toolkit concept for just £5 with a Catalogue Video.

Order a Toolkit within 14 days, we'll give you a 10% DISCOUNT and your £5 back. Full Toolkit with all support material costs £395, Budget Toolkit with Video and User Manual costs just £195.

Please complete & return to: Longman Professional, FREEPOST WC 5806, LONDON, WC2E 9BR. No stamp required. Or fax back your order on: 0704 231970. Telephone enquiries: 0704 24331.

I enclose a cheque payable to Longman Group for £ (Total)

☐ VHS Video Catalogue kit: £5 (postage free, includes VAT)

Please charge my Access/Visa/Mastercard/Bardaycard/ Diners Club/American Express £ (Total)

CARD NUMBER:

EXPIRY DATE: /

SIGNATURE:

COMPANY:

NAME:

POSITION:

ADDRESS:

POSTCODE:

TELEPHONE:

FAX:

VAT NUMBER:

مكتبة الامم المتحدة

Engineering, food support output rise

By Emma Tucker, Economics Staff

HIGHER output from the engineering industries and a rise in food production were the main influences behind the sharp rise in UK manufacturing output between January and February.

The 0.6 per cent month-on-month increase meant that for the second month of the year, manufacturing output remained well above the levels recorded in the second half of 1993.

In the three months to February it rose 0.8 per cent, and was 2 per cent up on the same three months a year ago.

In the three months to February, output of the engineering and allied industries - which has the highest weighting within manufacturing - rose a seasonally adjusted 1.8 per cent to stand 1.8 per cent up on the same three months a year ago.

A particularly strong sugar harvest pushed food, drink and tobacco production up a seasonally adjusted 0.4 per cent in the latest three months, compared with the previous three month period, although it was down 0.2 per cent on the same period a year ago.

Most of the other manufacturing sectors also increased their production levels. Output of wood and wood products - boosted by higher furniture production - grew by 5 per cent, compared with the previous three month period, while output of electrical equipment picked up by 2.8 per cent.

This mainly reflected strong growth in production of computers but also of telephones and related equipment, and domestic electrical goods. Rubber and plastics industries increased their output by 3.7 per cent in the latest three months.

The most notable falls were 2.9 per cent in the coke, mineral oil refining and nuclear fuels industries, 2.2 per cent in

the output of non-metallic mineral products - covering a number of products related to the construction industry - and 1.8 per cent in the output of basic metals and metal products.

Oil and gas production surpassed its previous 1987 peak, increasing by 8.2 per cent on the previous three months. Compared with the same three months a year ago, it was 29.9 per cent higher.

Coal production, by contrast, continued to decline, dropping 14.9 per cent in the three months to February, compared with the previous three months, a reflection of the new lower volume contracts negotiated between British coal and electricity board.

Colder than average autumn months, followed by warmer than average winter weather led to a drop in the three-month on three-month comparison for gas and electricity output. It was 6.5 per cent lower than in the previous three months.

Many analysts were encouraged by the strong growth of investment goods. This was the fastest growing market sector. A 1.8 per cent increase in the three months to February - on the previous three months - compares with growth of 0.6 per cent for consumer goods and 0.1 per cent for intermediate goods.

Mr Ian Shepherdson, economist at Midland Global Markets said the rise in investment goods output was "evidence that the recovery is shifting in favour of industry, which is vital if consumer spending slows in the face of tax rises."

● The surge in North Sea oil and gas production which has helped to underpin recent industrial output lifted total UK primary fuel production in the three months to February by 9.4 per cent, according to the Department of Trade and Industry. Oil production in the period was 30.5m tonnes, up 25.8 per cent compared with the same period in 1993.

The Concorde trial for AZT is confirmed: FT writers assess the future for patients and for Wellcome

Effective Aids treatment still out of reach

By Clive Cookson, Science Editor

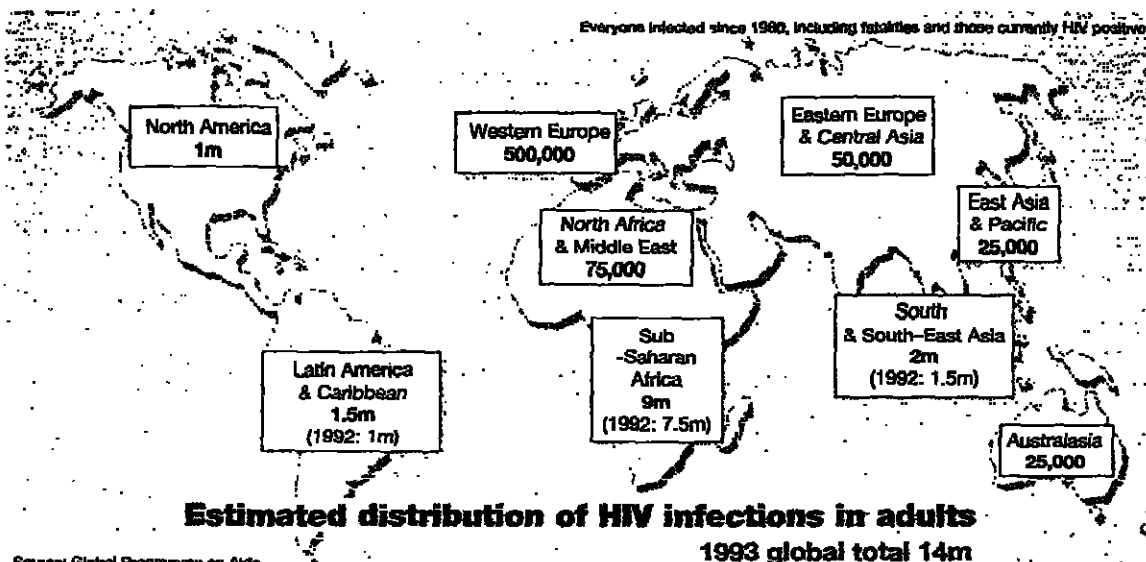
The year between the preliminary publication of the Concorde trial results and their final confirmation today has been a period of almost unrelieved gloom for the estimated 12m people worldwide who are infected with HIV, the virus that causes Aids.

AZT, the only established Aids drug, turns out to deliver no lasting clinical benefit to people who are HIV-positive but not yet showing symptoms of the disease. And worldwide expenditure of more than £1bn a year on Aids research has produced a plethora of potential drugs in early stages of development, but nothing likely to treat the infection effectively in the immediate future.

The official conclusion of the Franco-British Concorde study in today's *Lancet* is a cautious statement that "the results do not encourage the early use of AZT in symptom-free HIV-infected adults." That leaves doctors free to prescribe the drug if they want to.

But Prof Ian Weller of London's Middlesex Hospital, the study's principal UK investigator, said his advice would be not to take AZT until symptoms appear. Other clinical trials have shown that the drug does then delay progression of Aids.

"Our results show that any benefits of AZT are transient and they have disappeared completely after three years," said Prof Weller. "A policy of careful watching and waiting is just as good as writing that prescription."



And it makes it easier for someone who's HIV-positive to live to the full, without being turned into a 'patient' taking tablets and receiving frequent blood checks."

On the other hand, Dr Trevor Jones, research director of Wellcome, AZT's manufacturer, insisted that "the drug remains the best weapon we have to slow the progress of the disease. The question is where in the course of the disease you begin."

Wellcome said patients should discuss the benefits of early and late treatment with their doctors, "allowing the patient to make an informed choice." But Dr Jones believes early

treatment is valuable because some benefit, even a transient one, is better than taking no action against the replicating virus.

Aids charities and patient groups yesterday accepted the Concorde conclusions. "For everyone living with HIV, these are very disappointing results," said Mr Nick Partridge, chief executive of the Terrence Higgins Trust. "While other clinical trials have shown some benefit from AZT for people diagnosed with Aids, this trial has failed to find any added advantage in the early, long term use of the drug by those who are HIV-positive but have no symptoms of Aids."

Yet, Mr Partridge said, many HIV-positive people would find it hard to resist medication until symptoms appeared. Those who preferred to fight the infection more aggressively should, instead of simply taking AZT, consider joining one of the many clinical trials of experimental treatments.

The largest trials now in progress are assessing the effects of combining anti-HIV drugs. Many researchers believe the best long-term prospect will be to prescribe a cocktail of two or more medicines; the ingredients may have a synergistic effect in combination, and it is harder for the virus to mutate to develop resistance to sev-

eral drugs at the same time. The International Delta trial, for example, has recruited 3,000 patients to test combinations of AZT with the two other drugs approved for HIV therapy: Roche's Hivid (DDC) and Bristol-Myers Squibb's Videx (DDI).

All three drugs are synthetic chemicals called nucleoside analogues which work by mimicking natural building blocks of genetic material. When HIV takes up a drug molecule, it stops replicating.

But the international pharmaceutical industry is also developing several quite different ways of fighting HIV, which may work better even than combinations of nucleoside analogues, with fewer toxic side-effects.

A comprehensive survey by the US Pharmaceutical Manufacturers Association listed a total of 103 Aids medicines in clinical trials at the end of 1993, 30 of which were aimed directly at HIV.

Innovative genetic approaches include "gene therapy" - putting anti-viral genes into patients' blood cells - and drugs that inactivate HIV by switching off its genes. But such futuristic products are unlikely to be approved for general treatment for several years.

"One of the lessons of Concorde is that pinning too many hopes on drugs still in clinical trials increases the disappointment and disillusionment felt when trial results highlight the limitations of therapy," Mr Partridge said. "Above anything else, the Concorde trial has shown us how far away we still are from effective long-term treatments for Aids."

Wellcome pledge to pursue combination therapy

By Daniel Green

Seven years ago AZT was launched into a world alarmed at the prospect of an Aids plague. Sales forecasts from Wellcome, which developed the drug, ranged up to \$2.5bn a year. But in the first six months of Wellcome's current financial year, AZT brought in just £110m. In the world league table of best-selling drugs, it is about 70th.

The main cause of the drug's mediocre performance is that it is not prescribed to HIV-infected people who do not have Aids. Although figures are difficult to confirm, it is widely accepted that fewer than 10 per

cent of HIV-infected people are suffering from the disease at any one time, though almost all will eventually contract it.

Patients without symptoms - "asymptomatics" - are regarded as a more lucrative market for the simple, if unpalatable, reason that they live longer. The Concorde study published today confirms that such patients have little if anything to gain from taking the drug and that therefore it will not be the "blockbuster" Wellcome must have once hoped.

Although the preliminary version of the trials, published a year ago, were attacked by Wellcome, the company took a more amiable line yesterday.

Mr Trevor Jones, Wellcome's director of research and development, argued that the final version of the report was essentially positive because it said there was some transient benefit for asymptomatics.

Mr John Robb, chairman and chief executive, insisted that the fortunes of AZT were vital for the company. "It is our second biggest selling product and is very important for the company," he said.

He said the company's strategy would remain unchanged: to pursue combination therapy - the use of the drug in combination with others. The company has just signed a deal with Glaxo, the UK's biggest

HIV DRUGS CABINET

Drug	Company
Retrovir (AZT)	Wellcome
Hivid (DDC)	Roche
Videx (DDI)	Bristol-Myers Squibb
STC	Wellcome/Biochem Pharm
Ro31-8959	Roche
Zenit (d4T)	Bristol-Myers Squibb
GS 938	Gilead
U-73122	Upjohn
EF19	Schering
DAB 389H-2	Schering
Vaccines	Various

First three drugs available, rest undergoing trials

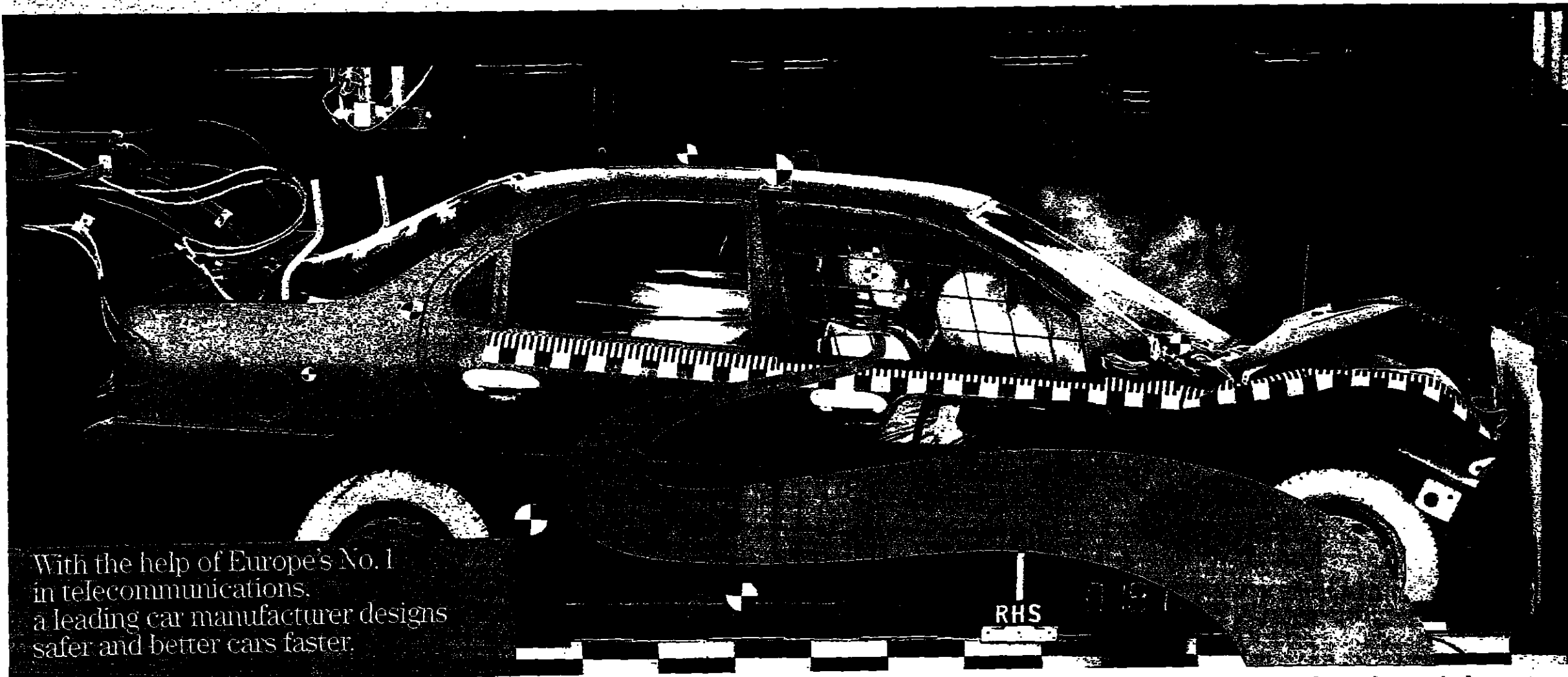
in laboratory tests.

The trials results nevertheless come at an awkward time for the company. Last month, Wellcome shares fell 8 per cent after it reported slower than expected first-half sales growth and revealed that it was dropping development of a new anti-herpes compound. The company also unveiled plans to cut UK staff with further cuts to come in the US.

City analysts remain unconvinced about the ultimate importance of the drug and its prospects. "Sales of this drug have stopped growing because of Concorde," says Mr Paul Krikler, analyst at securities house Goldman Sachs.

They say AZT is significant to Wellcome but argue that it is not central to the company's fortunes. Another drug, the herpes treatment Zovirax, has first half sales of sales of \$418m, up from \$369m a year earlier. Zovirax is in the world's top 20 drugs with sales of more than \$1bn a year.

AZT, on the other hand has gone into a decline, says Mr Stewart Adkins of Lehman Brothers. He forecasts current year sales of AZT to fall to £218m from last year's figure of £248m. "Retrovir will become less important to Wellcome. The company will have to work hard with combination therapies to reverse the trend."



With the help of Europe's No. 1 in telecommunications, a leading car manufacturer designs safer and better cars faster.

The success of international companies is becoming increasingly dependent on information logistics. That's why more and more of these companies are taking advantage of Telekom information management systems. One particularly good illustration of this is the Telekom contribution to the WAN (Wide Area Network) project at Ford Motor Co. This worldwide data network, which links all Ford national and international operations, was set up and running in the shortest possible time. Its objective: to create a cost-efficient communications system. One feature is its ability to transmit the results and data of computer-simulated crash tests to and from the company's research and development centres based in Cologne (Germany), Dunton (England), and Ford's supercomputer in Detroit (USA). Compared to real-life testing, this dramatically cuts down the time it takes to acquire vital design information.

To successfully complete this project, Telekom undertook all negotiations with the various international telecommunications authorities, created a special project team to investigate all project-related

requirements and coordinated all the transmission channels to suit the customer's demands.

WAN is now an effective and competitive business tool in Ford operations. It has not only cut communications costs but has also significantly streamlined internal communications. Optimal, customer-specific solutions are a Telekom hallmark. These include one-stop shopping, single-end billing, network management and comprehensive consultancy services.

If you have challenging problems to solve, just get in touch with Europe's largest telecommunications company. Telecommunications made in Germany.



We tie markets together.

Telekom

London
Tel: +44 71 287 17 11
Fax: +44 71 287 50 99

New York, NY
Tel: +1 212 424-2900
Fax: +1 212 424-2900

Tokyo
Tel: +81 3 5213 96 11
Fax: +81 3 5213 96 32

Paris
Tel: +33 1 44 43 00 00
Fax: +33 1 44 43 00 10

Moscow
Tel: +7 50 22 56 51 09
Fax: +7 50 22 56 51 10

Brussels
Tel: +32 2 775 05 11
Fax: +32 2 775 05 99

Koblenz
Tel: +49 261 1 23 11
Fax: +49 261 3 82 82

THE PROPERTY MARKET

Property shares have come back to earth with a bump. In the past two months, they have lost more than a sixth of their value, outstripping the 10 per cent fall in the stock market as a whole.

In 1993 the mood of optimism buoyed by hopes of a sustained recovery prompted property shares to trade at a premium to assets. But the premiums have proved short-lived. After starting the year on a premium to assets of more than 25 per cent, property shares are now trading at a discount to assets of about 3 per cent.

The turnaround is not surprising: property shares have only traded at a premium to assets once before in the past 20 years, in the run-up to the 1987 stock market crash. Historically property shares have traded at a discount to assets in excess of 20 per cent.

The stock market is undoubtedly more discriminating in its appetite for property shares

This sharp re-rating of property shares marks a change of attitude towards the sector. A new mood of caution hangs over property shares and - to a much lesser extent - the property market itself.

Three main factors lie behind this development: the fall in the bond market this year; the large number of new property issues and rights issues; and a rash of disappointing results from quoted property companies.

The most significant of these fac-

Nimble-footed likely to remain a step ahead

Property shares have lost their lustre in a market beset by uncertainties, says Vanessa Houlder

tors is the performance of the bond market; the fall in bond yields was the main factor driving last year's strong recovery in property values. With the fall in the bond market this year, the property market risks losing some of the momentum behind its recovery.

Views differ on the likely impact of the fall in bond values on property. BZW, the securities house, says the decline in the bond market is likely to result in a marked slowdown in the property investment market. It could even lead to falls in the value of properties with high incomes but poor prospect of rental growth; such properties are most sensitive to movements in bond yields. BZW has scaled back its forecast of property asset growth this year from 16 per cent to 10 per cent.

In contrast, some analysts believe that the fall of the bond market on property has been exaggerated. Other factors, they say, will sustain a property recovery. First, the volume of money which institutions, foreign investors and property companies are putting into the sector will sustain rising property values. Second, the promise of a resurgence in rental values will encourage the market. "We are getting close to

Property shares: out of favour

FT-SE Property Index (released Jan 1, 1988=100)



Source: FT Graphics

rental growth for the first time in four years," said Mr Selwyn Jones of Credit Lyonnais Laing, a broker. Regardless of such market sentiments, there is little doubt that the stock market is now more discriminating in its appetite for property shares.

This loss of enthusiasm is largely attributable to the glut of shares being issued by property companies. About £780m of new property issues, rights issues and convertible bonds have been issued in the past

two months.

With many more such issues in the pipeline, property companies will have to price their shares more competitively to ensure success. This necessity has been underlined by the failure of last month's public offer for Capital Shopping Centres, a new property company specialising in out-of-town shopping centres, which was only 14.4 per cent subscribed.

Yet another factor blunting the stock market's enthusiasm for prop-

erty shares is the batch of disappointing results recently produced by quoted property companies. With the exception of Slough Estates, most of the results have been below expectations.

The shares of the biggest companies have suffered particularly hard in the market fall-out. The value of Land Securities, for instance, has fallen by a fifth this year. The only large property company whose shares continue to trade at a premium to assets is British Land, a reflection of the company's high borrowing to assets ratio and strong management record.

But the star share performers have been those of smaller companies. Topping the list is troubled Stanhope Properties, whose shares have risen by 39 per cent in value this year on the back of the acquisition of a 29.9 per cent stake in the company by British Land.

Stanhope aside, there is a raft of second-tier companies that have either improved their market value or suffered marginal falls in value this year.

Helical Bar, Burford Holdings and Capital & Regional Properties, for example, have largely withstood the downturn because some investors believe they have scope to increase asset values through acquisitions, active management or developments.

The relatively strong performance recorded by some of these smaller property companies suggests that property companies' fortunes do not simply depend on the movements of the market as a whole. By operating in specific niches these more nimble companies should be able to outperform their larger, slower-footed rivals.

The paradox in Paris

The rescue package unveiled last month for Credit Lyonnais, in which the bank transferred FF40bn of non-performing property loans into a specially formed company, has highlighted a paradox in the French property market.

The tactics used by French banks to deal with their property problems have helped avoid a market collapse; but the same strategies have also been blamed for a severe stagnation in the property investment market. A paltry FF70bn of investment deals were concluded in 1993.

The deep property recession which followed the heady 1980s left French banks with severe difficulties. By the end of last year lenders had already made provisions of about FF70bn against their total exposure of some FF450bn. But most analysts believe that larger provisions will be necessary to bring values down to more realistic levels.

Those institutions saddled with the property assets of defaulting clients have sought to protect their balance-sheets; they have done this by resisting the sale of property on the open market in a bid to crystallise their losses. Most deals have involved swaps with other institutions or the transfer of properties to specially created companies.

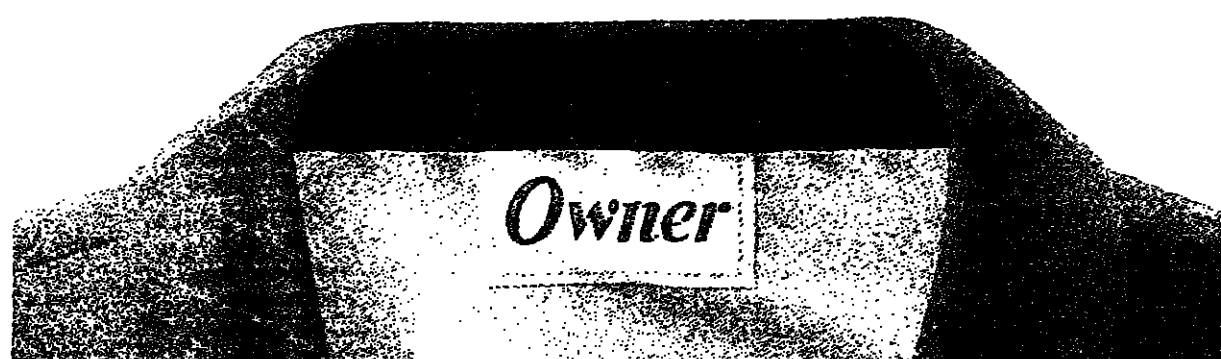
The Crédit Lyonnais deal is a prime example. The bank has transferred FF40bn of non-performing property loans into a new state-controlled company, with the government guaranteeing FF18.4bn of the losses on these loans for five years. Crédit Lyonnais said that the decision to live off the property assets was taken because it had found it impossible to estimate the level of provisioning they required.

This practice, which has eased the pressure on banks to sell the property of defaulting clients, is partly blamed for the stalemate in the investment market. One reason why investors have held back is the scarcity of good quality buildings at a realistic price.

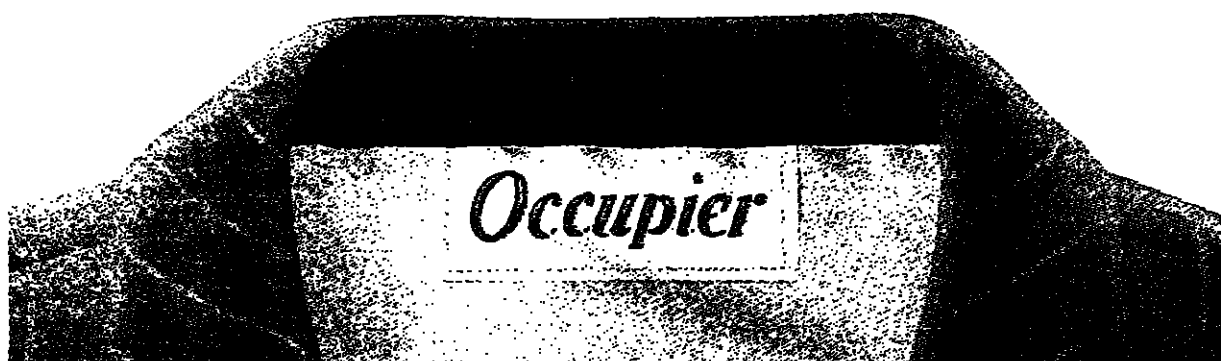
"Such practices have perpetuated an artificial shortage of good investment product; however, it is only fair to say that they were also instrumental in the early stages of the downturn in preventing a market collapse," said Mr Robert Waterland of Jones Lang Wootton, property consultants.

For some dealers, the relief that France has avoided a property crash is tempered by impatience at the slow pace at which the investment market is emerging from recession.

Vanessa Houlder



Sale and leaseback opportunities let you choose the style that suits you



If you are a commercial property owner/occupier, we are seeking sale and leaseback transactions on behalf of retained clients with companies that have a suitable covenant strength. There are a number of advantages in pursuing sale and leaseback transactions which we would be pleased to discuss with you.

Please write in confidence to:

J R Oxley BSc FRICS
or David E Hammond BSc ARICS



27 Soho Square London W1V 6AX
071 437 6977

Offices in the City of London
& Knightsbridge

NEWCASTLE UPON TYNE

PROMINENT 7 ACRE SITE WITH
DEVELOPMENT POTENTIAL SUBJECT TO CONSENTS
PRICE £525,000 SUBJECT TO CONTRACT



TOTAL BUILDINGS: 39,138 sq ft (3,636 sq m)



091 232 8127

091 261 2681

The Financial Times plans to publish the following Survey on

SHOPPING CENTRES AND RETAIL PROPERTY

on Friday, June 17

Recent government proposals and changes in consumer behaviour make this an increasingly crucial sector of the property world.

To place your company's sales message on the desk of 1 million international businesspeople, contact

Mark Hall-Smith on 071 873 3211
Financial Times, One Southwark Bridge,
London SE1 9HL

FT Surveys

RICKMANSWORTH

NEW OFFICES
850-4450 sq. ft.
TO LET

FOR FULL DETAILS
PLEASE CONTACT
DAVID GOUGH
0923 211800

PLOT OF LAND
ON WATER,
about 10,000 sq. m. for
hotel, near Potsdam,
uncontaminated, clear legal
agreement and legally
binding b-plan available from
owner directly.

Write to Box 82950, Financial Times,
One Southwark Bridge, London SE1 9HL

COMMERCIAL PROPERTY

This section appears
every Friday in
the Financial Times.

For advertising details or
for further information,
please contact
Mark Hall-Smith
on
071-873 3211

BRUSSELS (AUDEGHEM AND WOLUWE-SAINT-PIERRE)



**AUCTION OF AN EXTRAORDINARY
PROPERTY OF THREE HIGH STANDING BUILDINGS**
Fine Location (Opposite of Val Duchesse Park)
Lot 1. Boulevard du Souverain, 400
OFFICE BUILDING
ground: 1835m² - frontage: 64.19m - 4 floors for office purpose (1480m²) -
car parks - free 01.07.94
Bank warranty of 25,000,000 BEF to be produced at the auction.
Starting price: 40,000,000 BEF.
Lot 2. Boulevard du Souverain, 402
BLOCK OF 14 FLATS
ground: 3741m² - frontage: 29.55m - 14 flats: 6 with bedroom corner & 8 with
separate bedroom area 37 to 72m² / flat - 35 car park places (5 double) - 9
cellars - free - entire sale or in lots
Bank warranty of 15,000,000 BEF to be produced
at the auction / in case of entire sale. Starting price: 28,000,000 BEF.
Lot 3. Boulevard du Souverain, 404
MODERN VILLA
ground: 948m² - frontage: 15.76m - garage (2 cars) - 4 bedrooms (2 with bathroom)
- service room with bathroom - living 2 levels (4.0J) - equipped kitchen - bedroom
- dressing - cloakroom - 2.00 - full - car parks - free.
Starting price: 9,000,000 BEF.
VISTES: Lot 1: Tuesday & Friday 2 - 4 pm - Lot 2 & 3: Wednesday & Saturday 2 -
4 pm - TOWN PLANNING: Lot 1: administrative purpose - Lot 2 & 3: habitation
purpose.
AUCTION SALE: MONDAY APRIL 11, 1994 AT 3 PM.
Maison des Notaires, rue de la Montagne 32 - Brussels
FOR INFORMATION: Notary Hans DERQUIER, Allée de
Cloître 7, B-1050 BRUSSELS. Phone: (02) 646.62.00 -
Fax: (02) 646.07.49

MOSCOW EXECUTIVE OFFICE SUITES

Immediate occupancy in the heart of Moscow.
Fully furnished & equipped. Safe, secure setting
within the four-star Radisson hotel.

Call today. Americom Business Center:
Tel: (7095) 941-8815 or Fax (7502) 224-1107.
Info in US: Tel (714) 752-6577 Fax (714) 752-6564.

ON THE INSTRUCTIONS OF

Retirement Assured plc

FOR SALE

(AS A WHOLE OR IN PART)

AN INVESTMENT PORTFOLIO OF 82 PURPOSE BUILT RETIREMENT FLATS

Actual and Forecast Gross Income approx. £400,000 p.a.

Located in the South of England and The Wirral

All flats are held on leases for a minimum term of 99 years.
Each flat is subject to an Assured Tenancy Agreement
with annual rent reviews of 4% over R.P.I.

For information please contact

TJKT / RAOV



27 Soho Square London W1V 6AX
071 437 6977

Box 071 437 6984

9 MILBANKE COURT BRACKNELL

FULLY FITTED EXECUTIVE SUITE

A self-contained 3 storey office building with
comfort cooling to first and second floors.

The accommodation has been partitioned giving a
Chairman suite comprising office and boardroom, 3
fully fitted offices, fully fitted kitchen and a general open
plan area. The fitted furniture was commissioned
specifically for the
building and is of
extremely high standard.

For further information
please contact

Mark Greenwood



0344 52261



صكنا من الامم

TECHNOLOGY

Worth Watching · Della Bradshaw



Miniature barcode takes your order

A company in Japan has shrunk the ubiquitous barcode to one tenth of its normal size. Because the micro barcodes can be squeezed into catalogues or directories instead of order numbers, the codes, along with their hand-held scanner, could be used for ordering from catalogues or stock lists, or even for phoning numbers directly from a phone book.

Developed by Neorex, of Nagoya, with its international development handled by Foxmark International, of Tokyo, the micro barcode scanner incorporates a specially developed lens which has to be placed in contact with the tiny barcode but can read it even if the lines are not entirely clear. It can also read the barcodes if they have been faxed.

The lens could be incorporated in a telephone handset for less than £30, enabling companies or consumers to read and then dial a number quickly or transfer order information down the phone line to a central database.

Foxmark Japan, 3 3578 5400.

Chips feel cooler with Oasis

An inert fluid which is used as a dressing to treat burns is now being used in the electronics industry to prevent the latest processor chips from over-heating.

As consumers demand increasing power packed into smaller packages - from laptop PCs to cameras - many microprocessors have had difficulty working at their full capacity without overheating. Oasis has been developed by Aavid, of Laconia, New Hampshire, to dissipate the heat. Oasis incorporates a fluid developed by 3M which boils at between 56°C and 58°C and is

intended for use where there is a minimal amount of space above the microprocessor. As the liquid boils it vaporises and then is carried away to a condenser where it turns back into liquid. Aavid: US, 603 523 3400.

Magnets caught in traffic jam

Magnets have come a long way from the school physics laboratory. Thorn Automation, of Bugley, Staffordshire, has developed a portable traffic analyser which uses magnets to detect the type of vehicle travelling along the road.

The Edgehog incorporates a magnet in a box secured to a post up to 1.5 metres from the road edge. As vehicles pass, the magnetic field they produce is measured by the Edgehog, enabling it to determine the difference between cars, van and lorries - the main aim of many traffic censuses. By placing two Edgehogs two metres apart the speed of the vehicles can also be measured.

Thorn Automation: UK, 0839 335151.

Magnets are also coming to the aid of companies with drinks vending machines. The machines often get clogged up with deposits of scale, particularly in hard water areas.

Water Technics, of Woking, Surrey, has adapted magnetic technology already used in the processing industry to help keep vending machines in operation. To prevent the scaling the water passes through the magnetic field created by strategically-placed magnets. The magnetic forces prevent the calcium and magnesium crystals sticking to each other and so being deposited. Water Technics: UK, 0433 488963.

Background noise told to quiet down

Many employees of industrial companies, such as chemical plants or papermills, literally cannot hear themselves think. Now a US company has developed a communications system for hazardous and industrial areas where the handset eliminates 75 per cent of the background noise. Developed by GAF-Tronics, of Reading, Pennsylvania, the Europage combines an intercom and a public address system. GAF-Tronics: US, 610 372 5151.

Three years ago, Barclays Bank Trust Company, a unit of Barclays Financial Services, was caught in a vicious spending circle. For every £100 of revenue, it was spending £90 on servicing its customers. Greater use of computers in the company would have cut costs, but such investment was not made because its earnings were thought to be too small.

But times have changed. This month, the company will start to reap the full benefits of a restructuring programme. Its operations have been redesigned, its operations centralised and new systems introduced. Now, only £55 of every £100 goes on customer servicing. The total cost to the business of this process re-engineering project, codenamed Meridian, was £32m, of which £8m went on information technology.

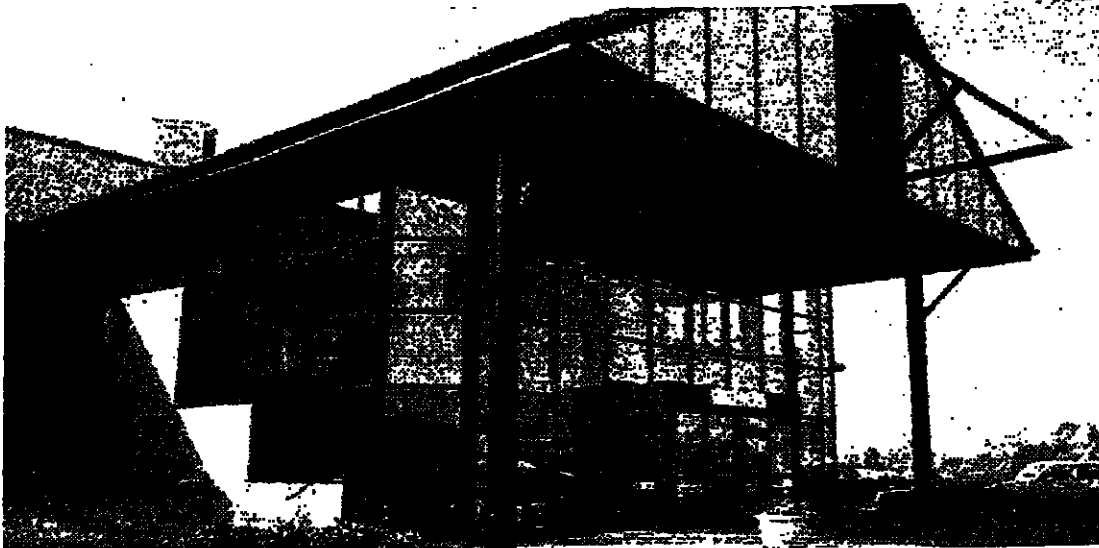
Although its procedures were largely paper-based prior to the project, the company scored highly in customer satisfaction surveys. People liked the "quill pen" image. David Johnson, head of project management services at Barclays Financial Services, part of Barclays Bank, said: "It wasn't quite copperplate handwriting, but Dickens would have felt at home there."

However, with the market for trust services (investment management, taxation, executorship and trustee business) becoming more competitive, Barclays had to act to maintain its position. "Barclays was under pressure to improve efficiency or let building societies, accountants and solicitors cherry pick its most profitable customers," says Johnson.

"The only way we could continue to offer the same level of customer service at a competitive price was to use IT. So we started looking for opportunities," he says. The trust company, based in London, had eight branch offices and 22 regional offices, most located near Barclays Bank branches which referred business to them.

Barclays Bank Trust realised it could lower costs if it took back-office administration away from these offices and based it in two or three centres. This marked the beginning of Meridian which comprised: redesigning business processes; deciding which jobs would be needed after the reorganisation; automating the redesigned processes; and selecting new locations.

Planning took six months. One of the first tasks was to map the steps involved in Barclays Bank Trust's work processes and assess how they could be improved. A system from Digital Equipment called Stars was used to trace information flows. This depicted processes in different colours depending on whether they were paper-based or computerised. It showed the way the business was



Streamlined: administration for investment management and taxation is now carried out at the new Peterborough centre

Back in business and up-to-date

Barclays Bank Trust has spent £32m to cut costs and improve customer services, reports Joia Shillingford

organised and identified bottlenecks. Based on the redesigned information flows and users' requirements, it was possible to define the number and type of jobs needed after relocation.

Barclays Bank Trust then chose suppliers for the IT equipment, which included an investment management system. The company initially ran into problems, however, after spending £500,000 for a system that it said did not function properly - it is now in litigation.

Barclays then chose a proven investment management package, Paladign, from DST/Clarke & Tilley of the US. It has added other features in a bid to gain a competitive advantage. For example, staff can now perform "what if" scenarios on customers' share portfolios, to find out the most efficient way of handling their affairs.

To the user, the extra features look as if they are part of Paladign because they are available through the same interface - Foss (front-end support system). There are two versions of Foss, one for investment management and one for executorship and trustee (with options for handling property, estate accounts,

old master paintings and other types of business).

Johnson believes that the combination of choosing a tried-and-tested package and the add-on features has helped the company meet the project's deadline of end-March 1994.

"If we had missed the deadline, a lot of employees who were relocating would have had their lives messed up," he says.

Paladign runs on an IBM AS/400 system based in Poole, Dorset. This sends data to computers in the new back-office centres in Peterborough Business Park (for investment management and taxation) and Northwich near Manchester (for executorship and trustee work).

For Barclays Bank Trust clients, centralisation means that instead of calling a regional office they are assigned their own service representatives at the two new centres. If the contact is away, another administrator can call up the relevant details on a computer screen.

The main back-office systems are linked electronically to Barclays Stockbrokers (in Glasgow) and to its own London brokers, BZW. So orders to buy or sell shares can be turned round more quickly.

Automation has other benefits:

● Staff can find out the state of a customer's portfolio instantly and calculate capital gains liability quickly when an order to sell is received.

● Orders to sell shares can be carried out in three or four days instead of up to 14 or 15 and require one piece of paper rather than up to 19.

● Accuracy should increase because checks are built in to the software to ensure compliance with financial regulations.

● Sales and customer service in the regional offices could improve because although there are fewer staff (down from an average of 40 per office to an average of 10), they are freed from back-office processing.

● Administrators can handle 450 clients instead of 200.

But for Barclays Bank Trust, the biggest benefit is the sharp improvement in the cost/income ratio. Savings will be made from the closure of eight branch offices and cutting the payroll from 1,200 to 750. Total cost savings have been put at £12m a year, giving a payback period of around two-and-a-half years.

Public peep at politics

Most technological achievements take years - if not centuries - to become the subject of academic research. But a service to be launched to a wider audience next Monday has already become part of a course at the University of Central England in Birmingham.

Students studying the official are looking at the workings of Polis, a parliamentary online information system which will be available internationally as Justis Parliament next week.

Justis Parliament, from Context, the information service company based in London, will enable businesses, government departments, lobbying groups, the media and academics to obtain information about what will happen in both Houses of Parliament - standing committees, tabled questions, early day motions and so on.

"Hansard is only a report of what has happened. Justis looks ahead," explains Michelle Green, marketing director of Context.

Whereas Polis is an online database service, available largely to members of parliament, Justis Parliament combines CD-Rom technology with an online service. This makes it considerably less expensive for the user.

A complete record of parliamentary events from 1979 to 1987 is stored on a single disc which costs £250; a second £250 disc buys records from 1987 to 1992. For the current parliamentary term from 1992, subscribers buy a combination of CD-Rom and online services. An annual subscription of £480 buys two discs plus the first 60 minutes of database search time.

Because the archival data is stored on CD-Rom, the time it takes to search the database is reduced, Green points out, resulting in lower costs.

The service is available over the public packet switched phone network and will be available on the Internet network later this year.

Della Bradshaw

PEOPLE

US/UK policy adviser joins BitC

Cay Stratton, one of the leading architects of radical change in the delivery of training in the UK, has joined BitC in the Community.

BitC is undergoing a radical three-year review and a number of job titles, including Stratton's, are yet to be determined. It is likely, however, that Stratton will lead new initiatives by BitC to promote partnerships between the public and private sectors.

Stratton, who was policy adviser to three successive employment secretaries in the UK, returned to the US last year to become senior policy adviser to Douglas Ross, assistant secretary at the Department of Labor. She returned to the UK earlier this year.

In the late 1980s, Stratton was chief executive of the Boston Pic Private Industry Councils are employer-led organisations which involve the private sector in education and training.

Norman Fowler, the then employment secretary, met her



Cay Stratton, one of the leading architects of radical change in the delivery of training in the UK, has joined BitC in the Community.

on a visit to learn about Pics and US vocational training and in 1987 she accepted a one-year post as his special adviser. She stayed nearly six, also advising his successors, Michael Howard and Gillian Shephard. Stratton was part of a small team which laid the foundations for the government's current policies on training. This included setting up Training and Enterprise Councils, which administer government-funded training and promote local economic development.

■ A chief executive who has demonstrated considerable flair in the running of his own Tec has been appointed as the first full-time director of policy and strategy for the 82 Tec in England and Wales.



After more than a year without a chief executive, Laurentian Financial Group, of which the main element is a life assurance company, has appointed Roland Ward (above) to the post.

In the months following the departure of Paul Seymour, Ward and three colleagues jointly ran the business, reporting record profits of £7.2m in 1993. The board then decided to choose the chief executive from among the four; remarkably, at present the other three have decided to stay with the group. "We have a very good relationship - it could have gone to any of the others," Ward says.

He sees a big task for Laurentian, and for the life industry in general, to win the trust and confidence of the public: earlier this year Laurentian Life was fined £70,000 by its regulators for serious rule

breaches, including a failure to ensure sales agents gave best advice to investors.

For Laurentian in particular, Ward also believes it will be important to develop innovative products, in areas such as protection, since it cannot compete with leading companies in the sector in terms of size.

He comes from a banking background, having been with bank of America before becoming deputy chief executive of The Mortgage Corporation when it was set up in the late 1980s. While there, he was approached by Laurentian, which he joined in 1992 as group finance director. He is succeeded in that post by Michael Tallet-Williams, finance director of Laurentian Life.

■ In a move aimed at bolstering its foreign exchange activities, Natwest Markets has appointed Michael Cornford, 47, as head of global foreign exchange.

He will fill the gap left by the promotion of Stephen Harris to the position of group treasurer for the Natwest Bank group. Cornford leaves his position as managing director, foreign exchange, at Swiss Bank Corporation in London to take up his new post in May.

Cornford says his philosophy will be to "deliver high value products and services to a well focused client base"; clients

Chris Humphries, who has been chief executive of Hartfordshire Tec since 1991, is expected to take up the position in June. In effect he will be chief executive of the Tec secretariat which supports the work of the Tec National Council, a body which represents Tec nationally, in particular in their relationship to the government.

Responsibility at a national level for policy and strategy has until now been handled in a part-time capacity by Richard Guy, the chief executive of South and East Cheshire Tec and Business Link.

Humphries, 44, is expected to play a key role in negotiations between Tec and the government as well as interfacing between the several specialist committees that develop Tec's policies. He will report to Mike Bett, the former deputy chairman of British Telecom, who has taken over as non-executive chairman of the Tec national council in succession to Edward Roberts.

A successful receivership has so far returned 85p in the pound to depositors, with at least another 5p due this year. This has helped save both Cooke's and Adams' reputations, but the core stockbroking business suffered badly from low trading volumes in the recession.

■ Michael Benson, chief executive of the Invesco Pacific Region, has been appointed a director of INVESCO. ■ Sally Collier and Christopher Vaughan have been appointed to the board of SAMUEL MONTAGU, part of HSBC.

■ Helen Walsh has been appointed marketing director of NATWEST Ventures; she moves from the British Venture Capital Association. ■ Nicola Brooksbank and Nicky Maxfield have been appointed directors of PORTFOLIO FUND MANAGEMENT.

■ Andrew Blair has been appointed finance director of CAL Futures and CAL Investments.

■ Philip Nash, formerly joint md of Fidelity International's UK institutional investment business, has been appointed md of FIDELITYWEBBER International Asset Management.

■ William Meadon, Charles Richardson and Campbell Watterson have been promoted to the board of NEWTON INVESTMENT MANAGEMENT.



David Adams is to leave Henry Cooke Lumsden, the Manchester-based stockbroking and financial services group. A former chief executive, he says the parting is "amicable", but is precluded from saying more.

Most members of the northern network of professionals are interpreting this as the push after a rocky 1993. First, Cooke's merchant banking arm - Edington - was shut down by the Bank of England; in the general crisis of confidence in small deposit-takers three years ago some local authorities withdrew deposits, which damaged liquidity.

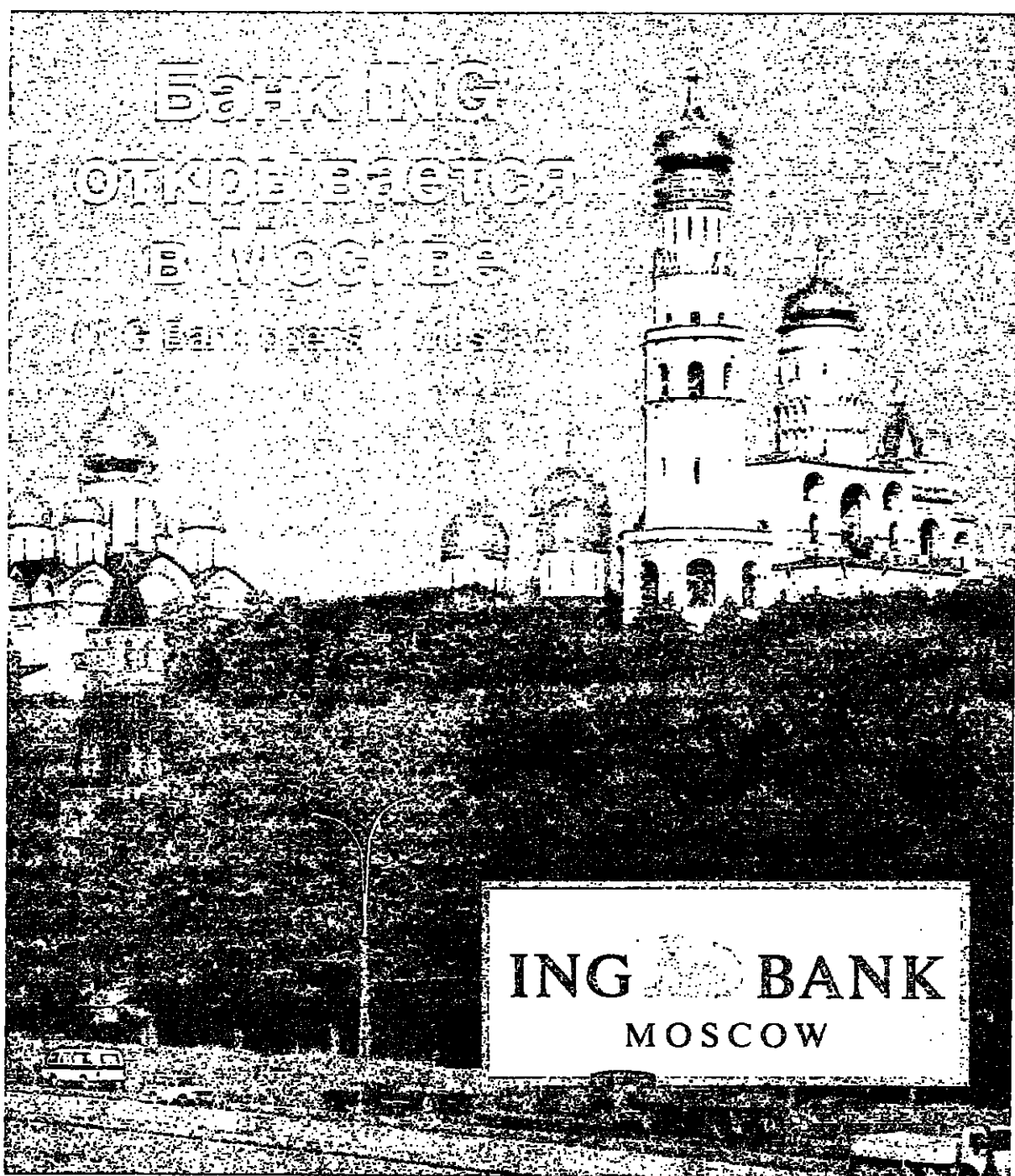
A successful receivership has so far returned 85p in the pound to depositors, with at least another 5p due this year. This has helped save both Cooke's and Adams' reputations, but the core stockbroking business suffered badly from low trading volumes in the recession.

The market stirred just in time to avert serious redundancies, but a wounded Cooke then had merger discussions with the Birmingham-based Albert E. Sharp. These foundered, but Sharp now has a Manchester office, run by some former Cooke's people - a thorn in Cooke's side.

Field Walton, a former Cazenove stockbroker, became chairman late last year. Cooke has now been reorganised into divisions catering for private clients, institutions, corporate finance and management of unit trusts and Peps, each with its own chief. Adams was shunted sideways to become finance director.

His departure confirms people's suspicions this was not an entirely happy arrangement. "Once you have been the boss, it's difficult not to go on being the boss," Adams let slip to a friend.

He is 60 and on the look-out. Influential contacts include Joe Dwyer, chairman of Bodycote and his brother-in-law. He is also one of the leading activists behind Manchester's emergence as a European regional financial centre.



ING Bank is pleased to announce that its Moscow office is fully operational.

This is part of the strategic development of our network in Central and Eastern Europe, which now includes offices in eight countries - and demonstrates our leading position in Emerging Markets Banking.

For information on the services our Moscow office can provide, please contact Maarten Pronk on tel.: 7502.2245035; fax: 7502.2245037.

ING BANK

Internationale
Nederlanden
Bank

سكنا من الامل

Theatre

Dishonor with an honorable lady

This week ex-Avenger Honor Blackman is entertaining her admirers at the Criterion with her one-woman show, *Dishonorable Ladies*. It is a disconcerting event. Ms Blackman in maturity is very much the Colonel's lady, rather than the indeleble air of a genteel soirée at a fashionable spa at which a distinguished actress has been lured out of retirement.

Ms Blackman's succession of "femme fatales through the ages" would not ruffle the wings of a butterfly. They come across as genteel ladies, better at talking about romance than getting involved in anything so sticky as sex. But Michael Crompton, who is directing, and John Watts, who has served Ms Blackman faithfully with material and anyone who enjoys anthologies will feel comfortable here.

Some of the items are lost gems, like a sketch by the deeply unfashionable Herbert Farjean, a monologue for a 1930s gold digger rehearsing the evening as she dresses to meet her date. Some are ill-conceived, like Ms Blackman attempting the wangs of the silent movies. Some are plain weird, like the excerpt from Ilmor Glum's novel *Three Weeks*, which must surely return to print.

William Hazard is at the piano. He is the most diplomatic of men, for in his day he accompanied both Dietrich and Greta. The evening brightens with the musical numbers, in particular an updated version of *Let's Do It*, with John Major and the Prince of Wales neatly caricatured, and Pia's *La Vie En Rose*. All in all, an occasion for those who like their passion vacuum-packed.

Antony Thornecroft

At the Criterion until April 9.

Ballet/Clement Crisp

A Beauty to remember

To stage *Sleeping Beauty*, or not to stage it? Directors of ballet companies embarking upon this sublime, supremest challenge should be on their knees with the words "Lord, we are not worthy" ever on their lips. But hubris and chutzpah being what they are - and endemic in the dance world - companies go ahead. They win, alter and, damn them, re-interpret, and *Beauty* suffers. So, by a nice twist of fate, do their dancers, who founder in the choreography - Petipa is not to be mocked. So, alas, do audiences, who are given dross instead of gold.

Now Scottish Ballet enters the lists with a new *Beauty*. Stacked against the company are the facts that it does not have enough dancers to produce the work as it should be seen, and, frankly, it does not possess enough dancers with the schooling, the stylistic grace, to cope with Petipa. (I must observe that such demands are ill-met by any troupe in this country.) On the positive side, in this battle for classic order and dignity, is the fact that Galina Samsova - whom we have much admired in *Beauty* - directs *Scottish Ballet*, and is plainly not prepared to sacrifice the piece on the altar of gimcrack production and artistic expediency.

There results a staging far better than we might dare hope. The text is decent, given the concessions made to reduced numbers. Petipa's architecture, his finest choreographic ideas, are honoured. The dancers are learning from the demands made upon them, and Samsova has invited guest artists to bolster her ranks. The standards of the company's orchestra (53 musicians) and conductor, Alan Barker, are notably good. Tchaikovsky is safe. For her medium-size touring version, Samsova could not aspire to the decorative splendours properly needed so, in an intriguing compromise, she has commissioned sets from Patrick Kinmonth and costumes from Jasper Conran.

It is here that my worries are strongest. Kinmonth's permanent set is of grey walls that can move to become various locales, with a vivid red bed as a glaring accessory, and a series of receding cloverleaves as the magical forest. Clever, elegant, this scheme becomes claustrophobic, and the viewer's imagination is trapped. The idea is effective, but is, I suspect, for another, less airy ballet. Conran's costumes are subtle - colours unexpected, with fairies in sorbet-shades, courtiers in black and white, bustly patterned - skilfully cut and often dazzlingly conceived. Period is well suggested, but these clothes do not always register strongly. The final effect, though, is stylish: neither design nor ballet has been compromised.

Faced with the perils of Petipa's dances, the Scottish artists do their best: the troupe looks far more secure as an ensemble than when I reported last year on their *Anna Karenina*. There are optimistic moments, and variations when the school report reads "Must do better", but if *Beauty* is seen as a way of aspiring to classic decorum, then Scottish Ballet is on the right path, and this justifies the staging.

What totally justified Wednesday evening's performance (which I saw in Oxford's hideously uncomfortable Apollo Theatre) was the presence of Ludmila Semenyaka as a guest Aurora.

Semenyaka has been one of the glories of Bolshoi Ballet seasons throughout the world. In her performance as Aurora we see everything that the role demands: noblest Petersburg schooling, an ideal physique, and a style light, clear, harmonious; a grandeur that comes from the traditions of her education as a pupil of Petersburg's greatest ballerine - Semenyova and Ulanova; and that sense of classic form that is the mark of the rarest performers in the academic style.

Her Aurora is a portrait of youthful charm, drawn with a simplicity and a technical authority that only



Winning the battle for classic order and dignity: Scottish Ballet's engaging 'Sleeping Beauty'

come when the role is fully understood. It is utterly engaging and, ultimately, utterly mysterious. We see how pure the dance is, with phrasing sprung from the score, with a dulcet mastery that makes triple pirouettes in the first act seem the most natural and happy expression of Aurora's delight. We sense, also, the long, long perspectives of Semenyaka's art, which go back by way of her teachers and coaches, and their teachers in turn,

to Petipa's time, so that what she does is not only right but inevitable. It is extraordinary classical dancing, and extraordinarily beautiful. And it was, on this occasion, sensitively judged for the confines of the stage and the means of the staging itself. Semenyaka's partner was Marcello Angelini, clean in style, well-mannered and attentive.

I must salute one other performance - that of Yurie Shinohara as Florine in the Bluebird duet. To

what can often seem a test of archness as much of technical facility, Miss Shinohara brought wit, an enchanting freshness, and a sense of joy, that were irresistible. It was most memorable dancing.

Scottish Ballet is at the Apollo Theatre Oxford until April 9; then plays *Sleeping Beauty* in Newcastle (April 12-16), Hull (April 19-23), Edinburgh (April 26-30), Inverness (May 4-7).

Market forces put sponsor rivals on clearer footing

The difference in approach to arts funding by BT and Lloyds is fundamental, says Antony Thornecroft

There is rivalry between BT and Lloyds Bank for the title of the UK's biggest sponsor of the arts. BT, despite freezing its budget for 1994-95 at £1.8m, wins so far.

The rivalry reflects a fundamental difference in approach to sponsorship. BT concentrates money on the classic arts and does not include its modest hospitality and marketing expenditure (probably about £200,000) in its figures. Nor does it advertise its sponsorships.

Lloyds, with two sponsorship initiatives each in fashion and film, plus the Young Musician of the Year competition which reaches its climax on BBC2 tomorrow, spends £2.4m, but this includes a substantial tranche of advertising expenditure. Around £1.5m goes to the arts.

Lloyds wants public recognition and goes for events with certain, or likely, television coverage. BT is more philanthropic, but market pressure is forcing it to promote awareness of its generosity.

Lloyds Bank, which has heavily promoted the Young Musicians this year, will this weekend run a campaign on Classic FM offering free CDs of the final to the first thousand of its customers who phone in with the name of the winner. This should boost viewing figures and



The woodwind finalists in the Young Musicians competition

reward the loyalty of customers. Lloyds will soon begin negotiations with the BBC to renew its contract for the biennial event, which remains the Corporation's biggest lapse into commercial sponsorship. Lloyds is inclined to sign up again, as long as the BBC decides not to increase substan-

tially its fee of £500,000. By an odd chance, the two largest sponsors have taken it in turn to back the Royal National Theatre's educational work. Lloyds supported it for five years with its Theatre Challenge, and now BT has put up £400,000 for the next two years with its BT National Connections

Scheme. Leading playwrights will be commissioned to create new works, or undertake translations, for performance by young people.

Around 200 groups are expected to participate. Some will then go on to work with 10 local theatres, such as the Traverse in Edinburgh and the Sherman in Cardiff, and a few will progress in July 1995 to a celebration of youth theatre on the RNT stage.

The arrival of the Lottery next year is likely to have profound ramifications on every aspect of the arts world, including corporate sponsorship.

This week the Arts Council chose Jeremy Newton, chief executive of Eastern Arts, to be its Lottery Director. He will take charge of the money raised by the Lottery to be devoted to arts ventures.

Newton will have at least £70m a year to hand out for capital projects for new arts buildings and improvements to existing structures.

This will be challenge money: arts organisations will be expected to contribute some of the cash towards their planned developments. The obvious source for such additional funds will be corporate backers, who have been notoriously reluctant to back capital projects

(with the exception of Glyndebourne, which raised more than £30m from business for its new theatre). They prefer to support new creative work which they can use for hospitality or marketing spin-offs.

If companies are persuaded that they can best help arts organisations by providing seedcorn cash for new building projects, there will be less sponsorship money available for new productions, exhibitions, competitions and festivals.

National Power wants to make the piano competition it backs in London every three years comparable to similar events in Moscow and Leeds. Sir Trevor Holdsworth, chairman of National Power, a first-class pianist with performances at the Festival Hall under his belt, is enjoying the preliminary rounds for the follow-up event, scheduled for London this September.

While it is facile to say that a company's sponsorship follows the inclination of the chairman, or his wife, it is often true. But Sir Trevor has a wonderful excuse: National Power backed the first World Piano Competition in 1991 before he had any links with the company.

Last year, National Power launched a World Piano Series,

which matches top pianists to top orchestras at performances throughout the country, which are used for corporate and staff entertainment.

National Power seeks no marketing payoff from its expenditure. It comes from its "good causes" as opposed to its charity budget. The £400,000 plus National Power spends on the competition is the largest slice of this budget, with scholarships on top of the £28,000 prize money, which is shared between the four finalists.

The National Gallery of Scotland has pulled off its biggest sponsorship deal to date - £150,000 from Foundation RLF to make possible Monet to Matisse: Landscape painting in France 1874-1914, which opens in Edinburgh on August 11.

The French company's total support for the exhibition, including a gala dinner, will be much higher. The deal was signed just in time. RLF, the leading French oil company, is being privatised and seems certain to reduce its contribution to culture.

Another important show, from the NGS, *The Romantic Spirit in German Art 1790-1890*, at the Royal Scottish Academy and the Fruitmarket, is supported by Beck's.

Theatre

RSC's Ghosts

Watching Jane Lapotaire these days is a very curious business. That we have few actresses with such intelligence, authority or accomplishment must be beyond question. Yet it has been years since I could believe in one of her stage characterisations. Right now, *London* has the chance to see her in the great role of Mrs Alving in Ibsen's *Ghosts*, with the RSC in the pit. Watching and listening to her, you cannot help but find new insights into the role and into the whole fabric of this marvellous play; but you also see a portrayal so calculated in moment-by-moment delivery, so full of clever motifs, and so carefully arranged in its final expression of dismay, that it creeps.

This is too bad, not just because of the waste of Lapotaire's talent, but also because she dominates Katie Mitchell's staging of the play, excellent in so many other respects. This production - which I reviewed at its premiere at Stratford's The Other Place last May - now launches the RSC's new London season. It embodies many of the best virtues of the RSC of Mitchell, and indeed of Lapotaire. For a close scrutiny of *Ghosts*, it is unlikely to be surpassed for years to come.

Mitchell fastidiously observes the detailed realism of Ibsen's play. The play is - among other things - about syphilis, and repression, and hypocrisy, and women's struggle for social freedom; but, in Mitchell's hands, those things are the more powerful because she never nudges them into undue significance, or allows any anachronistic touch to remind us how modern the play's implications are. Vicki Mortimer's designs are haunting, perfectly creating the spartan elegance of a Norwegian interior. And Tina MacHugh's lighting conveys both the darkness of this room, and the distant pallor of the daylight outside (though the final dawn is none too persuasive). Details of offstage sound, or the maid's duster, or Pastor Manders's hat, all contribute beautifully to the eloquent whole.

Simon Russell Beale is a strongly morose Oswald. If one does not quite believe that his last words would really be "the sun, the sun", then one certainly attends to his protest that sunshine and the joy of life have never been part of his life at home. John Carlyle's Pastor Manders is a superb performance, bringing a wealth of life to this stiff character. Alexandra Galbraith and John Norington, however, have slightly coarsened their detailed interpretations of Regina and Engstrand. Should their self-servings be quite so obvious?

The "ghosts" become more fascinating the closer you attend. Lapotaire hints in the first two acts that Oswald's father may not be the late Lieutenant Alving but the still present Pastor. In the last act, however, she seems simply to have given up this last vestige of her love for the Pastor.

In her most grand and repeated gesture, Lapotaire suggests that Mrs Alving keeps being failed by men. She stretches out one arm - palm downward, fingers parted like a claw - towards the memory of her husband, or the Pastor, or her son. Then she lets the arm fall, slowly, slowly. But the gesture sums up the failure of Lapotaire's performance. Trying to show Mrs Alving's spontaneous emotions (normally very contained in her body language), this gesture actually turns out to be the most spontaneous thing Lapotaire does.

Alastair Macaulay

In RSC repertory at the Pit, Birmingham.

INTERNATIONAL ARTS GUIDE

Munich Biennale

Six new operas will be presented at the 1994 Munich Biennale (April 29-May 22), the international festival for new music-theatre founded in 1968 by Hans Werner Henze. For Anglophone visitors, the main interest lies in the world premiere of Benedict Mason's *Playing Away*, a "football opera" with a libretto by Howard Brenton.

In his concert works, Mason (1952) has already shown a quirky sense of humour that augurs well for his first venture into the opera house. Set during the European Cup final between an English and a German team, *Playing Away* parodies the British tabloid view of football and Germany. Even for those with no interest in football, the hints of Faustian bargains-with-the-devil will surely add to the fascination. Operas North's production, staged by David Pountney and conducted by Paul Daniel, will be shown at Munich's Deutsches Theater on May 19,

20 and 21, before transferring to Leeds.

Another new work at the Biennale is *Freeze* by Dutch composer Robert Zuidam (b1964), based on the tale of Petty Hearst, the American media-magnate's daughter who was kidnapped by terrorists. Italian composer Aldo Gentile (b1947) brings a modern reconstruction of an Alcina opera written by early 17th century Florentine court singer Francesca Caccini (1591-1626).

An operatic world premiere also opens this year's Schwaiggen Festival, based at the rococo court theatre near Mannheim (April 13-May 29). Sansibar, by Dresden composer Eckehard Mayer, is a co-production with the Bavarian State Opera in Munich, where it will be shown during the July opera festival. Schwaiggen will also stage *L'Opera Seria*, a three-act commedia per musica by 18th century Bohemian composer Florian Leopold Gassmann. Other highlights include recitals by Sviatoslav Richter and Barbara Bonney (16202-4939).

EXHIBITIONS GUIDE

AMSTERDAM
Rijksmuseum Dutch Figure Drawings 1700-1850. Ends May 1. Closed Mon.
Van Gogh Museum Pierre Puvis de Chavannes: 150 portraits, still lifes, genre pieces and sketches by the 19th century artist whose murals grace many public buildings in France. Ends May 29. Daily

BERLIN
Spandauer Zitadelle Dali as Sculptor and Illustrator: 38 sculptures from the years 1936-88 and 300 illustrations on themes from world literature. Ends May 25. Daily.
Kunst- und Ausstellungshalle Bunnell, Eye of the Century: comprehensive retrospective of the Spanish film director (1900-83), showing the common ground between his films and Surrealist art. Ends April 24. Closed Mon.

FRANKFURT
Schirn Kunsthalle Archaeological Treasures from Romania. Ends April 17. Daily.
Stadel Ernst Wilhelm Nay: 70 paintings from the early postwar years. Ends May 23. Closed Mon.
Museum für moderne Kunst On Kawara (b1933): seven paintings and 82 drawings by the Japanese conceptual artist. Ends May 15. Closed Mon.

GENEVA
Musée Rath Henri Michaux (1899-1984): more than 200 works by the French artist-poet. Ends May 22. Closed Mon.

LAUSANNE
Fondation de l'Hermitage The New Wave: Japanese woodcuts 1868-1939. Ends May 1. Closed Mon.

LONDON
Royal Academy of Arts Goya: 100 small-scale paintings covering his entire career. Ends June 12. Daily (advance booking 071-928 4555).
Hayward Gallery Salvador Dali: The Early Years. Ends May 30. Daily (advance booking 071-928 8900).

MILAN
Fiera Milano The Strozzi Castle's Hidden Collections: this exhibition, drawn from one of Italy's most complete collections of decorative arts, is one of many attractions at the 12th International Antiques Fair, which opens tomorrow and runs till April 17. Visitors to the fair will be able to participate in a series of afternoon discussions on various aspects of collecting presented by renowned Italian scholars. There will also be free guided tours of the fair by art historians (red line underground MM1 to Amendola Fiera Station. Further information: 02-7601 3255).

MUNICH
Kunststiftung Ploie Bonnard: 130 paintings and seven sculptures by the Nabi artist. Ends April 24. Daily.
Leibschhaus Between the Brücke and the Blaue Reiter: Expressionist

paintings from the Ahler Collection. Ends May 23. Closed Mon.
NEW YORK
Museum of Modern Art Frank Lloyd Wright: architectural fragments, full-scale constructions, scale models and 350 original drawings. Ends May 10. Faininger, Kandinsky and Klee: 75 prints and illustrated books produced by three Bauhaus artists. Ends May 17. Closed Wed.

PARIS
Grand Palais The Sun and the Northern Star: the fascination which Louis XIV (the Sun King) exercised in 18th century Europe is reflected in the collections of paintings, porcelain, furniture and massive silver pieces imported by Gustav III of Sweden from France in an attempt to emulate the splendour of Versailles. Ends June 13. Closed Tues.

ROME
Hôtel de Ville Nicolas de Staël: 70 paintings and 40 drawings from private collections, whose smaller scale - compared with the large canvases in museums - reveals a gentler aspect of the painter driven to despair by his quest for perfection. Ends June 19. Closed Mon (Salle Saint-Jean, 3 rue de Lobau).
Mona Bismarck Foundation Early Italian Peoples: pottery, jewellery,

bronze statuettes and arms, showing the diversified artistic expression of the inhabitants of central and southern Italy 3000-300 BC. Ends May 17. Closed Sun and Mon (34 rue de la Vierge).
ST. LOUIS
L'Art Moderne du 19e Siècle: 18th-19th century French art. Ends April 18. Closed Tues.

TORONTO
Pettit Palais Art of the Tainos: 85 pre-Columbian masterworks in stone or wood. Ends May 29. Closed Mon.
Centre Georges Pompidou The City, Art and Architecture in Europe 1870-1993. Ends May 9. Closed Tues.

WASHINGTON
National Gallery of Art Egon Schiele: 70 works by the leading figure of Austrian Expressionism. Ends April 24. Ruth Benedict Collection: 78 prints and drawings from the 16th to 20th centuries, including works by Rembrandt, Canaletto, Tiepolo, Daumier and Moore. Ends June 12. Ornament in European Graphic Art 1300-1800: more than 90 prints, drawings, illustrated books and decorative objects, including works by Watteau, Dürer and Piranesi. Ends April 21. Daily.
ZÜRICH
Kunsthaus Richard Gerstl (1883-1908): 70 portraits and landscapes by the least known of the great Viennese Expressionists. Ends May 8. Friedrich Dürrenmatt: paintings and drawings by the Swiss author who died in 1990. Ends May 18. Closed Mon.

The cost of flying without a harness

US airlines' experience of deregulation bodes ill for European carriers, argues Richard Tomkins

It seems heretical to ask the question at a time when the merits of market liberalisation have become so widely accepted. But if deregulation is such a great idea, why is the US airline industry in such a mess?

Barely a day passes in the US without news of continuing turmoil in the industry. This week alone has brought an announcement of another 1,000 job cuts at Continental Airlines as part of a cost-cutting drive, a decision from American Airlines to lay off a further 50 pilots as it continues to shrink its route network, and a reorganisation plan from America West Airlines aimed at bringing the troubled carrier out of bankruptcy.

Yesterday it emerged that Trans World Airlines, itself only just out of bankruptcy, had said in a filing to the Securities and Exchange Commission that it would have to consider selling all or part of the company if its financial results failed to achieve planned levels this year.

Some 15 years have passed since the US air travel market was deregulated: long enough, you might think, for it to have found some sort of equilibrium. Instead, the industry seems to exist in a state of perpetual crisis. In the last four years, its losses have exceeded all the profits made by US airlines since the invention of powered flight. Small wonder that European airlines are unenthusiastic about open skies.

When deregulation came to the US market in 1978, American carriers looked better prepared for it than their European counterparts do today. Admittedly, federal government control over domestic routes and fares had left them with limited experience of competition; but at least they were creatures of the private sector, and generally profitable too.

As expected, deregulation attracted dozens of entrepreneurs into the US airline industry - some starting new services where none had existed before, and others undercut-

ting fares on existing routes. It also gave the big carriers the freedom to expand services and compete on price.

Over the next few years, lower fares and new services produced a big increase in passenger numbers, but the combined effects of fare cuts and excess capacity sent the industry into heavy losses. Bankruptcy not only took its toll of the new entrants, but started hitting established carriers such as Braniff International and Continental Airlines, too.

All this could have been predicted: deregulation is supposed to eliminate the weak. But the process did not stop there. In spite of a brief period of profitability during the economic boom of the late 1980s, the airline failures went on. By 1992, bankruptcy had claimed 117 carriers including some of the best-known in the industry.

Deregulation was supposed to get rid of the weak. But the process did not stop there

such as Eastern Airlines, Trans World Airlines and Pan American World Airways.

Today, the US airline industry looks in as bad a state as ever. The competition is crippling, with big carriers bested by small, low-cost operators attacking the most profitable markets. The industry is a whole lot about \$1.20n last year. This year, thanks to robust growth in the US economy, low fuel prices and drastic cost-cutting by the big carriers, it may show a small profit; but few can foresee a day when the industry will deliver an acceptable return on its assets.

At least two special factors suggest that the US experience might not necessarily be replicated in Europe. One is that overcapacity in the US has been exacerbated by chapter 11 of the US bankruptcy code, which has enabled carriers such as TWA and Continental to bounce back when

they would otherwise have failed.

Another is that the financial weakness of the industry is in some measure due to a flurry of highly leveraged buy-outs in the 1980s which left some of the largest carriers heavily burdened with debt.

However, two other factors that have emerged from US experience could apply to a deregulated air travel market anywhere.

First, the airline industry is notoriously cyclical, and each general economic downturn results in a surplus of unwanted aircraft and personnel. This presents entrepreneurs with an opportunity to snap up cheap aircraft and employees and undercut existing carriers with low fares: so when things are bad, they get worse.

Second, the airline industry - like one or two other sectors such as newspapers and hotels - seems to be imbued with a perceived glamour that causes otherwise sensible people to enter it and remain in it, regardless of the potential for making money.

Of course, by the only criterion that really matters - customer satisfaction - airline deregulation in the US has been a staggering success. Passenger numbers have risen by more than 70 per cent since 1978.

Why? Full fares are a third lower in real terms, and more than 90 per cent of tickets are sold at discounts averaging two-thirds off the full price. People have 37 per cent more flights to choose from: smaller cities in particular have far more flights to far more places than ever before. The fight for customers has brought innovations such as frequent-flyer programmes and ultra-cheap, no-frills flights. The safety record is first class.

Deregulation should do for Europeans what it has already done for Americans. That is why it is such a great idea. But the US experience leaves little room for doubt about what it will do to Europe's airline industry. In short, it looks like being a bloodbath.

It was not unexpected, but the announcement that Tower colliery in Mid Glamorgan will close next week, bringing to an end generations of deep-mining in south Wales, sent reverberations through the surrounding valleys.

The impact was twofold. There was the symbolism of the closure - south Wales once had a quarter of a million men working in the coal mines - and the defeat of a determined campaign by the local community to save what it regarded as a viable pit. Second, there was the loss of another 200 jobs in an area where nearly one in four of the male workforce is unemployed. There are 30 people unemployed for every vacancy at the local job centre, and the Aberdare travel-to-work area, which includes Tower, is no exception.

By highlighting the valleys' seemingly intractable economic problems, the closure of Tower raises the question of whether the government's interventionist programme for regenerating the valleys has failed. The initiative was started by the Welsh Office in 1988 to alleviate the painful structural changes caused by the rundown of the old coal and steel industries. Under its umbrella, more than £770m of public funding has been injected into the valleys, where 700,000 people live.

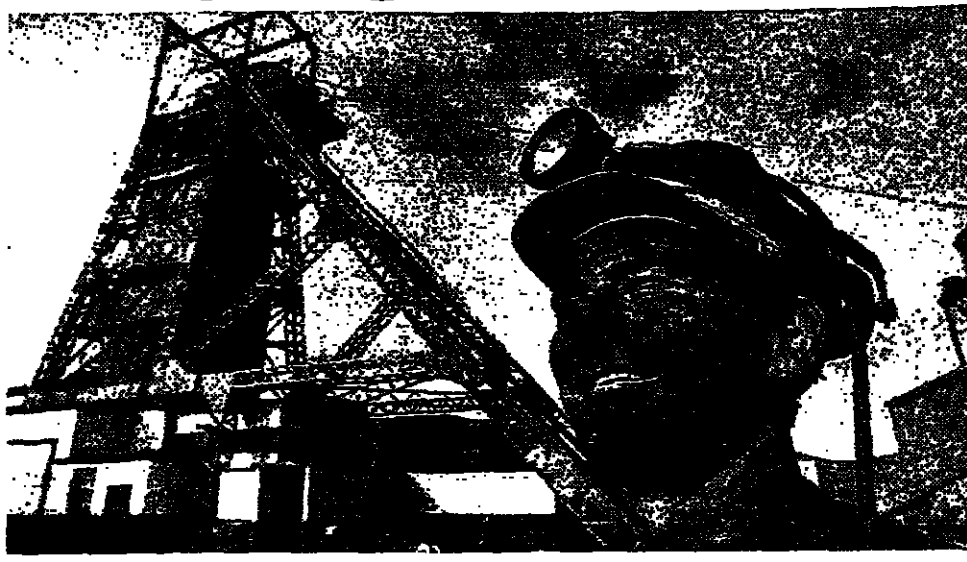
The programme, launched by Lord Walker, then Welsh secretary and now chairman of English Partnerships, the regeneration agency for England, is currently in a second five-year phase. This was unveiled last autumn by Mr John Redwood, Welsh secretary, as a plan called "building on success".

But the "success" he confidently claimed for the programme was cast into doubt last November in a statistical report published by the government. It found 73 plants had opened in the valleys since 1988, but 138 had closed. Despite the opening of plants by overseas companies such as Hitachi of Japan, the manufacturing workforce had declined at a faster rate than in Wales as a whole.

Lord Walker's original claims for what he described as "the most comprehensive programme for economic growth the valleys have known" have proved too optimistic. He spoke of "pump priming" by the government which would lead to private-sector investment of more than £1bn, and of reducing long-term unemployment by two-thirds. In fact, the

Roland Adburgham on the limited impact of government aid in depressed Welsh communities

Greener valleys singing the blues



A miner at Tower colliery, which closes next week bringing to an end deep-mining in south Wales

Welsh Office now estimates that, in the first five years, private investment totalled less than £700m. Unemployment remains high: the rate in Mid Glamorgan, which covers much of the valleys region, stands at 12.5 per cent, compared with an average for Wales of 10.4 per cent. The most obvious improvement is in the greening of the grime: the appearance of the valleys has been transformed by the reclamation of slag-heaps.

Mr Redwood's view is that the initiative's impact has been overshadowed by the recession and, without it, the valleys would have been much worse off. He supports continued intervention on the grounds that it was state-owned industries that caused the damage. Yesterday he announced grants totalling £2.5m for projects in five communities. In all, his five-year programme promises a total of more than £1bn of funding. This time, no target has been set for private investment, although Mr Redwood agrees more needs to be attracted.

One entrepreneur who supports the initiative is Mr Alf Gooding, who was born in the valleys. Gooding Sanken, the

company he set up with Sanken Electric of Japan to make power supply units, moved last year into a plant in Cynon Valley, in the heart of the region. The factory was built by the Welsh Development Agency - under the valleys initiative, the agency plays the lead role in encouraging inward investment and land reclamation.

The factory employs 250 people and, if the workforce reaches the projected 400, Gooding Sanken can recoup 40 per cent of its £10m investment. Without the aid, Mr Gooding says, the factory would not be there. "How can anyone say anything other than that the initiative is doing one hell of a good job?" he asks.

Mr Tony Roberts, chief executive of Cynon Valley council, which has Tower in its district, agrees the initiative has encouraged public and private sector partnerships and helped to put a spotlight on the valleys. But he is flummoxed by what he sees as the illogicality of a national energy policy which results in the closure of Tower colliery. "On the one hand we are being encouraged to play our part in regenera-

tion, but then we have to sacrifice Tower on the altar of market forces. It does not seem sensible."

Scaptics have long argued the initiative is primarily a public relations exercise, a packaging of schemes with little "new" money over and above what would be available elsewhere in Wales. Dr Victoria Winckler, chief of policy research at Mid Glamorgan county council, recognises there have been improvements in roads and housing, for example, but argues these might have happened in any case. "As far as we're concerned as a local authority, the initiative has had no identifiable effect." There are still high levels of deprivation and low levels of economic activity, she says. "A lot of people have just moved out of the workforce altogether."

In a recent report, Poverty and Prosperity in Wales, Professor Barry Wilkinson and Mr Jonathan Morris of Cardiff Business School found the poorest parts of Wales were still in the valleys and the disparities widening. Professor Wilkinson says migration out of the valleys is continuing. "I think the Welsh

Office should be upfront about it. They should acknowledge these areas are not getting any better. I think the government should either pump in real money to preserve the communities, or stop paying lip service to the problem and say that, when Norman Tebbit [former employment secretary] said 'get on your bike', he meant it."

Mr Roberts, of Cynon Valley council, emphasises the need to support existing businesses, but recognises that commuting down the valleys to Cardiff and the M4 motorway corridor - which has been more successful in winning inward investment - is part of the answer. He argues the initiative should improve the road and rail links to help that trend.

This implies accepting that the concept of the old communities, whose raison d'être was the pit at the end of the street, must be consigned to the past. No large plants will provide a substitute for the street, can offer similar grants to inward investors. Any incoming industry is likely to be small-scale: the most recent is the Japanese company, TAP Manufacturing, which is building a car parts plant in Rhymney Valley. It will employ only 60 people.

Demand will continue to diminish for the high-wage, skilled male worker. Those jobs which are created are likely to employ more women than men. At Gooding Sanken, 70 per cent of the workforce is female. If part-timers are included, more women are now in work in Mid Glamorgan than men. Outside manufacturing, local jobs are likely to be found in service industries, particularly tourism, which require very different skills to manufacturing. One example is the Rhondda Heritage Park, a museum commemorating what was once the powerhouses of the industrial revolution.

It is a cultural change in which government money is only part of the answer, as the relative failure of the valleys initiative has shown. Two years ago, in a report "Resurrecting the valleys - can existing policies do the job?", Mr Kevin Morgan of the University of Wales wrote: "A new recipe for social and economic regeneration involves far more than additional resources. While finance may indeed be the key ingredient, it is not of itself sufficient. In other words, the future shape of the valleys is partly in our own hands." Today that has been brought home only too clearly to the Tower miners.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Channel 5 must bow to technology

From Mr Richard E Norman.

Sir, As the association of UK consumer electronic manufacturers would normally support additional programme services. However, we are against the proposal to go ahead with a Channel 5 licence using existing technology.

First, the frequencies proposed for Channel 5 have been used for 15 years for interconnecting signals from domestic video recorders to television receivers. Interference problems if a Channel 5 service commences will be enormous, involving the retuning of video recorders and TV equipment in 3m to 5m homes; moreover, there will be a huge problem of cost (perhaps £50 per household), and problems of access to domestic installations.

Second, the development of digital TV broadcasting technology is moving very fast, and offers the prospect within three to five years of providing six to eight TV channels of normal definition in the frequency spectrum used by a single conventional Channel 5.

Such digital services would cause much less of an interference problem with conventional domestic installations. Also, with the passage of time, such problems would be lessened by the increasing number of domestic installations employing interconnection of domestic video recorders and TV, using the eurosockets now fitted to virtually all video recorders and table model colour television receivers.

In BREMA's view, the case for Channel 5 has now been overtaken by technology. Richard E Norman, chairman, British Radio & Electronic Equipment Manufacturers' Association, Landseer House, 19 Charing Cross Road, London WC2H 9ES

Price to pay for manipulation

From Mr David Porter.

Sir, ICI's comments about prices in the Electricity Pool ("Power costs anger large users", April 6) deserve little sympathy.

We have what it calls "manipulated prices" because the largest users of electricity, presumably including ICI, somehow convinced the regulator that they pay too much for their power. His response was

to persuade the two biggest generating companies to use their market position in a way which would achieve an average annual price of 2.4 pence per unit.

ICI will have to accept that even regulated prices will rise and fall before such an average is achieved.

There is also an unfortunate side effect to the decision. The manipulated price has been

fixed at a level below that needed to secure the development of new power stations. This is hardly the way to hasten the arrival of the regulator's "fully competitive market".

David Porter, chief executive, Association of Independent Electricity Producers, 1st Floor, 41 Whitehall, London SW1A 2BX

Predictable reaction

From Mr Adrian A Walton.

Sir, Your publication of the letter (March 30) by Jersey politicians criticising your survey on the island (March 22) has aroused a predictable fury, with accusations of disloyalty and in the case of the local press, the "sin" of running Jersey down in front of outsiders. Such a response smacks more of a totalitarian than a democratic state. It would be unthinkable for an American to be treated this way for being critical to a foreign newspaper of political life in the US.

Employed people are particularly vulnerable here. The close circle of local and imported managers and businessmen can make it difficult for those who do not "fit the line". They may be denied promotion or even lose their jobs. Any relief in unemployment is at the discretion of local councillors (mayors) or their committees, who can insist on households getting loans on their houses or moving to premises with lower rents. For employers there are plenty of replacements "off the boat" for what is frequently low-paid work in an increasingly expensive place to live. Adrian A Walton, "Le Pre", St Martin, Jersey, Channel Islands

Entrenched in the past?

From Mr Harold Quimman.

Sir, Any long-term holders of shares in one of the five major UK composites are entitled to feel aggrieved at the present low ebb of their investment, with quoted prices little more than they were 10 years ago in some cases. And they have also suffered reduced dividends through massive losses. Although these have been reversed, we are now told that current improved insurance rates may not hold. This bodes ill for the future.

According to prices in the FT's London Share Service of April 2, the five UK composites are worth in total some £12bn. Even if you include the two major UK life companies, Legal & General and Prudential, the total reaches some £20bn. This is only the same figure as that of Allianz alone, and not far in excess of the other London quoted overseas group, American General.

Surely economy of size must indicate that mergers should have taken place long ago. And it is possible that individual groups have desisted from this course of action in order to postpone the inevitable disclosure of trading problems? This might perhaps include large book losses arising from excessive purchases of property at the height of the recent boom, and the antics of high pressure salesmen employed to sell their products on a commission-only basis.

Or is it simply to preserve the identity of the once glorious empires of times gone by - times that are unlikely ever to return?

I suspect there will shortly be some lively annual meetings called. Harold Quimman, Rookley Farmhouse, Upper Somborne, Nr Stockbridge, Hampshire SO30 6AZ

A card likely to be played

From Mr Ben Temkin.

Sir, I refer to your excellent appraisal of Chief Buthe's current position ("The Zulu factor", March 30) and Mr Chris Jones's letter (April 4). The "ethnic card" is not a new one. Any reference to proceedings in the KwaZulu legislative assembly shows, for example, that the role of the Zulu monarchy was consistently taken into account whenever there were discussions relating to the "homeland's" status in South Africa, in particular, whether or not "independence" should be accepted. Inkatha, later the Inkatha Freedom party, is a political party which, though supporting the monarchy, is quite separate from it. This

request that the king and his advisers should participate in the constitutional talks should have been seen as key to deciding the future status of the monarchy and the limits of Zulu autonomy. The denial of his request means that the major political party of the Zulu, the IFP, (with reluctance) was represented at the talks, but the historical claims of the Zulu were left unvoiced.

It is hardly surprising that the African National Congress, with some hindsight, should have recognised the problem and have played the ethnic card itself. Ben Temkin, Rookley Farm, 2121BC Rookleydorp, The Netherlands

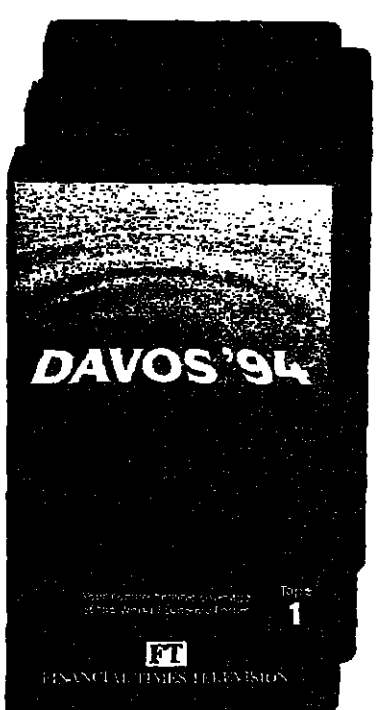
British Rail costly by contrast

From Mr Robert Blood.

Sir Plus ça change. British Rail wants to make us pay 44p a minute for finding out when its trains run ("Inquiries about trains may move to premium phone rate", April 5). Amtrak, its US equivalent, offers customers a toll-free 1-800 number,

which not only provides time-table information but also allows you to book tickets and reserve seats. Robert Blood, Robert Blood Associates, The Hat Factory, 16-18 Holten Street, London W1V 3AD

1,200 OF THE BEST MINDS CAME TO BRAINSTORM AT THE WORLD ECONOMIC FORUM.



There were 200 government leaders - presidents, prime ministers and senior ministers. There were 800 chairmen and chief executives from top international companies. And there were professors and futurologists from the leading universities and business schools.

The atmosphere was informal; the discussions frank and revealing. Everyone had one goal - to discover the future.

With the departure of the reformers, what will happen in Russia? Do the changes in China, South Africa and the Middle East offer new business opportunities for private enterprise? Why did Yasser Arafat say Palestine should emulate Singapore? How would the ANC's Trevor Manuel run the post-election campaign?

Why does ABB's Percy Barnevik believe 90% of head office staff can be fired? How is Sweden's Carl Bildt dismantling the welfare state?

What goes on inside the office of

Company? What is the most successful way of re-engineering a business?

These are just some of the questions asked - and answered - at the 24th Annual Meeting of the exclusive World Economic Forum. Financial Times Television attended all of the key sessions, and talked freely with heads of government, leaders of industry, and independent experts.

The result is DAVOS '94 - as good a business briefing as you'll find on the months ahead. The same briefing, in fact, that global leaders and decision-makers obtained.

DAVOS '94 comprises five separate indexed video tapes. Three of them are geographically based, dealing with foreign policy and business and investment issues. The fourth focuses on business and crisis management and the fifth, economics and social affairs.

Why not use our business intelligence to help yours? To order your copy of DAVOS '94, complete the coupon and mail or fax it back now.

Financial Times Television, Telegraph House, Broad Street, Telegraph, Media, TW1 1NT, England. Fax: +44 81 614 2571.

FIND OUT WHAT THEY SAID.

To: Financial Times Television, Telegraph House, Broad Street, Telegraph, Media, TW1 1NT, England. Fax: +44 81 614 2571.

Please send me DAVOS '94, the Financial Times Television leading from the World Economic Forum, at a cost of £45 per set including packaging and postage.

Please allow 21 days for delivery.

Please send me: ☐ 5 video tapes (VHS) and ☐ 5 video tapes (PAL) on VHS.

Name:

Position:

Company/Organisation:

Address:

Post Code: Country:

Please charge my:

☐ American Express

☐ Visa

☐ Diners Club

☐ Mastercard

Card number:

Card expiry date:

Signature:

Date:

FT

FINANCIAL TIMES TELEVISION

مركزنا من العمل

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday April 8 1994

Europe and the Maghreb

Europe's leaders need urgently to cast their eyes southward. The virtual civil war in Algeria and the threat that similar struggles could take place in neighbouring north African countries are matters of concern not just for Europe's Mediterranean states, but for the whole continent.

The European Union has a strong interest in ensuring that the Maghreb region remains a pro-western orientation, reinforced by a commitment to democracy and open economies. All three principles are put at risk by the increasingly brutal confrontation between Islamic extremists and secular forces in Algeria. Close to 4,000 lives have been lost in the past two years. France recently advised its remaining 2,000 citizens in Algeria to leave.

In January 1992, the Algerian army denied power to the Islamic Salvation Front (FIS) by suspending elections. It was expected to win. There is a pressing requirement for a solution under which the FIS is allowed to participate in the democratic process in exchange for a renunciation of terrorism. Otherwise, the danger will grow of instability spilling over into Morocco and Tunisia - and possibly beyond.

The disorder in Algeria, a particular anxiety for France, the former colonial power, could have repercussions on Italy, Spain and Portugal, which rely on Algeria for natural gas. On a wider scale, the twin dangers of large-scale immigration from north Africa and the spread of regional disturbances to immigrant communities abroad have worrying implications throughout the Union.

Chinese order

President Clinton must view recent events in China with apprehension. They could place him in an appalling dilemma - partly of his own making - when he comes, in early June, around the fifth anniversary of the Tiananmen Square massacre, to decide whether to renew China's most-favoured nation trading status.

He said last year that he would do so only if there were a significant improvement in human rights in China. The latest detentions of dissidents make it no easier for him to assert to the US Congress that there has been such an improvement. He could find himself obliged - by the timetable and conditions which he himself set - to revoke MFN, a step which would have serious consequences for American business, for the Chinese economy and for the reform programme for world trade, and for multilateral co-operation on issues such as nuclear arms.

A great deal can happen in two months, so it is as well to tread cautiously. China may take steps which would make MFN renewal more palatable to the US human rights lobby. Efforts to interpret the latest investigations of Mr Wei Jingsheng, China's most prominent dissident, are made without knowledge of their motivation. But those behind the detentions are clearly unconcerned about reprisals. They may have been persuaded by US businessmen that Mr Clinton would not revoke MFN. Or they may feel that Beijing must not, whatever the consequences, be seen to accede to foreign meddling in its affairs.

Internal stability is of overriding importance to China's Communist leaders, as the events of 1989 showed. To them, continued

The last board

Abolishing Britain's Agricultural Wages Board is, on the face of it, hard to justify on either political or economic grounds. A government which has committed itself to an open-minded consultative process will now find it hard to argue that 10 supporters of abolition out of 4,000 responses represents a groundswell of hostility.

Opponents of abolition - which include both sides of the agriculture industry - say that farming is different. They argue that introducing annual pay negotiations into farms where employer and a few employees live and work side by side would mean an increase in avoidable friction. And given the trend towards an ever shrinking number of higher-paid, multi-skilled workers, abolition will not create many new jobs in the country even if it does make those farm workers who little doubt marginally cheaper.

But, as with many such united fronts, outsiders have grounds for suspicion. Agriculture remains rigid with antiquities and cartels. Handing the authority over wage rises to a statutory body is part of a broader pattern which pattern is

When ministers from more than 120 countries gather in Marrakesh, Morocco, next week for a four-day conference of the General Agreement on Tariffs and Trade, they will be striving for a show of harmony. But behind the scenes, many delegations seem more likely to be scowling at each other.

The uncertain mood reflects deep strains in a world trade system torn between conflicting impulses. One set is propelling economies towards steadily greater interdependence; but another threatens to drive them further apart.

The cause of closer integration has been powerfully advanced by last December's Uruguay Round agreement, which ministers will sign next Friday. The most ambitious trade liberalisation deal in history, it is expected by some forecasters to enrich the world by about \$300bn annually.

Due to take effect next year, the round promises to step up the onslaught on economic frontiers which are already crumbling under the impact of technological innovation, freer capital mobility and instantaneous information flows.

However, achieving these gains is likely to prove far from painless. The fiercer global competition grows, and the broader its impact, the tougher the industrial adjustments it requires. As a consequence, many governments face mounting domestic pressure to protect threatened interests. One symptom is this week's mass protests against the round in India.

Still more serious is the threat of a lurch towards more aggressive unilateral policies and managed trade, which would strike at the basic principles of the Gatt system. Its persistence has been underlined by the Clinton administration's recently renewed pressure on Japan to open its market further or face possible US trade sanctions.

Mr Peter Sutherland, director-general of the Gatt, has condemned the trend as misguided and dangerous. "A new outbreak of bilateral trade tensions is putting the achievements of the Uruguay Round to the test even before they are fully operational," he said last month.

Against this background, it is remarkable that a deal has been concluded at all. The more so since recession and stubbornly high unemployment in many industrialised countries make trade concessions harder to sell at home.

As well as cutting tariffs, the round aims progressively to free trade in services - a fifth of total world trade - agriculture, textiles and government procurement. Though concrete liberalisation in some of these sectors has yet to be agreed, all have for the first time been brought firmly within the framework of Gatt rules and disciplines.

The round has also given birth to a new institution, the World Trade Organisation. Due to take over from the Gatt next year, the WTO will have greater authority to adjudicate international disputes and is intended as a permanent forum for trade negotiations.

However, the power of any club to enforce rules is no stronger than its members' willingness to respect them. In future, attitudes seem likely to be influenced not only by

After almost every round of world trade talks, exhausted negotiators have thrown up their hands and cried: "Never again!" Yet a few years later they have been back at work haggling over another omnibus package.

This time, many insist, things really will be different. One reason is that the new World Trade Organisation is intended to make future rounds unnecessary by acting as a permanent bargaining forum. Full-scale ministerial conferences are planned every two years to inject regular political impetus.

Another is that, in principle, the Uruguay Round is supposed to embrace almost every important

Long faces of the law

Watch out, Mr Justice Harman. The judge, who gained brief notoriety outside legal circles in 1991 when he kicked a taxi driver in the belief that he was a press photographer, is facing a stiff challenge for the title of Britain's worst judge.

For the second time, Legal Business magazine has voted him England's worst High Court judge. However, he's being pushed hard by Mr Justice Crosswell. In the three years since his appointment to the bench, Sir Peter Crosswell has been transformed from a brilliant banking QC into a wimp so incapable of making up his mind that it's said "if his wife puts out two bowls of cereal for him, he never gets to work".

Not too whimsical, however, to demand a right of reply: he notes "the comments you rely on seem to be in conflict with the favourable comments in your last survey". A cautionary tale perhaps for Legal Business' "highly-rated" Brat Pack? Mr Justice Mance, Mrs Justice Arden and Mr Justice Longmore.

Out of the cold

UK foreign secretary Douglas Hurd has muffed another chance to wave the flag for British industry

Mood swings and trade winds

Serious tensions in world trade threaten progress achieved in the Uruguay Round agreement, says Guy de Jonquieres

The changing balance within the Gatt

Share of world merchandise trade	Exports (%)	Imports (%)
North America	18.6	19.1
EU	16.4	20.7
Japan	9.0	12.6
Asia*	12.8	14.8
Latin America	7.0	6.7
Middle East & Africa	15.8	8.1
Other	18.4	19.2

* Excluding EU intra-trade

Imports (%)	1982	1986	1992
North America	19.6	27.0	23.1
EU	20.6	19.2	21.5
Japan	8.2	7.3	7.9
Asia*	13.2	14.2	21.2
Latin America	6.8	6.0	6.8
Middle East & Africa	13.8	8.7	7.8
Other	17.5	18.5	12.8

** Excluding Japan & re-exports from Hong Kong

World trade in commercial services

Ranking	1992 exporters (%)
1 US	16.2
2 France	10.2
3 Italy	6.5
4 Germany	6.4
5 UK	5.5
6 Japan	5.0
7 Spain	3.8
8 Netherlands	3.6
9 Belgium	3.5
10 Austria	3.0

Ranking	1992 exporters (%)
12 Singapore	1.8
13 Hong Kong	1.7
19 South Korea	1.5
20 Taiwan	1.4
22 China	0.9
23 Thailand	0.8

Sources: GATT, Asian Development Bank, EU and Datastream

Annual average growth (%)

Ranking	1986-93
1 US	2.8
2 France	2.5
3 Italy	2.4
4 Germany	2.3
5 UK	2.2
6 Japan	2.1
7 Spain	2.0
8 Netherlands	1.9
9 Belgium	1.8
10 Austria	1.7

swings in the economic cycle, but by a steadily accelerating shift in the world's economic centre of gravity to the south and east.

Since the Uruguay Round was launched in 1986, a wave of liberalisation has swept across much of the developing world. It has paid off in faster growth and soaring exports, particularly of manufactured goods. As the table shows, gains in Asia have been particularly striking.

The most potent element in the ascendancy of the emerging nations is the explosive growth of China which, on recent trends, could become the world's largest economy early next century. China's weight in international policy will be felt well before then if it succeeds in its plans to join the WTO this year.

It is far from clear that the older industrialised powers which have

long dominated world trade policy have yet come to terms with the implications of these developments. As they confront them, international frictions could intensify. One risk is of a retreat into protectionism. In several rich countries, job losses and declining industrial performance are already blamed on "unfair" competition from emerging economies with lower costs.

Social and political issues may prove another source of divisions, to judge by the recent row over US attempts to place labour conditions on the WTO agenda. The move has been attacked as a protectionist ploy by developing countries, some of which openly scorn western notions of democratic values and human rights.

However, the fault lines do not only run from north to south. Relations between the world's biggest trading powers are also strained - most obviously by continuing bilateral tensions between Washington and Tokyo.

Dealings between the US and the European Union are marred by bickering over specific issues and by more general mutual suspicion. This has so far thwarted a common interest in working together to try to reduce Japan's trade surplus. Brussels remains deeply nervous about Washington's motives, while the US decries the EU as cowardly and hypocritical.

Underlying this mistrust are growing uncertainties about the direction of both powers' future policy. The biggest centre on the US, where the Clinton administration has embraced a neo-mercantilist approach giving priority to government-backed promotion of exports and selected industrial sectors.

At the start of the Uruguay Round, countries such as Brazil were still focusing heavily on a defensive third world agenda, says a western diplomat in Geneva. "By the end, they were much more eager to press ahead with liberalisation of trade."

As well as keeping markets open for their exports, Gatt disciplines provide their governments with useful leverage to push through politically controversial reforms at home.

The fact that these countries are also among the world's fastest-growing markets should, at least, give pause for thought to industrialised powers wavering in their commitment to multilateral trade policies. That, however, seems unlikely to prevent further stresses and strains between Gatt's members. On recent evidence, the road from Marrakesh will prove no less tortuous than the one leading up to it.

Permanent chat shop

aspect of international trade. However, its ambitious scope has also left much unfinished business to be sorted out.

Gatt members have yet to strike the hard deals needed to flesh out their commitment to free trade in financial services, telecommunications and maritime transport. In sectors such as agriculture and textiles, where liberalisation timetables have been agreed, reviews are planned to assess progress or to chart the next phase of market opening.

In addition, fresh items are jostling for a place on the WTO

agenda. One is trade and environment policy, on which the Marrakesh conference is expected to set up a working group. The US wants to add to the list workers' rights and competition policy, while India wants a debate on the free movement of people.

These issues are doubly controversial. Not only do they threaten to divide Gatt's ranks, as the rumour over workers' rights has showed. Some policymakers fear they could further politicise the organisation and lead to conditions being placed on free trade - a development contrary to Gatt's central mission of tearing down barriers.

Yet trade liberalisation is already evolving in a direction which may entangle it with a wider range of sensitive issues. Increasingly, it is thrusting beyond barriers at borders, such as tariffs and quotas, to tackle obstacles deep inside national frontiers, such as exist in most types of services.

As a consequence, it seems bound to cut across ever more policies which governments have traditionally regarded as domestic priorities, or as being within the legitimate domain of national

sovereignty. Sorting out clear dividing lines may not be easy.

It is too early to judge how effectively the WTO will resolve such questions. Its first task is to show it can reach the kinds of decisions and breakthroughs which, until now, have required the political dynamics and scope for complex trade-offs generated by a full-blown round of world trade negotiations.

The organisation's success on that score may determine whether it develops a powerful voice in wider international policymaking or risks becoming - in the words of the old joke about the Gatt - little more than a general agreement to talk and talk.

Guy de Jonquieres

OBSERVER



it was not a pupil. Parents, who have to pay up to £11,670 a year for the privilege of sending their kids to the exclusive London school, will be relieved to learn that the culprit did not have the benefit of a Dulwich education. It was the fault of Kirkham minibuses, which supplied the vehicle, and the bursar stresses that he had already spotted the mistake.

The Lancashire firm, better known for its craftsmanship than its spelling, is correcting the error and writes to say that it has apologised to the headmaster for "any embarrassment". Oh dear, Kirkham. Surely you know that there are two s's in...

Striking out

Life begins at 60 - and for no one more so than George Mitchell. Consider the cornucopia of job opportunities now on offer to the 60-year-old Democrat from Maine, the Senate majority leader whose decision not to seek certain re-election this year caused many in Washington to believe he had gone nuts.

Bill Clinton clearly wants him to serve on the Supreme Court, where there is an immediate vacancy and for which, as a politician and former federal judge, he is eminently qualified. Whether or not he passes up on the opportunity this time round, he could still be the next chief justice,

if William Rehnquist hangs up his robe before the next election.

He could also easily be the next secretary of state whenever Warren Christopher moves on, especially now that the once-heir apparent Strobe Talbot has a bit of a blotchy complexion. This would neatly square a circle, since in 1980 Mitchell took over the Senate seat of his Maine mentor, Ed Muskie, who replaced Cy Vance at Foggy Bottom.

Baseball wants him to be its commissioner, another vacant slot. An ardent fan, Mitchell is tempted, but points out that managing 30 megalomaniac team-owners might be harder work than managing 90 megalomaniac senators.

With these prospects, it must come as a relief to Messrs Lubbers, Brittan et al that Mitchell has not yet expressed an interest in a certain position in Brussels.

Crumbs

Whoops. No, Belgian manufacturer Corona Lotus does not have the licence for making fast cars with a typewriter stashed away in the glove compartment.

Instead, it makes a chocolate-covered biscuit which sells happily in its home country, the Netherlands, Luxembourg and France. But before it can be sold in Britain it will be rechristened Spunk.

Apparently, the company felt "Spunk" would not be well received...

Aztec
New Singer & Friedlander
Aztec Fund. For details, free video
and Economist survey.
FreeCall 0500 626226

Friday April 8 1994

A FINANCIAL TIME
for change



Early atom tests and 'smart' weapons prospect recedes French compromise on N-policy

By David Buchan in Paris

Mr Edouard Balladur, the French prime minister, appears to have struck a compromise with President François Mitterrand on nuclear weaponry that may head off the country's development of "smart" atomic arms and reduce the need for an early resumption of nuclear testing.

France's defence council decided on Wednesday that the entry into service of the planned long-range M5 nuclear missile should be delayed from 2005 to 2010. The council was meeting to finalise the government's framework law on military spending for the period 1995-2000.

Mr Mitterrand has championed the M5 missile, France's version of the Trident submarine missile with a range of nearly 8,000km,

to maintain France's traditional deterrent strategy of threatening any attacker with massive retaliation.

However, a growing number of conservative backbenchers, particularly from Mr Balladur's own Gaullist RPR party, fear the M5 will swallow up resources better used in developing smaller, more "useable" weapons in the face of potential threats from countries such as Iraq or Libya.

Mr Mitterrand appears to have won in return Mr Balladur's agreement to prolong the life of France's land-based nuclear deterrent with the commissioning of a study into how an interim missile - the 6,000km-range M45, which is to be fitted to new French nuclear submarines during 1996-97 - might be deployed in the early years of the

next century.

Mr Mitterrand has always argued that keeping land-based rockets in their silos on the Plateau d'Albion, a sparsely-populated mountain area north-east of Avignon, is essential to deterrence, because any attack on it would cause such damage that the attacker would know he would face massive retaliation.

Mr Mitterrand faced down an attempt in 1988 by the previous conservative government, led by Mr Balladur's party rival, Mr Jacques Chirac, to abandon fixed land missiles in favour of mobile missiles.

This Mitterrand-Balladur compromise could reduce the need to resume underground nuclear testing, which Mr Mitterrand put under a moratorium in April 1992, defying much of France's mili-

tary and conservative political establishment. The moratorium on testing on the French atoll of Mururoa in the south Pacific had become difficult to reverse politically because of the international conference on non-proliferation next year.

The warhead for the M45 has been tested. The M5 missile may require the testing of a new warhead, but testing may now be delayed.

Substantial savings in French defence spending still appear unlikely to be found in the nuclear field.

By the new framework law, equipment spending - FFy 100.4bn this year - is to rise by 0.5 per cent a year in real terms during 1995-97. All large existing arms programmes survive in the law, though some are to be slowed.

Gatt row on workers' rights settled

By Guy de Jongh, Business Editor, in London and Gillian Tett in Brussels

The US and developing countries yesterday settled a bitter dispute over workers' rights, which had threatened to overshadow the signing of a global trade accord at next week's ministerial meeting of the General Agreement on Tariffs and Trade in Marrakech, Morocco.

The US had demanded that a formal declaration planned for the meeting should commit the World Trade Organisation, which is due to succeed the Gatt next year, to discuss links between trade and labour standards.

The demand was strongly opposed by most developing countries, which feared it was a

Chat shop.....Page 13

pretext to erect trade barriers against them. The aggressiveness of the US approach was also criticised by the European Union.

In a compromise negotiated in Geneva, the US has accepted that the declaration should go ahead without any mention of workers' rights. However, other Gatt delegations have agreed in principle that the issue should be aired in the preparatory committee which will draw up the WTO's agenda.

Developing countries have also said they will not object to Mr Mickey Kantor, the US special trade representative, stressing in Marrakech the importance the Clinton administration attaches to labour standards.

The US and other countries said they were satisfied with yesterday's settlement. "It's enough to say [the issue] is on the agenda and we're beginning," Mr Kantor said. "The outcome meets everybody's biggest concerns, without requiring anyone to give up anything substantial," said a delegate from a large developing country.

Washington appears confident that several leading trading powers, including the EU, Japan and Sweden, will support its call for an early debate on workers' rights in the WTO preparatory committee. However, it still seems undecided on tactics.

US officials believe they need to do more to persuade other delegations that they are not seeking a backdoor way to erect trade

barriers. Mr Kantor repeatedly emphasised yesterday that the US would oppose the use of workers' rights as a "protectionist tool".

The issue will have to compete for attention with a growing list of other proposals made by delegations, including the EU and Japan.

The deal was given a qualified welcome by the International Confederation of Free Trade Unions, the main international trade union body. *writes David Goodhart, Labour Editor.* It said it was disappointed that workers' rights would not be included in the ministerial declaration in Marrakech, but was encouraged that governments had taken at least a small step towards proper discussion of the issue.

Israel seals off occupied territories

Continued from Page 1

atmosphere of real war which will engulf the Zionist soldiers and enemy commanders in the coming days.

Hamas, which bitterly opposes the Israeli-PLO peace agreement and wants to build an Islamic state in all the historical land of Palestine, said at least four more attacks were being prepared and ordered Jewish settlers to leave their homes.

In Israel, right-wing opposition leaders have called for a suspension of the peace talks and the resignation of Mr Rabin.

The government has said it is determined to press on with talks aimed at implementing the peace accord. However, it remains unlikely that both sides will be able to sign a security agreement by next Wednesday's deadline for the completion of an Israeli troop withdrawal from the Gaza Strip and West Bank town of Jericho.

Bosnian Moslems announce ceasefire

Continued from Page 1

troops are reported to be gaining ground in central Bosnia, wants international pressure to focus on the plight of Gorazde, one of three so-called "safe areas" in the east of the republic.

But the mild language of a UN Security Council resolution on Wednesday night, which stopped well short of threatening air strikes against Serb forces surrounding Gorazde, has disappointed the Bosnian government.

Mr Anthony Lake, President Bill Clinton's national security adviser, said the US had not ruled out taking military action

to defend Gorazde and other besieged Bosnian cities.

Mr Radovan Karadzic, the Bosnian Serb leader, expressed impatience with his adversaries. "If the Moslems do not immediately stop their offensive along all confrontation lines, we will order an all-out counter-offensive, and then let the Security Council help them," he said. The Serbs maintain that their offensive in the Gorazde area, in which around 400 people have been killed or injured, was in response to advances in central Bosnia by Moslem infantry, whose effectiveness is growing as the weather improves. Gen

Rose has accepted this contention, but there are reports of unhappiness among some of his UN colleagues about his apparent determination to play down the situation in Gorazde and avoid Serb embarrassment.

The UN commander said after meeting General Rasim Delic, the head of the Bosnian army: "I am disappointed that the war will go on as long as we continue to debate on this level. We need immediate cessation of hostilities followed by the peace process, and that's what we are trying to achieve." General Delic told reporters: "There is nothing going on."

Growth in UK output confirms recovery

Continued from Page 1

rates in the UK have reached their low point.

According to the figures, much of the recent strength in manufacturing is due to higher output of investment goods rather than consumer goods.

Investment goods output rose

1.1 per cent in February after a 4.1 per cent increase in January. In the latest three months it was 1.8 per cent up on the previous three months, boosted mainly by a sharp rise in the output of electrical goods.

By contrast, consumer goods output rose 0.4 per cent in February, after a 0.1 per cent increase

in January. It was up 0.6 per cent on the latest three months, with a drop in car production offset by rises in output elsewhere.

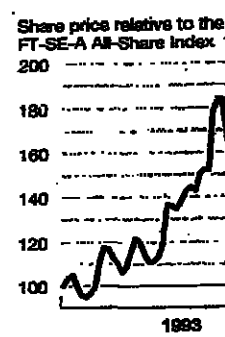
Analysts said yesterday's official figures finally confirmed the optimism shown in recent industrial trends surveys by the Confederation of British Industry and others.

THE LEX COLUMN

Recovery in the balance

FT-SE Index: 3129.0 (-2.5)

Invesco



Source: FT Graphica

Welcome though yesterday's UK manufacturing output figures are, they reveal little about how consumers will actually react to this month's tax increases. There are signs the recovery is broadening out into the capital goods sector: output of investment goods rose 1.8 per cent in the three months to February. Strip out the fall in car production, which may well have been erratic, and there appears to have been a healthy increase in output of consumer goods as well. Insofar as that leads to higher employment, aggregate personal disposable income will grow, offsetting at least some of the effect of the tax increases.

In short it looks as though the tax increases are taking effect when other ingredients of continuing recovery are in place. The unanswered question is whether a collapse in consumer confidence would choke off investment spending and therefore hopes of a broader-based recovery as well. At least this week's buoyant M0 figures for March suggest this has not happened yet. And there are some grounds for believing the impact of the tax increases may be less than many feared.

Only some of the increases will actually show up in monthly pay checks. Some are better described as cuts foregone. Some, like levies on insurance and travel, have yet to strike and will be absorbed into broader price movements anyway. Meanwhile, a greater sense of job security and higher turnover in the housing market may encourage consumers to borrow more. In that case the balance of payments could displace consumer confidence as the principal economic worry. That would make it even harder for the government to curry favour with voters in the local and European elections by cutting interest rates.

Amec

Given that at the interim stage the City expected Amec to make £30m in 1993, a full year profit of £21m is a real disappointment. That is especially true because the company looks unlikely to beat the £30m target this year, despite the gathering improvement in the UK housing market. The result only underlines how far market enthusiasm for cyclical stocks exceeded their capacity to deliver. Not only are contracting profits much further out in the economic cycle, the tax charges for companies which have run up losses in the recent past will rise as

recovery comes. Earnings performance may well be pedestrian over the next two or three years.

With contracting remaining difficult it is odd that Amec's shares are trading at a premium to pure UK house-builders. They are more obvious early beneficiaries of low interest rates and economic recovery. Construction companies also generate uncertainty because timing of profits over long contracts makes profits hard to model. The sector as a whole might benefit from an accelerated trend towards greater disclosure. A more detailed breakdown of Amec's North Sea and mechanical engineering businesses might help reassure.

Even so, as Amec points out, excess capacity in construction is likely to dog the industry for some time, making positive surprises even less likely. Shareholders might have greater justification for the last year's enthusiasm if the shares had managed more than a 2 per cent annual compound capital growth rate over the last decade.

Invesco

With the legacy of Maxwell now behind it, Invesco deserves to be judged squarely on its merits as a fund manager. Yesterday's 10 per cent fall in the shares suggests the market's judgement is not favourable. With 80 per cent of its business in the US - where last year's bull run in investment markets was less pronounced - funds under management were never likely to match the spectacular growth achieved by others in the sector. More worrying is the rise in expenses, which held full-year profits below expectations.

There may be special factors at work. Investment in systems now might attract more pension fund clients in future. Still, it would be heartening to see some concrete results from the company's declared determination to get to grips with costs. A European operating profit of \$4m is especially disappointing. If Invesco can convince on costs, though, it looks well placed: While UK institutions' memory of past mistakes will linger, and its franchise in unit trusts will take time to rebuild, Invesco's position as an international manager serving US pension funds should leave scope for growth.

In the short-term, the sensitivity of fund managers' shares to movements in the equity market is a reason for caution. Before yesterday Invesco had already fallen by 20 per cent since the stock market turned in early February, in common with most of its peers. If Invesco wants to evolve beyond the status of a geared play on equities - as M&G did for a while in the 1980s - it still has something to prove.

Credit cards

Barclaycard's offer to take over balances from other cards at a discount looks baffling when it already has a market share of 38 per cent by value and is recruiting new customers at record rates. There is no immediate threat from newcomers to the market - Barclaycard's link with Ford seems to have been an effective response to Vauxhall's GM card. Then again, the offer is not quite as generous as it looks. There cannot be many low risk customers around who are also fickle enough to run up a balance of at least £3,000 on their credit cards when cheaper forms of borrowing are available elsewhere. Barclaycard's campaign may keep its public profile up, but the offer looks unlikely to cost that much.

Still Barclaycard's tactics do reveal a reluctance to take on board the notion that its business might grow even faster if it were prepared to cut its prices. There must be some resistance to an annualised percentage rate of nearly 22 when base rates are 5.5 per cent. Since most banks want to lend more and the consumer sector offers a better prospect of loan growth than the corporate sector, the chances are that margins on credit card lending will come under pressure. At that point profits will become harder to earn, even if there is some reduction of bad debts in the recovery.

FT WEATHER GUIDE

Europe today

A low pressure system over the Adriatic will bring numerous showers to eastern France, the Alps and Italy. During the afternoon, the shower conditions will spread into Greece and the southern Balkans. The Benelux and Germany will have sunny periods followed by evening rain. England, Wales and southern Ireland will have moderate morning rain. In the afternoon, clouds will break and blustery April showers will develop. Northern France will be rainy too but Spain will remain dry with sunny conditions in the south. Another band of rain will stretch over western Russia and sleet is expected in northern Scandinavia. Southern Scandinavia will have wintry showers and periods of sunshine.

Five-day forecast

Low pressure areas will remain active over the Atlantic and the North Sea. As a result, western and central Europe will have an unsettled and cool weekend. There will be a mixture of sunshine and widespread showers, some with hail and thunder and even snow on higher ground. South-east Europe including Italy will be unsettled but Spain and Portugal will remain dry and sunny.

TODAY'S TEMPERATURES

Location	Max	Min	Weather
Abu Dhabi	31	21	sun
Accra	31	21	sun
Algiers	20	10	sun
Amsterdam	10	8	sun
Athens	18	8	sun
Atlanta	22	11	sun
Bahia	25	15	sun
Bangkok	36	26	sun
Barcelona	17	17	sun
Beijing	18	8	sun
Belfast	13	10	sun
Berlin	13	10	sun
Bombay	32	22	sun
Brussels	11	8	sun
Buenos Aires	15	10	sun
Cairo	36	26	sun
Cape Town	17	17	sun
Canary Islands	18	10	sun
Cardiff	13	10	sun
Casablanca	17	10	sun
Chennai	31	21	sun
Cologne	17	10	sun
Dakar	32	22	sun
Dallas	11	8	sun
Doha	36	26	sun
Dubai	36	26	sun
Dublin	13	10	sun
Durban	24	14	sun
Edinburgh	13	10	sun
Faro	13	10	sun
Frankfurt	13	10	sun
Geneva	13	10	sun
Glasgow	13	10	sun
Hamburg	13	10	sun
Helsinki	13	10	sun
Hong Kong	36	26	sun
Honolulu	36	26	sun
Istanbul	13	10	sun
Jersey	13	10	sun
Karachi	31	21	sun
Kuwait	36	26	sun
Los Angeles	13	10	sun
Los Palmas	21	11	sun
Lima	26	16	sun
Lisbon	21	11	sun
London	13	10	sun
Luxembourg	13	10	sun
Lyons	13	10	sun
Madeira	19	14	sun
Mexico City	23	13	sun
Moscow	13	10	sun
Munich	13	10	sun
Nairobi	28	18	sun
Naples	13	10	sun
Nassau	28	18	sun
New York	13	10	sun
Nice	21	11	sun
Nicosia	21	11	sun
Oceania	13	10	sun
Oslo	13	10	sun
Paris	13	10	sun
Peking	13	10	sun
Perth	13	10	sun
Prague	13	10	sun
Rangoon	35	25	sun
Riyadh	35	25	sun
Rome	15	10	sun
S. Francisco	15	10	sun
Seoul	15	10	sun
Singapore	32	22	sun
Stockholm	10	5	sun
Sydney	24	14	sun
Taipei	24	14	sun
Tel Aviv	22	12	sun
Tokyo	12	7	sun
Toronto	10	5	sun
Vancouver	13	8	sun
Venice	13	8	sun
Vienna	13	8	sun
Warsaw	13	8	sun
Washington	16	11	sun
Wellington	16	11	sun
Winnipeg	7	2	sun
Zurich	13	8	sun

Lufthansa Express.
The best connection in Germany
Lufthansa
German Airlines

ANZ Grindlays
can protect your wealth
in all weathers

With today's lower interest rates ANZ Grindlays Private Bank in Jersey now recommends that clients move a proportion of their wealth out of cash into investments to enhance the longer term return on their capital.

That's why the Bank offers a Unit Trust Portfolio Service. With a minimum investment of £20,000 it provides a very efficient way to spread risk and create a portfolio covering world stockmarkets tailored to individual needs.

As ANZ Grindlays in Jersey manages no Unit Trusts of its own, our advice is totally impartial and independent. Our Investment Managers, in line with the Bank's investment strategy, select unit trusts from over 2000 available based on their long term performance record.

This strategy reflects the Private Bank's traditional values of preserving wealth for its clients in all market conditions.

To find out more please complete the coupon and send it to Duncan Hickman, ANZ Grindlays Bank (Jersey) Limited, P.O. Box 377, St. Helier, Jersey, Channel Islands or call 44-534 74248. Fax: 44-534 77695. Copies of the most recent audited accounts are available on request.

Duncan Hickman, ANZ Grindlays Bank (Jersey) Ltd, P.O. Box 377, St. Helier, Jersey, Channel Islands.
Please send me details of your Unit Trust Portfolio Service in Jersey.

Name:
Address:
Telephone No. Fax No. FTI 84

ANZ Group
Private Banking
JERSEY • GENEVA • GUERNSEY • LONDON

صلى الله عليه وسلم

INTERNATIONAL COMPANIES AND FINANCE

Cerus announces FF858m rights issue plan

By John Hidding
in Paris

Cerus, the French holding company controlled by Mr Carlo de Benedetti, the Italian industrialist, yesterday announced plans to raise FF858m (\$145m) through a rights issue aimed at reducing debts and reinforcing its financial structure.

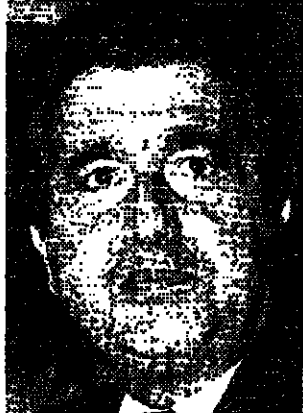
The company said that one new share would be offered at FF100 for every three shares already held. Cerus shares fell sharply, losing FF7.90 to close at FF129.

The announcement of the share issue comes a day after the group revealed sharply reduced losses of FF251m for 1993, compared with FF156m the previous year. Mr

Michel Cicurel, deputy chairman, said yesterday that the results for the current year should be around break-even.

"The company also announced a reduction in net debts, from FF1.45bn at the end of 1992 to FF1.08bn at the end of last year. "A holding company should not be indebted," Mr Cicurel said yesterday, adding that the proceeds of the rights issue would be used solely to strengthen its balance sheet.

Cerus, which is 49 per cent controlled by Mr Benedetti's CIR, is now concentrating on its industrial participations, including its 29 per cent holding in Valeo, the vehicle components group. Mr Cicurel said



Carlo de Benedetti, chairman of Cerus

yesterday that Cerus planned to sell Duménil Leblé, its loss-making banking

operation, by the end of the year.

According to Cerus, several companies have expressed interest in buying the private banking activities of Duménil. A spokesman for the company said, however, that these activities would probably be retained until a sale had been arranged for the bank's portfolio of property loans.

According to Cerus, CIR will subscribe to the rights issue in proportion to its current shareholding.

The issue will be underwritten by Banque Nationale de Paris and Banque Indosuez. The issue of 8.58m new shares should reduce net assets per share from FF145.70 to FF134.30.

● Pechiney International, the packaging arm of Pechiney, the French state-owned aluminium group, yesterday announced that it would take a 40 per cent stake in Capolo, the Italian packaging group.

Capolo, which has annual sales of L270bn (\$163m), employs 800 people in seven factories in Italy and is one of the country's largest food packaging companies.

Pechiney declined to state the amount it was paying for the stake in Capolo, which is currently owned 100 per cent by Europe Capital Partners, an investment fund. The current management team will remain in place, the French group said.

Laidlaw earnings tumble to \$17m in second quarter

By Bernard Simon in Toronto

Laidlaw, the Ontario-based waste and passenger services group, blamed the Los Angeles earthquake, harsh winter weather and regulatory problems at its flagship hazardous waste dump for a 40 per cent drop in earnings in its second quarter.

Net income fell to US\$17m, or 6 cents a share, in the three months to February 28, from \$28.1m, or 10 cents, a year earlier. Revenues climbed to \$30.4m from \$46.9m.

Laidlaw's results no longer include any contribution from its 24 per cent stake in ADT, the international security and vehicle auction group.

The Canadian company began distancing itself from ADT last January through an issue of debentures which it

can redeem with its ADT shares.

Income from Attwoods, the UK-based waste management company in which Laidlaw has a 35 per cent stake, fell to less than \$1m from \$4.3m, due to a previously-announced special charge.

Mr Jim Bullock, chief executive, expressed disappointment with the results, but predicted an improvement for the rest of the year, due to the strengthening US economy and to a flurry of acquisitions of US ambulance operators. The move into ambulance services is expected to contribute \$125m to fiscal 1994 revenues.

Disruptions to school-bus services caused by the California earthquake and the severe winter are estimated to have sliced \$12m off quarterly revenues.

Passenger service margins narrowed to 7.5 per cent from 13.2 per cent a year ago. But about half the operating income lost to bad weather and the earthquake is expected to be recovered later in the year.

Operating income from solid waste services grew to \$17.8m from \$13.4m, while margins improved to 10.2 per cent from 7.6 per cent. Hazardous waste earnings dipped, however, to \$3.8m from \$11m, with margins narrowing to 7 per cent from 9.6 per cent.

The fall was due mainly to the continuing absence of any contribution from the big hazardous waste landfill at Pine-wood, South Carolina. Earnings for the first half were \$55m, or 30 cents a share, down from \$77m, or 38 cents, on sales of \$1.07bn, up from \$861.9m.

Finnish steel group to raise FM800m

By Christopher Brown-Humes
in Stockholm

Rautaruukki, the Finnish steel group, yesterday announced plans to raise around FM800m (\$144m) through a global share offering which will strengthen its balance sheet and reduce state ownership.

The issue is one of the largest in Finland's programme to widen ownership of state-owned companies, and will cut the state's holding in the group to 70 per cent from 81 per cent. Proceeds will be used to reduce debt and will increase Rautaruukki's equity to assets

ratio to about 30 per cent from 22.5 per cent at the end of 1993. The group is offering 15m shares in two tranches. Around 66 per cent of the issue will be directed at Finnish and international institutions, and the remainder at the US market. Pricing will not be fixed until the end of this month, but will be based on market value of the shares, which was FM52 yesterday.

The new offer follows the group's success last year in raising FM320m through a share issue which cut state ownership to 81 per cent from 87 per cent. It has been timed

to take advantage of the company's improving financial performance and an upturn in Scandinavian demand.

Rautaruukki is one of Europe's few profitable steel-makers after returning to the black with a FM144m surplus after financial items last year. It has benefited from the low value of the Finnish markka, increased efficiency and higher steel prices.

A further improvement in earnings has been forecast for this year, with turnover set to rise to FM8bn from FM7bn. The group, Scandinavia's second-biggest steel producer,

concentrates on flat steel products. It is the market leader in Finland and is western Europe's third-largest manufacturer of welded precision tubes and hollow sections.

Parliamentary authorisation allows the state to reduce its stake in Rautaruukki to 50.1 per cent, suggesting further share issues will be made.

CS First Boston is lead manager of the global offering and sole manager of the US tranche. Prospektus, Kansallis-Osake-Pankki and Merrill Lynch International are co-lead managers of the international tranche.

Corange decision delayed

By Roland Rudd in London

A decision over the future composition of the Corange board has been put off until May 20 after Mr Curt Engelhorn, the company's biggest shareholder, was unable to attend a special general meeting in Bermuda.

Corange, the Bermuda-based pharmaceutical group, is the parent company of Boehringer Mannheim, one of Germany's largest healthcare companies.

The board is attempting to elect Mr Engelhorn, who speaks for 42 per cent of the shares, as chairman of the supervisory board of Mannheim. Corange's board yesterday called on Mr Engelhorn to give his full support to its chief executive, Mr Max Link.

But Mr Engelhorn, who has called on Mr Link to resign, was backed by Mr Franz Kuehner, head of the German Workers' Council and a member of Mannheim's supervisory board.

Mr Kuehner warned that employees could no longer work for the new chief executive. He also turned down the opportunity of taking part in any mediation with Mr Link, although he said he was prepared to speak with Mr Karl Otto Pöhl, the temporary chairman of Corange.

Amec moves back to profit but warns of tough conditions ahead

By Andrew Taylor,
Construction Correspondent

Amec, the UK construction, engineering and property group, returned to the black last year, making pre-tax profits of £21m (\$30m). This compared with losses of £88.2m in 1992, and £13.1m in 1991 when figures were depressed by write-downs in property values and contract provisions.

The turnaround, however, was less than expected and the company's shares fell 5p to 135p.

The figures were accompanied by a warning from Sir Alan Cockshaw, chairman, that UK construction markets were likely to remain difficult while too many companies were chasing too little business. "We cannot reasonably expect that the total volume of business available within the UK will increase significantly in the short to medium term."

He joined the heads of other large UK construction companies in calling for much-needed rationalisation within the industry. Sir Alan added that he did not believe this would occur.

Mr Martin Laing, chairman of John Laing, last month blamed banks and institutional shareholders for propping up "enfeebled contractors", adding to damaging overcapacity in the industry.

"We cannot expect that UK business will increase significantly in the short to medium term"

Amec said yesterday it was placing greater emphasis on pursuing overseas orders and establishing long-term relationships with customers to reduce its dependence on conventional competitive bidding, where margins were expected to be "extremely competitive in most areas of UK markets".

It added that similar market conditions prevailed in many parts of continental Europe, apart from Germany where demand for construction remained strong. The company had also made good progress in

east Asia, particularly in Hong Kong.

Amec, as previously indicated, is increasing its final dividend from 1p to 1.5p making an unchanged total of 3p for the year. Earnings per share of 3.6p compared with a 44.5p loss after exceptional items.

Group turnover rose by 3 per cent to £2.18bn (£2.12bn) due mainly to increased work on North Sea oil and gas rigs. This work was expected to decline in the current year, said Sir Alan.

Mechanical and electrical engineering profits, which have held up better than general building and civil engineering earnings, rose from £18m to £22.8m on a virtually unchanged turnover of £1.36bn. General contracting profits, by comparison, fell from £22.7m to £9.6m.

Housebuilding in line with the improved results moved back to a small profit last year. In the UK, profits had fallen from £37.3m to £28m. Losses in the US had increased from £2.6m to £5.1m, but the figures masked a strong second-half improvement. Lex, Page 14

Highland Distilleries improves 10%

By Tony Jackson

Highland Distilleries, the Scotch whisky producer, has bucked the trend of falling profits in the whisky industry with a 10 per cent increase in pre-tax profits to £23.4m (\$34.3m) in the six months to end-February and a 10 per cent rise in the dividend.

Mr John Goodwin, chairman, said the rise in operating profit - up 2 per cent to £13.5m - was attributable to the performance of the Famous Grouse brand, which now provides some 45 per cent of group profit before tax.

In the UK, volume of Grouse was slightly down with the market, but market share was maintained. Market share in Scotland dipped from 24 per cent to 23 per cent, but rose from 11 per cent to 12 per cent in England and Wales, leaving the UK share unchanged at 14 per cent.

Highland said the UK price of Grouse was constant through the year, while competitors' prices had fallen. Mr Goodwin said "we could easily increase our volume through promotional support and lower prices, but that would do a lot of damage. Our premium price position is of vital importance to the brand."

Exports of Famous Grouse, now accounting for 40 per cent of the brand, were up 16 per cent by volume and 30 per cent by value. Mr Goodwin said that whereas three years ago exports accounted for only 20 per cent of the total and made no contribution to profit, exports had moved steadily into profit since then.

The combination of falling sales at home and rising sales abroad meant that overall volume had held steady over the past two years.

Sales of new whisky fillings were down 20 per cent. However, orders for calendar 1994

were up 9 per cent. Sales of mature malt whiskies were up on the previous year, and volume sales of the Highland Park malt brand were up 23 per cent.

Capacity utilisation at the group's distilleries was just over 40 per cent, a slight improvement on the year before. Mr Goodwin said it was difficult to see any change in the overall market in the course of 1994, though he expected a "fairly modest" turn-round in 1995.

Earnings per share were up 9 per cent at 12.2p. The interim dividend has been raised to 1.76p from 1.6p.

The Financial Times JAPAN 1994 Forward Survey Programme

Japan 18 July

Our annual country survey will once again cover a wide range of topics, from politics, foreign policy and trade issues to the impact of social change.

Kansai - regional survey 1 September

When the new Kansai Airport opens in September, it will be the first 24 hour airport in Asia. This regional survey on Osaka and surrounding Kansai will present a profile of an important industrial area.

Japanese Industry 1 December

This survey will analyse industrial developments, sector by sector and examines how Japanese companies hope to remain among the world leaders in the next century.

For further information of advertising, please contact:

TATSUKO DAWES
Financial Times
Number One Southwark Bridge
London SE1 9HL
Tel: 071-873 3260 Fax: 071 873 3595

Financial Times (Japan) Ltd.
Kasahara Building, 1-6-10 Uchikanda
Chiyoda-Ku, Tokyo 101, Japan.
Tel: +81-3-3295 4050
Fax: +81-3-3295 1264

FT Surveys

KYMMENE CORPORATION
NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The shareholders of Kymmene Corporation are invited to attend the Annual General Meeting of shareholders to be held at the Marina Congress Center, Kasajankallio 6, Helsinki, at 5 p.m. on Thursday, 21 April 1994. The Meeting will consider the matters specified in Article 13 of the Articles of Association.

In addition, the Meeting will consider the Board's proposal to grant the Board authority to increase share capital within one year from the decision of the Annual General Meeting by a new subscription for shares not exceeding FIM 300,000,000 in one or several allotments. The Board shall offer a maximum of 15,000,000 new shares (bearing a nominal value of FIM 20 per share) at a price and on other terms and conditions designated by the Board. The amount of the authorization is 18.3 % of the registered share capital.

The Board also proposes that the authorization includes the right to displace the shareholder's preemptive rights to subscription, if in the Corporation's view there is an adequate financial reason, such as obtaining financing on the international capital markets for the purpose of strengthening the consolidated balance sheet.

Copies of the Annual Accounts and other documents related to the Board's proposal will be available for inspection as of 11 April 1994 at the Corporation's Head Office, Mikonkatu 13 A, Helsinki, Finland. Information concerning the Annual Accounts is also included in the Corporation's Annual Report for 1993, which will be available at the Investment Management branches of the Union Bank of Finland as of the same date.

Shareholders who plan to attend the Meeting and to use their voting rights should be registered in the list of shareholders maintained in the Central Share Register of Finland Cooperative no later than Monday, 11 April 1994, and should give notice of their attendance to the Head Office, Mikonkatu 13 A, no later than 12 noon on Monday, 18 April 1994. Notice of attendance may also be made by letter to the Corporation's Head Office, P.O. Box 1079, 00101 Helsinki, Finland, or by telephone: +358 0 131 41283 by the date and time mentioned above. Any proxies should accompany the notice of attendance.

DIVIDEND
The Board's proposed dividend for the period ending 31 December 1993 is one Fimmark per share.

Payment of dividends is restricted to those persons whose names are entered in the list of the Corporation shareholders maintained in the Central Share Register on 27 April 1994, the matching date for distribution of dividends. Dividends will be paid on 2 May 1994.

Helsinki, 10 March 1994
BOARD OF DIRECTORS

Citicorp Banking Corporation
U.S. \$250,000,000
Guaranteed Floating Rate Subordinated Capital Notes Due July 10, 1997
Unconditionally Guaranteed on a Subordinated Basis by
CITICORP

Pursuant to Paragraph (d) of the Terms and Conditions of this Note, notice is hereby given that this period in respect of Coupon No. 28 will run from April 25, 1994 to May 25, 1994. A further notice will be published advising Rate of Interest on Coupon amount payable.

1994, London
by Citicorp, N.A. (Issuer Services), Agent Bank **CITIBANK**

ABBEY NATIONAL
Abdij National First Capital B.V.
(Incorporated in The Netherlands, statutory seat: The Hague)
U.S. \$100,000,000
Subordinated Guaranteed Floating Rate Notes Due 2003

For the Interest Period 8th April, 1994 to 11th October, 1994, the Notes will carry an Interest Rate of 5 1/4% per annum, the Coupon Amount payable per U.S. \$1,000 Note will be U.S. \$27.13, and for the U.S. \$10,000 Note, U.S. \$271.25, and for the U.S. \$100,000 Note, U.S. \$2,712.50, payable on 11th October, 1994.

Limited to the London Stock Exchange
Bankers Trust Company, London Agent Bank

CANAL+
CANAL+ 1993 NET INCOME AFTER MINORITY INTERESTS UP 8.9% TO FF 1.2 BILLION

CANAL+, Europe's leading pay-television network, said that in 1993 its net income after minority interests rose 8.9%, in line with forecasts.

(FF millions)	1993	1992	% change
Subscription revenues	7,066	6,415	+10.2%
Advertising and sponsoring revenues	439	433	+1.4%
Other	1,170	1,089	+7.4%
Total revenues	8,675	7,937	+9.3%
Operating income	1,650	1,693	-2.5%
Net interest income	159	306	-48.0%
Income from continuing operations, after tax	1,265	1,389	-8.9%
Equity in losses of associated companies	(220)	(333)	-33.9%
Exceptional items, after tax	133	(82)	-
Net income after minority interests	1,202	1,104	+8.9%

In a difficult business environment, the channel's subscription revenues rose by 8.9% to FF 6,984 million. Canal+'s subscription revenues came to FF 77 million versus FF 61 million in 1992. The increase in other revenues was fuelled mainly by production subsidiaries Le Studio CANAL+ (FF 342 million against FF 277 million in 1992) and Elipse Programme (FF 248 million versus FF 215 million in 1992).

Operating income was satisfactory at 19% of sales. In its first full year of operation, Canal+ posted an operating loss of FF 204 million, as expected.

Net interest income declined from the exceptionally high level reached in 1992, when the Group booked FF 173 million worth of unrealized capital gains left over from earlier years.

Improved results from the foreign channels, which are accounted for by the equity method, plus the exceptional FF 140 million dilution gain generated by the sale of a 20% interest in Canal+ to the French state, offset the decline in income from continuing operations. Net income after minority interests advanced by 8.9% to FF 1,202 million.

In light of the economic outlook, the Group has decided to adopt conservative forecasts for subscription growth both in and outside of France for 1994. On a comparable structure basis, CANAL+ expects to report net income after minority interests and before non-recurring items in the neighborhood of FF 1 billion.

The Board of Directors will propose that shareholders approve their decision to maintain the annual net dividend at FF 25 (FF 375 including tax credit at the Annual Meeting on June 24). As in the past three years, shareholders will have the option of reinvesting their dividend in new shares.

New Zealand
US\$ 1,000,000,000 Floating Rate Notes due 1999

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from April 06, 1994 to July 06, 1994 the Notes will carry an Interest Rate of 3 1/2% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, July 06 1994 will be US\$ 96.37 per US\$ 10,000 nominal amount of Note and US\$ 963.72 per US\$ 100,000 nominal amount of Note.

The Principal Paying Agent
Kreditbank Luxembourg

صكلا من الاعل

INTERNATIONAL COMPANIES AND FINANCE

Canadian group to set up company in Sri Lanka

By Bernard Simon in Toronto

Ondaatje Corp, a Canadian investment group with interests in Sri Lanka, has formed a new company which plans to list on the Colombo stock exchange and raise C\$66m (US\$47.8m) in equity, mostly from international institutions.

The new company, to be known as Forbes Ceylon, will take over a number of businesses from Forbes & Walker, a diversified Sri Lankan trading company which Ondaatje bought last October.

Forbes & Walker will retain its core tea, commodity and stock brokerage businesses. Forbes Ceylon aims to raise C\$50m from international investors, with the remainder of the equity issue to be underwritten in Sri Lanka.

Forbes Ceylon's prospectus is expected to be cleared within about a month, but more time will be needed to comply with Sri Lankan regulatory requirements.

All funds received will be held in escrow until Forbes Ceylon has been accepted for trading on the Colombo Stock Exchange.

Bertelsmann expects record year

By Michael Lindemann in Bonn

Bertelsmann, the world's second largest media group, yesterday said earnings for the six months ending December 31 were "well above budget".

In addition, it expected full-year results to be better than the 1993 record figures, despite losing an estimated DM160m through the collapse last week of the Vox private television channel.

Total foreign sales rose 6.2

per cent to DM9.3bn (\$5.43bn) while earnings rose by "an even higher percentage", the company said. It did not give further details.

The family-owned company said sales were expected to grow 6 per cent to more than DM18bn for the full year, maintaining Bertelsmann's position as the second largest media group in the world, behind Time Warner of the US.

While Bertelsmann admitted the recession had not left it "totally untouched", it said it

would ride out the collapse of Vox, which folded just 14 months after its launch when two shareholders, Süddeutsche Verlag and WestLB, pulled out.

Sales at Bertelsmann Buch, the newly created division which handles book clubs in German speaking countries and the international publishing arm, jumped 6 per cent to DM3.2bn.

The company's best performing division, Bertelsmann Music Group, which includes the Arista Record company,

reported sales up by 10 per cent to DM2.7bn.

Turnover at Gruner+Jahr, the second largest division, which embraces newspapers and magazines and is more focused on the German market, rose 2 per cent to DM1.9bn.

The industry group, which takes in printing plants and paper production, reported turnover up 1.5 per cent to DM1.6bn while the film and television division reported turnover up 23 per cent at DM500m.

Benetton plans bond and share issues

By Andrew Hill in Milan

Benetton, the Italian clothing group, is to seek shareholder approval for a bond issue and a placing of 19m new shares on foreign markets.

The group yesterday called an extraordinary meeting of shareholders for May 25 and 26 to vote on the share and bond issue, causing a drop in Benetton's share price on a day in which the Milan stock market rose.

Benetton will also ask shareholders if some or all of the new shares can be issued in the form of convertible bonds on foreign markets. The aim is to increase the geographical spread of the group's shareholders.

In February, Benetton raised L365bn (\$162m) by selling 10m new shares in an issue aimed particularly at increasing the number of US shareholders in the group. Shareholders gave authorisation to issue 30m new shares three years ago.

The group said yesterday that the separate issue of bonds with warrants attached could raise up to L150bn on the Italian market, but it did not state how much would be raised by the share issue.

GE says earnings 'at high end of estimates'

By Richard Waters in New York

General Electric, the US conglomerate, said its earnings for the first quarter of the year were "at the high end of analysts' estimates", which ranged from \$1.45 to \$1.50 a share.

The announcement marked an attempt by the industrial giant to scotch rumours that its financial services businesses, which have been one of the main engines of profits growth in recent periods, had suffered from rising US interest rates.

In particular, market speculation centred on possible losses at Kidder Peabody, the

group's Wall Street brokerage house. In a statement, GE said that first-quarter earnings at both Kidder and GE Capital Services, its financial services unit, would be "excellent".

Dennis Dammerman, the group's senior vice president in charge of finance, also said that GE continues to expect record earnings for 1994 as a whole.

Kidder has had a patchy record in recent years and has been consistently less profitable than its main competitors, leading to frequent speculation that GE was looking to sell the business.

Last year operating profits jumped to \$439m from \$300m.

Baltica returns to the black with DKr25m

By Hilary Barnes in Copenhagen

Baltica, Denmark's largest combined accident and life assurance group, moved back into the black in 1993 with group net profit of DKr25m (\$3.7m), compared with a 1992 loss of DKr445m.

For the second consecutive year, no dividend was proposed.

Group premium income slipped to DKr8.33bn from DKr8.51bn, but general insurance premium income rose for the first time since 1989 to DKr3.38bn from DKr3.36bn.

Assets increased to DKr12bn from DKr10.5bn, but equity capital was reduced

to DKr5.67bn from DKr7.81bn at the end of 1992.

Losses on financial guarantee business cost Baltica DKr220m last year. It also lost DKr95m on a US subsidiary, but said the general insurance business had developed satisfactorily.

The group forecast an improvement in 1994 as a result of continued cost reductions and increases in premium rates.

Baltica Insurance is up for sale after the collapse last year of its former parent company, Baltica Holding, which has changed its name to Gefion, but yesterday's report made no mention of the sell-off.

VA Tech lifts profit ahead of flotation

By Patrick Blum in Vienna

Voest-Alpine Technologie (VA Tech), Austria's largest engineering group, yesterday reported higher profits on slightly reduced turnover for 1993, and announced conditions for its privatisation next month.

Domestic and international investors will be offered 7.65m shares, or 51 per cent of VA Tech share capital, through a five-day flotation on the Vienna stock exchange starting on May 16. The share price will be announced on May 13, and the government expects to raise at least Sch5bn (\$1.46m) from the sale.

According to an original valuation the sale was expected to raise Sch5bn-Sch6bn, but this was before last year's results were known, and developments since then should firm up the

price, Mr Othmar Pühringer, VA Tech chairman, said.

Group profits from ordinary activities rose 6 per cent to Sch974m with positive results in all the group's main companies. Turnover fell to Sch22.5bn from Sch23.8bn in 1992, reflecting a different accounting method for large projects.

VA Tech was formed last November as part of a reorganisation of the bulk of Austria's state-owned industries following heavy losses at Austria Metall, the aluminium manufacturer.

OIAG, state holding company for the nationalised industries, will keep a 24 per cent direct stake in VA Tech, and hold indirectly 25 per cent through its VA Stahl steel subsidiary, which has a 25 per cent cross shareholding with VA Tech.

French, Brazilian groups allotted stakes in BPA

By Peter Wise in Lisbon

Portugal has chosen one Brazilian and three French companies as the foreign investors allotted shareholdings, totalling 7.5 per cent, in the privatisation of Banco Portugues do Atlantico (BPA), the country's largest retail bank.

Caisse Nationale de Prevoyance and Mutuelles du Mans, the French insurance companies, will take stakes of 3 per cent and 1 per cent respectively. The Brazilian Banco Economico will buy 2.5 per cent and French bank Credit Commercial de France 1 per cent.

The sale of the shareholdings will raise E\$15.4m (\$8m) for the Portuguese state. Credit Commercial de France had been contracted to advise the Portuguese government and

negotiate the sale of stakes in BPA to foreign investors.

Foreign shareholders are limited to holding 3 per cent of BPA individually and 7.5 per cent collectively. The sale of stakes to foreign companies is the third phase of BPA's privatisation and will bring the total capital in private hands to 75 per cent.

The state is expected further to reduce its shareholding in BPA later this year by not exercising subscription rights in a planned capital increase to E\$10bn from E\$10bn. The bank is now controlled by a group of Portuguese investors who own 27 per cent.

Mutuelles du Mans owns 37.5 per cent of BPA Seguros, an insurer in the BPA group. Credit Commercial and Banco Economico have co-operation agreements with the bank.

Swissair falls 48% to SFr59m

Swissair, Switzerland's shareholder-owned national airline, announced that its net group profit fell 68 per cent in 1993, to SFr59m (\$49m) from SFr113m in 1992, AP-DJ reports from Zurich.

It also said it would pass its dividend on the 1993 results.

As previously reported, the company posted a first-half 1993 group net loss of SFr65m. Swissair indicated a month ago that full-year 1993 group

results would be positive. At the airline level, 1993 net profit fell 68 per cent to SFr6.7m from SFr20.8m in 1992.

The company blamed fare erosion and said it would ask shareholders to agree to omit a dividend. Last year, the airline paid a dividend of SFr10 a share, down from SFr20 the year before.

Group operating profit rose slightly last year to SFr216m from SFr214m in 1992.

LLOYDS INTERNATIONAL PORTFOLIO SICAV
1, rue Schiller
L-2519 Luxembourg
R.C. Luxembourg No. B7.635

NOTICE

is hereby given to the Shareholders that the Annual General Meeting of Shareholders of LLOYDS INTERNATIONAL PORTFOLIO SICAV will be held at the registered office, 1 rue Schiller, on April 19th, 1994 at 11.30 am with the following agenda:

1. Submission of the reports of the Board of Directors and of the Authorized Independent Auditor;
2. Approval of the annual accounts as at 31 October 1993 and allocation of the net results;
3. Discharge to the Authorized Independent Auditor for the financial period ended October 31, 1993;
4. Election of the Authorized Independent Auditor for the new financial year;
5. To transact such other business as may properly come before the Meeting.

Resolutions on the agenda of the Annual General Meeting will require no quorum and will be taken at the majority of the votes expressed by the Shareholders present or represented at the Meeting.

By order of the Board of Directors

VA Technologie.

The VA Technologie Group was recently established from the main engineering activities of the former Austrian Industries.

Under one roof, the Group brings together a portfolio of highly qualified

and internationally respected companies to form the largest engineering group in Austria, with over 13,000 employees and turnover of ATS 22.5 billion.

VA Technologie is active in Metallurgical Engineering, Energy & Environmental Engineering and Construction and Engineering Services - on a truly worldwide basis, with over 50% of turnover generated outside Austria.

And, in an international economic climate which has been less than kind, VA Technologie has thrived.

This is partly due to our commitment to innovation. We hold 2379 patents worldwide and invest some ATS 900 million a year in research and development.

But the principal reason for our success is our ability to combine skills within individual Group Companies and to "network" them to produce genuinely integrated solutions for our clients.

For a copy of our 1993 Annual Report, please contact Dr. Michael Losen at VA Technologie AG, Lunzerstrasse 64, A-4031 Linz, Austria.

Well on the way to world class.

FINANCIAL HIGHLIGHTS 1993			
ORDER INCOME	22,492	24,501	20,798
ORDER BACKLOG	3,457	3,824	4,618
31 DECEMBER	3,457	3,824	4,618
CONSOLIDATED TURNOVER	22,492	24,501	20,798
PROFIT FROM	1,774	1,774	1,774
ORDINARY ACTIVITIES	1,774	1,774	1,774
ON A FINANCING	915	915	915

VATECH

VA TECHNOLOGIE AG

INTERNATIONAL COMPANIES AND FINANCE

Notice of Optional Redemption

Cookson Finance N.V.

5% Guaranteed Redeemable Convertible Preference Shares due 2004

guaranteed on a subordinated basis by, and convertible into Ordinary Shares of, Cookson Group plc

Notice is hereby given that pursuant to the Articles of Incorporation of Cookson Finance N.V. (the "Issue") constituting the 5% Guaranteed Redeemable Convertible Preference Shares due 2004 (the "Preference Shares"), the holder of each Preference Share has the option to require the issuer to redeem such Preference Share on 1st June, 1994, at a redemption price of 134.25% of the Paid Up Value of the Preference Share together with dividends accrued to that date. The Paid Up Value of each Preference Share is £2,000.

In order to exercise such option, the holder of any Preference Share must deposit at any time after 8th May, 1994 and prior to the close of business in the relevant place of delivery on 28th May, 1994 such Preference Share together with a written notice exercising the option (the "Option Notice") with any of the Paying Agents named below. The form of Option Notice is obtainable from the specified office of any of the Paying Agents.

At Cookson Notice, once given, shall be irrevocable save that the holder giving an Option Notice in respect of any Preference Share shall retain the right to require such Preference Share to be converted into Ordinary Shares of Cookson Group plc, in accordance with the terms of the Preference Shares, prior to the close of business in the relevant place of delivery on 1st June, 1994.

PRINCIPAL PAYING AGENT
The Chase Manhattan Bank, N.A.
Woolgate House, Coleman Street, London EC2P 2HD

PAYING AND CONVERSION AGENTS
Chase Manhattan Bank
Luxembourg S.A.
5 Rue Placide
L-2338 Luxembourg

Chase Manhattan Bank
(Switzerland)
63 Rue du Rhône
CH-1204 Geneva, Switzerland

Banque Bruxelles Lambert S.A.
24 Avenue Marx, B-1050 Brussels, Belgium

For and on behalf of Cookson Finance N.V.
By: The Chase Manhattan Bank, N.A.
London, Principal Paying Agent

8th April, 1994

Approved for the purposes of Section 57 of the Financial Services Act 1986 by
Cassandras & Co., a member of SFA.

Cookson
Cookson Group plc

Dong-A Pharmaceutical Co Ltd

(Incorporated in the Republic of Korea with limited liability)

U.S. \$25,000,000

3% per cent. Convertible Bonds due 2006

(the "Bonds")

NOTICE IS HEREBY GIVEN to the holders of the bonds that, as the company issued Domestic (in Korea) Convertible Bonds 10,000,000,000 Won on 28th August, 1992, the content of the retrospective adjustment to the Conversion Prices that have occurred since 28th August, 1992, runs as follows:

Adjustment Date	Pre-retrospective adjustment	Post-retrospective adjustment	Formula
28th Aug. 1992	19,546 Won	19,026 Won	Domestic Convertible Bond: 10,000,000,000 Won issued
1st Jan. 1993	19,182 Won	18,671 Won	Fixed in common shares: 191,600

And as a result of the issue of common shares, 152,138 as a dividend, such dividend having been approved by a general meeting of shareholders held on 9th March, 1994 the Conversion Price of the Bonds in 1994 has been adjusted from 18,671 Won to 18,397 Won pursuant to the provisions of the Trust Deed, effective 1st January, 1994.

8th April, 1994 Dong-A Pharmaceutical Co Ltd



ECU Investment PLC
29 Chancery Place
London WC2N 7BQ
Tel: +44 20 7460 0000
Fax: +44 20 7460 0001
Member SFA

\$32 ROUND TRIP
EXECUTION ONLY

Sun Micro earns more as margins improve

By Louise Kehoe
in San Francisco

Sun Microsystems, the US computer workstation manufacturer, has taken the unusual step of releasing its earnings and sales figures for the third fiscal quarter before issuing a full financial report.

The move follows a sharp drop in Sun's share price earlier in the week after the company warned that third-quarter revenues would be below analysts' expectations. In early trading in New York yesterday Sun shares rose 2 1/2% to \$25 1/4.

Sun's net income for the third quarter, ended March, was \$57.5m, or 60 cents a share, compared with \$51.7m, or 47 cents, in the same period last year. Revenues for the quarter were \$1.19bn, up 5 per cent from \$1.14bn in last year's third quarter.

Before last week's announcement, when the company said US sales growth had been held back by anticipation of new workstation products, analysts had been predicting earnings of around 64 cents a share. After the warning, projected earnings dropped sharply to around 52 cents a share.

However, in a statement issued after the market closed on Wednesday, Sun said sales of its low-end desktop workstations had been most severely affected by the product transition problem.

But with sales of higher performance workstations and servers representing a larger than usual proportion of Sun's sales in the third quarter, gross profit margins increased to 42.8 per cent of revenues, the highest level in the last six quarters, the company said.

The increase in gross margins runs against industry trends, but is expected to be temporary as sales of Sun's new low-cost workstations take off. The new products, introduced last week, will "shatter the workstation price model", Sun claims.

Sun introduced mid-range and high performance workstations and slashed the price of its low-end model to less than \$3,000.

AirTouch aims for the overseas market

Pactel's wireless arm is well placed to operate as a separate unit, writes Andrew Adonis

US telecoms operators are hastily reassessing their prospects as the old certainties of the industry fade amid regulatory and technological upheaval.

The seven regional Bell companies face the most urgent challenge, with their local monopolies set to be abolished and their cellular mobile networks about to meet a fresh wave of competition from new licensees.

Arguably the most innovative reaction is that of Pacific Telesis, the San Francisco-based Bell company. Two years ago Pactel said it was going to spin-off its wireless business into an entirely separate company. That spin-off takes effect this week with the launch of AirTouch Communications as an independent company, comprising Pactel's cellular, paging and international operations.

Pactel's "wireline" activities - 15m line connections and associated businesses in California and Nevada - remain with Pacific Bell. They account for the bulk of the former group's turnover: in 1992 Pactel generated \$8.7bn of Pactel's \$9.9bn revenues, with domestic cellular, paging and international activities contributing \$873m between them.

But the wireless business is set to grow fast, and the spin-off marks a significant departure from the course adopted by the other Bell operators.

Mr Sam Ginn, AirTouch chairman - who moves sideways from the same post in Pactel - says regulation and valuation were the key considerations in the spin-off. Pactel

believed it was undervalued because its cellular assets were "buried" by PacBell, and it was concerned about access to capital for the cellular business, given valuation and dividend requirements.

So far, Pactel/AirTouch has defied the sceptics. In an initial public offering last December AirTouch raised \$1.5bn with ease, and Pactel's share price has risen by more than 35 per cent since the announcement of the spin-off.

That compares starkly with the fate of Bell Atlantic, whose share price fell nearly 20 per cent in the four months between the announcement and the collapse of its much-vaunted \$21.4bn merger with Tele-Communications, the largest US cable television service company.

Why, then, are no other Bell companies following suit? "There is a great deal of inertia out there," claims Mr Ginn. "The others are reluctant to go through the trauma of the state regulatory process to reform themselves; and they are hooked by the term 'convergence' into thinking it would be a mistake to separate their wireless activities from the rest."

The move last year by AT&T, the US telecoms giant, to buy McCaw, the leading domestic wireless operator, through the trauma of the state regulatory process to reform themselves; and they are hooked by the term 'convergence' into thinking it would be a mistake to separate their wireless activities from the rest."

A few months on, the defini-



Sam Ginn: looking for franchises in the Asia-Pacific region

tion of sanity is more problematic. Hard on the heels of the Bell Atlantic escapade, Southwestern Bell - the Texas-based Bell operator - this week called off its planned \$1.8bn investment in Cox Enterprises, a leading cable group. A meltdown of the Bell system appears ever less likely.

As for convergence between cellular and "wireline", the Federal Communications Commission, which regulates the telecoms industry from Washington, is unlikely to allow full integration between wireline and wireless activities for fear of cross-subsidies.

Divesting its cellular business leaves PacBell free to bid in its own right for California franchises for personal communications services, the new

ket, where the vested interests of long-established national telecoms monopolies are far more powerful.

US cellular operators are strongly placed, particularly those such as AirTouch and BellSouth with successful records in partnerships with local companies.

Allowing for its share of consortia, AirTouch begins life with 1.1m US subscribers and 155,000 abroad. "My hope is that by the year 2000 our assets would be larger outside the US than inside," says Mr Ginn. That means an aggressive overseas strategy.

"In our early ventures we were motivated largely by political risk - we concentrated on politically stable countries, mostly western industrial countries. My current thinking is that we are now in a position to take more risk - moving into lesser developed countries."

So in addition to western Europe, Mr Ginn will be looking for franchises in the Asia-Pacific region's rapidly expanding economies.

The strategy is similar to that of Vodafone, the UK's largest operator and also a dedicated wireless operator, whose overseas forays in "safe" countries have led it to less stable areas, notably South Africa.

Will the AirTouch spin-off generate a dynamism of its own? "In personal terms, it's been a wrench, like the 1984 divestiture of AT&T, which led to the creation of the Baby Bells," muses Mr Ginn. "Twelve months after that revolution, it seemed like ancient history."

Tata eyes \$240m Florida plant

By R.C. Murthy in Bombay and Stefan Wagstyl in New Delhi

Tata, India's largest industrial grouping, is considering buying control of a \$240m fertiliser chemical plant in Florida in what would be the biggest overseas acquisition by an Indian company.

Tata Chemicals, a Tata company producing soda ash, caustic soda and other chemicals, is examining plans to pay \$122.4m for a 51 per cent stake

in the plant owned by Occidental Chemical Corporation, an arm of Occidental, the energy group. Occidental would retain the remaining 49 per cent.

The Florida plant produces phosphoric acid, the main ingredient for phosphate fertilisers, which it makes from phosphate rock. India, which is short of phosphates, imports phosphoric acid. Its needs are expected to grow rapidly, so Tata believes it makes sense to invest overseas to secure a cap-

itive supply of phosphoric acid for a new fertiliser plant it is building in the northern state of Uttar Pradesh.

The planned acquisition was strongly promoted by Mr Dharbhar Seth, the 74-year-old former chairman of Tata Chemical, who left suddenly last month, saying he was retiring.

The scheme will require government approval because capital account transactions are tightly controlled by foreign exchange laws.

Former IJB head joins Goldman Sachs Japan

By Emilio Terrazano in Tokyo

Goldman Sachs, the US private investment bank, has appointed Mr Hideo Ishihara, a former deputy president of the Industrial Bank of Japan and president of IJB Leasing, as the chairman of Goldman Sachs Japan, the Tokyo arm of the US investment house.

Mr Ishihara, who will join the company as a general partner, the equivalent of a board

member of a listed company, said that the appointment reflected Goldman's wish to expand business with Japanese companies.

The move comes as other leading US houses are scaling down their Tokyo operations and focusing on other parts of south-east Asia.

Mr Ishihara, 63, is known for his connections in international finance. He became deputy president of IJB in 1990.

This announcement appears as a matter of record only.

March 1994

KATUN®

Katun Corporation has acquired

Tepro Verwaltungs GmbH

Frankfurt, Germany

and its subsidiaries, including:

Tepro Techno Products
Gesellschaft für Bürotechnik mbH & Co. KG, Frankfurt, Germany
Tepro Technische Produkten B.V., Helmond, The Netherlands
Tepro Skandinaviska AB, Göteborg, Sweden
Business Equipment Distributors Ltd., London, England
Franchini S.r.l., Modena, Italy
Starck 2000 S.A., Paris, France
Surep, S.A., Barcelona, Spain
Consurep S.A., Lisbon, Portugal

Salomon Brothers Inc

NEW ISSUE April 6, 1994

FannieMae

\$800,000,000

7.60% Debentures

Dated April 11, 1994 Due April 14, 2004
Interest payable on October 14, 1994 and semiannually thereafter.

Series SM-2004-D Cusip No. 31359C AQ8
Callable on or after April 14, 1997

Price 99.921875%

The debentures of April 14, 2004 are redeemable on or after April 14, 1997. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) on or after the initial redemption date at a redemption price of 100% of the principal amount redeemed, plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1718 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

The offering is made by the Federal National Mortgage Association through its Senior Vice President and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only. There will be no definitive securities offered.

Linda K. Knight
Senior Vice President
and Treasurer

3000 Wisconsin Avenue, N.W., Washington, D.C. 20016

This announcement appears as a matter of record only. This announcement is neither an offer to sell nor a solicitation of an offer to buy any of the Debentures.

KOREA INTERNATIONAL TRUST

International Depositary Receipts
evidencing Beneficial Certificates
representing 1,000 Units

Notice is hereby given to the Unitholders that Korea Investment Trust Co., has declared a distribution of Won 253,000 per IDR of 1,000 units payable on June 25th 1994 in the Republic of Korea.

Payments of coupons No. 13 of the International Depositary Receipts will be made on July 4th 1994 in US dollars at one of the following offices of Morgan Guaranty Trust Company of New York:

- Brussels, 35 Avenue des Arts
- New York, 60 Wall Street
- London, 60 Victoria Embankment
- Frankfurt, 44-46 Malzer Landstrasse
- Zurich, 38 Stockenstrasse

The amount of dollars shall be the net proceeds of the sale by the Fund of the won amount to a foreign exchange bank in the Republic of Korea at the "spot" rate on July 4th 1994. The proceeds of the coupons presented after July 4th 1994 will be converted into US dollars at the prevailing spot rate of the day following their presentation, and will be distributed to the Unitholders in proportion to their respective entitlement and after deduction of all taxes and charges of the Depositary.

Holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their coupons at a lower rate of the Korean non-resident withholding tax, on condition they furnish either to the Depositary or through one of the designated sub-paying agents a certificate showing their residence together with a copy of the Certificate of Incorporation or a copy of the passport for individuals. These documents are requested by the Korean National Tax Administration Office as evidence of residence and without them the full rate of 26.375 per cent Korean non-resident withholding tax will be retained.

Depositary: Morgan Guaranty Trust Company of New York
35 Avenue des Arts, 1040 Brussels

JPMorgan



\$100,000,000
Floating rate notes 1998

Notice is hereby given that for the interest period from 6 April 1994 to 6 July 1994 the notes will carry an interest rate of 5.675% per annum. Interest payable on 6 July 1994 will amount to \$111.49 per \$100,000 note and \$11.149 per \$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan



US\$250,000,000
Subordinated collared floating rate notes due 2003

Notice is hereby given that for the interest period from 6 April 1994 to 11 October 1994 the notes will carry an interest rate of 5% per annum. Interest payable on 11 October 1994 will amount to US\$129.17 per US\$50,000 note and US\$2,583.33 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

EAST RAND PROPRIETARY MINES, LIMITED

(Incorporated in the Republic of South Africa)
(Registration Number 01/00773/06)

Political unrest at the company's mine

Political antagonism between IFP and ANC supporters over the Easter weekend has led to a situation where in excess of 200 employees are not at work. These employees constitute important skills and production has been affected with a decline of about 15% since the weekend.

Negotiations to defuse the situation and address the problem are continuing.

Johannesburg
7 April 1994

LLOYDS INTERNATIONAL LIQUIDITY SICAV

1, rue Schiller
L-2519 Luxembourg
R.C. Luxembourg No. B29813

NOTICE

is hereby given to the Shareholders that the Annual General Meeting of Shareholders of LLOYDS INTERNATIONAL LIQUIDITY SICAV will be held at the registered office, in Luxembourg, 1 rue Schiller, on April 19th, 1994 at 10.00 am with the following agenda:

1. Submission of the reports of the Board of Directors and of the Authorized Independent Auditor;
2. Approval of the annual accounts as at 31 October 1993 and allocation of the net results;
3. Discharge to the Authorized Independent Auditor for the financial period ended October 31, 1993;
4. Election of the Authorized Independent Auditor for the new financial year;
5. To transact such other business as may properly come before the Meeting.

Resolutions on the agenda of the Annual General Meeting will require no quorum and will be taken at the majority of the votes expressed by the Shareholders present or represented at the Meeting.

By order of the Board of Directors

ABBEY NATIONAL TREASURY SERVICES PLC

(FORMERLY ABBEY NATIONAL BUILDING SOCIETY)

\$42,000,000 AMORTISING SUBORDINATED FLOATING RATE SERIAL NOTES DUE 1997

In accordance with the provisions of the Notes, notice is hereby given as follows:

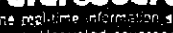
* Interest period: April 5th, 1994 to July 5th, 1994

* Interest payment date: July 5th, 1994

* Interest rate: 6% per annum (including the margin)

* Coupon amount: £3,678.34 per Note of £300,000

AGENT BANK



FutureSource

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

The world's largest independent provider of financial and business information. We are now available to you in a new format - FutureSource. It's the only source you need for all your financial and business information. It's the only source you need for all your financial and business information.

Call FutureSource Tel: 071-487 0557 Fax: 071-487 1254

INTERNATIONAL COMPANIES AND FINANCE

US fund to invest \$1bn in China's car parts industry

By Tony Walker in Beijing

A new investment fund backed by US institutions plans to invest up to \$1bn over the next three years in China's automotive components industry to take advantage of a boom in the vehicle sector.

The Asian Automotive Investments Corporation (AAIC), through its China Automotive Components Group, plans an initial \$160m investment in joint ventures with about a dozen local manufacturers.

Mr Jack Perkowski, chairman of AAIC, said the company would bring "experienced management and technology, as well as capital" to the components sector. Its aim is to become the largest components company in China.

Shareholders in AAIC include Pacific Alliance Group, a Hong Kong and China-based merchant bank, and Dean Witter Capital Corporation and TCW Capital Investment Corporation, both of the US.

Among AAIC's local partners will be the China National

Automobile Industry Association (CNAIC), Norinco, China's largest integrated motor vehicle company, and the municipal government of Changchun, China's main vehicle manufacturing centre.

Mr Perkowski said his organisation would take majority stakes in joint ventures and develop these into the dominant players in their respective segments of the market.

China's automotive components sector is highly fragmented with some 4,000 manufacturers, many of them tiny operations. The CNAIC estimates that \$20m is required for the components industry to keep pace with developments in vehicle manufacturing. China's spare parts market is the fourth largest in the world, according to some estimates.

The Chinese authorities will soon unveil a new car industry strategy which is expected to freeze the number of vehicle manufacturers, but it is likely that encouragement will be given to the components sector.

Chinese companies seek NYSE listings

By Simon Holberton and Louise Lucas in Hong Kong

Four of the largest state-owned Chinese companies selected for listing outside China are aiming for the New York Stock Exchange.

Two power supply companies and two regional airlines, expected to raise between \$250m and \$500m each, have signed up with US investment banks, according to industry executives.

In January the Chinese government published a list of 22 large and medium-sized state companies which it had approved for a foreign listing. Most were, and still are, expected to list their shares on the Hong Kong stock exchange.

Chinese corporate regulators are understood to have sanctioned the US listings. They are, however, waiting to see how these progress before allowing companies to list on other foreign exchanges.

So far 13 of the companies are believed to have issued mandates to merchant banks, with seven going to US investment banks. UK and Japanese houses have captured only one each, while the Bank of China's merchant bank in Hong Kong has received two lead mandates.

The US listings are expected to be among the first of the 22 to come to the market, towards the end of this year, with the power companies at the head of the list.

Lehman Brothers has secured the mandate for Huaneng International, a power generation and supply company incorporated in Beijing, while Credit Suisse First Boston will bring Shandong Huaneng Electricity, a Beijing incorporated operator of seven power companies, to the New York market.

Goldman Sachs has won the mandate for China Southern Airlines and Morgan Stanley the mandate for China Eastern Airways.

Some bankers query the value of a foreign listing for mainland Chinese companies, claiming that the natural market for these stocks is Hong Kong.

Keeping the customer satisfied 24 hours a day

Citibank of the US has started a mini-revolution in Japanese retail banking, writes Paul Abrahams

The sight of someone withdrawing money from a "hole-in-the-wall" cash machine at three o'clock in the morning in downtown Tokyo illustrates a revolution in retail banking.

In most countries the sight might be commonplace, but in Japan there are only 80 machines available 24 hours a day.

All 60 belong to Citibank, and the US bank's experience in Japanese retail banking provides a telling example of how foreign companies can succeed in the Japan.

In five years, the number of Citibank's retail customers in Japan has risen from 30,000 to 200,000. Its retail operations in Japan, where it has been the only foreign group to set up a branch network, should move into profit next year, according to Mr Masamoto Yashiro, an executive vice-president.

Citibank had six branches in the early 1980s, but decided in 1988 to expand rapidly. "Japan represents an opportunity, even for foreign banks. If you can succeed, the market is so large - the country is the world's second-largest economy - that you can really flourish," says Mr Yashiro.

Citibank believed it saw a gap in the market. Mr Yashiro explains: "Contrary to the conventional view, Japanese services are historically of low quality. This is a producer society. Consumers are not well catered for. Banking customers have been viewed as a source of cheap funds and their needs have not been met."



All change: Citibank offers 24-hour cash machines in competition with Japanese banks' restricted services

The barriers faced by Citibank when it entered retail banking were not for the most part, generated by Japan's bureaucracy. "The ministry of finance seems not to object to foreign banks," says Mr Yashiro. "By Japanese standards - and I emphasise by Japanese standards - we've been treated well. But it's a society that believes in stability rather than opportunity. Invariably, if you ask for permission to do something new, you're told it's not a good idea. The bank is still unable to offer investment advice."

"We can't really compete with the Japanese banks by providing plain vanilla services. We have to be a niche player. We offer the basic services, and then provide added value. This includes rapid international fund transfers, multi-currency accounts - our customers can hold accounts in 11 different currencies - and automatic bill paying."

One of Citibank's main points of differentiation is its 24-hour cash-point machines. The company has 40 on-site ATMs, with about 20 off-site. But that is paltry compared with the Bancos network, owned by the city banks, which has 27,000 machines around the country.

"We were not allowed to belong to Bancos because we were foreign," says Mr Yashiro. "We are only affiliate members, which means we have to pay a slightly higher customer fee. I openly say this is discrimination - not by the government, but by the banks."

On the other hand, it's a lot better than it might have been. When we first approached them, we were asked to pay for half the development costs of the entire system. Citibank started negotiations six months ago with the first-tier regional banks for access to their system, but its customers are still unable to use them.

In spite of the problems and occasional long waits by customers for some services, Citibank's added-value formula appears to be working. The bank's turnover rose 35 per cent last year, and most foreign banks in Japan hold accounts with Citibank, a fact which pleases Mr Yashiro.

However, profitability still eludes Citibank's Japanese retail banking operations, despite a cost-reduction programme. Staffing levels have been kept flat over the last two years, even though new branches are being opened.

In spite of Citibank's relative success, Mr Yashiro expects few others to follow. "The main obstacle for foreign banks remains the cost of setting up the infrastructure," he concludes.

Japanese truck makers sign supply agreement

By Michio Nakamoto in Tokyo

Three Japanese truck makers have agreed to supply each other with trucks, a significant step in the restructuring of Japan's automobile industry.

Nissan, Nissan Diesel and Isuzu will provide each other with products on an original equipment manufacturer (OEM) basis beginning next summer, the companies said.

Under the agreement, Nissan will supply Isuzu with 4,000 vans and 3,000 one-tonne trucks annually, which Isuzu will market under its own brand. Isuzu, in its first deal to supply a competitor with trucks on an OEM basis, will supply Nissan and Nissan Diesel with 14,000 units of its two-tonne truck, which the Nissan companies will sell under different brands.

The deal aims to reduce development costs in order to meet rising competition in the Japanese truck market, Isuzu said. The truck makers are particularly concerned that tougher vehicle exhaust rules will add substantially to development costs.

Starting development costs has become an important theme for many Japanese car-makers. Competition in the domestic truck market is expected to remain intense as demand is not likely to rise significantly in the near future.

All three companies have come under severe pressure in Japan's slumping automobile market. In the year to March 31, Isuzu saw total vehicle sales fall nearly 20 per cent, Nissan Diesel 18 per cent and Nissan 10 per cent.

INFORMATION FOR RHÔNE-POULENC SHAREHOLDERS

Notice of Rhône-Poulenc S.A.'s General Shareholders meeting

Rhône-Poulenc shareholders are invited to attend the mixed General Shareholders Meeting which will take place on Tuesday, April 12, 1994 at 10:00 am, at its headquarters, 25 quai Paul Doumer, Courbevoie, France. In case the quorum is not satisfied the Meeting will reconvene on Friday, April 22, 1994 at 9:30 am at CNIT - La Défense - Amphithéâtre Léonard de Vinci, RER or Métro "Grande Arche", parking CNIT, exit Défense 6 or Parking Central, exit Défense 4.

TO ATTEND AND/OR VOTE AT THE MEETINGS

If you are a shareholder, you have to immobilise your shares at least five days before the Meetings by notifying the institution where your shares are held about your intention to attend or vote. You should ask for a certificate of restriction and send it to:

Société Générale, Service Assemblées, BP 1135, 44024 Nantes cedex 01, France.

If you would like to attend the Meetings personally, you should ask your bank for an admission card which you will need to present at the Meeting.

MAIN POINTS ON THE AGENDA

Ordinary General Meeting

- Management report and independent Auditors report
- Approval of the 1993 accounts
- Allocation of profits and distribution of dividends
- Reappointment of existing Directors, and appointment of new Directors



Extraordinary General Meeting

- Board authorization to issue various securities
- Approval of the proposed merger with Institut Mérieux
- Approval of the proposed exchange offer of Cooperation Pharmaceutique Française shares

If you do not wish to attend the Meetings, you may exercise your right to vote using the proxy or postal method, by requesting the appropriate forms from Société Générale at the address below. To be considered valid, postal votes must arrive at Société Générale at least three days before the date of the Meeting.

To attend the ordinary part of the General Meeting and to vote, you must own at least 10 shares. For the extraordinary part, you need only own one share.

If you would like to receive a copy of:

- a summary of the Meeting's minutes
- the quarterly shareholders newsletter
- "Rhône-Poulenc in Brief" (an Annual Report summary)
- the full Annual Report

Please contact the:

Shareholder Relations Dept., Rhône-Poulenc, 25 quai Paul Doumer, 92408 Courbevoie cedex France Tel. (33-1) 47.68.24.83



CARNAUD METALBOX

1993 ANNUAL RESULTS

"The results of the year reflect the toughest conditions our industry has seen for many years. But our vigorous action has limited the downside. Significant cost savings, increased restructuring and five excellent acquisitions helped in 1993, and are making us competitively stronger going into 1994."

B. Jürgen Hintz, Chief Executive Officer

FRF million	1992	1993	% change	ex currency impact
Turnover	24,330	24,340	-2	+3
Operating profit	2,454	2,658	+16	+10
Net attributable profit	976	835	-14	-8
Earnings per share (FF)	12.1	10.3	-15	-
Cash flow per share (FF)	29.2	27.3	-7	-
Dividend per share (FF)	4.0	4.0*	unchanged	-

* proposed at the AGM

Turnover at FRF 24,340 million was down 2 % in 1993. In local currencies it grew 2 %, including a 4 % contribution from recent acquisitions.

Net earnings fell 14 % to FRF 835 million as a result of the following key points:

► Operating profits fell 16 % and 10 % excluding currency factors. This is almost entirely attributable to three areas: European Beverage Cans, particularly weak demand in Germany, and specific problems in Asia.

The bulk of the business, representing 75 % of turnover, was able to cover generally weak customer demand and pricing pressure, with cost reductions and productivity improvements.

► Restructuring costs were increased 17 % to FRF 306 million, in response to the difficult market conditions.

Strategic investments: in 1993, our strategic priorities were considerably reinforced by important acquisitions. In Eurosteel, we added one of the leading food closures manufacturers in the US and the leading food can companies in Hungary and Finland. In Health & Beauty, we acquired Zeller Plastik, the worldwide producer of speciality closures. In Asia-Pacific, we repurchased the leading packaging company in Malaysia.

► While the total cost of acquisitions reached FRF 2.5 billion, the debt increase was limited to only FRF 982 million due to the disposal of some non strategic businesses, a further reduction in working capital and a solid cash flow performance. Net gearing remained at a healthy level of 34 % at year end.

Dividend: The Supervisory Board proposes to maintain the dividend as demonstration of its confidence in the long term future of the Group.

CarnaudMetalbox is one of the leading packaging manufacturers in the world with a turnover of approximately FRF 24 billion, of which 80 % in Europe. The Group's operations are focused on metal and plastic packaging employing more than 31,000 people at 198 factories in 38 countries.

For further information, please contact: Virginia Rutherford
153, rue de Courcelles 75017 Paris - Tel: (33-1) 44 15 68 47 - Fax: (33-1) 43 90 31 02

INDEXIA
Technical Analysis & Traded Options Software
INDEXIA Ltd., 121 High St, Bournemouth, BH1 2DJ
Tel: (0442) 871805 Fax: (0442) 871834

CITY INDEX
THE CLARK BOOKMAN
The Market Leaders in financial books, charts and software. For a brochure and an instant application form call 071 261 2607. All orders are normally shipped within 72 hours. See our up-to-date price lists in 10 to 15 min on the Internet page 425.

Daily Gold Fax - free sample
from Chart Analysis Ltd
7 Safford Street, London W1R 7HD, UK
commodity specialists for over 22 years
Call Anne Whitby
Tel: 071-734 7174
Fax: 071-439 4746
a PRIMA member

DO YOU WANT TO KNOW A SECRET?
The L.D.S. Gann Seminar will show you how the markets REALLY work. The amazing trading techniques of the legendary W.D. Gann can increase your profits and contain your losses. How? That's the secret. Ring 061 474 0080 to book your FREE place.

COMPANY NEWS: UK

Company confident year will see start of building industry recovery

Hewden-Stuart rises to £19m

By Andrew Bolger

Hewden-Stuart, the UK's biggest independent plant hire company, said yesterday it was still confident that 1994 would see the start of a national recovery in the building and construction industry.

The Glasgow-based group reported a 60 per cent increase in pre-tax profits from £12m to £19.1m for the year to January 31, on sales up by 21 per cent to £200m (£165m).

The group said the improvement reported at the interim stage had continued, and profits in the second half were up 90 per cent on the same period last time.

Sir Matthew Goodwin, chairman, said the board had decided last autumn that this year would see an upturn which would benefit the group in due course and had accordingly authorised a major capital investment programme.

He said: "Our very strong

cash position, coupled with the enormous cashflow which is now running at over £1m per week, has enabled the directors to take a long-term view of capital investment."

Capital expenditure increased from £24m to £54m, all funded out of cash balances which remained in surplus at the year-end, and the group said spending on new plant was likely to continue at a similar level this year.

Last July Hewden paid £11m for the non-operated plant hire assets of BET Group. The group said these assets had been integrated with existing subsidiaries, but had contributed an estimated profit of £400,000 on sales of about £8m.

Upturn in demand was clear in the south and south-east of the UK, but less marked in Scotland and the north-east of England, which had been less affected by the recession and so had smaller scope for recovery.

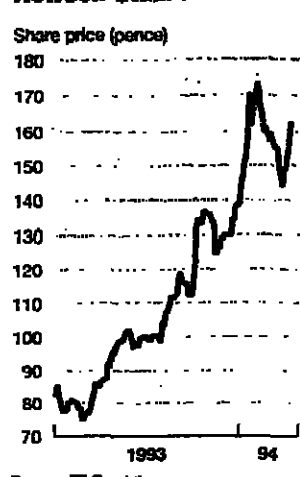
Mr Sandy Findlay, chief executive, said higher utilisation levels meant the group was beginning to be able to ask clients to pay higher rates for modern equipment.

Earnings per share rose by 85 per cent to 6.77p (3.67p). A final dividend of 2.15p makes a total for the year of 2.9p (2.7p).

COMMENT

Analysts were full of praise for these results, and Hewden's shares rose 9p to 161p. Even the lower crane division, which fell off a cliff with the end of the last building boom, has been returned to modest profit. Elsewhere, the acquisition from BET and the decision to increase capital expenditure seems perfectly timed to benefit from an upturn in demand. The shares have outperformed the market by more than 50 per cent over the last 12 months, and are currently trading on a prospective multiple of over 19. That substantial

Hewden-Stuart



premium looks justified, given Hewden's huge operational gearing, and the quality of management singles it out as one of the safest of the recovery plays.

Clark pays former directors £0.57m

By Peggy Hollinger

C&J Clark, the family owned shoe company which last year rejected an invited bid from Berisford International, paid £567,000 in compensation to departing directors, including the former chairman.

The largest payment was £427,000 to Mr Patrick Farmer, who joined the board as an executive director following the £15m buy-out, backed by Clark, in 1984 of the Farmer retail chain.

Mr Walter Dickson, the chairman who sparked a shareholder rebellion by proposing to sell Clark to resolve the disputes which had wracked the company for years, received £140,000. This represented the balance of his £286,000 annual salary which was outstanding upon his departure in July.

Mr Roger Pedder, who replaced Mr Dickson in November, said Clark would this year review steps towards flotation, the compromise which helped to thwart the Berisford bid.

He also announced a substantial increase in pre-tax profits from £121,000 to £260,000 for the year to January 31. Sales were 5 per cent higher at £655.3m.

Mr Pedder was pleased with the performance because it was "better than the outlook on which the Berisford offer was based, justifying the decision by shareholders to retain their investment".

Neotronics shares fall on warning

Shares in Neotronics Technology, the maker of gas analysis equipment, fell 32p to 84p yesterday following a warning from the company that profits for the six months to March would be "significantly" lower than the previous year.

It blamed disappointing sales of safety products in North America which was due mainly to "product availability problems in the face of changing market requirements caused by recent legislation".

Wardle decline to £3m lops 27p off share price

By David Blackwell

Adverse currency movements and lower interest rates knocked more than 10p off interim profits at Wardle Stores, the cash-rich plastics and safety equipment company.

The shares fell 27p to 435p yesterday as the group announced a 23 per cent fall in pre-tax profits, from £4.04m to £3.1m, for the six months to end-February. Turnover was flat at £38.2m.

Mr Brian Taylor, chief executive, said he was confident for the outlook in the second half and the following year.

Operating profits at the technical products division, which makes specialised plastic sheet

and coated fabrics, fell from £1.21m to £1.09m on turnover just ahead at £26.7m (£26.3m).

The figures concealed a strong performance by the division, Mr Taylor said. Over the last four years the group had invested some £14m in new machinery, resulting in significant cost savings in both manpower and raw material usage. But the benefits had been more than offset by a £535,000 adverse movement in the lira against sterling.

The division makes about 20 per cent of its sales in Italy, where main customers include Fiat and Zanussi.

Operating profits at the safety and survival equipment division fell from £1.53m to £1.26m on turnover of £11.6m

(£11.9m). Mr Taylor described the market for inflatable life rafts and other marine safety equipment as tough.

The £345,000 profits downturn to £246,000 in the parachute business had been expected, but significant orders, including one from the French defence ministry, had been won.

Net interest receivable fell from £1.3m to £757,000. The group ended the period with net cash of £26m (£23m).

Earnings per share were down from 10.5p to 8.3p. The interim dividend is unchanged at 5p.

The group is expecting an exceptional profit of £1.5m in the second half from the sale of land.

Sharp gain at Sentry Farming

Shares in Sentry Farming Group jumped 9p to 90p after the Suffolk-based company reported pre-tax profits more than doubled from £334,000 to £786,000 in 1993.

Turnover grew 22 per cent to £6.22m.

USM-quoted Sentry attributed the result to an improved level of farming efficiency and an increase in acres farmed, together with the benefit of currency movements.

Earnings per share advanced from 6.9p to 11.1p, while the dividend is stepped up to 2.25p (1.5p).

Wolseley £57m Austrian buy

By David Blackwell

Wolseley, the expanding heating and plumbing distributor, has set its sights on Germany and the old Austro-Hungarian empire.

Yesterday, the group announced the acquisition for £56.8m of the OAG Group, the biggest distributor of plumbing supplies in Austria.

Mr Jeremy Lancaster, chairman of Wolseley, said OAG was the company's first German speaking acquisition, which he hoped would lead in time to further growth in Ger-

many, Hungary and the Czech Republic.

OAG, founded in 1871, has 40 branches in Austria. It extended its operations to eastern Europe in 1990 and 1991. It has five branches in Germany, five in Hungary and four in the Czech Republic. Operating profits last year were £5m on sales of £187m. Net assets were £18.2m.

The seller is Wienerberger Baustoffindustrie of Vienna, a leading Austrian quoted company.

The deal should be completed in about eight weeks, depending on regulatory approvals. It could be terminated if the approvals are not given before the end of the year.

Wolseley is financing the deal with the £55m it raised last August through a placing of 8.7m shares, and is making up the balance through its own resources.

The company has been looking for an opportunity to expand distribution on mainland Europe since acquiring Brossette of France in February 1992.

O'Reilly to retain Independent stake

By Raymond Snoddy

Mr Tony O'Reilly, the Irish publisher and businessman, has decided to keep his large minority stake in Newspaper Publishing, owner of the Independent and the Independent on Sunday.

Mr O'Reilly, chairman of Independent Newspapers, of

Ireland, paid £23m for a 29.9 per cent stake in the loss-making newspaper group.

The Irish company could have made a £1m profit today if it had decided to accept the offer for the shares made by the consortium which controls The Independent. The consortium includes Mirror Group Newspapers, El Pais of Spain

and La Repubblica of Italy.

Mr Liam Healy, chief executive of the Irish group, said yesterday he believed that The Independent could be turned around and the investment would be a good one for his shareholders.

"We see considerable scope for both cost and revenue improvements which should

transform Newspaper Publishing into a profitable company," said Mr Healy, who added that his group intended to be a long term and supportive shareholder.

If, as seems likely, Newspaper Publishing will have to raise an additional £20m in some form, the Irish may have to put up another £7m.

Alexandra Workwear lifts dividend by 47%

By Peggy Hollinger

Alexandra Workwear, the uniform supplier, yesterday increased its dividend by 47 per cent on the back of a substantial improvement in annual pre-tax profits from £1.7m to £4.8m.

Mr Julian Budd, finance director, said the increase marked a "restoration of the dividend", which was cut in 1992 when the company fell into losses.

The pay-out rose from 3.8p to 5.6p, including a 75 per cent increase in the final to 2.1p. For the first time in two years, the dividend was covered, with earnings rising

from 3.5p to 9.5p.

The improvement in profits was achieved on a 3 per cent increase in sales to £58.5m for the year to January 29.


Mr Budd said gross margins had improved by two points to 44 per cent, due to a shift towards higher quality business. "In previous years there was a need to get... volume at very low prices," Mr Budd said. "We are now seeing those strategic sales dropping out."

Profits also benefited from a sharp reduction in interest payments from £1.7m to £800,000. Alexandra had reduced net debt from 46 per cent of shareholders' funds to 19 per cent last year.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Alexandra	5.6p	July 1	2	5.6	3.8
Amec	1.5p	July 1	1	1.5	3
Brammer	8.5p	July 1	8.5	18	13
Galloway	0.3p	Aug 29	0.3	1	0.3
Gowring	1p	June 3	1	2	2
Hewden-Stuart	2.15p	July 14	1.97	2.9	2.7
Highland	1.7p	June 6	1.6	1.6	6.6
Invesco	2.5p	July 1	2	9.5	3
Sentry Farming	2.25p	June 1	1.5	2.25	1.5
United Friendly	11p	May 23	9.6	16.5	14.5
Wardle Stores	5.6p	July 1	5	17.25	17.25
Wilkes (James)	0.25p	July 1	1.5	1.5	3.5

Dividends shown pence per share net. *On increased capital. *Equivalent after allowing for scrip issues. *USM stock.



The Transition to Economic and Monetary Union

A one day conference convened by
THE ASSOCIATION FOR THE MONETARY UNION OF EUROPE

at the Paris Chamber of Commerce and Industry
27, avenue de Friedland, Paris, 8^e

Friday, 15 April 1994

Speakers will include:

Valéry Giscard d'Estaing *President of the Foreign Affairs Commission of the French National Assembly*

Edmond Alphandéry *Minister of Economy, France*

Alexandre Lamfalussy *President of the European Monetary Institute*

Alain Lamassoure *Minister for European Affairs, France*

Henning Christophersen *Vice-President, European Commission*

Joaquin Ferran *Director, International Monetary Fund*

With the patronage of:
The Paris Chamber of Commerce and Industry
The French Ministry of European Affairs
Les Echos

And the partnership of:
Matif S.A.
Paris EUROPLACE
Casse des Dépôts et Consignations
International Bankers Forum

THE TRANSITION TO ECONOMIC AND MONETARY UNION

Name Mr/Ms/Ms _____ Dept _____

Position _____

Company/Organisation _____

Type of Business _____

Address _____ City _____

Post Code _____

Telephone _____ Fax _____

Attn: Marie de Saint-Chéron
Assistant Manager, External Affairs
Association pour l'Union Monétaire de l'Europe
26 rue de la Pépinière - 75008 Paris
Tel: 33 (1) 45 22 33 84
Fax: 33 (1) 45 22 33 77

☐ Please send me conference details

Prices are determined for every indicator in each country, based on the most reliable data available. To ensure comparability, prices are converted into a common currency, the Euro, using the official conversion rates. The prices are then indexed to 1990 = 100. The prices are published in the monthly Bulletin of the European Central Bank. The prices are published in the monthly Bulletin of the European Central Bank. The prices are published in the monthly Bulletin of the European Central Bank.


Indicator	1990	1991	1992	1993	1994
1/2 hour	100.00	100.00	100.00	100.00	100.00
1 hour	100.00	100.00	100.00	100.00	100.00
2 hours	100.00	100.00	100.00	100.00	100.00
3 hours	100.00	100.00	100.00	100.00	100.00
4 hours	100.00	100.00	100.00	100.00	100.00
5 hours	100.00	100.00	100.00	100.00	100.00
6 hours	100.00	100.00	100.00	100.00	100.00
7 hours	100.00	100.00	100.00	100.00	100.00
8 hours	100.00	100.00	100.00	100.00	100.00
9 hours	100.00	100.00	100.00	100.00	100.00
10 hours	100.00	100.00	100.00	100.00	100.00
11 hours	100.00	100.00	100.00	100.00	100.00
12 hours	100.00	100.00	100.00	100.00	100.00
13 hours	100.00	100.00	100.00	100.00	100.00
14 hours	100.00	100.00	100.00	100.00	100.00
15 hours	100.00	100.00	100.00	100.00	100.00
16 hours	100.00	100.00	100.00	100.00	100.00
17 hours	100.00	100.00	100.00	100.00	100.00
18 hours	100.00	100.00	100.00	100.00	100.00
19 hours	100.00	100.00	100.00	100.00	100.00
20 hours	100.00	100.00	100.00	100.00	100.00
21 hours	100.00	100.00	100.00	100.00	100.00
22 hours	100.00	100.00	100.00	100.00	100.00
23 hours	100.00	100.00	100.00	100.00	100.00
24 hours	100.00	100.00	100.00	100.00	100.00

Extraordinary General Meeting in SCA on April 11 is cancelled

As announced earlier in a press release, SCA and the owners of the French packaging company Otor S.A. failed to reach a final agreement regarding SCA's acquisition of Otor S.A. Accordingly, the parties have agreed to discontinue the negotiations.

As a consequence, SCA has decided to cancel the Extraordinary General Meeting scheduled to be held on April 11, 1994.

Stockholm, April 1994



Valeo

VALEO: CONSOLIDATED SALES RISE BY 5.6% IN FIRST QUARTER 1994

The consolidated sales of Valeo are FF 5.6 billion for the first quarter of 1994, an increase of 5.6% compared with the same period of last year (FF 5.3 billion).

These sales, which do not take into account Valeo's recent acquisitions, reflect a more positive trend in Europe's automotive markets and a sustained demand in the markets of America and Asia.

☆ **PROPERTY FINANCE** ☆

New sources for commercial properties: up to 90% loan to valuation; most competitive and flexible terms: Minimum £50,000. Contact: Richard von Götzen. Tel: 071 493 7050 Fax: 071 493 6279

REUTERS 1000

24 hours a day - only \$100 a month! LIVE FINANCIAL DATA DIRECT TO YOUR PC

For more information **HyperCOM** Fax: +45 4587 8773

Up to 15% off electricity


If you can all agree to switch to 24/7 power you can save up to 15% on your electricity bill. Why not try it for a month?

021 423 3018

Powerline

Powerline is a not-for-profit company. All profits are reinvested in the company to help it grow and to provide better service to its customers.

NOTICE OF PURCHASE



EUROPEAN INVESTMENT BANK

USD 300,000,000 - 5 5/8 % Bonds, due 8th April 1999

Pursuant to the terms and conditions of the Bonds, notice is hereby given to the bondholders that during the twelve-month period ending 8th April 1994, no Bonds of the European Investment Bank's USD 300 M 5 5/8 % Bonds due 1999 were purchased in satisfaction of the first purchase fund instalment.

As of 8th April 1994, the principal amount of such Notes remaining in circulation was USD 300,000,000.

Luxembourg, 8th April 1994

EUROPEAN INVESTMENT BANK

MBE Finance N.V.

US \$ 30,000,000 Guaranteed Dual Basis Bonds due 2004


In accordance with the provisions of the Notes, notice is hereby given as follows:

Interest period: April 7, 1994 to October 7, 1994

Interest payment date: October 7, 1994

Interest rate: 4.8875% per annum

Coupon amount: US \$ 1,000,000: 24,844.79

Agent Bank: 



United Friendly Group plc

RESULTS FOR THE YEAR ENDED 31 DECEMBER 1993

- Premium Income increased by 10.9% to £323.4 million.
- Profit after tax was 8.5% lower at £17.3 million.
- Total dividend increased by 13.8% to 16.5p.
- United Friendly Insurance life profits were 11.6% higher at £12.5 million.
- General business underwriting loss was £6.6 million (1992 - loss £1.9 million).

	1993 £m	1992 £m
Premiums—Life	219.3	200.6
—General	104.1	91.1
Life business profits		
Continuing operations	12.5	11.2
Acquisitions	(1.0)	—
	11.5	11.2
General branch underwriting loss	(6.6)	(1.9)
Shareholders other income and expenditure	15.5	14.1
Profit attributable to shareholders	17.3	18.9
Dividend per share	16.5p	14.5p
Earnings per share	21.2p	23.0p

The figures for 1993 are subject to completion of audit.

The board recommends the payment of a final dividend of 11p per share to be paid on 23 May 1994 to shareholders on the register at the close of business on 21 April 1994. The notice for the annual general meeting to be held on 20 May 1994 and the 1993 annual report and accounts will be sent to shareholders on 28 April 1994. Copies of the annual report may be obtained from the Secretary.

United Friendly Group plc, 42 Southwark Bridge Road, London SE1 9HE
Telephone: 071-828 5844 Fax: 071-261 9077



GRUPO FINANCIERO SERFIN OFFICE RELOCATION

BANCA SERFIN, S.A.

SERFIN SECURITIES, INC.

Please note that, with effect from:
MONDAY 11TH APRIL 1994

will be relocated to:

NEW BROAD STREET HOUSE, 35 NEW BROAD STREET, LONDON EC2M 1NH

BANCA SERFIN, S.A.

071 614 1000
071 614 1111
888873 serfidg
071 614 1040
071 614 1045

General Switchboard

Facsimile

Telex

Foreign Exchange

Money Markets

SERFIN SECURITIES, INC.

071 814 1400

071 814 1414

888873 serfidg

071 814 1050

Equities

Fixed Income

LOW COST

SHARE DEALING SERVICE
COMMISSION FROM £10 MINIMUM TO
£99 MAXIMUM ON ANY TRADE

081-944 0111

Forex or Futures prices from £49 per month
For 30 second updates on your Windows PC Screen or
Pocket Financial Monitor call 0494 444415
QuoteLink from SPRINTEL

Correction Notice

Nafin Finance Trust II
U.S. \$129,880,000
Floating Rate Notes due 1999
For the Interest Period 31st
March, 1994 to 30th June, 1994
the Notes will carry a Rate
of Interest of 0.35625% per
annum. The Coupon Amount
per original U.S. \$10,000 Note
will be U.S. \$14.52 payable on
30th June, 1994.

Bankers Trust
Company, London Agent Bank

Cassell to be valued at £15m in May float

By Andrew Bolger

Cassell, the publisher which recently bought the Victor Gollancz fiction imprint, will come to the market next month through a placing which will give the group a market capitalisation of about £15m.

Cassell is best known as a publisher of dictionaries and reference books and it was this imprint which was sold in 1986 by CBS, the US media group, to a management buy-in led by Mr Philip Sturrock, an experienced publisher backed by venture capitalists.

Mr Sturrock has lifted Cassell's sales from £3m in 1986 to £20m last year, mainly by five acquisitions. These include Ward Lock, best known for its Mrs Beeton cookery books; Arms and Armour Press, a specialist military imprint; and New Orchard, which supplies bargain bookshops.



Philip Sturrock: raised sales from £3m in 1986 to £20m last year

This buying spree has left Cassell heavily geared and the group wants to float to finance further expansion by acquisition. It said the businesses acquired were largely loss-making and under-exploited. Their integration had involved substantial cost-savings.

Mr Sturrock said there were still plenty of potential acquisition targets and the "next stage" was to build turnover to at least £100m. The group, which employs 175 people, sells about 35 per cent of its books outside the UK - mainly in the US.

Gowings recovers to £251,000

Sustained growth from its leisure and food services operations offset a downturn on the motor side and enabled Gowings to turn round from a restated pre-tax loss of £82,000 to a £251,000 profit in 1993.

Turnover edged ahead to £54m (£52m), while profit included exceptional credits of £157,000 (£42,000) - mainly a surplus on disposal of fixed assets.

Earnings per share were 2.29p (1.4p losses) and the final dividend is an unchanged 1p for a same-gain total of 3p.

Motor division profits fell to £61,000 (£406,000) as a result of lower manufacturer's discount and incentives and £99,000 of redundancy costs. The leisure side, however, lifted profits from £293,000 to £522,000, with good results from the Burger King restaurants and an improvement at Park Homes.

The company said trading for the last quarter of 1993 was markedly better. This trend had been maintained in the first quarter of this year, with both the motor and leisure divisions showing an improvement over last year.

Ugland Intl makes £1.5m acquisition

Ugland International has acquired Gerrards Rederi, the holding company of a ship owning and management group, for £2.25m (£1.51m) cash. Mr Andreas Ugland and family, have a 66.87 per cent interest in Gerrards.

Capel hits out at analysts over recovery prospects

By David Wighton

Analysts are underestimating the scope for profits recovery from UK industrial companies over the next two years, according to research from James Capel.

The stockbroker's market strategy team argues that sector analysts, including its own, are being too cautious about prospects for sales growth and margins and concludes that cyclical recovery stocks are still cheap.

The report, entitled A Profits Pathology, says there is "substantial scope for an earnings surprise in UK industrial stocks". It points to experience in the US, where corporate earnings have been on average 3 per cent better than expected over the past year.

Aggregate projections from Capel's sector analysts forecast earnings per share growth of 19 per cent in 1994 and 13 per

cent in 1995. But the report forecasts 26 per cent and 30 per cent growth. That reduces the prospective pie for industrial stocks from 18.5 to 15.5.

While the most rapid growth will be seen in 1994-95, Capel predicts "it may well be another 3-4 years before this cycle peaks". Over the next five years the UK should be able to sustain average profit growth of 11.5 per cent, taking GDP profits' share back to levels last seen in the early 1960s.

The report suggests that the caution of sector analysts may stem from the fact that they misjudged the impact of recession on UK industrial profits. More generally, forecasters find it difficult to gauge the timing and scope of turning points in the profits cycle.

"Most forecasters failed to predict the earnings downturn in 1991 and 1992, much as they had failed to predict the extent of the upturn in 1983 and 1984."

Consistent sales growth lifts Goldsmiths to £1.55m

Goldsmiths Group, the retail jeweller which runs 111 branches throughout the UK, returned pre-tax profits of £1.55m for the 11 months to January 29.

That compared with just £48,000 for the 12 months to February 27 1993 and was achieved on the back of a rise in turnover from £42.9m to £44.6m. On a comparable basis, the sales rise was 11 per cent. Mr Jurek Piasecki, chair-

man, said trading was "consistently good" across all product groups and through the country as a whole. Exceptional growth was experienced in the south of England.

He added that significant increases in sales were recorded each month, culminating with an "excellent" Christmas period, when sales on a like-for-like basis were 13 per cent up on the previous year.

Unipart climbs to record £24.9m

By John Griffiths

Unipart, the motor components and accessories manufacturer and distributor, made record profits for the second successive year in 1993.

Pre-tax profits of £24.9m for the year to December 31 were 26 per cent higher than the previous £19.8m, on turnover up 8 per cent at £714.1m (£661.4m).

The increase was achieved against a background of slow recovery by the UK motor industry from its steepest recession on record and a 15 per cent slump in vehicle demand in continental Europe.

The performance was claimed by Mr John Neill, chief executive, to vindicate "the long-term view" which he insists managers have taken of the business since it was privatised from Rover via a management-led buy-out in 1987.

The company is 42 per cent owned by management and employees, 38 per cent by institutional investors and 20 per cent by Rover.

Mr Neill said he did not expect Unipart's own business to be affected in the short term by BMW's takeover of Rover and Honda's initially hostile reaction to it.

Rover and Honda account for the main portion of Unipart's components manufacturing business, but Honda has indicated that existing contracts with Rover will be honoured and in the meantime, is continuing to expand its own car-making operations at Swindon, Wiltshire.

Mr Neill would not comment on longer-term implications of the takeover for Unipart.

However, it is likely to be a net beneficiary of the expansion of production at Rover at which BMW has already hinted.

At least one other leading German manufacturer is understood to have made approaches about possible component supplies.

Mr Neill said he hoped for a further rise in profitability in 1994.

Regal Hotel back in the black

Regal Hotel Group, the acquisitive operator of 3-star provincial hotels, returned to profit in the year to January 2, aided by the deconsolidation of its Bramhope offshoot.

Pre-tax profits of £573,000 included an exceptional credit of £1.24m related to Bramhope. This resulted from the subsidiary being controlled by the Royal Bank of Scotland and representing assets that were part of Regal prior to its reconstruction in December 1992.

Turnover in the period under review amounted to £2.68m.

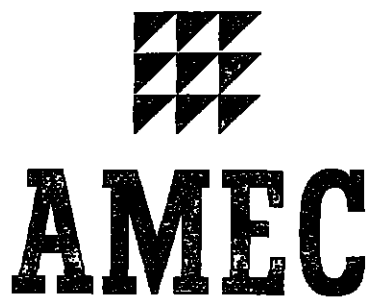
The year to December 27 1992 suffered a £500,000 loss (restated under FR3 3) on sales of £2.95m.

The group acquired three hotels last year and a further three have been purchased - one conditionally - so far this year. This means that its portfolio now comprises eight hotels, of which six are owned and two managed.

The company, traded on the USM, said that the operating loss from continuing operations of £488,000 - excluding exceptional redundancy costs of £49,000 - was in line with its expectations. It was attributed to the head office overhead being in place before the build up of the hotel portfolio.

It intends to accelerate its acquisition programme this year, while maintaining its focus on the commercially-driven provincial 3-star hotel market and a modest level of gearing.

Regal noted that a steady improvement had been experienced in trading conditions since the last quarter of 1993.



KEY ASPECTS

- Strong financial position.
- Resilient performance from core engineering and construction operations.
- Return to profits in housing.
- Order book improving.
- Potential for substantial recovery.

AMEC'S AREAS OF OPERATION INCLUDE BUILDING AND CIVIL ENGINEERING, MECHANICAL AND ELECTRICAL ENGINEERING, HOUSING AND DEVELOPMENT.

1993 Financial Results

AMEC P.L.C., THE INTERNATIONAL ENGINEERING, CONSTRUCTION AND DEVELOPMENT GROUP REPORTS ON 1993

	YEAR ENDED 31 DECEMBER 1993 £ MILLION	YEAR ENDED 31 DECEMBER 1992 £ MILLION
TURNOVER	2,184.2	2,121.7
PROFIT (LOSS) BEFORE GOODWILL WRITE-OFF AND INTEREST	24.8	(91.0)
PROFIT (LOSS) BEFORE TAXATION	21.0	(88.2)
PROFIT (LOSS) AFTER TAXATION	18.5	(78.4)
EARNINGS (LOSS) PER ORDINARY SHARE		
UNDILUTED	3.6p	(44.5p)
DILUTED	6.6p	(25.4p)
DIVIDENDS PER ORDINARY SHARE	3.0p	3.0p

The recommended final dividend of 1.5p per share will be paid on 1 July 1994 to ordinary shareholders on the register on 6 May 1994.

The 1993 annual report and accounts will be published on 12 May 1994. To obtain a copy please contact: AMEC P.L.C., Sandway House, Hartford, Northwich, Cheshire CW8 2YA. Telephone: (0606) 883885. 7 Baker Street, London W1M 1AB. Telephone: 071-224 6664.

EUROPEAN SMALLER COMPANIES FUND

SICAV

L-2132 LUXEMBOURG/8 AVENUE MARIE - THERESE
R.C. LUXEMBOURG No. B 20.093

Messrs. shareholders are hereby convened to attend the Annual General Meeting which will be held on April 26, 1994 at 03.00 pm at the registered office, with the following agenda:

- Submission of the reports of the Board of Directors and of the Authorized Independent Auditor;
- Approval of the balance sheet and the profit and loss statement as at December 31st, 1993 and allocation of results;
- Discharge to the Directors in respect of the carrying out of their duties during the fiscal year ended December 31st, 1993;
- Re-election of the Authorized Independent Auditor for a new term of one year;
- Miscellaneous.

The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

THE 'SHELL' TRANSPORT AND TRADING COMPANY, Public Limited Company

SHARE WARRANTS TO BEARER - FINAL DIVIDEND 1993

With reference to the notice of Final Dividend 1993 dated 21st February 1994, please note that Lloyds Bank Registrars, Issue Section, have now vacated Bolea House, 80 Chancery Lane, London EC2V 8EE, and Company 191 should be deposited at their new address which is:

Ground Floor
PO Box 1000
Anticlin House
71 Queen Street
London EC4N 1SL

THE 'SHELL' TRANSPORT AND TRADING COMPANY
Public Limited Company per pro LLOYDS BANK PLC
REGISTRAR



صكوك من الاموال

Invesco shows sharp increase to £33.4m

By Bethan Hutton

Invesco, the international fund management group, reported sharply improved profits after a year of worldwide restructuring and negative publicity in the UK.

Pre-tax profits for the year to end-December were £33.4m, against £12.6m last time, and were struck after exceptional costs of £2m - down from £16.6m in 1992. Income for the year rose by £36.4m to £172m.

Profitability was concentrated in the US division. The North American region made a profit of £41.7m, while the Pacific region incurred a £574,000 loss. The European division, including the UK, made an initial profit of £4m, but exceptional items turned that into a loss of £10.6m.

The exceptional losses resulted from an \$11.5m out of court settlement of a legal dispute over the Mirror Group pension scheme and a \$3m write-off of computer software costs.

They were offset by several positive items, including gains from the sale of investments in Oak Industries and Second Consolidated Trust, which contributed £3.7m and £2.8m respectively.

Mr Charles Brady, chairman, described 1993 as a "confused" year, and said that while 1994 would be better, the group would not reach its full potential until 1995 or beyond.



Charles Brady flanked by Norman Riddell, chief executive officer (left), and Hubert Harris, chief finance officer

Administrative reorganisation and withdrawal from areas other than the core business of fund management will continue this year, and more job losses are likely in the UK. A consolidation of unit trusts is also planned.

Funds under management at the year-end were £45bn, up from £40bn at the end of 1992.

The proportion of funds from US sources grew to 80 per cent, from 78 per cent, while European funds declined from 19 per cent to 16 per cent, with the balance from the Pacific region.

Earnings per share emerged at 10p (2.5p), and the total dividend is raised 0.5p to 3.5p via a final of 2.5p.

Metals foray benefits Middlesex

By Peggy Hollinger

Middlesex Holdings yesterday announced a return to the black at the operating level in its first results since entering the metals trading business in the former Soviet Union.

The former Ferromet, which is chaired by Mr Phil Edmunds, the former Middlesex and England cricketer, achieved operating profits of £158,000 in 1993, against a loss of £1.1m, on sharply lower sales of £2.2m (£7.34m).

The absence of an exceptional £8.99m gain from disposals enjoyed in 1992 resulted in a sharp fall in pre-tax profits from £7.85m to £155,000.

Earnings per share fell from 2.71p to 0.03p and, as previously, there is no dividend.

The operating profit was due to a £328,000 trading contribution from metal trading businesses formerly owned by Mr Masoud Alikhani, the Iranian-born businessman.

These companies were injected into Middlesex as part of a capital restructuring and £754,725 rights issue last November. Mr Alikhani was appointed chief executive at the same time.

Following the restructuring, 53.9 per cent of Middlesex is held by Mr Alikhani, his family, and a group of seven Russian investors.

Mr Alikhani says he intends to exploit the lack of financial infrastructure in the former Soviet Union which leaves many local companies unable to transact business in neighbouring republics.

Middlesex currently buys raw materials to supply to smelters, which then pay the company in the finished product. The group is also involved in oil trading.

Middlesex intends to expand in the CIS and has recently appointed Mr Alexander Vladislav, vice-president of Russia's equivalent of the CBI, as an executive director.

Mr Alikhani has warranted to bring trading profits of \$1m (£500,000) into Ferromet.

This had already been achieved since the businesses were injected, he said.

Brammer edges ahead to £8.3m

By David Blackwell

Brammer, the industrial services group, reported a marginal increase in pre-tax profits from £8.22m to £8.28m in the year to end-December.

The latest figure was struck after a \$900,000 loss on the disposal in November of Master Pumps Equipment, its US subsidiary, and net interest payable of £1.2m, compared with a nil charge in 1992.

At the operating level profits were ahead from £8.25m to £10.4m. Total turnover rose from £123m to £141m, mainly reflecting the first full year of Roulement Service, the French bearings distributor acquired in 1992.

"The underlying businesses showed a very strong operating performance," said Mr Robert Foulkes-Jones, chief executive. The first quarter this year had shown a substantial improvement over first-quarter 1993. "Should the trend continue we will have a strong 1994."

Brammer's business is 81 per cent distribution of bearings and power transmission products, in which it is market leader in the UK and France, and 19 per cent rental of test equipment.

BSL, the power transmission business in the UK, increased its market share, lifting sales by 5.4 per cent and profits by almost 15 per cent. Roulement sales were down 3.3 per cent, but the French market overall was 15 per cent down. Mr Foulkes-Jones said. He wants to push the French market share ahead to a similar level.

to that of BSL - more than 35 per cent.

Group operating profits in the UK rose from £7.92m to £10.5m on turnover of £97.4m (£91.4m). Continental European activities incurred an operating loss of £233,000 on turnover of £36.4m, compared with profits of £172,000 on turnover of £34m.

The rental division, which specialises in electronic testing equipment, doubled operating profits to £1.66m on turnover of £24.8m (£22.7m). The group had overcome its former dependence on defence for 40 per cent of its business by switching to the data communications and telecommunications sector. Defence now accounts for just 5 per cent of turnover.

Net borrowings fell from £3.1m to £2.1m, helped by a £5.6m placing in September. Gearing at the year end was 6 per cent (26 per cent).

Earnings were unchanged at 13.3p, and a same-again final dividend of 8.5p is proposed, maintaining the total at 13p.

COMMENT

Brammer has survived the recession with an unbroken run of 13p dividends for the past six years. The yield of more than 5 per cent is itself a good enough reason for holding on to the shares. Profits of £11m this year put the group on a prospective multiple of almost 19. The main business of transmission distribution is strong, and at last the rentals business is beginning to make some money. Worth a look if you believe there is a growth story in sight.

UniChem returns to the acquisition trail

UniChem, the pharmaceutical wholesaler and chemist retailer, is paying £9.2m for Hall Forster, a wholesaler in Newcastle upon Tyne, and Galen, a chain of 10 pharmacies in the Midlands, writes David Wighton.

Hall Forster made a pre-tax profit of £226,000 before directors' emoluments of £184,000 in the year to March 31 1993, on gross sales of £34.7m.

It is the second regional wholesaler acquired by UniChem in the past six months. In December, it paid £3.9m for Bradford Chemists' Alliance.

The 10 Galen pharmacies will increase the number of outlets in UniChem's Moss chain to 292.

The group is also acquiring Eldon Laboratories, a small manufacturer of bespoke medicines.

NOTICE OF NOTEHOLDERS' MEETING HYOSUNG (AMERICA), INC.

US\$50,000,000
Guaranteed Floating Rate Notes due 1996

Hyosung (America), Inc. (the "Issuer") hereby gives notice to the holders of the US\$50,000,000 Guaranteed Floating Rate Notes due 1996 (the "Notes") (each a "Noteholder" and together the "Noteholders") that a meeting of the Noteholders will be convened pursuant to Condition 13 of the Terms and Conditions of the Notes at the offices of KEB International Limited at Gullhall House, 81-87 Gresham Street, London EC2V 7EB (which place has for this purpose been approved by KDB Asia Limited (the "Fiscal Agent")) on 6th May 1994 at 3 pm (London time) in order to consider and vote upon the following extraordinary resolutions proposed by the Issuer:

(a) THAT the Terms and Conditions of the Notes be and they are hereby modified by deleting the words "falling in July 1994 or in July 1995" and replacing the same with the words "falling in July 1995" in Condition 5(e); and

(b) THAT in consideration of the variation of the Terms and Conditions of the Notes as specified above the Issuer shall pay to the Noteholders on 19th July 1994 a fee of 0.15 per cent of the principal amount of Notes held by such Noteholder.

Terms used in the Terms and Conditions of the Notes bear the same meaning in this notice. The provisions governing the convening and holding of the meeting are set out in the Fifth Schedule to the Fiscal Agency Agreement, a copy of which is available for inspection at the specified office of the Fiscal Agent and at the offices of KEB International Limited at the address specified above. Only bearers of voting certificates and proxies named in a block voting instruction may vote at the meeting.

If a Noteholder wishes to vote in person, he must deposit his Note(s) with a Paying Agent no later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Noteholder.

If a Noteholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Note(s) with a Paying Agent no later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Note(s) should be cast for or against the resolution. Such Paying Agent will then issue a block voting instruction to a proxy of its choice, instructing such proxy to cast such vote(s) in the specified manner.

Accountholders of Euroclear and Cedel to whom the Notes are credited in the relevant clearing system (excluding Euroclear and Cedel themselves to the extent to which they are accountholders with each other for the purpose of operating the "bridge" between them) should notify the relevant clearing system how the votes attributable to such Notes should be cast in time for the relevant clearing system to inform a Paying Agent no later than 48 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

Any Noteholder wishing to exercise the put option on 19th July 1994 is asked to contact H S Lee, K S Kim or J W Kim of KEB International Limited on London +471 796 3171 who will bid to buy the notes on behalf of the Issuer up to 20th April 1994.

This notice is governed by, and shall be construed in accordance with, English law.

Fiscal Agent
KDB Asia Limited
Suite 2101/3
Two Exchange Square
8 Connaught Place,
Central Hong Kong

Development Securities buys portfolio of London properties

By Simon Davies

Development Securities, the revamped Claydon Properties headed by Mr Martin Landau, the property entrepreneur, has acquired a £29m portfolio of primarily office properties.

The company, which will assume £8m of debt with the portfolio, is raising £19.3m through a placement to partly fund the £29m net purchase price.

Since Mr Landau joined the board of Development Securities last June, the company has issued £80m of new shares and built up net assets of £83m following this latest transaction.

Mr Robert Ware, joint managing director, said: "We're now at a size where we can grow organically." He pointed out that the company would not issue more equity for at least a year.

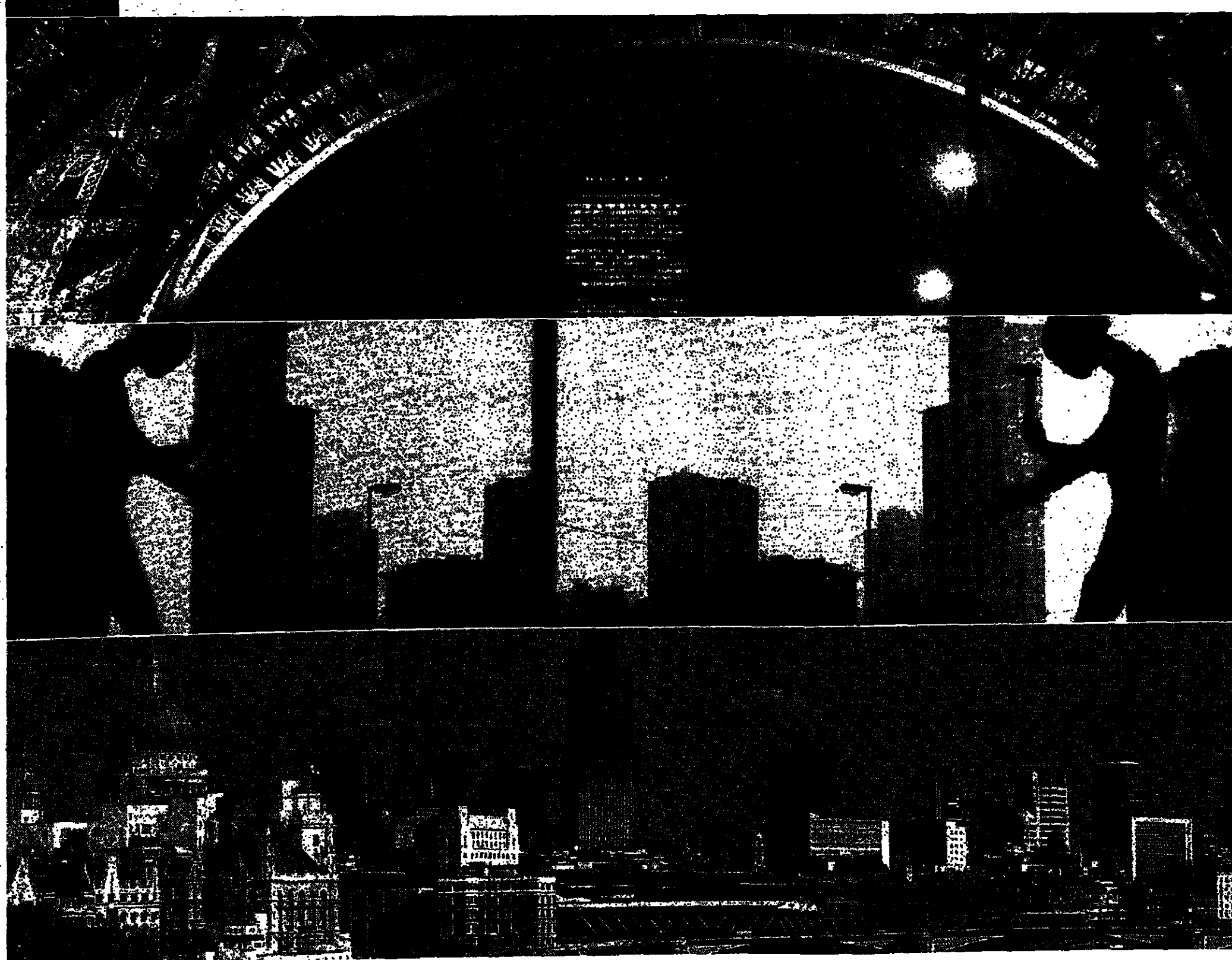
The latest purchase comprises 17 properties, mainly in the Greater London area. They currently produce net rental income of £7.3m, representing

a yield of 7.9 per cent.

Development Securities will pay £1m in cash and issue 10m shares at 30p. The remaining £28m will be paid via a loan note or cash. It paid £2m for an initial option on the properties, which were purchased from private companies controlled by Mr R J Livingstone.

The company will raise £18.3m net of expenses from the placement of 64.66m new shares, priced at 30p. There is a clawback for existing shareholders on a 3-for-10 basis.

We now offer a broader view of opportunities in Europe.



Three leading financial institutions offer you a new kind of investment banking service in Europe. CCF, BHF-BANK and Charterhouse in partnership now link the three leading economic centres of Europe - London, Frankfurt and Paris. Individually, each partner contributes a depth of experience and understanding of its local market. Collectively, we are committed to providing a unique cross-border service, pooling skills, contacts and knowledge to meet our clients' needs.

As more and more companies see



the whole of Europe as their domestic market, the same must hold for providers of financial advice and investment. Whether you need corporate finance advice, the raising of debt or equity, structured finance skills or development capital investment and expertise, our partnership creates a unique and effective way into cross-border activity.



Charterhouse Bank Limited is a Member of The Securities and Futures Authority

COMMODITIES AND AGRICULTURE

London coffee futures surge to fresh highs

By Deborah Hargreaves

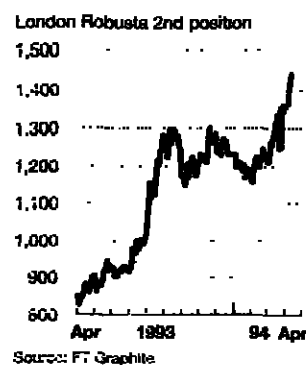
Coffee prices reached a new high point yesterday as July futures on the London Commodity Exchange soared \$3 a tonne to close at \$1,440 a tonne in the past week.

Fund buying continued to push up the price yesterday, but trade and roaster buyers were also active in the market. Rumours that the Ivory Coast was about to halt coffee and cocoa exports unless shippers paid a backdated export tax also helped to fuel the market.

A report on levels of coffee stocks by E.D. & F. Man, the London trading house, helped to underpin prices. The report concluded that stocks of robusta coffee held by consumers had dropped to uncomfortably low levels.

The broker estimated that

Coffee



stocks of green coffee in consumers' hands had fallen to 18.9m bags at the end of February, 3.3m bags below from the level a year earlier.

The fall in stocks underlines the success of the producers' retention scheme whereby exporters withheld up to 20 per cent of supplies from the export market. This was set up

in October last year with the aim of eroding the consumer stocks that were hanging over the market.

But crop problems in producing countries have probably done more to fuel fears of coffee shortages. In Indonesia heavy rains have delayed shipments and boosted prices, but the overall size of the crop is not expected to be affected and production is forecast to be up slightly on last year at 7m bags.

However, the Ivory Coast crop is believed to be much lower than last year at between 2m and 2.5m bags, compared with 3m bags.

Soaring prices in the coffee market have attracted speculative interest, which traders believe could switch quickly to another market once prices begin to fall, exacerbating any downturn. "At some point the bubble will burst and it could become quite ugly," one trader commented.

China aims to revive gold mining

By Our Beijing Staff

China plans to spend Yn1.66bn (US\$190m) this year in an effort to revive its struggling gold mines, which have been starved of new investment because of the low state purchase price.

"The money will help improve working conditions of the gold mines and upgrade technology," said Mr Jiao Zhi, head of China's Gold Bureau.

He was speaking after a national gold conference in Beijing, at which broadening reforms of the gold-mining sector, including providing new regulations to attract foreign investment, were discussed.

China's Gold Bureau, under the Ministry of Metallurgical Industries, has meted out the draft law to State Council. China's cabinet, aimed at facilitating foreign investment.

The People's Bank of China, the country's central bank, which has a monopoly of gold purchasing saw a 32 per cent decline in its gold acquisitions last year in spite of a 7.5 per cent increase in production nationally.

A low official purchase price drove many hard-pressed mine managers who faced the prospect of being unable to pay workers and sustain production to sell on the black market.

State purchases of gold rose in latter part of 1993 following an increase in the official purchase price to a figure that represented a discount of about 10 per cent to the international price.

Venezuela has between \$100bn and \$140bn worth of gold reserves in the southern state of Guayana, according to Mr Francisco Layrisse, a cabinet minister and president of the state-owned Corporacion Venezolana de Guayana.

"We have regions where we have 16 ounces per tonne, while South Africa is today extracting between two and three ounces," he told the daily *Economia Hoy*.

Sugar-beet to displace grain in Portugal

By Peter Wise in Lisbon

Portugal is to make an important shift away from cereals to beet sugar cultivation following government approval for an Es15bn (\$7.7m) Italian-managed beet sugar refinery that will supply more than 20 per cent of the country's sugar consumption.

The project involves replacing wheat and maize cultivation in central and southern Portugal with 10,000 hectares of sugar-beet to supply the refinery with 800,000 tonnes a

year, enough to produce about 60,000 tonnes of sugar. Portugal at present has only 500ha of experimental beet sugar crops.

"Beet sugar has already proved more profitable than cereals for Portugal and the difference will be even greater when our European Union subsidaries for cereals are withdrawn in 2001," said Mr Diamantino Diogo, director of Feneacem, an investor in the refinery.

Portugal consumes 310,000 tonnes of sugar a year, produced by two refineries from

imported sugar-cane. The country will now fulfil a 60,000-tonne beet sugar production quota awarded when it joined the EU in 1986. Talks are under way in Brussels on whether this beet sugar quota will be added to or subtracted from Portugal's cane sugar production quota.

Societa Fondiaria Industriale Romagnola (SFIR), an Italian sugar company, owns 60 per cent of Dai-Societade de Investimento Agro-Industrial, the company investing in the new refinery. RAR of Portugal

and Tate and Lyle of the UK, the two existing refinery companies in Portugal, each owns 5 per cent. Feneacem and the Portuguese state holding company IPE own 15 per cent each.

The EU and the Portuguese government will together provide Es3.8bn in grants for the project in Cortice, central Portugal. SFIR will invest Es3.6bn and manage the plant. The refinery, due to begin production in June 1995, will employ 224 people directly and create another 1,500 jobs for farm workers and truck drivers.

Cuba plans sales to China as harvest hopes fade

By Canute James in Kingston, Jamaica

Cuba is to sell an unspecified quantity of sugar to China this year, amid indications that the yield from the shortened 1994 harvest will be less than the government had previously expected.

The sale is part of a wider trade agreement between the

two countries, under which Cuba will purchase Chinese food and medicine, according to Prensa Latina, the official Cuban news agency.

Diplomats in Havana, the island's capital, said this week that the Cuban government was now estimating sugar production this year at "no more than 5m tonnes", following last year's 4.2m tonnes.

They said government officials had spoken at the start of the harvest of a likely yield of 1m tonnes more than last year.

The current harvest has been shortened by the government, which wants it concluded at the end of April to allow more time for planting additional acreage for future harvests, as part of efforts to

rehabilitate the industry. The Zambia's industry is to receive technical and industrial assistance from Cuba, under an agreement in principle between both countries. Cuba will help Zambia with sugar production and the development of a range of bi-products, according to Zambia's foreign minister who visited Cuba last week.

Russia seen pricing itself out of western aluminium market

By Kenneth Gooding, Mining Correspondent

Aluminium production costs in the Commonwealth of Independent States moved above those in the western world last month, according to the Anthony Bird Associates consultancy organisation.

It predicts: "in time, the Russians will price themselves out of western markets as a result of this cost explosion."

CIS costs reached just over 50 cents a pound in March compared with an average in the west of 37 cents a pound. Bird estimates in its latest annual review of the aluminium industry.

In 1990 CIS costs were only 30 per cent of the western world average, by mid-1993 were still

only 50 per cent of the levels ruling in the west, "but hyperinflation in the CIS has proceeded at a faster rate than the ruble has been falling," says Bird.

It suggests that, ironically, short-term pressure on the Russian producers has been reduced by the agreement recently reached by some of the major aluminium-producing countries to cut production. This has pushed up prices just in time to help the Russian industry.

Nevertheless, Bird says that by 1995 the cost problem will be starting to restrain CIS supply to a greater extent than is forecast in the international agreement - under the terms of which the Russians have undertaken to reduce output

by an annual 500,000 tonnes. "We expect further falls in net exports from the former socialist countries in 1994 and 1995."

Bird forecasts that, assuming exchange rates remain stable, the London Metal Exchange three-month price for aluminium will average 57.5 cents a pound this year and rise steadily to an average of 98.5 cents in March 1994, money in the year 2004. This is because it predicts shortages of smelting capacity but says producers will want to see long-term prices well above 70 cents a pound before they will be willing to invest.

Aluminium Annual Review: 1994/95 from Bird Associates, 139 Richmond Road, Kingston upon Thames, Surrey KT2 5DU, UK.

US company to develop Peruvian gas field

By Sally Bowen in Lima

The Maple Resources Corporation of Texas has signed a contract with PeruPetro, the Peruvian state oil company, to develop the Aguaytia natural gas field in the eastern jungle. It is the first operations

contract signed under Peru's new hydrocarbon law, passed last August, and will involve Maple in an estimated investment of between US\$120m and US\$150m.

In the first phase, Maple Resources will develop two nearby oil fields that now pro-

duce about 800 barrels of crude a day.

Maple is also expected to take over running the Pucallpa refinery.

Development of the gas fields will follow. Aguaytia has an estimated 300,000 cubic feet of recoverable gas. Construc-

tion of a processing plant, gas pipelines and local storage facilities for liquefied petroleum gas will be required.

In a third stage, Aguaytia's gas will be used to generate electrical energy for the Pucallpa region from a 140MW plant.

EU banana deal rejected

By Deborah Hargreaves

Six Latin American banana exporting countries have rejected a recent deal between the European Union, which ended a long-running dispute over access to the European market.

At a meeting in Ecuador, commerce and foreign ministers of Ecuador, Guatemala, Honduras, Panama, Mexico and the Dominican Republic rejected last week's agreement with the European Commis-

sion to increase the Latin American quota to 2.1m tonnes this year from 2m tonnes.

The commission had agreed with Costa Rica, Colombia, Nicaragua and Venezuela to increase access after they made a complaint to the General Agreement on Tariffs and Trade.

Guatemala was also a signatory to the complaint, which was upheld by a GATT panel. But it accounts for only 1.5 per cent of EU imports and the Commission decided to proceed in spite of its opposition.

MARKET REPORT Aluminium finds support

ALUMINIUM prices rose to session highs in after hours "kerb" trading at the London Metal Exchange, erasing earlier losses and positioning themselves for a further rally, dealers said.

Overnight investment fund selling left the market looking vulnerable at \$1,290 a tonne for three months delivery. But "there was good support at the lows," said one trader, "and this close (\$1,300.50 a tonne, down \$11.35) takes us back into

the \$1,300-\$1,320 band again, with a good chance of taking out those highs."

COPPER also recovered from its morning lows, but the three months price still closed \$17 down at \$1,876 a tonne, the lowest for five weeks.

LEAD prices rallied smartly from four-month lows, with the market's fundamentals not really justifying sharp declines, while selling below \$450 lacked follow-through. Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antiquated Metal Trading)

ALUMINIUM, 99.7 PURITY (p per tonne)

Close 1275-6 0 mths

Previous 1285.5-6.0 1311.5-12.6

High/Low 1339/1338

AM Official 1271.5-2.0 1298.5-7.0

Kerb close 1310-11

Open int. 276,250

Total daily turnover 80,891

ALUMINIUM ALLOY (p per tonne)

Close 1235-7 1277-25

Previous 1270-80 1255-90

High/Low 1265 1253/1260

AM Official 1265-70 1270-75

Kerb close 1275-58

Open int. 4,354

Total daily turnover 688

LEAD (p per tonne)

Close 430.5-4.5 447-0

Previous 441-2 452.5-5.0

High/Low 450-70 450-70

AM Official 429-7 429-9.5

Kerb close 438-9.5

Open int. 33,804

Total daily turnover 11,492

NICKEL (p per tonne)

Close 5459-45 5500-10

Previous 5459-45 5500-10

High/Low 5459-45 5500-10

AM Official 5459-45 5500-10

Kerb close 5459-45

Open int. 46,550

Total daily turnover 12,402

TIN (p per tonne)

Close 5385-55 5410-60

Previous 5415-25 5470-25

High/Low 5470-25 5470-25

AM Official 5385-55 5410-60

Kerb close 5470-5

Open int. 10,154

Total daily turnover 3,429

ZINC, special high grade (p per tonne)

Close 504.5 504.5-5.0

Previous 504.5-5.0 504.5-5.0

High/Low 504.5-5.0 504.5-5.0

AM Official 504.5-5.0 504.5-5.0

Kerb close 504.5-5.0

Open int. 10,154

Total daily turnover 3,429

COPPER, grade A (p per tonne)

Close 1259-9 1259-9

Previous 1259-9 1259-9

High/Low 1259-9 1259-9

AM Official 1259-9 1259-9

Kerb close 1259-9

Open int. 10,154

Total daily turnover 3,429

LME AMB OFFICIAL 5/5 ratio: 1.4436

LME Closing US ratio: 1.4436

HIGH GRADE COPPER (COMEX)

Close 504.5 504.5-5.0

Previous 504.5-5.0 504.5-5.0

High/Low 504.5-5.0 504.5-5.0

AM Official 504.5-5.0 504.5-5.0

Kerb close 504.5-5.0

Open int. 10,154

Total daily turnover 3,429

PRECIOUS METALS

LONDON BULLION MARKET

(Prices supplied by M.M. Rothschild)

GOLD (1000 oz)

Close 343.80-384.20

Previous 343.80-384.20

High/Low 343.80-384.20

AM Official 343.80-384.20

Kerb close 343.80-384.20

Open int. 10,154

Total daily turnover 3,429

SILVER (1000 oz)

Close 37.50-37.50

Previous 37.50-37.50

High/Low 37.50-37.50

AM Official 37.50-37.50

Kerb close 37.50-37.50

Open int. 10,154

Total daily turnover 3,429

PLATINUM (1000 oz)

Close 550.00-550.00

Previous 550.00-550.00

High/Low 550.00-550.00

AM Official 550.00-550.00

Kerb close 550.00-550.00

Open int. 10,154

Total daily turnover 3,429

PALLADIUM (1000 oz)

Close 450.00-450.00

Previous 450.00-450.00

High/Low 450.00-450.00

AM Official 450.00-450.00

Kerb close 450.00-450.00

Open int. 10,154

Total daily turnover 3,429

PRECIOUS METALS continued

GOLD COMEX (100 Troy oz, \$/troy oz)

Sett. Day's High Low Open Int. Vol.

Apr 262.8 -11.3 385.8 533.0 1,748 171

May 259.0 -1.0 385.8 533.0 1,748 171

Jun 386.1 -1.0 385.8 533.0 1,748 171

Aug 386.1 -1.0 385.8 533.0 1,748 171

Oct 386.1 -1.0 385.8 533.0 1,748 171

Dec 386.1 -1.0 385.8 533.0 1,748 171

Total 138,087 25,270

PLATINUM COMEX (50 Troy oz, \$/troy oz)

Sett. Day's High Low Open Int. Vol.

Apr 507.3 -1.7 450.0 450.0 234 36

May 507.3 -1.7 450.0 450.0 234 36

Jun 507.3 -1.7 450.0 450.0 234 36

Aug 507.3 -1.7 450.0 450.0 234 36

Oct 507.3 -1.7 450.0 450.0 234 36

Dec 507.3 -1.7 450.0 450.0 234 36

Total 25,250 4,188

PALLADIUM COMEX (100 Troy oz, \$/troy oz)

Sett. Day's High Low Open Int. Vol.

Apr 132.0 -0.5 125.0 132.0 3,596 396

May 132.0 -0.5 125.0 132.0 3,596 396

Jun 132.0 -0.5 125.0 132.0 3,596 396

Aug 132.0 -0.5 125.0 132.0 3,596 396

Oct 132.0 -0.5 125.0 132.0 3,596 396

Dec 132.0 -0.5 125.0 132.0 3,596 396

Total 116,797 37,123

SILVER COMEX (100 Troy oz, \$/troy oz)

Sett. Day's High Low Open Int. Vol.

Apr 547.5 -1.5 547.5 547.5 68,332 20,546

May 547.5 -1.5 547.5 547.5 68,332 20,546

Jun 547.5 -1.5 547.5 547.5 68,332 20,546

Aug 547.5 -1.5 547.5 547.5 68,332 20,546

Oct 547.5 -1.5 547.5 547.5 68,332 20,546

Dec 547.5 -1.5 547.5 547.5 68,332 20,546

Total 1,618,124 225

ENERGY

CRUDE OIL NYMEX (42,000 US gals, \$/barrel)

Sett. Day's High Low Open Int. Vol.

Apr 12.58 -0.12 15.63 15.63 31,234 24,796

May 12.58 -0.12 15.63 15.63 31,234 24,796

Jun 12.58 -0.12 15.63 15.63 31,234 24,796

Aug 12.58 -0.12 15.63 15.63 31,234 24,796

Oct 12.58 -0.12 15.63 15.63 31,234 24,796

Dec 12.58 -0.12 15.63 15.63 31,234 24,796

Total 104,699 96,888

CRUDE OIL ICE (\$/barrel)

Sett. Day's High Low Open Int. Vol.

Apr 11.58 -0.01 14.46 14.46 37,267 24,797

May 11.58 -0.01 14.46 14.46 37,267 24,797

Jun 11.58 -0.01 14.46 14.46 37,267 24,797

Aug 11.58 -0.01 14.46 14.46 37,267 24,797

Oct 11.58 -0.01 14.46 14.46 37,267 24,797

Dec 11.58 -0.01 14.46 14.46 37,267 24,797

Total 173,080 32,917

NATURAL GAS NYMEX (10,000 Btu, \$/Btu)

Sett. Day's High Low Open Int. Vol.

Apr 1.55 -0.05 1.55 1.55 15,113 15,113

May 1.55 -0.05 1.55 1.55 15,113 15,113

Jun 1.55 -0.05 1.55 1.55 15,113 15,113

Aug 1.55 -0.05 1.55 1.55 15,113 15,113

Oct 1.55 -0.05 1.55 1.55 15,113 15,113

Dec 1.55 -0.05 1.55 1.55 15,113 15,113

Total 15,113 15,113

GAS OIL ICE (\$/barrel)

Sett. Day's High Low Open Int. Vol.

Apr 1.55 -0.05 1.55 1.55 15,113 15,113

May 1.55 -0.05 1.55 1.55 15,113 15,113

Jun 1.55 -0.05 1.55 1.55 15,113 15,113

Aug 1.55 -0.05 1.55 1.55 15,113 15,113

Oct 1.55 -0.05 1.55 1.55 15,113 15,113

Dec 1.55 -0.05 1.55 1.55 15,113 15,113

Total 15,113 15,113

GRAINS AND OIL SEEDS

WHEAT ICE (p per tonne)

Sett. Day's High Low Open Int. Vol.

Apr 111.15 -1.25 111.15 108.40 783 81

May 111.15 -1.25 111.15 108.40 783 81

Jun 111.15 -1.25 111.15 108.40 783 81

Aug 111.15 -1.25 111.15 108.40 783 81

Oct 111.15 -1.25 111.15 108.40 783 81

Dec 111.15 -1.25 111.15 108.40 783 81

Total 4,988 282

WHEAT CBOT (5,000 bushels, cents/bushel)

Sett. Day's High Low Open Int. Vol.

Apr 34.44 -1.4 35.10 34.40 77,750 28,805

May 34.44 -1.4 35.10 34.40 77,750 28,805

Jun 34.44 -1.4 35.10 34.40 77,750 28,805

Aug 34.44 -1.4 35.10 34.40 77,750 28,805

Oct 34.44 -1.4 35.10 34.40 77,750 28,805

Dec 34.44 -1.4 35.10 34.40 77,750 28,805

Total 243,500 32,255

MAIZE CBOT (5,000 bushels, cents/bushel)

Sett. Day's High Low Open Int. Vol.

Apr 27.50 -0.5 27.50 27.50 13,113 13,113

May 27.50 -0.5 27.50 27.50 13,113 13,113

Jun 27.50 -0.5 27.50 27.50 13,113 13,113

Aug 27.50 -0.5 27.50 27.50 13,113 13,113

Oct 27.50 -0.5 27.50 27.50 13,113 13,113

Dec 27.50 -0.5 27.50 27.50 13,113 13,1

FINANCIAL TIMES SURVEY

EAST KENT

Friday April 8 1994

■ Strong potential of the region's business parks: PAGE III

■ East Kent Initiative achieves a key objective: see report, PAGE II

Opportunities have been created to make East Kent one of the most promising business locations in the UK. Bold plans are now under way to attract further investment and jobs, as Richard Evans reports here

A move in the right direction

It has taken a long time for East Kent to get across the message that its economic needs are more akin to those of the midlands and north of England than to the rest of the traditionally affluent south-east - but a good start has been made.

The granting last summer of assisted area status for most of the coastal strip of North and East Kent was a considerable achievement which should help to attract investment and jobs. It marked a recognition by the government that the area has specific problems that need urgent attention.

The problems stem from many complex factors - a decline in traditional jobs such as agriculture, engineering and coal mining, changes in the pattern of tourism in the coastal resorts, the impact of the single European market on ports like Dover, and the rationalisation of cross channel ferry services to compete with the channel tunnel.

A study in the late 1980s on the likely impact of the tunnel showed that these structural and cyclical changes could

announced the curtailment of its Sheerness to Vlissingen, Holland, service which is expected to lead directly and indirectly to the loss of several hundred jobs.

Having achieved government help, the next move by the local authorities, Kent Training and Enterprise Council, and private companies under the EKI umbrella, is to capitalise on it.

The strategy is two-fold - to seek more infrastructure improvements and to make sure there are suitable sites prepared for potential inward investors.

A number of infrastructure projects have already been made to improve access to the more peripheral areas. The M20 motorway has been completed to Folkestone and Dover and the tortuous Thanet Way linking Ramsgate and Margate with the M2 is becoming dual carriageway.

The next crucial improvements are better rail services and stock on the notorious north Kent line, and better access from the M2 to the Isle of Sheppey and Sheerness.

A new crossing is not due to be started until 1997, even though the only access at present is via a swing bridge which stops traffic for five minutes in every hour.

The full impact of the channel tunnel on the local economy remains unclear. Recent estimates suggest it could take 35 to 40 per cent of passenger traffic and up to 20 per cent of the freight market when it is fully operational.

It will obviously continue to affect the ferries, but they remain bullish about their future provided they can retain competitiveness.

For the rest of the East Kent economy, much will depend on the imminent decision on where to route the Ashford section of the high speed rail link from the tunnel to London. There are three options, two of which would go through the town and the 280m international passenger station now being built; while the third would loop to the north, leaving only a spur line into the town.

Local authorities and the East Kent business community argue it is essential that the line should go through Ashford so that the town can fulfil its role as a centre of expansion for the whole area.

Without the full use of the station they fear that parts of the area would remain too peripheral and that the potential benefits of the tunnel

Planners are making sure there are suitable sites prepared for more inward investors

would be lost. Ashford is the only part of East Kent that has fully fledged development sites and business parks ready for early occupancy, and this is seen as a top priority for the rest of the area.

A number of promising sites have been designated, including White Cliffs at Dover, Kent International at Manston in Thanet and Cheriton Parc at Folkestone but more infrastructure and access work needs to be done before they become fully operational.

Mr Ken Welsh, seconded from Dover district council as the EKI's inward investment manager, says: "The keys to the future are inward investment and marketing. We have many natural advantages as the closest part of the UK to the continent and as a pleasant environment, and now we have the grants, but we have to get our flagship business parks opened up so that we can welcome new jobs."

Mr Martin Hemingway, just returned to Eurotunnel after running EKI since its launch in late 1991, sums up the general feeling: "We have got to the point where opportunities have been created to make East Kent one of the most exciting business locations in the UK. The next stage is to take advantage of those opportunities."

Big improvements in the region's transport system have spurred interest among investors

leave the area short of 40,000 jobs by the turn of the century. Local authorities and the private sector therefore decided jointly to launch the East Kent Initiative to lobby for aid, and the campaign for assisted area status has now been won. Sir Alastair Morton, chairman of the EKI and of Eurotunnel, summed up local feelings: "We have cracked the conventional Whitehall and Tory Party wisdom that there is no depression or misery in good, solid Tory south east England... the area has a stagnant economy, a low skill base and poor infrastructure and was on a descending spiral."

The task now is to make full use of assisted area status, he said - "this gives East Kent huge advantages in relocating companies. Now we have to exploit that asset and tell business everywhere - in the UK, on the continent and further afield - of the benefits we have to offer."

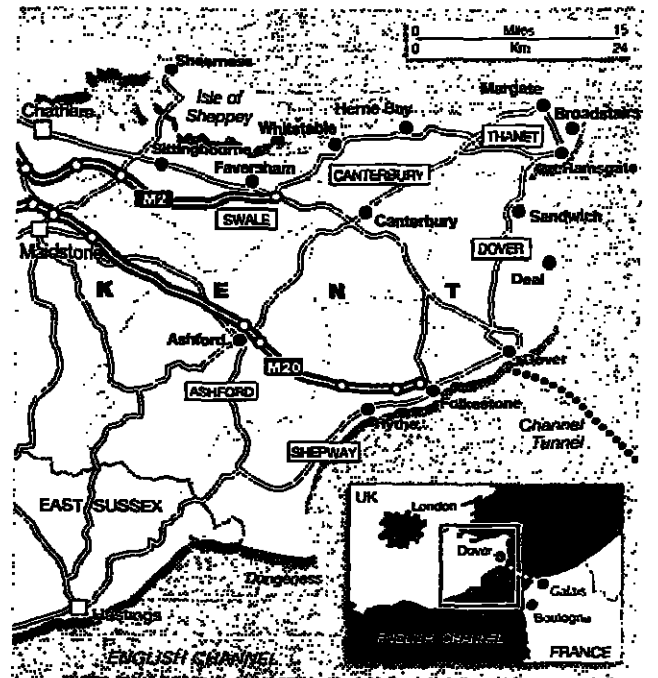
Four travel-to-work areas, Dover and Deal, Sheppey, Swale and Thanet secured assisted area status, three as intermediate areas and Thanet as a development area where higher levels of grant are available, including access to categories of European aid.

The need to overcome the image problem East Kent faced from being part of the south-east is evident from a drive around the Isle of Sheppey, through the stranded former pit villages, and along the down-at-heel coastal resorts, many of them with more social security bed-and-breakfast occupants than holidaymakers. It can be a depressing experience on the sunniest of days. Thanet, one of the hardest hit, has an unemployment rate of 18.8 per cent, making it the sixth worst blackspot in the country. The problems have been caused by the decline in tourism as its traditional London-visitors chose the sunshine of the coast instead, and by tighter marketing of the Ramsgate ferries to meet competition from the tunnel.

Unemployment in Dover and Deal and in Folkestone has also been affected by cutbacks in ferry manpower and by the loss of over 5,000 jobs among local customs agents following the introduction of the single European market.

Dover, as the biggest cross channel operator, expects more job losses when the tunnel opens. Swale, which includes the Isle of Sheppey and Sittingbourne, has unemployment of over 14 per cent, but there are much worse pockets in Sheerness.

The deep water port has a flourishing car and fresh fruit importing trade, but new jobs are needed desperately. The Olau ferry line has recently



□ Pictured, top left: a Channel tunnel train - the rail route is crucial to the development of the market town of Ashford: see Page II.
□ Top right: Dover Harbour, Eastern Docks - the cross-channel ferry companies in competitive mood are now concentrating on new, higher quality services, see Page III.
□ Buses, lower left, moored at Ramsgate Harbour.
□ Crowds, lower right, throng the picturesque High Street at Canterbury, the Cathedral city and university centre.



"IN MY OPINION, EAST KENT IS NOW ONE OF THE MOST EXCITING EUROPEAN BUSINESS LOCATIONS ON EITHER SIDE OF THE CHANNEL."

Sir Alastair Morton
Chairman of the East Kent Initiative and
Co-Chairman, Eurotunnel

Fact: East Kent's a great place to build a tunnel to France.

Fact: It's also a great location for tackling the world's biggest business opportunity - the Single European Market.

To take full advantage, you need to be closer to the action and there's nowhere closer than East Kent.

East Kent is home to the Channel Tunnel, home to the UK's busiest ferry ports and will soon have its own international rail passenger station - and it's less than one hour's drive from London.

There are some 76 internationally owned

companies in East Kent and a large number of local businesses, all taking advantage of a highly strategic location. Successful companies like Pfizer Pharmaceuticals, Sericol, Abbott Laboratories, Smiths Industries and Unilever all have a home here.

Now with the most useful range of Government investment incentives in South East England, East Kent could be the right home for your business.

Talk to Ken Welsh today on 0304 206900 about East Kent and a free, confidential relocation service.

EAST Kent
brings you closer to the action

East Kent Enterprise Office; 3 Waterloo Crescent, Dover, Kent CT16 1LA
Tel: (0304) 206900 Fax: (0304) 202064

EAST KENT II

EAST KENT INITIATIVE

More inward investment sought

The first key objective of the East Kent Initiative has been achieved with the granting of assisted area status last year and the government's acknowledgement of the region's problems, but this does not guarantee recovery. Much more work needs to be done and the Initiative is now concentrating on attracting inward investment.

"The important point is that people now know where we are. We are getting many more inquiries and we must convert these into jobs," says Mr Martin Hemingway, general manager of the EKI since its launch at the end of 1991.

However, Mr Hemingway, returning to Eurotunnel after his two-year secondment, stresses that the government grants, while welcome, do nothing to change the underlying problems.

"The structural difficulties remain - there is insufficient strength in manufacturing and the major employment areas like the cross-channel ferries, Customs services and mining are in decline or employ fewer people. It is these long-term problems that we have to combat."

The EKI, a partnership of Whitehall, local government and the private sector, was established to counter these long-term employment problems, exacerbated by the introduction of the single European market and the construction of the channel tunnel. A study in the late 1980s showed there could be a shortfall of 40,000 jobs by

the year 2000 if no action was taken. The idea was that one powerful umbrella organisation would be more effective at hammering home the need for action and support than individual organisations and local authorities fighting the same battles separately.

Core funding comes from four main private sector sponsors, British Telecom, Dover Harbour Board, Eurotunnel and P & O European Ferries, whose contributions are matched by the Department of Employment.

Other contributors are Kent county council, Kent training and enterprise council, and the six local authorities in East Kent, Ashford, Canterbury, Dover, Shepway, Swale and Thanet. Chairman of the EKI is Sir Alastair Morton, chairman of Eurotunnel.

Some of the member organisations have provided personnel, and funding for individual projects has been secured from a variety of private and public sources including the European social fund. The newly-appointed general manager is Mr

Ian Gill, former chief executive of Thanet district council, the only local authority in East Kent to have secured full development area status.

The role of the EKI has been to stimulate and regenerate the rundown local economy, partly by self-help and partly by persuading Whitehall that the job could not be done without outside aid.

The success in achieving assisted area status came from persuading ministers and senior civil servants that some areas in the historically prosperous south-east deserved help as much as economic blackspots in the Midlands and north.

Assisted area status is not seen as a panacea but as help that will tip the balance in favour of a faster recovery and a more secure future. The main objectives now are to encourage the completion of key development sites to enable new jobs to be created, and to ensure that further improvements are made to East Kent's transport infrastructure.

The EKI has been organised into five action groups - inward investment and

promotion; infrastructure and site development; skills development and training; business development and trading links; and tourism. Each has its own co-ordinator and a small core staff at the Dover headquarters.

Many improvements have already been made to the region's infrastructure, including completion of the M20 motorway to Folkestone and Dover, but more needs to be done.

Thanet, the district with the highest unemployment levels that covers Margate, Ramsgate and Broadstairs, is still too isolated, but access will be easier when dual carriageway improvements to the Thanet Way are completed and new Networker rolling stock is introduced on the notorious north Kent commuter railway.

The most intransigent employment problems in Swale are centred on the Isle of Sheppey, which despite the potential for growth at the deep water port of Sheerness, has a depressed local economy and is handicapped by having only one crossing

to and from the mainland, a swing bridge that disrupts traffic for five minutes in every hour.

The other big problem facing the EKI is its battle to attract inward investors to the lack of available premises. Half a dozen potentially excellent business parks have been earmarked for development, including Kent International adjacent to the airport at Manston in Thanet, White Cliffs at Dover, Cheriton Park near Folkestone and Eurolink at Sittingbourne, but they need substantial infrastructure improvements including better access.

This work is seen as a top priority by Mr Ken Welsh, EKI's inward investment manager - "We have got to get our business parks opened up as fast as possible, otherwise there is a danger that potential jobs will go elsewhere."

Talks are taking place with English Partnerships, the government development agency, to get work on the parks started soon. The only town in the area with business parks ready for easy occupancy is Ashford, designated by the

county council as an area for growth, but take-off here awaits a decision on routing the channel high speed rail link through or around Ashford and its international passenger station.

Mr Welsh and his colleagues are targeting six sectors of industry and services that would be suitable for East Kent and the available workforce - food processing, construction materials, medical products, paper and packaging, high technology including ceramics, and business services.

"What we badly need is a flagship project of high quality where we can show what we can do to the company's satisfaction. This would act as a catalyst for others," he says.

One of the area's problems has been the dearth of large companies because of the lack of a manufacturing base. Around 93 per cent of businesses employ less than 20 people, and apart from specialist employers like the ferry companies, among the few success stories have been Filzer, the US-owned healthcare company which employs 2,500, including 1,200 research staff at Sandwich; Fortex, the medical products company, based at Hythe and Folkestone; Knauf, the building materials producer, near Sittingbourne; and Sericol, the industrial inks specialist, outside Broadstairs.

Richard Evans

EDUCATION AND TRAINING

Striking the right balance

The decline in traditional industries and the need to attract inward investment has led to the introduction of a range of training provisions for industry and management throughout East Kent, writes Richard Evans.

The need is particularly acute because dependence on industries and services like coal mining, tourism and cross channel ferries has led to a dearth of up to date skills in some areas.

But although these needs are recognised, a difficult balance is having to be struck on how best to divide the limited budget between improving skills and putting maximum resources towards improving the infrastructure in order to attract more jobs.

Mr Ken Welsh, inward investment manager at the East Kent Initiative, appreciates the dilemma more than most - "We see the top priority as getting more business parks completed so that companies can move in straight away, while at the same time giving any help we can to improve local skills. But it is no use going overboard on training without attracting the jobs."

The decision last year to grant Dover, Shepway (Folkestone and Swale (Sheerness and Sittingbourne) intermediate area status and Thanet (Margate, Broadstairs and Ramsgate) full development area status should make more money available for skills training, both from UK and European Union sources.

In addition, increasing use is being made of the facilities available at Kent University, based at Canterbury, and other higher education colleges, and a range of management training programmes being introduced by the recently launched Kent Chamber of Commerce and Industry.

Unemployment across East Kent averages 10.7 per cent, but this includes travel to work areas of relative prosperity like Ashford and Canterbury. There are areas with chronic unemployment problems like Thanet (16.8 per cent) and among the worst blackspots in the country, and Sheerness and Sittingbourne with 14.7 per cent, though the level is much higher in parts of the Isle of Sheppey.

Folkestone's level is 13.4 per cent and Dover's 10.9 per cent, but both these are expected to deteriorate as the channel tunnel comes into operation and the ferry companies rationalise to compete.

Kent Training and Enterprise Council, a non-profit making partnership between business and local and central government to stimulate growth and to expand the pool of available skills, has launched two initiatives.

The training for work and the training credits programmes target for special action school leavers and the long-term unemployed, offering skills training and job placements.

Training for work provides people out of a job for more

Kent University adds £100m and 3,360 jobs to the region's economy

than six months with vocational training and work placements, and individually tailored packages are provided. Training credits allow 16 and 17 year olds leaving school to claim up to £6,000 worth of vocational training.

In a partnership between Kent Tec and Dover district council, engineering and technical training is available which give grants of up to 50 per cent of costs for workers in local manufacturing companies employing fewer than 350 people. Small companies are given priority.

Kent Training Centre, also in Dover, was set up by Kent county council over five years ago to provide construction industry training. The range of courses covers bricklaying, plastering and carpentry, and there are many short courses in a range of construction skills. The centre is adapting to the changing needs of industry as qualifications move towards the training of all-rounders rather than single craft specialists.

An imaginative scheme is being launched by Swale borough council at Sheerness where the site of a former old sailors' rest home is being converted into a 41-bed training hostel for young people at a cost of 1.3m. They will be

trained either on site or elsewhere locally and use the hostel as a base. The scheme, based on a French idea for training hostels, should be launched by the end of the year.

An area with equally intractable though very different problems is Romney Marsh in Shepway, where the decline in agriculture, poor communications, a low skill base, low wages and high unemployment are compounded by poor access. The Kent outreach project, funded by the county council, Kent Tec and the rural development commission, has sought to develop training and education opportunities, particularly for young people. Courses have included computing, languages and catering.

At a more advanced level, South Kent College with sites at Dover, Folkestone and Ashford offers a wide range of vocational training opportunities including business and management studies, engineering and construction, information technology and languages.

Kent University has developed into an important research and teaching centre; it is an acknowledged centre of excellence in biotechnology, fibre optics, medical electronics and computer networks, providing research and statistical services for industry and commerce, international organisations and local and central government.

As the largest employer in Canterbury, the university adds some £100m and 3,360 jobs to the economy of East Kent.

One of the most interesting developments at Canterbury has been the establishment in 1982 of Chaucer College within the university campus. It is an independent college owned by the Japanese Shumei educational foundation, which provides Japanese nationals with an education in western culture, history and politics.

The Kent Chamber of Commerce, launched last autumn in an attempt to co-ordinate the efforts of a dozen small local organisations, has already becoming the third largest chamber in the UK with 3,000 businesses in membership, 17 staff and a growing range of training courses, many specifically tailored for local needs.



Ian Gill, general manager of East Kent Initiative, and formerly chief executive of Thanet District Council



Optimistic Ken Welsh, inward investment manager, East Kent Enterprise, part of the East Kent Initiative

ASHFORD

Poised for take-off

Civic leaders and the business community of Ashford have faced decades of frustration. The town, well-placed in the centre of East Kent to take full advantage of improved communications and the opening of the Channel tunnel, has been earmarked as a growth centre for years, but take-off has been disappointingly slow, writes Richard Evans.

The vision is there and much of the infrastructure has been put in place, but fresh difficulties keep on emerging to delay the full realisation of the ambitious plans.

Ashford, an historic market town, began to diversify in the 1950s when it agreed to take some of London's overspill population, and growth was steady if unspectacular.

It was earmarked more specifically as a growth centre in Kent County Council's structure plan, being ideally situated to take advantage of growing trade links with Europe. The intention was that it should become a focus for inward investment that would benefit the whole of East Kent. The town's potential as a centre for strong economic growth was further boosted by the channel tunnel project and the decision to build an international passenger station in the town as part of the fast rail link from the tunnel at Folkestone to London.

It is here that problems continue to dog development plans. When Mr John MacGregor, transport secretary, announced the approved route for the rail link in January, there remained two areas of uncertainty. One was near Gravesend in north Kent and

the other was around Ashford. The battle is still being fought and its outcome is regarded as crucial to the full development of Ashford as a growth centre.

There are three possible routes under discussion, central and southern ones that would go through the new station, and a more northerly one that would bypass it.

The northerly route parallel to the M20 motorway would, in the view of the town's civic leaders, be a big economic blow as it would mean a smaller number of diverted trains would call at the station. Most would travel straight to and from London.

Mr Ernie Mexter, chief executive of Ashford Borough Council, expresses a common view: "We strongly favour a line going through the new station as it would bring greatly increased prosperity to the whole of East Kent. The northern option would mean we'd have all the environmental drawbacks of the rail link - and none of the economic benefits."

Preliminary work has already started on building the station and completion by a consortium led by John Laing is expected by the end of next year. The £50m project involved the redevelopment of the BR Network South East site and the construction of new platforms and an international terminal building with parking for 2,000 cars.

If the main line goes through the station rather than a spur, the service to be known as Eurostar, will run between 10 and 15 trains a day with Brussels just two hours away and Paris slightly more. Overnight trains will also run

to Amsterdam, Cologne, Frankfurt and Dortmund. Ashford would be the only passenger stop between London and the continent.

An important infrastructure element is Ashford's southern orbital road which provides access to two business parks including the 100-acre Orbital development. The adjacent 114-acre Waterbrook site, owned by Eurotunnel Development, has outline planning permission for the relocation of Ashford's cattle market, and for hotel and leisure uses as well as office, industrial and warehouse developments, a truck stop and customs clearance facilities.

The truck stop will be the only area on the M20 corridor identified for trans-shipment, warehousing and wholesale distribution. On the town's northern outskirts is the Eureka science and business park, a 135-acre site owned by Trinity College, Cambridge and aimed primarily at international companies requiring prestigious landscaped sites for research and development.

A question mark hangs over the development as the controversial northern route for the rail link would cut across a corner of the park and prevent the construction there of leisure facilities planned by the local authority. A final decision on the route is expected within weeks and if it goes as the council hopes, everything will then be in place for the long-awaited surge in growth that will enable the town to fulfil its role as the catalyst for jobs throughout the East Kent area - "We are poised for take-off and we have a good reputation for getting things done," says Mr Mexter.

THANET

Progress is being made

Right new signs at the London end of the M2 and M20 motorways into Kent signal the way to Ramsgate. It is a small indication, but an important one, of the determination of Thanet to put itself much more prominently on the map. It has certainly needed to, for Thanet is among the most run-down parts of the south-east and in desperate need of funds to improve its infrastructure in order to attract more inward investment, writes Richard Evans.

"The problem is that too many people don't know where Thanet is. We have had to set about putting that right," says a local authority official. The increased prominence being given to Ramsgate is one success achieved.

Previously, Dover was by far the most prominently advertised channel destination on the routes out of London, followed by Folkestone, and with Ramsgate scarcely getting a look in, despite its flourishing cross-channel ferry and jetfoil services.

It was all part of a pattern, with the Isle of Thanet as it is officially known, separated from the rest of Kent by the river Stour. The divide is now more psychological than physical but the area, which includes the resorts of Margate, Broadstairs and Bournemouth as well as the port of Ramsgate, is still seen as somewhat isolated and peripheral.

All this could be about to change with the successful application by Thanet for development funds, both UK and European Union sourced. Thanet is now the only assisted area with full development area status in the south-east, an indication both of the effective battle fought on its behalf and of the severity of the economic problems it faces.

The area has suffered steady economic decline over the last two decades and has a unemployment rate of 18.8 per cent, the sixth highest in the UK and comparable with the worst blackspots in the industrial north. The weak economy is due to the decline in tourism and manufacturing, poor communications and its remoteness from the rest of the country. There is therefore an urgent need to diversify and enhance Thanet's economy on a broad front. The problems

remain substantial but progress is being made and the potential is there.

Mr Ian Gill, former chief executive of Thanet district council and recently appointed chief executive of the East Kent Initiative, says: "The big achievement has been to gain recognition for the problems of Thanet. We must now build on this success by helping existing businesses and by unlocking funds to create the right basis for inward investment."

Development area status means that Thanet will have access not only to substantial UK government funds but also to European regional development funds available for both infrastructure and training projects.

Infrastructure projects are already under way or programmed in order to end the area's relative isolation. These include upgrading to dual carriageway for its entire length the Thanet Way, the tortuous link with the M2, improving access to Ramsgate port, and improving the road from Thanet to Ashford with its projected channel rail link passenger station.

Great importance is placed on developing the Kent International Business Park adjacent to the joint civil and military airport at Manston in the centre of Thanet.

Thanet's biggest difficulty has been that even if inward investors show interest, there are too few sites available for immediate occupancy. But the potential at Manston is considerable, and top priority is being given to improving the infrastructure with UK and EU funds so that more businesses can be attracted.

Thanet hopes to get £12m in European regional funds for the site and £20m from other sources so that work can be completed quickly. The Manston site would then provide low cost development land, immediate access to the airport with its long runway and new £2m terminal building, and easy access to the port of Ramsgate three miles away.

Mr David Ralls, ex-Army officer and helicopter pilot and Thanet's new chief executive, is optimistic - "Manston's location so close to Europe and the easy availability of air and sea transport should make it an unbeatable combination."

Are you moving in the right direction?

Thinking of Relocating? TALK TO RAMAC HOLDINGS

On the 35 acres of Sandwich Industrial Estate (Kent) we can cater for the smallest business requirements of 500 sq. ft. up to 8,000 sq. ft. All sizes of units are currently available

Also up to 17 acres of undeveloped land for Industrial Units built to your requirements in size and specification.

A further site in excess of 20 acres is available in close proximity for industrial development.

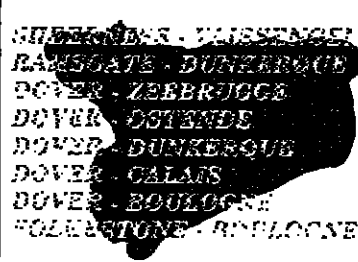
Full Information on request...

RAMAC HOLDINGS LTD - UNIT 8 BUILDING 2 - SANDWICH INDUSTRIAL ESTATE - SANDWICH - KENT CT13 9LY - TEL: 0304 612284

TRANSFRONTIER REGION

- A quality industrial and commercial location astride the UK's communications network with the rest of Europe.
- Availability of labour, sites and industrial premises with a competitive cost advantage.
- Efficient transportation systems for products and people - by road, rail and sea, including the new channel tunnel
- One of the most beautiful and historic areas of Britain offering a high quality of life.

SANDWICH IS WITHIN THE SOUTH EAST ASSISTED AREA STATUS WHICH MEANS YOU COULD BENEFIT FROM GRANTS FOR INVESTMENT IN FIXED ASSETS * NEW EMPLOYERS * START UP BUSINESS



FOLKESTONE, KENT

25 acres plus ASSISTED AREA STATUS EMPLOYMENT LAND good links to M20, A20(M), A2 & M2 3 Miles Channel Tunnel Terminal 7 miles Dover Docks

TRUCK INNS LTD., Etchingham, Folkestone, Kent. CT18 8AE Tel: 0303 862250, Fax: 0303 863210

KENT UNIVERSITY OF KENT AT CANTERBURY

- Quality Tradition Convenience Individual Contemporary Flexible

- The largest employer in the area
- Over 7000 students
- A wide range of services for our local and business community
- Excellence in teaching & research

For further information, please contact us at Public Relations and Information, The Registry, Tel: 0227 431805

KENT INTERNATIONAL BUSINESS PARK



Develop your future at Kent International Business Park

The only development site in the South East with both full Assisted Area status and Objective 2 status

175 Acres of Prime land adjacent to Kent International Airport, three miles from Ramsgate Port

Another Prime Site from



28 Bolton Street London W1Y 8HP Tel: 071-495 8686 Fax: 071-493 0189

KENT INTERNATIONAL BUSINESS PARK

صلى الله عليه وسلم

EAST KENT III

David Lawson examines the potential for the region's business parks

Crouching on the starting blocks

Satellite pictures of south-east England reveal a strange phenomenon. Two tendrils snake out of the pulsating blob of metropolitan London like some amoeba stretching to link with another life-form. A few years ago, nodules sprouted along these glinting lines but appear to have stopped growing recently.

The analogy is not far from reality. As Britain moved towards economic unity with the rest of Europe over the last decade, the M2 and M20 motorways ploughed physical connections east and south through a region traditionally left to farmers.

Developers were not far behind the earth movers, darting left and right to stake out huge claims. In an area short on large towns, business parks were considered the only outlet for future growth.

More than half a dozen now cluster around the southern strip from Ashford to Dover, and another handful cling to the northern fringes of east Kent. But the future has taken longer to arrive than anyone guessed. Impressive gateways often lead off new access roads on to cleared fields; new buildings, however, are few and far between.

Two schools of thought try to explain why these giants lie sleeping. One inevitably involves the tunnel - "we are all crouched on the starting blocks waiting

for it to happen," says Steven Harris of agents Conrad Rittblat, who is overseeing the 100-acre Orbital Park, one of five big schemes clustered around Ashford.

"I have inquiries for more than 1m sq ft of space and expect to get half of this scheme away as soon as they see trains going through."

Not everyone has held back. BP Travel took five acres as a national distribution centre for brochures imported from the Continent. Similar regional break-bulk organisations are expected to pay around £200,000 an acre or £50 a sq ft for buildings in future.

"Around 30 per cent of all goods coming through the tunnel will end up in the south-east," he says. And if they fill this site, Eurotunnel Developments also has the 300-acre Waterbrook Park across the road.

Others emphasise more wide-ranging reasons for the surge - and subsequent slowdown, in building - "we have suffered

the same way as every other region from the recession," says Charles Stevens of Cluttons, which revealed the weakness of tenant demand in recent property market study - "delays to the tunnel opening are merely a coincidence."

That strikes a chord with David Esson, who is in a unique position to assess the region. He helped build Stockley Park, the first and most famous UK development of this kind, in the economic cauldron west of London. He now sits just outside east Kent, running the 550-acre King's Hill development for Rouse Kent near Maidstone.

"Kent suffered from poor roads and a general feeling among companies and councils that the Garden of Kent should be left unploughed," he says. Now it is benefiting from easier access.

That is why Rouse wants to create almost 3m sq ft of business and leisure space, plus up to 1,500 homes on the former airfield at West Malling. But it is

geared very much to taking London's office overflow paying up to 15 sq ft or 350,000 an acre. Most of East Kent's parks will be distribution centres, which would probably have sprung up even without the tunnel, spawned by fast roads and closer European ties.

The effects of recession show up more clearly along the northern coast.

Mark Cunningham of Cormorant, for instance, admits he would never have expected things to take as long developing the potential 1m sq ft at Abbey Farm Business Park, near Faversham, when it was planned during the boom - despite the attractive location off the M2. But he has been handed a crucial advantage through the new assisted area status, which should provide grants for an access bridge as well as incentives for tenants.

The Wiggins Group has even more reason to celebrate, as its Kent International park near Ramsgate is getting an extra

benefit from Objective Two status granted by the European Union - "that will provide money to link the site to the fast Thanet Way, giving dual-carriage or motorway links right through to the M25," says Geoff Lansbury, the managing director.

With labour costs 10 per cent lower than south Kent and land prices around £100,000 an acre, he expects to grow faster than some of the newer parks.

As they look to the tunnel, so he is concentrating on the neighbouring airport and the build-up of an air-freight distribution centre.

So the tunnel is not the sole factor driving this region. It already has a pedigree, growing faster than the rest of the UK in the 1980s, and is expected to bounce back even higher as the economy recovers, because it now has better infrastructure and the Single European Market in its favour. It actually starts from a better base than areas more popular with devel-

opers during the boom because there is no massive overhang of empty space, according to a study by Nicola Morrison, Russell Chaplin and Jon Potter at the Cambridge University Department of Land Economy.

This points out that East Kent - particularly Ashford and Folkestone - could benefit from planning restrictions and lack of town-centre office sites elsewhere in the county. And parking requirements seem likely to push that activity onto the parks.

Overall demand will be far below that in the 1980s, however, whereas the need for factories will be much higher right through the decade, says the study.

Manufacturing premises (between 10,000 and 15,000 sq ft) are already in short supply, particularly in Tunbridge Wells and Ashford.

Distribution seems set to hold the centre stage, however, and despite hundreds of acres set aside for development, only a year's supply of warehousing is immediately available.

"The potential for development is considerable, particularly once the Channel Tunnel is integrated into the infrastructure," says the study. Ashford emerges once more as an important node because of its strategic position. It is showing shortages of premises over 25,000 sq ft, even though the region's total supply exceeds demand.

THE FERRIES FIGHT BACK

Pain amid the gain

Sightseers used to swarm out on sunny summer weekends to see giant mechanical diggers start back on the edge of the town, most of the ferries deserted - "it was just too small for the new generation of super-ferries," says Brian Rees of Stenna. Around 700 jobs and the spin-off from more than 1m passengers a year, disappeared. But Dover, which had seethed over the prospect of losing pre-eminence to its smaller neighbour because of the tunnel terminal, won a large consolation prize. P&O has invested more than

There has been some pain. P&O closed its Boulogne service while a partnership with Ostend Lines ended last year. But Dover's loss was Ramsgate's gain as Sally, the third largest ferry operator, picked up this loose end. It should double the 2m passengers carried from Ramsgate to Dunkerque and Ostend in 1993. P&O may also bring further relief to the area by picking up the Olau service from Sheerness to Vissingen, under threat because of a labour dispute.

But these outlets from north Kent are not involved in the same battle for cross-channel transport. Ramsgate is a leisurely four hours from the Continent rather than the tunnel's sprint. Dover, however, falls between these extremes, with a 75-minute trip. The ferry operators have tried to nibble away at the time difference - "we can now offer a 20-minute check-in, with cars having to stop only once to get the ticket," says Mr Todd. After that, computers read windscreen stickers automatically.

Price levels have also been simplified. Stenna Sealink substituted a single rate for the confusing variety of rates set according to time of day. Mr Rees adds that prices are between 60 and 90 less than the proposed tunnel charges. But this is not a big battle zone. The two companies are concentrating more on quality than bargain rates to defend their hold on the market - the main reason for buying super-ferries. "All our ships now have silver-service restaurants, video lounges and baby rooms," says Mr Todd.

Ferries made the first retort, timing improvements to begin last summer, when the tunnel was scheduled to open. That has introduced passengers to services they cannot get while speeding underground. While day-trippers may opt for a shorter journey, others will prefer a comfortable break.

Analysts accept that this distinction will help the ferries survive, even with a fully-functioning tunnel. Cross-channel traffic is forecast to soar from almost 65m passengers in 1990 to 113m in the next decade and 150m by the year 2003. Freight traffic is growing even faster. The one question is whether there is room for two operators. A merger seems possible, which means some further pain amid the gain that east Kent will see from the tunnel.

Ferry companies are concentrating on new, higher quality services

£400m in new ships and training while Stenna Sealink spent £25m on four new ferries into the port.

Despite 200 redundancies, P&O still employs around 1,000 people there and another 3,000 on the ferries - "last year we carried 8m passengers and more than 250,000 lorries on the Calais route," says Mr Todd. "This was our fourth consecutive record year."

Stenna Sealink carried 8m passengers, a 10 per cent rise on 1992, and 312,000 lorries (6 per cent up) and plans 25 sailings a day in 1994 compared with 20 last year. Both carriers also run freight-only services - P&O to Zeebrugge and Stenna to Dunkerque.

CHANNEL TUNNEL'S IMPACT

Stimulus for development

Clustered around Ashford - long picked out as one of the chief growth centres in the UK - are vast sites near the M20 motorway waiting for a tidal wave of new buildings. And waiting...

"Businesses in this country have a habit of refusing to act until major infrastructure projects are finished," says Jon Barrett, Kent County Council director of inward investment.

"We saw that with the Dartford Bridge, which did not attract jobs until it was opened. And that was an obvious project compared with the Channel Tunnel, which is just a hole in the ground."

In other words, the impact of the largest private sector infrastructure project ever attempted in the UK will not be seen until it opens. But plenty of informed guesswork has happened during seven years of gestation and construction, writes David Lawson.

Forecasts suggested that employment from construction work on the tunnel would have little lasting impact on the local economy, and any employment generated would be dwarfed by other structural decline, producing a net loss of 10,000 jobs. This hard news gave impetus to setting up the East Kent Initiative and led to the successful campaign for assisted area status.

Jon Barrett might be expected to wilt under the weight of gloom, but two factors keep him remarkably sanguine. The first is not the tunnel itself but the terminal due to open at Ashford in 1996. The rail link - already put back by more than a decade - could so easily have slipped through the region with hardly a trace left around the edges - "but the station means trains will stop here on the way to and from Brussels and Paris," he says. "That will stimulate surrounding development."

Secondly, he cites new companies already moving into the area - "mainly small businesses wanting to take advantage of the European connection," he says. "They will grow much faster than indigenous industry." Across the county as a whole, 250 jobs were created by new businesses in the year to last March. Those same companies now employ 320 people.

The danger, however, is that

IMPROVED ROAD/RAIL LINKS

Foundation for confidence

Transport improvements are the single most important reason why investors have taken a new interest in Kent, according to a poll by the property consultants, Cluttons. That fact might appear self-evident when so much money has gone into creation of the Channel Tunnel, yet it is not this massive development which has raised the area's reputation. New roads are the foundation on which business confidence is being built, writes David Lawson.

While new roads are unlikely to make companies suddenly decide to move into regions like east Kent, better access is undoubtedly welcome.

In some eyes, it could not have been much worse. Much has changed in the last few years - but much had to change, according to the 1991 review by PA Cambridge Economic Consultants. The tunnel is expected to increase traffic loads for several reasons. Firstly, the fast rail link will not be built until the next century, so wagons will continue to thunder through the region. In fact the tunnel will increase this load as hauliers switch

from other channel ports to both Dover and the tunnel as fare cuts increase their competitiveness.

Money for roads has poured into the region since the tunnel was announced - Kent has topped the national spending list for three years in a row. Much has been reserved for areas outside east Kent, such as the £160m Medway towns relief road. But resources are also going towards the important Thanet Way, which will carry the advantages of the M2 eastwards to Ramsgate. Not quite a motorway, but £140m on a continuous dual carriage-way comes close.

Further improvements are in the pipeline for a bypass on the A26 at Sturry and upgrading of the A2. European Union grants will also go into new roads in Thanet.

None of this implies special treatment, according to the Department of Transport, which insisted to PA Cambridge Economic Consultants that east Kent had to stand in the same queue as all 108 local authorities in England. The tide of money flowing in this direction appears to tell a different story, however.

Jon Barrett, Kent's director of inward investment, must feel hopeful that such largesse will extend to further bottlenecks. He picks out remaining problems with north-south access along the A23. Local links off main routes also need strengthening if smaller towns are to benefit rather than see wagons - and eventually trains - racing through from London to the tunnel, leaving nothing but cracked ceilings and a dose of pollution.

A stop rather than a faster route could have the biggest local impact, however. The Ashford International Terminal is likely to be the biggest single factor in transforming the area apart from the tunnel, although the network of access roads to the undersea link will be a useful bonus for Folkestone and Dover.

The very success of the region will also bring new problems. Canterbury is already working out an intensive traffic management scheme to ease congestion. Towns like Ashford will face the same problem as economic development blossoms.

Working for a healthier future

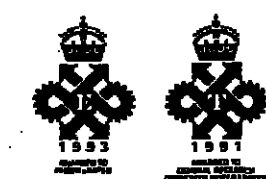
"Innovative, cost-effective products are the lifeblood of Pfizer. Our goal is to continue to replenish our pipeline with new products that not only improve the quality of life but also contribute to the overall lowering of health care costs".

William C. Steere, Jr.
Chairman of the Board and Chief Executive Officer, Pfizer Inc.

Pfizer Limited, which is part of the worldwide Pfizer Group, came to Sandwich in East Kent 40 years ago and is a major supplier to the National Health Service. It employs some 2,600 people of whom 1,250 are engaged in research on new and more effective human and animal medicines.



Bringing Science to Life



WILTSHIER

BUILDING CONFIDENCE

Building in Kent for nearly 200 years

Canterbury (0227) 768421

National Contracting with Regional Experience

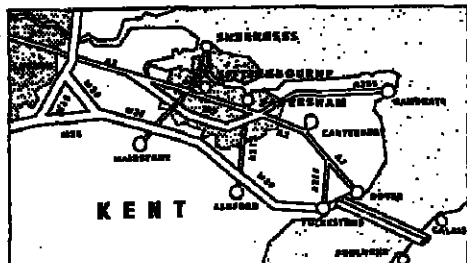
Tonbridge, Maidstone, Winchester, Bristol, Slough, London, St. Albans, Dudley, King's Lynn, Nottingham, Leeds, Darlington, Gateshead, Barwick, Glasgow.

SWALE

MAKING WAVES IN THE RELOCATION BUSINESS...

In the new wave of Assisted areas, Swale is the nearest to London - just 40 miles. It has one of the largest deep water ports in the UK - Sheerness, with a twice daily Ro-Ro/Liner Class Superferry service to the Netherlands and available industrial units, development sites, office and hi-tech research facilities.

Swale's business community, based in Sittingbourne, Sheerness (Isle of Sheppey) and Faversham, is well-connected to both Europe and the UK with a wealth of manufacturing experience. The Borough has all the attractive benefits of a semi-rural area and Kent's only blue flag beach.



Peter Jolley or Brenda Chester
ECONOMIC DEVELOPMENT UNIT
Swale Borough Council
East Street - Sittingbourne - Kent ME10 3HT
Tel: (0795) 417398 - Fax: (0795) 417217

For further information on the new business opportunities & details of our own relocation grant scheme, contact:

RECRUITMENT

HRM: big hat - no cattle?

Sue Fernie and David Metcalf

Human resource management (HRM) has been the buzz-phrase in personnel in the last decade. All the management journals are awash with words such as "commitment", "employee involvement", "profit sharing", and "merit pay".

Unfortunately, virtually no HRM professional, and few outsiders, have stood back and asked "what has all this activity achieved?" Our research shows that the description of personnel specialists as having "big hat, no cattle" - lots of pretensions but few results - is absolutely right.

Fortunately a survey covering over 2,000 workplaces has recently become available for analysis. This nationally representative survey - the Workplace Industrial Relations Survey - contains detailed information on companies using the new and the old style industrial relations. We have used the survey to see whether or not HRM practices and new industrial relations deliver better management-employee relations than their more traditional counterparts.

Managers responsible for personnel matters were asked to rate man-

agement-employee relations on a seven-point scale, ranging from very good to very poor. Six different aspects of HRM were analysed - the role of the personnel manager, industrial relations procedures, payment systems, work flexibility, employee involvement and the status of the workforce. The results will be bitterly disappointing to HRM enthusiasts. Almost none of their techniques appear to improve management-employee relations.

Perhaps the most stunning findings concern the role of the personnel specialists and directors themselves. One-fifth of workplaces have a personnel specialist. Those workplaces have much worse relations between management and labour than those without. One objection to this finding is that the arrow of causation goes the other way. Workplaces with a poor climate might need the specialist personnel managers. We investigated this possible explanation but it was not supported by the evidence.

Systems which link pay to performance of either the individual worker or the individual company have grown in leaps and bounds in the last few years. These pay systems are an integral part of HRM

- promoting the individual interest over the collective. Now a quarter of all workplaces have job evaluation schemes and merit pay. And a half have some form of profit sharing or employee share ownership scheme. Yet not a single one of these systems appear to improve the climate of employee-management relations.

HRM also emphasises the importance of a multi-skilled, flexible labour force. Yet where management has attempted to reduce demarcation and promote new work patterns the climate is worse than where no such attempts were made. This hardly suggests high quality personnel management.

Employee involvement and commitment are supposed to be improved by providing workers with a voice. Yet neither the existence of joint consultative committees nor performance appraisals, which should provide a good feedback between management and workers, improves the climate.

Climate is improved where work teams meet at least once a month to discuss their performance in problem solving groups such as "quality circles". By contrast, mere team briefing meetings or simply cascading

information down the hierarchy results in a worse climate. It is clear that proper communication has to be a two-way process.

HRM workplaces are more likely to treat their manual and non-manual employees in a similar fashion - the "single status" policy. We studied seven different aspects of such policies covering, for example, pay, clocking-on, the availability of free or subsidised meals and pensions. On all but one of these indicators of single status companies which practiced them had a worse climate of industrial relations than those that did not.

We also studied how union strength and structure influences relations between management and labour. A weak union is the worse of all worlds. Workplaces with strong unions and those without unions both have better relations than workplaces where management simply recognises the union for collective bargaining.

The results of our research suggest that it is time for the HRM professionals to evaluate what they have achieved. The question needs to be asked why employee involvement, "single status" policies, new systems linking pay to individual

	Lower quartile	Median	Upper quartile	% of company
Rank One = Most senior executive below rank of director in:	Basic salary £	Basic salary £	Basic salary £	car
Legal advice	35,434	43,485	51,891	68.2
General management	30,100	36,785	42,101	53.6
Company secretary	30,250	37,860	47,190	67.3
Finance & accounting	29,994	33,488	38,722	52.9
Surveying/construction	28,003	31,008	35,722	57.4
Marketing	28,960	33,280	38,983	57.3
Advertising & PR	26,738	33,520	38,378	79.7
Data processing	27,500	32,802	37,400	87.5
Sales	27,000	31,356	37,800	82.6
Distribution	24,308	28,355	33,295	80.4
Personnel	27,079	33,530	38,713	71.0
Administration	26,306	33,054	36,348	72.0
Planning	26,298	30,615	35,013	70.7
Research & development	26,377	29,000	33,255	80.3
Purchasing	25,678	30,442	34,863	76.8
Engineering	25,556	30,473	34,774	86.7
Management services	26,250	28,160	34,135	78.2
Production	24,104	27,500	32,117	88.5
Quality assurance	23,025	27,270	32,117	88.5
All Rank-One execs	26,700	31,536	37,808	80.0

The table is drawn from the six-monthly Reward management salary survey available from Reward, Diamond Way, Stone Business Park, Staffordshire ST16 0SD; tel (0785) 815558. Reward points out that the sample fluctuates, so an apparent fall in a salary may be a statistical quirk. Scientific and technical posts, previously quoted separately are now included with research and development. The lower-quartile figures refer to individuals who would be a quarter way up from the foot of a ranking, medians to those ranked halfway and upper-quartile to those a quarter way down from the top.

To allow for increases between the collection of data and April 1, Reward says the pay figures should be increased by 0.4%, and by a further 0.2% for each month thereafter. Regional percentage variations from the overall median of £31,536 were: London 20.2, Eastern 19.5, South East 18.5, North East 17.5, North West 16.5, Scotland 9.5, South East 1.5, South West 2.5, West Midlands 2.5.

Richard Donkin

Sue Fernie and David Metcalf are in the Centre for Economic Performance, London School of Economics, Houghton Street, London WC2A 3AE. A fuller version of the paper is available free from Sue Fernie, Room B800, London School of Economics, Houghton Street, London WC2A 3AE.

Corporate Finance/M&A
To £38,000 + performance
related bonus

A chance to develop your potential! We have mandates from UK, European and US investment Houses for focused entrepreneurial candidates to join their M&A teams. The successful incumbents will enjoy in-depth involvement in all aspects of both cross border and domestic transactions. If you:

- Are 24-28.
- An ACA (first time passes), MBA or equivalent.
- Have at least two years commercial experience in investment banking, strategy consultancy or industry.
- Possess an insatiable hunger to succeed in this competitive market.

Then call us today to discuss these unrivalled career opportunities! Individual initiative is paramount.

Global Asset Management
To £45,000 + benefits

An exceptional opportunity has arisen for an analyst to join this prestigious American asset management company responsible for over \$10 billion in assets and investing in worldwide fixed income currency and related derivative markets.

As a member of this highly quantitative and professional team you will be analysing sophisticated trades and risk management methodologies in addition to working on new proprietary trading technologies.

- To succeed you must demonstrate:
- Superb academic in a quantitative subject (2:1 minimum).
- At least one years experience in a derivatives role.
- Excellent analytical skills and computing ability.

Please contact Richard Pooley or Angela Farnell on 071 583 0675 (day) or 081 874 3764 (evenings and weekends) or write to us at 16-18 New Bridge Street, London EC4V 6AU. Fax No: 071 353 3988.

BADENOCH & CLARK
recruitment specialistsBUSINESS DEVELOPMENT MANAGER
HONG KONG

Bring Your Talents to a Position of
International Influence.

CEA, one of the leading independent power producers in the U.S., is poised for dramatic growth with strategically placed offices on three continents. As an affiliate of the United States 4th largest electric and gas utility, we are uniquely positioned to meet the challenges of producing reliable and cost-effective energy around the world.

We seek an experienced business development manager to become the second-in-command, reporting to the Managing Director. Based in Hong Kong, you will join our Asia team to develop power projects in China (PRC).

The selected candidate must meet the following qualifications:

- Proven track record of success in international industrial business development from initial concept up through and including financial closing.
- Fluency in Chinese (Mandarin) and English.
- BS degree in Engineering or Finance and Masters in Business.

Direct experience in the implementation of power projects or other industrial or energy related joint ventures desired.

We offer a competitive salary and comprehensive benefits. Please send detailed resume and salary history to: Business Development.



Community Energy
Alternatives Incorporated
1200 East Ridgewood Avenue,
Ridgewood, NJ 07450-3939, USA
Equal Opportunity Employer.

EXECUTIVE APPOINTMENTS TO £150,000
JOB SEARCH MADE EASY WITH OUR EXPERT HELP

For over 14 years the largest network of career centres in the UK has specialised in identifying unadvertised vacancies for top executives. Ring now for a confidential meeting without cost. EXECUTIVE CAREER SERVICE
32 Saville Row, London W1X 1AG Tel: 071 734 3879 Fax: 071 734 2620
Specialist: Health, Computer, Insurance, Marketing, Retail, Sales, Training, Travel, Voluntary

FIXED - INCOME TRADER
Global Proprietary Trading Company

Central London

Substantial earnings + incentives

The Company

- Created by experienced Investment Managers with premier reputation as a team and supported by a worldwide network of institutions

- Seeks to maximise expected total return on a risk-adjusted basis, by combining sophisticated mathematical modelling with efficient execution; over \$1 billion of capital currently committed to long-term, leveraged investments in the Fund

- Employs complex convergence and relative-value trading strategies, primarily in fixed-income securities of various currencies and associated derivatives; also hedged positions in equities, debt-equity hybrids, and equity warrants and swaps

- Offers state-of-the-art financial technology - at the cutting edge in the latest research techniques - together with a unique integration of the research and trading functions to optimise the benefits from that technology

The Person

- Highly analytical skilled Graduate; aged mid-late 20's
- At least 2 years experience with a major Fixed-Income player
- Comfortable with quantitative hedging concepts (delta, gamma, vega)
- Preferably with a second European language

The Prospects

- Exceptional earnings potential: high basic salary with open-ended team and individual performance bonuses
- Opportunity to develop one's human capital in hi-tech and innovating environment
- First class opportunity to join the recently established London office of a major new institution in the international market

Please write with full CV, including salary history and daytime telephone number quoting reference 3045/FT, to John Sleight, Phillips & Carpenter, 2-5 Old Bond Street, London W1X 3TB. Tel: 071-493 0156 (24 hours).

Phillips & Carpenter

Selection Consultants

A Unique Opportunity in Corporate Broking

Attractive Package

City

Union Bank of Switzerland is one of the City's leading financial institutions. An opportunity has arisen for an Executive to join a specialist team within its Corporate Broking department, providing UBS's larger corporate clients with a sophisticated range of customised market information, shareholder analysis and investor relations advisory services.

You must be a graduate, with at least 4 years' experience in a senior position within a financial institution. Some managerial experience is required as is a good understanding of both the UK equity market and corporate finance. You will need to be an excellent communicator, with the ability to write clearly and concisely.

Your responsibilities will include the management of a dynamic team as well as regular contact with corporate clients. You will also oversee the production of customised written information, shareholder analysis and investor relations reports. You will work closely with UBS's corporate finance department, as well as with its sales, research and trading departments, and the role offers scope to develop a longer term role in any of these other areas.

You will receive an excellent compensation package which includes performance award scheme, mortgage subsidy, non-contributory pension scheme and private health care.

Please write, enclosing an up-to-date curriculum vitae to:

Sally Mew
Personnel Manager
UBS Services Limited
100 Liverpool Street
London EC2M 2RH



Investment Manager

INTERNATIONAL PRIVATE BANKING, US EQUITIES

Attractive package

City

The London-based Private Banking Division of the Union Bank of Switzerland is engaged in a challenging expansion programme, designed to capitalise on the City's premier position in financial markets and on the UBS Group's strong position in that market place. In Private Banking, we offer investment advice and discretionary management, on a global basis, to high net worth clients who are attracted by our Triple 'A' rating and our investment skills.

We are looking for an additional Senior Fund Manager to join our discretionary team, specialising in multi-currency portfolio management for our global client base. Ideally, candidates will have had experience in both global bonds and equities. Experience of US equities is a particular requirement as the candidate will be expected to lead the US stock selection process. Strong PC skills would also be an advantage, together with an understanding of derivatives.

Candidates should be able to demonstrate at least five years' relevant experience in an international investment management environment, not necessarily in Private Banking. They will be expected to contribute substantially to the formulation of investment ideas and will have significant client contact, in conjunction with our Marketing Officers.

Please send full career details to:

Barbara Turner
Personnel Manager
Union Bank of Switzerland
100 Liverpool Street
London EC2M 2RH

MEDIOCREDITO CENTRALE
PROJECT FINANCE

Mediocredito Centrale is one of the Italian leading financial institutions providing a fully integrated range of medium and long term export credit and project relevant services. Recognising the benefit arising from the development of project financing, along with compatible areas in the Finance Division, since the beginning of 1993 has been set up a Project Finance Unit (PFU) which is responsible for the structuring of project finance transactions within Mediocredito Centrale. Two vacancies exist at present in the PFU, a Project Finance Specialist and a Project Finance Analyst.

The Project Finance Specialist would accept to take responsibility in putting together large cofinancing and multi-sourced packages involving ECAs and parallel commercial bank financing, developing advisory works with particular emphasis in the energy sector. The candidate will structure limited recourse and non recourse type of financing, providing advice for the mobilisation of funds supported by ECAs and inputs on ways in which borrowing costs could be reduced, and will have knowledge of hedging techniques.

The Project Finance Analyst would be expected to handle work on project analysis, research, database creation, due diligence and information memoranda. The candidate will possess strong analytical skills, a high degree of numeracy as well as a proven experience in computer modelling using Excel or Lotus developed to the highest standard.

Ideal candidates for both positions will be high calibre graduates with degree in Economics or Engineering background and/or a MBA with Finance specialisation and with at least two years relevant working experience. Excellent oral and written communication skills in English are a pre-requisite. A second European language and familiarity with desktop publishing software would constitute an advantage. Ability to participate in, or effectively work with, a multi-disciplinary team and to operate flexibly in a multiple project environment are essential. Both positions are based in Rome and will involve a considerable amount of travel. The compensation package for both positions will reflect the importance of attracting high calibre candidates who can provide a significant contribution in a compact and highly motivated team. Applicants whose experience matches our requirements are invited to write in strictest confidence, providing a C.V., present remuneration details and contact telephone numbers. Indicating which position they are applying for, to:

Personnel Director, Mediocredito Centrale, 51 Via Piemonte, Rome 00187 Italy.



Franklin Mint is the world's leading creator of fine quality collectables and one of the largest direct response marketers.

As part of an exciting change and development programme, they are now seeking a

EUROPEAN OPERATIONS FINANCE MANAGER

London

Competitive Salary + Car

Reporting to the European Finance Director, you will be responsible for European budgeting, financial and business analysis. You will play a key role in working with the European commercial managers, using financial information to assist them in their business decisions and supporting business projects with your expertise as part of a team.

Having a hands-on approach and being willing to dig into the detail yourself, you must also have a strong desire to be influential within the business.

Your peers are highly analytical and you will only succeed in this job if you can match their skills and combine financial knowledge with detailed understanding of how this impacts commercial decisions.

If you feel you can match up to such demands, write in the first instance, enclosing a CV and details of current salary, to Lorraine Horne, Mercury Urval Limited, Spencer House, 29 Grove Hill Road, Harrow, Middlesex HA1 3BN. Tel. 081 863 8466. Fax 081 861 1978. Please quote LE/FM/184 on all correspondence.

You will need to have regular contact with the US for corporate issues and will be expected to have involvement in both corporate and European projects. You will therefore need to demonstrate good communication, analytical and management skills.

We would expect you to be mid 30's, with experience in a fast moving commercial environment. Any languages would be useful, due to the Pan-European responsibility.

This is an exciting opportunity, as Franklin Mint believes in rewarding the right people, in terms of responsibility and future opportunities.

Mercuri Urval

صندوق البريد

Asset Management

INTERNATIONAL BOND MARKETS

Rothschild Asset Management Limited is one of the leading managers of Fixed Income and Currency Assets. Continuing expansion of this business has resulted in the need to recruit an international bond specialist to join an established and successful team in London.

The role will have two primary areas of responsibility: day-to-day portfolio management, spanning a range of major global fixed-income accounts; and research, initially into European bond markets and economies. Some travel will be involved, and the right person can anticipate early client reporting responsibilities. The position offers wide scope to make a significant contribution to the work of a highly successful team specialising in global bond fund management, and personal development prospects are first-class.

High-calibre candidates should be graduates (preferably in economics or similar) with around five years' investment management experience, ideally in bond markets. Sound market judgement and well-developed analytical powers are essential, while any additional language skills would be an asset.

An attractive salary will be backed by competitive benefits including a company car. In the first instance, please send your full curriculum vitae, in the strictest confidence, to: Rodney Lonsdale, Rothschild Asset Management Limited, Five Arrows House, St Swithin's Lane, London EC4N 8NR.



DERIVATIVES ANALYST

For quantitative research and product development

Are you ready for the challenge of exploring new possibilities in the institutional and retail markets?

c. £35K + Car + Banking benefits + City

NatWest Investment Management, a division of NatWest Markets, is a major global portfolio manager and is considered a pioneer in the field of quantitative investment techniques. These techniques are used extensively at NatWest Investment Management, a provider of institutional and retail investment management services to the NatWest Group, which has aggregate assets under management of some £30 billion.

Our Product Development Group consisting of a multi-disciplined highly skilled team is unique among investment houses in being dedicated to the research and development of investment products using quantitative techniques. To maintain our impressive momentum of growth in both the institutional and retail markets, we seek to strengthen this team with the appointment of an Analyst, who will focus on the development of investment products, which employ derivatives strategies to meet client requirements.

It is a high profile challenge for a top calibre graduate with at least two years' experience

in derivatives, probably as an Analyst in a suitable fund management environment.

A sound knowledge of option valuation theory including dynamic hedging, familiarity with derivative strategies including arbitrage and PC modelling ability is essential. Some knowledge of exotic options would be useful, and an equity bias would be desirable.

You will need a creative instinct and a desire to explore new possibilities, coupled with practical project management and team skills. Your confidence and credibility must be matched by flexibility and strong self-motivation.

Given this combination of talents, your future is assured at the leading edge of derivative development.

Please write with your cv and current salary details to: Helen Dennis, Human Resources Manager, NatWest Markets, 135 Bishopsgate, London EC2M 3UR.



NATWEST MARKETS
Corporate & Institutional Banking

Bank Austria

INTEREST RATE SWAPS TRADER

Bank Austria is the leading bank in Austria, with assets in excess of \$50 billion, and it forms the core of the country's second largest industrial group. The Bank is AAA rated.

Bank Austria has established itself as the leading provider of treasury services in the Austrian market and, as part of its commitment to global treasury management, has now transferred its European interest rate swap business to London.

As a result of the transfer there is an opening for a swap trader capable of taking responsibility for a portfolio. Ideally the candidate will be a graduate with one or two years experience working with derivatives who wishes to advance his career by joining the new enlarged London team.

Knowledge of German is not essential.

The financial package will be highly competitive.

Interested applicants should send their C.V. marked for the attention of the Personnel Manager to:

Bank Austria A.G.
Bank Austria House
32-36 City Road
London EC1Y 2BD

Opportunities in Fund Management

Global Investment House

Excellent, City based opportunities for bright young graduates to join leading investment management business. High levels of activity and ambitious growth create needs in three teams within this c.£15bn business. Teams are small and collegiate in style. Future promotion prospects excellent. Recruits will be sponsored to take IIMR exams.

Assistant Fund Manager - Europe

To £30,000 + Benefits

THE ROLE Ref N1380
◆ Analyse, evaluate and recommend multi-sector European stocks, through primary and secondary research.
◆ Support lead portfolio managers. Focus on larger corporates across Europe.
◆ Some travel necessary. Top level contact with corporates.

QUALIFICATIONS
◆ Early/mid 20s, talented graduate, possibly qualified accountant or MBA. Up to 2 years relevant experience.
◆ Strong analytical skills. European languages helpful.
◆ Team player essential. Flexible, enthusiastic and fascinated by different European markets.

Trainee Fund Manager - Emerging Markets

£20-25,000 + Benefits

THE ROLE Ref N1381
◆ Provide high quality analytical support for fund managers. Scrutiny of regions, economies and companies throughout non-Far Eastern emerging markets.
◆ Assist in producing marketing materials for new and existing funds.
◆ With experience, take on fund management responsibilities. Specialise in one emerging region.

QUALIFICATIONS
◆ Bright graduate with up to 2 years experience in analytical role. Project management ability essential.
◆ Must demonstrate internationalism, resilience and initiative. Enthusiasm and commitment vital.
◆ Strong communication, interpersonal and pc skills. Familiarity with spreadsheets essential.

Assistant Fund Manager - UK Equities

£30-35,000 + Benefits

THE ROLE Ref N1382
◆ Responsible for in-depth analysis of a range of companies.
◆ Produce written reports and make verbal presentations to fund managers.
◆ Opportunity to progress to fund management position.

QUALIFICATIONS
◆ Likely to have 2-3 years experience of UK equity research.
◆ Graduate, preferably IIMR qualified.
◆ First class communications skills. Used to company contact.

Interested applicants should write quoting relevant reference, enclosing CV and salary details to: NBS, 54 Jernyn Street, London SW1Y 6LX



London 071 493 6392

Aberdeen • Birmingham • Bristol • Edinburgh
Glasgow • Leeds • Manchester • Slough

TREASURY DEALER

BRADFORD

salary negotiable

YORKSHIRE Building Society

BRITAIN'S KEY BUILDING SOCIETY

The Yorkshire is one of the country's best performing building societies, with assets in excess of £5 billion. The Society has a national network of branches and agencies and is accredited by two of the major UK credit rating agencies.

Reporting to the Investment Manager your job will be to deal in liquid asset investments in sterling and other currency money markets as well as currency and interest rate hedging.

Our Treasury Department currently manages in excess of £800 million liquid assets, £1.1 billion wholesale funds and over £600 million hedging instruments and is now working on the "full approach" to balance sheet mismatch and hedging - enabling us to make use of foreign currency denominated liquid assets.

We are looking for a young sterling and foreign currency dealer with some "city" experience to join an active and expanding Treasury dealing team.

This is an excellent opportunity to join a progressive and successful organisation offering wider career prospects and financial services sector employment benefits.

Write for an application form, to Mr N M York, Personnel Operations Manager, Yorkshire Building Society, Yorkshire House, Yorkshire Drive, Bradford, BD5 8LJ.

Requests for application forms should be received no later than 2nd April 1994. Yorkshire Building Society is an equal opportunities employer.

Make a significant contribution to the success of a new UK Financial Markets Newswire

Dow Jones Telerate is a wholly owned subsidiary of Dow Jones and Co. Inc. and a world leader in providing on-line financial information.

We have recently launched a new UK financial market newswire called the UK Markets Report. The service provides real-time, in-depth coverage of all UK financial markets as well as economic, business and political news that may affect these markets.

UK Markets Report is updated continuously throughout the day to give customers a fast, accurate and comprehensive service. We are expanding the UK Markets Report editorial team to increase the range and scope of market coverage and we are looking for people who can act quickly as news breaks.

Market Analyst
You will develop industry contacts and work closely with a wide range of sources. You will be expected to bring an analytical approach and keen insight to real-time news coverage with specific emphasis on UK equities.

Several years' experience in the UK equity market, either as an Analyst or in a research role within an equity broking or fund management organisation is the minimum requirement for this position.

Journalistic experience would be an advantage as would an understanding of PCs and Excel.

Reporter
You will assist the editorial team in providing in-depth coverage of UK financial markets with an emphasis on UK equities. The position involves regularly updating market information as it becomes available.

You will have a broad based knowledge of UK financial markets generally and UK equities specifically and experience in a relevant financial institution.

A background in Journalism would be an advantage as would an understanding of PCs and Excel.

To apply, please send a full c.v. together with current salary details to: Stephanie Harris, Human Resources Officer, Dow Jones Telerate, 12-15 Fetter Lane, London EC4A 3LB.

"This company is committed to equal opportunities and applications are welcomed from anyone irrespective of colour, ethnic origin, disability, sex or marital status."

Dow Jones *telerate*

A Career in International Money Broking

Our client, one of the world's leading money broking companies, wishes to recruit trainee brokers. No experience is necessary, but candidates must be fluent in English and French and/or Spanish. If you have the necessary drive to succeed in the highly pressurised environment of money broking, please send your curriculum vitae together with a covering letter explaining why you would make a successful money broker, to: Media System, Garden House, Cloisters Business Centre, 8 Battersea Park Road, London SW6 4BG, quoting ref: 2026/FT on the envelope. Your application will be forwarded directly to our client, unless marked "security check" and noting separately any companies to which it should not be sent.

MEDIA SYSTEM

Career Opportunity

As a result of our continuing expansion in the European and London Market, we are seeking a highly motivated professional for the following position:

Account Manager - Investment Banking

This position involves the marketing of a specialised lending product in Continental Europe. The successful candidate will have a sound commercial banking background, good marketing skills, knowledge of documentation and be PC literate.

In addition to a Degree, fluency in Italian and French is essential.

The challenge this opportunity offers will appeal to an individual seeking a dynamic international environment offering career prospects and a reward fully in line with his/her ability.

Initial salary is open to negotiation with benefits appropriate to a leading international bank.

Please write in the first instance with full Personal and Career details to: Kathy Scott (Mrs), Manager - Personnel Department, The Bank of Nova Scotia, Scotia House, 33 Finsbury Square, London EC2A 2BB.



Scotiabank



GERRARD VIVIAN GRAY
Member of The Securities and Futures Authority

IFA and PRIVATE CLIENT SALES London or Provinces

Gerrard Vivian Gray Asset Management, a key division of Gerrard Vivian Gray, specialises in managing portfolios consisting of investment trusts and unit trusts. Due to the continued growth of this business they require additional sales people.

The role will encompass all aspects of developing the business through the IFA market as well as direct to the private investor. Regional responsibilities will include East Angles, the East Midlands and Central Northern England.

Candidates must be registered with the Securities and Futures Authority and have a sound understanding of investment markets and of the financial services industry. Proven sales skills, self motivation and an industrious nature are prerequisites.

Remuneration will be highly competitive to include generous basic salary, performance related bonus and a car. For an initial discussion in confidence please contact us quoting reference 4920, at 20 Cousin Lane, London EC4R 3TE. Telephone 071-236 7307 or Fax 071-489 1130.

STEPHENS
SELECTION

A STEPHENS GROUP CONSULTANCY
London Edinburgh New York Hong Kong

Capital Markets Origination

Marketing: Germany and Austria

Excellent Package

London

Key appointment of talented and energetic marketing professional to successful and expanding capital markets team.

THE COMPANY

- Major investment banking group with substantial continental network.
- Client-driven approach based on quality of service.
- Highly profitable capital markets team.

THE POSITION

- Marketing Officer for Germany and Austria. Part of small, high calibre European team.
- Responsible for origination of international debt and equity transactions.
- Build and maintain existing client relationships.

QUALIFICATIONS

- Self-motivated marketer with at least three years' relevant experience.
- Wide knowledge of capital markets products. Proven client handling skills.
- Graduate, probably 28-35. Fluent German and English essential.

Please send full cv, stating salary, Ref N1388 NBS, 54 Jermyn Street, London SW1Y 6LX



NBS SELECTION LTD
a NBS Resources plc
company



London 071 493 6392
Aberdeen • Birmingham • Bristol • Edinburgh
Glasgow • Leeds • Manchester • Slough

PENSIONS MANAGER

To bring creativity to the selection and design of benefits for this major international business

Up to £50,000, bonus + car

Surrey

The imagination of the best candidates for this position will not be fired solely by the size and diversity of the company – even though a turnover of some £25 billion, generated through a genuinely international operation, offers a significant starting point! Already one of the UK's major groups, the company is determined to be the leading company in its sector worldwide. Pensions provision has always been a major element in its compensation strategy, and although the immediate focus of this job will be in the UK, the need for international involvement is likely to develop quickly. Ideal candidates, probably over forty and PMI qualified, will therefore have experience of large company schemes and knowledge of the international pension scene (European or North American exposure will be particularly useful). Even more importantly, they will be attracted by the need to contribute at a senior level to the development of pension arrangements within compensation packages. The intellect needed to manage a large and complex scheme, made even more complex by the company's acquisitive growth, and the management skills to motivate and control a substantial department are obviously important prerequisites – but neither talent will be of value unless combined with the communications skill and the professional authority to make a positive impact in a business distinguished by the quality of its senior managers. Please send full career details, quoting reference WE 4058 on both letter and envelope, to Dave Denny, Ward Executive Limited, 4-6 George Street, Richmond-upon-Thames, Surrey TW9 1JY.

WARD EXECUTIVE LIMITED

Executive Search & Selection

INVESTMENT CAREER OPPORTUNITIES IN SCOTLAND

The Company

Based in Perth and one of the UK's major insurance companies, General Accident plc employ around 25,000 people in 45 countries worldwide with a branch network throughout the UK.

As one of the UK's leading financial institutions, we are major fund managers in our own right with over £7bn of funds under management from Perth.

The growth of the companies funds under management and in particular the overseas equity investments has created two positions that we now seek to fill.

The Job

Fund Manager/Senior Analyst

A top quality individual aged mid 20s to mid 30s with at least 3 years experience of major equity markets is sought for a key role in the Overseas Equity sections Pacific Basin team. Applicants should be at least Associate members of the IIMR or equivalent.

Trainee Analyst

An excellent opportunity also exists for an ambitious high potential individual. Either a recent graduate or part qualified IIMR student (or equivalent) to work as a trainee analyst in the Overseas Equity section.

We have deliberately set a wide experience range for both positions as we can offer a great deal in gaining experience and developing skills. Our emphasis in selection will favour quality and the potential for personal development within a dynamic environment.

Starting salary will be related to experience and will be very competitive.

The Benefits

The company offers a first class benefits package which includes performance related pay, subsidised mortgage, profit sharing scheme, non-contributory pensions scheme and assistance with relocation expenses where applicable.

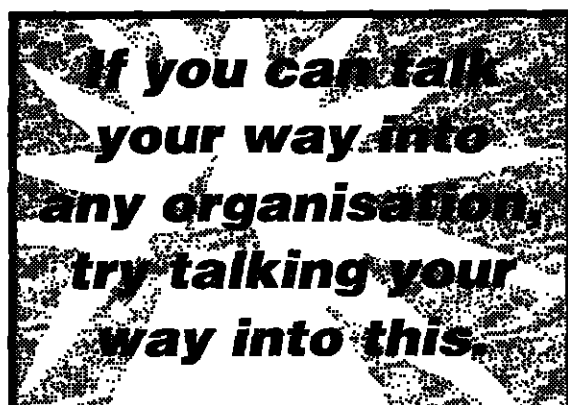
The purpose built Head Office further provides excellent working facilities including an extensive sports complex.

Please apply in writing with full Curriculum Vitae by 18th April to:

Doreen Fell
GA Investment Management Services Ltd
General Accident,
Pitheadley, Perth, Scotland



General Accident



New Business Consultant

Not everyone's good enough, aggressive enough or competitive enough to handle one of the biggest jobs in new business sales, but you're not just anyone.

With 5 years in pensions, specifically Money Purchase, behind you, you've proved you know the UK market inside out. Now you're ready to take on a product which will revolutionise that market; you want to buy into it, believe in it, and sell it.

Fidelity Pensions Plus will transform pensions in the UK. It will have the same effect on the career of the energetic, creative, commercially aware individual who fills this position. Your job will be to open the door of organisations all over the UK which have around 500-3000 employees. You will identify interest in our product, understand their requirements and ensure that our product can be tailored to suit their needs. At this point, you will involve our Pensions Plus experts.

You'll already have your own industry contacts, and know how to get more, although for the moment, we're more interested in you.

This is a brand new product with potentially huge market demand. If you're up to the task, the rewards will be exceptional.

Please contact in strictest confidence, Fiona Law at FLA Ltd., 211 Piccadilly, London W1V 9LD. Telephone 071-738 9732.



The European Patent Office
in
Munich

wishes to recruit a

Portfolio Manager for its Pension Reserve Fund

The EPO is an international organisation with headquarters in Munich, Germany. In 1994 it set up a Pension Reserve Fund, largely managed internally. Within the small team of the Fund Administration, a new position has been created to take part in the management of the internal portfolio and in the reporting on the Fund's activities.

Requirements

University diploma (or equivalent professional experience) and several years of experience in institutional fund management. Specific knowledge of global fixed income markets, familiarity with derivative products and proficiency in financial mathematics. Excellent knowledge of at least one of the working languages of the Office (English, German and French), together with an ability to understand the other two.

Conditions

We offer a competitive salary, free from national income tax, comparable to those offered by other international organisations and a comprehensive package of social benefits (health insurance, pension contribution, relocation support, etc.).

Application

Applications, on forms obtainable from the EPO and quoting reference EX/642, should be addressed to:
European Patent Office, Directorate Personnel,
Erhardstrasse 27, D-80298 Munich, Tel.: (89) 2399 4318,
and must be returned completed by 9 May 1994.

ACCOUNT EXECUTIVES - EUROPE

£18 - £25k Basic
& Performance related Bonus & Benefits

Technimetrics is a diversified information service company specialising in the creation of global databases to facilitate businesses in their communication and marketing efforts. Over 1,000 corporations and approximately 130 brokerage houses, as well as numerous stock exchanges around the world rely on Technimetrics research to reach their target audiences.

As a result of planned expansion we wish to recruit several self-motivated and energetic professionals to work from London to cover the European markets. Applicants are likely to be graduates with an understanding of the financial markets. They should have a record of success in developing existing and new business at senior executive level. Preferred candidates will be team players eager to join a group of individuals proud of their collective efforts.

Excellent European language skills are a prerequisite for all positions with mother tongue German required for the German market. Some computer literacy is required.

If you relish the challenge of an opportunity in a growth sector, please send your curriculum vitae to:

Ms. Clara Scallan on fax: 071 580 6476.

Technimetrics, Inc., 84 Newman Street, London W1P 3LD

TECHNIMETRICS, INC.
A KNIGHT-RIDDER COMPANY

GROUPE FINACOR

ONE OF THE LARGEST BROKERS IN EUROPE
IS SEEKING A

BROKER FOR FRANKFURT

In a trading room environment, you will be integrated into a growing team.

To succeed in this position, suitable candidates should have a good knowledge of Market Traded or O.T.C. options, or the Bonds Market.

Please write in confidence, enclosing a Curriculum Vitae, to:
Hugues LOCOGE - Human Resources Director
FINACOR Group - 52 avenue des Champs Elysées
75008 PARIS - FRANCE
Tel: 19/33 (1) 40.74.19.35

EQUITY INVESTMENT MANAGER

Lucas Pensions Investment Management

Major in-house managed Pension Fund seeks a Manager to control defined UK Equity Market Sectors. 3 years relevant experience required.

Write with full CV, qualifications and salary required to:

J G Kettlewell, Manager
46 Park Street, London W1V 4DJ

Bloomberg FINANCIAL MARKETS

Client Support

Use your front or back office experience in a front line role

This is an opportunity for young, professional people with experience gained in the financial markets to develop their career in a world leading company.

Bloomberg is a rapidly growing supplier of sophisticated screen based news, information and decision support services within the international financial markets.

Expansion of the business and internal promotion has created opportunities for client support staff to join the Analytics Desk. You will provide support to customers in the UK and Europe handling questions on the use of the Bloomberg to support trading activity.

To be considered you must have an understanding of financial instruments such as fixed income or equities. You should have 1-5 years experience probably gained in a trading or support role in the front or back office. Applicants who have used the Bloomberg will be of particular interest, as will those with a second language.

High professional standards, a positive and enthusiastic approach and the ability to work well under pressure are essential.

To apply contact The Freshman Consultancy during office hours on 071-721 7361 or send your CV by post or fax quoting reference FT/4/94.

FRESHMAN

The Freshman Consultancy, Coppergate House, 16 Brunel Street, London E1 7NJ
Telephone: 071-721 7361 Facsimile: 071-721 7362

RECRUITMENT CONSULTANT

Banking

£Excellent

Jonathan Wren Executive is a leading recruitment consultancy with an outstanding reputation for providing a high quality service to both banking clients and candidates. We require an additional specialist for our Credit & Marketing Division. Previous recruitment experience is not essential, but applicants must demonstrate a strong sales personality and extensive experience of the banking industry. Strong interpersonal skills, commercial awareness and the ability to negotiate at the highest level are prerequisites. Excellent package and prospects are available. Thorough training, if necessary, will be provided.

Contact Ron Bradley, Head of Executive Recruitment

Jonathan Wren & Co. Limited, Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP Tel. 071-623 1266 Fax. 071-626 5259

JONATHAN WREN EXECUTIVE

Salomon Brothers

Associate - Capital Markets

London

Excellent Package

Salomon Brothers, a leading innovator in raising capital for financial institutions, is seeking an experienced professional to join its Fixed Income Capital Markets team in London as a 2nd/3rd-year Associate.

Applicants should have two to three years' experience working in capital markets or corporate finance at a leading investment house. Experience of dealing with financial institutions and exposure to bank-related transactions are prerequisites. In addition, the ideal candidate will have strong customer skills and excellent written English. Fluency in French or German would be advantageous although not essential.

Applications should, in the first instance, be sent to Ref: H7051/FT, PA Consulting Group, Advertising and Communications, 123 Buckingham Palace Road, London SW1W 9SR.

501 من الامم

Why think national when you can be International ? Use the FT

Senior business people all over Europe use
the FT throughout their working week.

They use it to keep up with the news, views,
issues and most importantly the opportunities.

So for key national and international appointments,
using the FT gives them a wider choice of the top jobs.

Today Europe is the job market and the FT,
Europe's business newspaper, is where to find it.

For more information please call
Elizabeth Arthur on 071 873 3694

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER



Capital Standards

The Capital Standards Department within the Securities and Investments Board (SIB) is responsible for the development and monitoring of UK prudential standards which meet the UK's EC obligations and reflect wider international developments. A managerial position has arisen within the department.

The initial focus of the role will be on policy in relation to financial regulation of overseas firms engaged in investment business in the UK. This will involve discussions and negotiations with overseas regulators, assessment of overseas regulatory regimes and extensive liaison with SROs. The successful applicant will be involved in policy development through preparation of papers and discussions inside and outside SIB.

Candidates are likely to be educated to degree standard. They may hold a professional

qualification and are likely to have a City background (e.g. documentation, regulatory, legal). Applicants should have a good grasp of the FSA framework, a working knowledge of investment business and a minimum of six years work experience including, ideally, the negotiation of documentation.

The ability to express ideas fluently both orally and in writing is essential as is attention to detail and the ability to analyse complex issues. Candidates should have negotiating skills, be practical, flexible and able to demonstrate personal authority, tact and diplomacy. Fluency in a second EC language would be helpful.

Interested applicants should in the first instance contact Anna Williams at Michael Page City, Page House, 39-41 Parker Street, London, WC2B 5LE, for an information pack. Telephone 071 831 2000. Closing date: 21st April, 1994.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Düsseldorf Sydney

HELP BUILD EMERGING SECURITIES MARKETS

CENTRAL EUROPE AND THE FORMER SOVIET UNION

Our client, an international consulting firm, is helping to shape the financial future of Central Europe and the former Soviet Union. As their assignments expand, they will need several individuals to act as senior advisors in the creation and enhancement of dealer trading and self-regulating systems in emerging securities markets. Candidates with overseas experience and Eastern European language skills are highly desirable.

OTC SECURITIES TRADERS TRADING MANAGERS (OTC)

Requires substantial experience as an OTC trader or as a manager of trading activities and knowledge of trading skills and rules, and standards of fair practice.

COMPLIANCE OFFICERS BROKER DEALER MANAGERS SRO MANAGERS

Requires significant related experience and knowledge of U.S. capital rules and standards of professional behavior. Experience with NASD trading rules and standards of fair practice is helpful.

In return for your expertise, you'll receive a professional work environment, attractive compensation and benefits, and the opportunity to see your contributions make an impact in emerging securities markets. For confidential consideration, please send your resume indicating position of interest to: DTA Box 401D, 466 Lexington Ave., 3rd Floor, New York, NY 10017. An Equal Opportunity Employer m/f/d/v.

Warrant Market Maker Major International Bank

Our client, a prestigious international bank is widely regarded as a leader in derivative product innovation.

The expanding London-based warrant function seeks to recruit an additional young market maker who has at least 2 years options market making experience gained within a highly competitive market.

The warrant products traded are based on interest rates, FX and equities. It is imperative that candidates should have gained experience of trading in a variety of markets although an emphasis on equities is preferable as this is the core activity of the group at present. Experience of trading on the floor at a major US options exchange is highly desirable.

In addition to the above technical experience candidates must be graduates and able to demonstrate a high degree of numeracy, dynamism, drive and self motivation.

Long term career prospects within the international structure of the bank are excellent and the package will include a competitive basic salary, bonus and the full range of financial sector benefits.

Interested candidates should write to Paul Mevius or Annabella Humphreys at BBM Associates Ltd sending a detailed Curriculum Vitae, to the address below. All applications will be treated in the strictest confidence.

76, Watling Street,
London EC4M 9BJ



Tel: 071-248 3653
Fax: 071-248 2814

SENIOR PROJECT FINANCE £100,000 plus bonus

This is an exceptional opportunity to join a leading bank's project finance team, operating in both a lending and an advisory capacity. The appointee will be aged mid to late 30's and possess an unrivalled track record of originating and successfully concluding major project financings. Proven expertise should include significant fee-income work and encompass both UK and international transactions.

MANAGER-PROJECT FINANCE £40,000 plus bonus

A major international bank specialising in UK project finance transactions, on a lending and participation basis, seeks to recruit a graduate, aged 27 to 35, with three years' relevant expertise including computer modelling and the ability to negotiate at senior level. The successful applicant will have full responsibility for completing specific projects, whilst assisting the team on other financings.

If you are interested in the above or other positions within the project finance sector, and have relevant expertise, please contact Keith Snow or Peter Haynes. No information will be disclosed without applicants' prior consent.

Jonathan Wren & Co. Limited,
Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP
Tel: 071-623 1266 Fax: 071-626 5258

JONATHAN WREN

APPOINTMENTS WANTED

VIETNAM

German Businessman, 49 yrs with 4 yrs working experience in Vietnam with best connections to government agencies, ministries, business community as well as very good understanding of the Vietnamese mentality is looking for challenge in trade/industry or service business incl. shipping/ freight forwarding.

Please write to Box B2388,
Financial Times, One Southwark Bridge,
London SE1 9EL

DERIVATIVES

10 years experience, European languages. Fully conversant fixed income/equities. Experience broking and trading seeks new challenge London or abroad.

Write to: Box B2324, Financial Times,
One Southwark Bridge, London SE1 9EL

US Equities Sales Global Investment Bank

A leading investment bank with a high level of commitment to the securities business, is seeking to hire an experienced US equities salesperson to join their expanding London based team.

The role will involve selling US equities to an institutional client base within Europe. It is also envisaged that the successful individual will contribute to the distribution of non-US \$ equity products within the region.

Candidates will be 27-30 years old, a graduate and possess a further business or professional qualification e.g. MBA. He/she must also have 3-4 years of US equity sales experience and be able to demonstrate a developed client base amongst the UK and European investment community.

In addition to the above, candidates will have the drive to succeed in a sales environment unsupported by a research product and will be capable of making quality valuations of US equity products.

The bank offers a competitive remuneration package comprising a basic salary, bonus and standard banking benefits.

Interested candidates should write to Paul Mevius or Annabella Humphreys at BBM Associates Ltd sending a detailed Curriculum Vitae, to the address below. All applications will be treated in the strictest confidence.

76, Watling Street,
London EC4M 9BJ



Tel: 071-248 3653
Fax: 071-248 2814

CORPORATE TREASURER - TURKEY

A major international manufacturing group, headquartered in Paris, is seeking a Corporate Treasurer to join one of its business operations in Turkey. The group is a leader in its field with sales of approximately £3bn throughout Europe, USA, Far East and Africa. Major business development in Turkey now gives rise to this interesting opportunity.

The Treasurer, who will be based in Istanbul, will report to the Business Finance Director locally, and functionally to the Group Treasurer. Working in an environment of high inflation the candidate will play a vital role in the profitability of the Turkish business. Career development opportunities with the Group longer term are excellent for internationally mobile candidates.

Candidates, aged probably 30-35, should have expertise in foreign exchange and risk management. Experience of a high inflation environment would be desirable. In addition, they should have a knowledge of strict cash control systems and the maturity of character to implement them and achieve results without close supervision. Whilst fluency in Turkish is not a pre-requisite, foreign language skills are a valued asset in this truly multinational group.

Please write to executive search consultants:

Nicholas Angell Limited,
29 Percy Street, London W1P 9FF

CARL BRO GROUP

The Carl Bro Group intends to expand its activities in Central and Eastern Europe as well as CIS countries, and looks for consultants of European nationality for long-term assignments (minimum 12 months) for ongoing and up-coming projects.

REQUIREMENTS:

- Master's Degree or equivalent in economics, finance or management, and a minimum of 10 years postgraduate experience, which should include international development projects.
- Banking experience in one or more of the following:
 - Financial Management
 - Credit Risk Management
 - Organisational and Operational Issues
 - Implementation of information systems and assistance in computerisation, design and programming.
 - Upgrading of Accounting Practices
- Experience in Eastern Europe and CIS countries, particularly in programmes to convert financial institutions into Western-style universal banks would be an advantage.
- Fluency in English - plus, preferably, working knowledge of Russian.

WE CAN OFFER:

- Challenging assignments in an international environment
- Competitive remuneration package
- Interested candidates are invited to submit their applications, including detailed curriculum vitae, preferably by fax:

Carl Bro International a/s
Consulting Engineers and Planners
Att: Fredrik Peters-Jorgensen
Granskovvej 8
DK-2600 Glostrup
Denmark

Telephone: +45 43 96 80 11 Fax: +45 43 96 85 80

The Carl Bro Group is a major international consulting company with a staff of 2,300. It is a multidisciplinary group of companies undertaking a broad spectrum of assignments in Denmark, Western and Eastern Europe and developing countries.



FT/LES ECHOS

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

Philip Wrigley on 071 873 3351

'True and fair' debate moves to the insurance sector

Chris O'Brien looks at the implications of an EC directive due for implementation next year

Truth and fairness have been a requirement for most company accounts for over 40 years, but it will be a new challenge for life assurance companies in 1995 when the EC Insurance Accounts Directive is at last implemented.

With little time to go, there is still debate among accountants, and also actuaries, on how to achieve "true and fair" in an industry characterised by long-term contracts, uncertainty, and high initial costs which are recouped by subsequent revenue.

In the past, life assurance companies' accounts have used the figures in the financial statements submitted to DTI - the "DTI Returns" - which are geared to ensuring they remain solvent. Here the actuary compares the value of a company's assets with the value of its liabilities from all the policies on its books. He has to allow for adverse deviations in investment returns, rates of mortality, and must test a number of extreme circumstances, such as a 25 per cent drop in the value of shares. This is fine for protecting policyholders, but is likely to lead the accountant to say that the liabilities are overstated if the new objective of the accounts is that they be true and fair.

The problems are greatest for proprietary companies which are reporting profits to their shareholders. The "statutory solvency method", described above, will typically understate profits for a growing company as unreported profits are being built up, to be released later, for example when bonuses are paid at the time a policy matures. And the writing of new policies, with high expenses, typically depresses profits as a result of

the regulations underlying the DTI Returns.

How can we be more realistic? What many life assurance companies are now focusing on is the "embedded value". To calculate this, actuaries first make an estimate of the future stream of statutory solvency profits expected to arise from the policies already written, using assumptions about future mortality, investment returns, policies lapsing, etc. Then these profits, lasting 25 years or more, are discounted to the present. To cope with the uncertainty about the future assumptions such as lapses, the discount rate may be increased to reflect this. The present value of these profits is known as the embedded value.

This is a capital measure which is a good indicator of the company's progress in improving profits. It is important information for management, and providing incentives to increase embedded value is generally good for shareholders.

However, the difficulties come when it is proposed that the increase in the embedded value constitutes profit. Actuaries have been looking at the principles underlying accounts, one of which is that profits should reflect the past and not future performance of the firm.

This ties in with the ED Directive which requires profits to have been "made", UK law that profits be "realised", and also the principles of the Accounting Standards Board.

The difficulty for the accounts is that the embedded value includes profits from future performance, i.e. the insurance and investment management services which the company provides for its policyholders in

future years.

Basically there are two parts to the embedded value. First there are the profits that have been made (in accounting terms) from services already provided to policyholders but not passed to the shareholders because of the way the solvency rules work. This is the "Shareholders' Accrued Interest". Second, we have the discounted value of profits expected to be made from future services on policies already written. True and fair accounting requires the former, but not the latter, to be taken into account.

However, since embedded values are important to shareholders, there is merit if they are shown in company accounts, though only as supplementary information rather than implying that they represent profits which have been made.

How can we determine the Shareholders' Accrued Interest in a way which is true and fair? One suggestion is the "accruals method", put forward as an experimental approach, though it has attracted only limited support.

This method basically calculates the Shareholders' Accrued Interest by subtracting the value of estimated profits relating to future services from the embedded value. However, the technique to achieve this - "planned profit margins" - has been criticised by many accountants and actuaries as too subjective.

Such margins are typically not planned and cannot be verified; neither can they easily be applied to with-profits business. Along with other problems about the treatment of risks and tax rates, it is not easy to

see the result being true and fair. The disparity of views has drawn together some life assurance companies in an attempt to design an accounting method capable of encompassing both embedded values and the accruals method. Another task is to ensure that this can be expressed in the accounting format prescribed by the directives.

These proposals have yet to be presented, but it is hard to see how they can overcome the many concerns already expressed about both accruals and embedded values.

So where is the solution? In fact it is not too difficult: we can revert to calculating assets and liabilities but avoid the artificialities of the statutory solvency method. This approach is called the *Earned Profits method*, which I presented to the Institute of Actuaries last month. It is based on a set of accounting principles specifically adapted to the nature of the life assurance business. In particular:

- Provisions should be assessed prudently but without "hidden reserves".
- Prudence requires that the liability on a policy should not generally be less than the surrender value.
- Where the shareholders have an interest in future bonuses, then monies already held for bonuses should be partly attributed to shareholders.
- Future losses expected on existing policies should be capitalised, but future profits should not.
- Initial expenses such as commission should be matched against corresponding revenue, as where the policyholder forgoes an allocation to units in the first two years, to produce deferred acquisition cost asset.
- The going concern principle to be applied.

This approach is consistent with the *ASB's standards*, and fits conveniently with the EC directive. It means that the increase in the excess of assets over liabilities, the *Earned Profit*, reflects what the company has earned in the year. It equates to what policyholders have paid for the services which the company has provided, less the costs incurred.

The *Earned Profits method* avoids the artificialities of profits reported under the statutory solvency method. For with-profits business there is no longer a markedly high profit in the last year of a policy when the terminal bonus is paid; the effect is accrued over the term. For unit-linked business the artificial loss arising from high initial expenses in the first year is eliminated.

The Association of British Insurance is currently drafting an accounting practice which will be a modification of the statutory solvency method. Based on a calculation of assets and liabilities, it should recognise, for example, that the provisions required by the solvency test for the expenses should the company be closed to new business are inconsistent with the "going concern" principle.

It is to be hoped that the constraints of the DTI's solvency rules are replaced by ordinary accounting principles applied to life assurance as in the *Earned Profits method*. The outcome will be an application of both actuarial and accounting techniques, which is surely the right way forward for life assurance accounts to show a true and fair view.

The author is valuation actuary at Royal Life Insurance.

FINANCIAL TIMES FRIDAY APRIL 8 1994

FINANCIAL CONTROLLER

c.£30,000

WEST END

John Seifert Architects, a well known London based Practice active throughout Europe, seeks an experienced financial controller.

Reporting directly to the Chairman, the successful applicant will be responsible for the financial and corporate management of the Practice. All aspects of financial control including the production of management and statutory accounts to tight deadlines, resources and expenditure control, budgeting and cashflow will be involved. An ability to develop and implement new systems and a strong IT background will be important.

The successful candidate will be between 28-40, a qualified accountant with at least 5 years' PQE with a flexible approach and good interpersonal skills at all levels.

CV and current salary in confidence to Stephanie Kirwan, Director, John Seifert Limited, 2-20 Capper Street, London WC1E 6JA.

FINANCE PROFESSIONALS

c. £23,000 + Bens

Outstanding opportunity for 2 young dynamic professionals to join market leader in the computer industry. Genuine career development potential.

FINANCIAL ANALYST

- Challenging role to develop and provide business information to facilitate profitable growth and successfully manage rapid change.
- Excellent financial modelling and spreadsheet skills are required to allow a focus on value added analysis. Ref 94/0182

FINANCIAL ACCOUNTANT

- Responsible for cash accounting including foreign currency management in addition to assisting with the preparation of monthly accounts.
- Good general accounting & VAT knowledge is required. Ref 94/0183

For both positions candidates will be finalised/recently qualified accountants, aged 23-30 with good all round computer knowledge. A pro active attitude and outstanding Lotus 123 skills are essential.

SCHULER

CONSULTING
0452-543554

Finance Director

Heathrow

£55,000 plus benefits

Our client is one of the most prestigious developers, manufacturers and marketers of global telecommunications equipment, with a reputation for technical excellence. The company specialises in intelligent networks technology with offices worldwide, including one in West London.

In order to ensure that the UK company's financial systems and controls continue to meet its varying business and legal entity requirements and to provide strategic support through effective financial and management information, the company wishes to appoint a new Finance Director.

Candidates must be Chartered Accountants with a minimum of 10 years experience, strong

financial controls knowledge and experienced in project based control accounting. Experience should also include cash management and forecasting in multiple currencies and US accounting for foreign currencies. Strong presentation and communication skills are of the utmost importance.

Please send your curriculum vitae with current salary details and an explanation of how you meet these requirements to Suzanne Karoly, Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH, quoting reference SK332.

ERNST & YOUNG

Coopers & Lybrand

Executive Resourcing

Finance Director

LONDON

c.£80,000 + SUBSTANTIAL BENEFITS AND OPTIONS

Our client, a well established and fully quoted commercial property company, is now in a strong position to expand both dramatically and profitably through organic growth and acquisition. To complement their small but cohesive management team, they are seeking to appoint a Finance Director of the highest calibre.

As a key member of that team, you will be expected to make a significant contribution in driving forward operational performance, and be instrumental in the planning process. Priority will inevitably be to ensure tight financial control of all activities. Fundamental to this will be the need for detailed treasury and cash management as well as having in place systems capable of forecasting and regulating a rapidly evolving organisation.

The position will necessarily involve a high degree of interface

with the City and various financial institutions, and will require excellent front line skills in representing the company to best advantage.

A qualified accountant, you will have strong all round professional skills which will ideally have been well proven in a property dealing and investment company. Experience of negotiating and controlling large-scale borrowing is essential, as is a full working knowledge of property finance. You must also be equally capable of functioning at both a strategic level and in the detail necessary to control operational issues and contain associated costs.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to David Seddon, Coopers & Lybrand Executive Resourcing Limited, 1 Embankment Place, London WC2N 6NN, quoting reference EA891 on both envelope and letter.

Financial Planning Manager

Fully Competitive Domestic Salary

Greece

£ + FE Car

Our client is a world class organisation with a turnover in 1993 of almost £6 billion, and employs over 48,000 people in more than 80 countries worldwide. To drive their ambitious growth plans they are seeking to recruit a key individual for their operation in Athens.

Reporting to the Financial Controller and supervising 3 staff, the role is a very broad one, requiring business acumen as well as accounting skills. The role will involve close liaison with all functional managers to support and monitor the financial performance of each division with the preparation of budgets, forecasts and financial control. You will then analyse the data, formulate the long-term plans, and in

conjunction with the Financial Controller collate the information for presentation both to local management Corporate Head Office.

The successful candidate will be a fully qualified accountant, aged between 28-34 and able to speak and write fluent Greek. You will be able to exhibit a successful track record in a multi-national organisation, and willing to travel both national and internationally. Career prospects are excellent.

Interested applicants should send a full curriculum vitae to David Bloch, at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Management Accountant

West London

c. £30,000 + benefits

The Company

Our client is the UK division of a worldwide US owned, manufacturing company with a global turnover of \$4bn and a UK turnover of £70m.

The Role

Working as part of the Senior Management team, there are two dimensions to this role. The first is the timely production of the factory's management accounts for inclusion in the division's reporting pack.

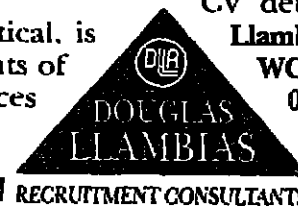
Second, and possibly most critical, is the investigation of key elements of the figures to highlight variances

in order to indicate where costs can be reduced and how the efficiency of the production process can be maximised.

The Candidate

Applicants need to be CIMA qualified with significant experience gained in a manufacturing environment. Strong interpersonal skills and a genuine desire to improve corporate performance will be crucial to the long term success of a candidate in this role.

Interested candidates should send their CV details to David Brownlow, Douglas Lambias Associates, 410 Strand, London WC2R 0NS. Tel: 071 836 9501 or fax 071 379 4820.



RECRUITMENT CONSULTANTS

Accountancy Personnel



Financial & Investment Controller

Croydon

£30,000 plus Benefits

Rank's Hovis McDougall, one of the largest food manufacturing companies in the UK, has a challenging role available within its Group Pensions Department for a Financial and Investment Controller. This progressive department administers a contracted-out scheme with 34,000 members and pensioners and assets over £800 million.

The Role

In this senior management position your primary functions will be to supervise the existing accounting team and to play a major role in developing the accounting and investment functions within the department.

- The key responsibilities include:
- Developing and maintaining effective accounting and investment systems and procedures
- Overseeing the preparation of the annual Report and Accounts or a number of schemes
- Analysing changes in accounting standards and procedures and their implications
- Liaising with external investment managers and property advisers
- Monitoring the investment performance of the Scheme and the investment managers
- Keeping abreast of modern trends in the investment of pension scheme assets

In addition you will act as Secretary to the Trustees

The Appointee

The successful candidate will be able to demonstrate a progressive career within Pensions Finance and be aged between 25 and 45. You should have an innovative approach to financial matters and the ability to deal confidently with senior executives. Preference will be given to those candidates who have made significant progress towards the FMA, ACA or other relevant qualification.

This challenging post offers every opportunity to develop a professional career in a leading company and the salary and benefits package will be competitive for the successful candidate.

This position is being handled by Accountancy Personnel.

Interested applicants should send a CV to Neil Holmes, Accountancy Personnel, 33 George Street, Croydon, Surrey CR0 1LB. Telephone: 081-686 4666.



Hays

FINANCIAL DIRECTOR

PR & Marketing Services

£40,000+
+ PRP + Bonus
+ Car

With an impressive growth history, our Client has become one of the most successful agencies in Europe within its field, providing PR and marketing services to the international pharmaceutical industry. Winner of the 1992 Financial Times/Carter Award for the best venture capital-backed start up, the company is now poised to apply its winning strategy to new market sectors, as well as continuing to expand its core business.

Reporting to the Managing Director, the Finance Director will be responsible for:

- All financial aspects of the main trading subsidiary.
- Further development of the accounting and MIS functions.
- The overall financial strategy of the company, and input to the Board.
- Acquisition evaluation and subsequent integration of purchases.
- Assisting with the general management of the business.

The successful candidate will be a qualified Accountant (ACA, ACCA, AGMA), probably aged 30-35 and will have held a senior position in the Finance Department of a service business, ideally marketing or agency related. Additionally, he/she will possess strong communication skills and have a keen understanding of customer service issues.

To be considered for this exciting opportunity, please write to Gerard Davies, Robert Hall, Princess Beatrix House, Victoria Street, Windsor, Berks SL4 1EH. Telephone: 0753 857777, Fax: 0753 841670.



501 من الاموال

Taxation Professional

US Multinational

c.£40,000 + Benefits

Surrey

Challenging opportunity for ambitious, young taxation professional within high profile department of fast moving, international Group.

THE COMPANY

- Highly profitable subsidiary of substantial, multinational Group. Net income \$100 million.
- Strong balance sheet. Unusual tax structure.
- Capital intensive industry. Strong bias towards tax and project planning.

THE POSITION

- Key member of lean, highly skilled team. Broad reaching general taxation exposure, including international ad hoc projects.
- Full involvement in UK and overseas compliance and planning, taxation accounting and Revenue negotiations.

- Opportunity to develop knowledge of US taxation. Potential to progress to broader finance roles within the Group.

QUALIFICATIONS

- Ambitious, graduate ACA. Big 6 background. ATII qualification an advantage.
- Wide experience in corporation tax, gained in the Profession or from industry.
- First class interpersonal and communication skills. Able to progress further.

Please send full cv, stating salary, Ref N1385 NBS, 54 Jernyn Street, London SW1Y 6LX



NBS SELECTION LTD
a RNB Resources plc
company



London 071 493 6392
Aberdeen • Birmingham • Bristol • Edinburgh
Glasgow • Leeds • Manchester • Slough

Finance Director

Oil Service Industry

c.£60,000 + Excellent Benefits

Aberdeen

Well established company in logistics sector with impressive record of growth seeks first class professional for key role.

THE COMPANY

- Subsidiary of acquisitive plc.
- Established as leader in oilfield logistics, turnover c.£100 million.
- Highly successful in adapting to changing needs of the market. Continuing strategy for growth.

THE POSITION

- Full responsibility for financial management issues, supported by team of c.20.
- Key member of management team, developing business strategy. Important role in client liaison.
- Review MIS in sector which is becoming strongly systems oriented.

- Develop finance team to provide support of the highest order.

QUALIFICATIONS

- Qualified Accountant. Proven track record in tightly controlled, blue chip environment, preferably in logistics, contracting or service sector.
- Age c.40, commercially astute with experience "at the cutting edge". MBA preferred.
- Strong systems focus, ideally mainframe/pc network.
- Imaginative, strong personality, good communicator, comfortable in client liaison role.

Please send full cv, stating salary, Ref RN1384 NBS, 24 Carden Place, Aberdeen AB1 1UQ



NBS SELECTION LTD
a RNB Resources plc
company



Aberdeen 0224 638080 • London 071 493 6392
Birmingham • Bristol • Edinburgh
Glasgow • Leeds • Manchester • Slough

Finance Director (Designate)

Well established, fast growing financial services specialist

London to £60,000 or even more

Our client is undoubtedly a highly regarded leader in its specialist field, with an enviable record in both growth and profitability. Expansion continues apace and it is now appropriate to appoint a Finance Director to provide a young, enthusiastic Board with broad commercial acumen as well as accounting standards of the highest order. The atmosphere is friendly and frenetic with the minimum of formality and the maximum of effectiveness. Ideal candidates will be graduate ACAs in their late thirties/early forties (although we have no real prejudices).

A first class financial and management accounting background is taken as read but much more is required: literacy as well as numeracy, anticipation as well as historical accuracy and, crucially, communication skills.

Whilst we are not insistent on financial services exposure it will undoubtedly assist; what we are insistent on is the personality to motivate and develop a team and a track record to justify an early Board appointment. For exceptional candidates that may be immediate; for most the timing will be entirely in your own hands.

This is an exciting, high profile role and the quoted salary is wholly flexible for exceptional candidates.

Please send full career details, including current salary package, quoting Ref A 1310 to Malcolm Lawson, at Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1X 1PF.



Codd • Johnson • Harris

BARDER & MARSH LIMITED
UNDERWRITING AGENTS AT LLOYD'S

Price Waterhouse

EXECUTIVE SEARCH & SELECTION

Group Controller & Company Secretary

£45,000 City

The Lloyd's Insurance market has not exactly had a good press in recent years, but through adversity, there is always opportunity. Barder & Marsh is determined to be in the vanguard of new initiatives and over the last twelve months, we have been putting in place key elements of a sophisticated reporting and monitoring structure, rigorous enough to impress even the most conservative of financial institutions. Partly as a consequence, we are one of the key players working with potential corporate capital investors.

This brand new role is at the focal point of these emerging relationships. Reporting to the Group Finance Director and working closely with the Group's Executive Committee, your immediate priorities will be the development of a set of sophisticated budgetary procedures at Group, as opposed to Syndicate level and ensuring the appropriate framework for the successful introduction of corporate capital, from whatever source, into our business. Beyond that, you will be responsible for accounting, regulatory, secretarial and organisational structure matters - again, at Group level.

A qualified accountant, no younger than early 30's, you must have proven and practical experience of accounting (including partnerships), budgeting, taxation and company

secretarial. PC/spreadsheet literate, you will also have exposure to the legal, practical and commercial aspects of structuring a business.

Ideally, you will have practical experience in corporate finance; partnership tax; property; and be well networked into the London insurance and financial markets.

An unfussy and positive style; strongly analytical; credible in terms of presence, yet down to earth with no "airs and graces", and able to convey a real sense of vitality, spirit, enthusiasm - and maybe even fun: this is the style that we are looking for. To fit in the team, you need to be someone who enjoys life; has a positive attitude; can aspire to the ambitious goals that we have in mind; and has enough experience and insight to realise that corporate capital initiatives and the new financial vehicles now evolving offer some fascinating prospects for personal progression.

If you can relate to what we are doing and the role on offer, write to our advising consultant, Hamish Davidson, quoting reference H/1444 and tell him why.

Executive Search & Selection, Price Waterhouse, Milton Gate, 1 Moor Lane, London EC2Y 9PB. Tel: 071-939 6312 Fax: 071-638 1358.

Finance and Administration Manager

WEST SUSSEX

Age 35-45

to £40,000+Car+Bonus

Our client is a recent acquisition of a \$600m US corporation. In the US this specialist manufacturer is the market leader in its niche field in the electronics sector and aims to replicate this success in Europe. In order to achieve this the US parent is committed to significant long term investment.

The company is already having a major impact across Europe through a series of newly-established subsidiaries and will soon be relocating its European headquarters and manufacturing operation to a greenfield site in the UK.

This is the senior finance position in the company and reports to the European Chief Executive. As a key member of the management team, this encompasses the development and control of all aspects of finance, MIS, distribution and purchasing, and will include the overview of European

operations, reviewing potential acquisitions and developing computerised management systems.

The culture is one of dynamic, forward-thinking change. As such you should have the ability to manage and develop a team of motivated professionals.

Candidates should be qualified accountants with strong commercial instincts and the proven ability to contribute to the strategic management of a growing company. Experience of a manufacturing environment is important as is exposure to the international commercial arena. Ideally the candidate will also have knowledge of US reporting standards.

Interested applicants should write with a detailed CV, enclosing details of current remuneration, to Mark Gilbert at the address below.

Alderwick Peachell

& PARTNERS LTD

Alderwick Peachell & Partners Limited, Recruitment Consultants, 125 High Holborn, London WC1V 6QA. Tel: 071-404 3155. Fax: 071-404 0140.

**Deloitte Touche
Tohmatsu**

Nous sommes l'un des six grands cabinets mondiaux d'audit et conseils. Le développement régulier de notre clientèle internationale nous amène à créer un poste à Paris.

Manager Audit anglo-saxon

Après une formation à nos méthodes, vous prendrez rapidement en charge la direction d'équipes pour la conduite de missions de contrôle, d'évaluation ou de résolution de problèmes chez de grands clients internationaux.

D'origine britannique ou d'un autre pays de langue anglaise, vous avez au moins 5 à 6 ans d'expérience professionnelle comme auditeur en France ou à l'étranger. Vous parlez correctement le français.

Merci d'adresser votre candidature, sous référence 0104, à Deloitte Touche Tohmatsu, Direction des Ressources Humaines, 185, avenue Charles-De Gaulle, 92200 Neuilly, France.

FINANCE DIRECTOR

A successful computer services company based in the Thames Valley requires a Finance Director. Excellent salary package for the successful candidate for this challenging position. Write to Box B2327, Financial Times, One Southwark Bridge, London SE1 9HL.

APPOINTMENTS WANTED

PART QUALIFIED CHARTERED ACCOUNTANT
Seeks position within Practice or Industry reporting to an ACA Financial/Management accounts, Auditing, P/L, B/S, TB, all accounting duties. Working to strict deadlines. £14K NEG Write to Box B2389, Financial Times, One Southwark Bridge, London SE1 9HL.

Our client is an autonomous subsidiary of a major international group, who are world leaders in their particular manufacturing sector. Responding to the needs of a quality driven industry requires enlightened direction from a commercially astute management. The Company now needs to appoint a professionally strong, qualified Accountant to their North Eastern plant, which employs over 500 people and has a turnover of approaching £20 million.

Financial Controller

NORTH EAST - CIRCA £35,000 + BONUS + BENEFITS

As part of the senior management team, you will hold total site responsibility for all financial and management accounting reports and controls. The further development of information systems to support management decision making is also an important aspect of the role. Most importantly, you will have the technical and systems skills to interpret, where necessary challenge, and make recommendations from meaningful data gathered through your department. Candidates must be experienced, fully qualified Accountants with a proven track record of achievement in a manufacturing environment. This should be backed by demonstrably high business and interpersonal skills in order to play a full part in a rapidly changing manufacturing environment.

Career prospects for the right candidate, either into a wider commercial role or within this prestigious group, are assured.

Interested applicants should send a detailed CV or ring for an application form on 0625 53366 (24 hours) quoting reference 2211/PT.



HUMAN RESOURCE CONSULTANTS
Emerson Court, Alderley Road,
Wilmslow, Cheshire SK9 1NX
Telephone (0625) 532446

4 FOUR SQUARE

Mars

High Calibre, Ambitious Accountants

MARS GROUP - DRINKS DIVISION

c.£35,000 + Benefits

Basingstoke, Hampshire

The Drinks Division of the international Mars organisation has two exceptional opportunities for ambitious, high calibre accountants with around two years post qualification experience. The Division is responsible for manufacturing, marketing and sales of drinks and drink systems across Europe and the Far East, and has achieved a high degree of success through innovation.

Throughout Mars, financial management is seen as a front-line contributor to business performance and accountants thrive within the organisation through generating new ideas and putting them into practice. Many go on to hold senior management roles across all divisions within our worldwide business.

The opportunities arise from business expansion and internal development. Both roles have a strong orientation towards Sales & Marketing but also interface extensively with other business functions offering a wide range of responsibility. They will also play an integral role in supporting the development and execution of sales strategy.

You should be a fully qualified accountant with experience gained within a blue chip commercial organisation. An effective communicator, you will have the drive to enthuse and motivate colleagues across all areas of the business as well as the personal credibility to influence senior decision makers. A second European language would be beneficial.

The salary package includes a comprehensive range of non-contributory benefits including pension, life assurance, medical cover and if appropriate, assistance with relocation.

To apply, please call the consultants advising on this appointment, Suzanne Swycher or Lindsay Dell on 071-387 5400, or ideally mail or fax your CV to them at Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN. (Fax: 071-388 0857).

Recently qualified accountants for compliance roles

City | competitive remuneration + benefits

LIFFE is Europe's leading marketplace for the trading of financial futures and options, and offers a more comprehensive range of products than any other exchange in the world. Trading levels are setting new records as exchange membership and client activity continue to increase. Now, the ever-expanding scale and sophistication of our operations have created the need to strengthen our established compliance function.

As a Compliance Officer reporting to the Head of Compliance, you will be responsible for carrying out a programme of member firms' audits - analysing trading data, assessing risk management methodologies, and providing a framework designed to encourage best practice. You will follow up your audit work with effective reports to members and, where appropriate, more detailed investigations. Dealing with a membership of nearly 200 - ranging from world-leading institutions to individual traders - you will enjoy wide scope to acquire valuable experience in a dynamic financial marketplace.

You should have qualified recently with a major firm, and must have specific experience of City-based finance-sector audits, together with a knowledge of - or strong interest in - the derivatives market.

These are exciting opportunities to contribute to the development of an expanding function in a growth industry offering excellent prospects. Salary will not be a limiting factor for suitable candidates, and will be backed by the usual benefits including non-contributory pension, life assurance and health care schemes. To apply, please send your detailed CV to Helen Jenkins, Personnel Director, LIFFE, Cannon Bridge, London EC4R 3XQ.

LIFFE

The London International Financial Futures and Options Exchange

FINANCIAL CONTROLLER



POD Discs, a £25m turnover subsidiary of Philips Electronics, is the UK's largest manufacturer of compact discs. This profitable business is now looking to invest significantly to accelerate growth in a fast-moving/competitive market where customer satisfaction is key.

As a result of an internal group promotion, this excellent opportunity has arisen for a talented finance professional. Reporting to the Managing Director you will add value to a totally committed management team in the ongoing development of the business.

Responsibilities will include:-

- Control of all aspects of financial reporting.
- Development of management information to enable efficient planning mechanisms and maximise business performance.
- Total involvement in commercial and strategic decision-making process.

To succeed in this role, you will be a commercially astute qualified Accountant with an impressive track record in a manufacturing environment. Personal qualities will include a strong intellect and the ability to deliver results.

Interested individuals should write, enclosing CV, to Andrew Mackie at Robert Hall, Brook House, Spring Gardens, Manchester M2 2BQ. Telephone: 061-236 0101. Fax: 061-236 1024.

As retained consultants, any CVs submitted directly to our client will be forwarded to Robert Hall.

£30-35,000

+ Car
+ Benefits

Blackburn



FINANCIAL DIRECTOR



Including established names such as Caribbean Connection, Flight Connection, ITC Sports, and ITC Yachts and Villas, International Travel Connections is widely recognised as the UK's premier specialist Caribbean holiday operator.

With a turnover of £30 million this profitable, ambitious group now seeks a Commercial Finance Director to steer the organisation through a growth period, leading to a possible flotation.

Reporting to the Chairman, you will share in the running of the company as part of a young and dynamic management team. Responsibilities will include:-

- Full control of all aspects of financial management and reporting, including international treasury and taxation matters.
- Strategic planning and business development.
- Commercial input to all areas of the business.

Preferably aged under 35, you will be a technically strong, dynamic, qualified Accountant with considerable systems experience. Most importantly, you will be able to demonstrate a successful track record within a highly commercial environment.

Interested individuals should write, enclosing a CV to Mark Williams at Robert Hall, Brook House, Spring Gardens, Manchester M2 2BQ. Telephone: 061-236 0101. Fax: 061-236 1024.

As retained consultants, any CVs submitted directly to our client will be forwarded to Robert Hall.

Excellent
Salary
+ Car
+ Benefits

Chester



FINANCIAL CONTROLLER

LONDON

£35-40,000

+ BENEFITS + PROFIT SHARE

EDAW Group PLC, and its subsidiary C R Planning Ltd are leading environmental planners, landscape architects and economic development consultants with forty staff in offices in London, Scotland, France and Germany. The company has grown rapidly in the last twelve months and we now wish to appoint a Financial Controller to lead the introduction of new accounting systems for the European companies, compatible with our US parent.

Reporting to the Managing Director and the US CFO you will assume responsibility for all financial, project and management reporting. Candidates will be qualified accountants with at least five years experience in small companies and a professional service environment. Hands-on experience of introducing new systems, installing hardware, software, LANs and WAN will be essential as well as familiarity with establishing job costing and project management within a consultancy.

High energy and good interpersonal skills will be required to work with professional colleagues to improve performance and make a significant contribution to the development of the Group.

Please send comprehensive CV to:

Bob Pell, Managing Director,
EDAW Group PLC, 80-82 Grays Inn Road,
Holborn, London WC1X 8NH.

EDAW

Director of Sales Finance

Major Defence Contractor

Excellent Package

North of England

Opportunity to join major exporter developing innovative financing packages for large international contracts.

THE COMPANY

- Profitable division of large UK plc. High profile, high technology products.
- Impressive international reputation with many collaborative programmes.
- Success based on quality, technology and exceptional design capability.

THE POSITION

- Design and secure financing packages to support export sales activity. Head divisional treasury function. Extensive travel.
- Key member of tight negotiating team and divisional finance function. Close liaison with banks, governments, clients, partners and central treasury function.

- Manage and control exposure of company in export contracts.
- Record of successful export financing of capital goods gained in banking or corporate position.
- Graduate with high intellect. Powerful analytical, presentation and negotiating skills.
- Drive and tenacity, influence and diplomacy. Team player.

Please send full cv, stating salary, Ref MN0577
NBS, Courthill House, Water Lane, Wilmslow,
Cheshire, SK9 5AP



Manchester 0625 539953 • London 071 493 6392
Aberdeen • Birmingham • Bristol
Edinburgh • Glasgow • Leeds • Slough

FINANCE DIRECTOR (DESIGNATE)

AGED MID 30's
SALARY £45,000 - £50,000
+ BENEFITS

Unique opportunity to join an exciting London based leisure group. Practical hands on approach coupled with solid experience in management skills and hardwork ethic.

Send full C.V. to Box B2325,
Financial Times,
One Southwark Bridge,
London SE1 9HL

The Rank Organisation Plc

Treasury and Taxation Accountant

£30,000

London

The Rank Organisation Plc is one of the world's leading leisure and entertainment companies. Rank is engaged in the world's film and television industries, and leisure and entertainment in the UK, Europe and North America.

Rank operates an integrated Treasury and Taxation Department which it seeks to strengthen by the recruitment of a highly motivated individual to take responsibility for a number of key areas covering both tax and treasury issues. These will include responsibilities relating to foreign exchange management, preparation of management reports, producing forecasts for both tax and treasury, as well as taking responsibility for dealing with the day to day tax affairs for a number of head office companies. Opportunities will also be available to participate in a number of projects within the department.

Candidates should be in their mid-twenties ACA qualified (preferably audit trained) with at least one year's tax experience. An awareness of money and foreign exchange markets and practices would be desirable. A methodical approach, previous exposure to modelling techniques and excellent PC skills are also a necessity. Support for the examinations of relevant professional bodies will be provided.

Applications are invited from individuals who are well organised, reliable, work well under pressure and enjoy working in a close knit team environment.

Please write with full career and salary details to
Neal Young, Personnel Controller,
The Rank Organisation Plc,
York House, 43-45 Seymour Street,
London W1B 6BB.



METALS DISTRIBUTION

FINANCIAL CONTROLLER

South Yorkshire

to £40,000 + bonus + car + benefits

Our client is the UK subsidiary of an independent market leading US metals distributor.

Ambitious plans for short and longer term growth of their UK operations and European markets now require the appointment of a first class UK Financial Controller with pragmatic financial planning and control skills. Early success should lead to a board position.

You will report to the UK Managing Director and functionally to the Group Controller in the USA, and will manage a small support team, with a clear focus on providing totally reliable financial and management accounting information and

analysis, forecasting, costing and inventory accounting experience is vital within £10 - 50 million distribution or manufacturing organisations; MIS exposure is mandatory. You must demonstrate a proactive hands-on approach in a close-knit management team, with the ability to influence the control and direction of the overall business.

You will be a commercially-orientated graduate ACA with ten years financial experience, including five years in a full Controller role.

Please post or fax your CV as soon as possible, quoting latest salary, to Alan Brown at the address below.

MKA MANAGEMENT CONSULTING LTD,
Tectonic Place, Holyport Road,
Holyport, Maidenhead, Berks SL6 2YE
Telephone (0623) 756015
Fax (0623) 759126



BELGIUM • FRANCE • GERMANY • ITALY • SPAIN • SWEDEN • SWITZERLAND • THE NETHERLANDS

Financial Management Consultant

THE FIRM

- Rapidly expanding top 20 West End based firm of Chartered Accountants.

THE ROLE

- Provide management accounting and financial directorship support, accounting software selection advice, general business and financial advice, management and systems consultancy, and financial modelling services to an existing client base.
- Provide business development skills to a rapidly growing professional business area

THE QUALIFICATIONS

- Qualified accountant with extensive spreadsheet knowledge (primarily Lotus 1-2-3) and accounting software knowledge (primarily Orchard TOMS Finax).
- Strong management accounting expertise along with good financial modelling, presentation, and interpersonal skills.
- Self-motivated, confident and creative problem solver with initiative, commercial awareness, and the ability to work autonomously.

THE PACKAGE

- Competitive salary and excellent scope for career development in a first class working environment.

CVs marked for the attention of Keith Jackman should be sent to:

Smith & Williamson
No. 1 Riding House Street, London W1A 3AS
Tel: 071 637 5377 Fax: 071 436 5438

MANAGEMENT ACCOUNTANT

Newly Qualified

£22,000 + Bonus

My client, a growing and profitable publishing company is seeking to appoint a newly qualified management accountant. Responsibilities will include the preparation of management accounts, variance analysis and involvement in the budgeting process. Candidates must have good spreadsheet skills (preferably Lotus 1-2-3) and proven commercial awareness.

Please apply in writing, enclosing a CV to:

Vicky Brown,
BBR Recruitment Consultants
18/20 Hill Rise, Richmond, Surrey TW9 6UA

VICE PRESIDENT, FINANCE

Home Counties £100K+bonus+options+car

- Aggressive, acquisitive \$3 billion turnover manufacturing company with over 200 operating companies throughout the world.
- One third of the company, a \$1 billion group in its own right, headquartered in the UK, is seeking to appoint a Vice President, Finance.
- Reporting to the President of this \$1 billion group, the role is heavily focused on commercial and strategic input to profit improvement, growth and acquisitions. Strong financial discipline and attention to detail are pre-requisites.
- You will be determined, resilient, decisive and persuasive with an ability to work within a very lean style of operating.

Please submit your cv in application quoting ref: 1282/FT.



to Wheale Thomas
Hodgins, 13 Berkeley
Square, Clifton,
Bristol BS8 1HG.

WHEALE THOMAS HODGINS PLC

FT/LES ECHOS

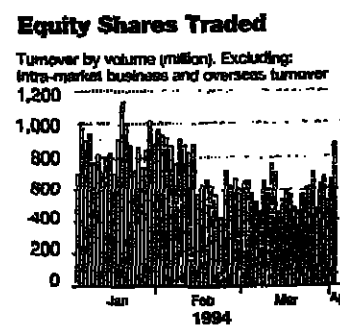
The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

Philip Wrigley on
071 873 3351

Equity Shares Traded

ahead of Mr Greenspan

ahead of Mr Greenspan in *San Francisco*. The final dip in the was greater than appeared in the Index took in the last 100 shares from the list of 100 stocks as well as several of the names, including ICI and Shell. The oil sector benefited from a rally in crude oil prices, with very positive annual returns for shareholders in British Petroleum. But utility stocks fell, as the market continued to expect strong dividend growth from the manufacturing sector. Investors who found the market on the shelf yesterday had doubts on base rate cuts, as the easier trends in some of the stocks reflected disapproval with the progress of the spending.



FT Ordinary Index	2474.9	
FT-SE-A Non Fins p/e	20.80	(20)
FT-SE100 Fut Jun	3137.0	
10 yr Gilt yield	7.61	(7)
Long gilt/equity vld ratio	2.16	(2)

Worst performing sectors

- 1 Electricity
- 2 Gas Distribution
- 3 Water
- 4 Utilities
- 5 Other Financial

tro-Electric said it had dropped its bid on 1992-1993. The problems were the company and its output resulting in a rainfall in Scotland expected. Scowen combined with a note from UBS on the section.

joined with a note from UBS on the section has outperformed All-Share on assets yet concern of a distribution in July. Euro slipped 6 to 14. British Power fell 14 to 15. To lead the sector, Gen hit a low of 12 before closing 12

James Wilkes closed 17 ab
at 177p, following an announ
ment of an agreed bid from
per cent stake holder congl
erate Suter.

British Steel put on 4 1/4
148p, with James Ca
reported to have been
buyers. Turnover closed
9.2m.

News that British Aerosp

was to join forces with Dassault Germany and French group Aerospatiale in a research programme to investigate the ability of a successor to Concorde left the market unimpressed. The share closed 3 lighter at 477p, in the trading.

Mr Chris Avery at Par

ITS (2) OTHER FIXED INTEREST (2)

Vol.	Closing	Day's
000s	price	change
2,800	574	↓4
1,900	487	↓5
872	62	
1,500	561	

Other big moves

988	200	100	0
989	200	100	0
990	200	100	0
991	200	100	0
992	200	100	0
993	200	100	0
994	200	100	0
995	200	100	0
996	200	100	0
997	200	100	0
998	200	100	0
999	200	100	0
1000	200	100	0
1001	200	100	0
1002	200	100	0
1003	200	100	0
1004	200	100	0
1005	200	100	0
1006	200	100	0
1007	200	100	0
1008	200	100	0
1009	200	100	0
1010	200	100	0
1011	200	100	0
1012	200	100	0
1013	200	100	0
1014	200	100	0
1015	200	100	0
1016	200	100	0
1017	200	100	0
1018	200	100	0
1019	200	100	0
1020	200	100	0
1021	200	100	0
1022	200	100	0
1023	200	100	0
1024	200	100	0
1025	200	100	0
1026	200	100	0
1027	200	100	0
1028	200	100	0
1029	200	100	0
1030	200	100	0
1031	200	100	0
1032	200	100	0
1033	200	100	0
1034	200	100	0
1035	200	100	0
1036	200	100	0
1037	200	100	0
1038	200	100	0
1039	200	100	0
1040	200	100	0
1041	200	100	0
1042	200	100	0
1043	200	100	0
1044	200	100	0
1045	200	100	0
1046	200	100	0
1047	200	100	0
1048	200	100	0
1049	200	100	0
1050	200	100	0
1051	200	100	0
1052	200	100	0
1053	200	100	0
1054	200	100	0
1055	200	100	0
1056	200	100	0
1057	200	100	0
1058	200	100	0
1059	200	100	0
1060	200	100	0
1061	200	100	0
1062	200	100	0
1063	200	100	0
1064	200	100	0
1065	200	100	0
1066	200	100	0
1067	200	100	0
1068	200	100	0
1069	200	100	0
1070	200	100	0
1071	200	100	0
1072	200	100	0
1073	200	100	0
1074	200	100	0
1075	200	100	0
1076	200	100	0
1077	200	100	0
1078	200	100	0
1079	200	100	0
1080	200	100	0
1081	200	100	0
1082	200	100	0
1083	200	100	0
1084	200	100	0
1085	200	100	0
1086	200	100	0
1087	200	100	0
1088	200	100	0
1089	200	100	0
1090	200	100	0
1091	200	100	0
1092	200	100	0
1093	200	100	0
1094	200	100	0
1095	200	100	0
1096	200	100	0
1097	200	100	0
1098	200	100	0
1099	200	100	0
1100	200	100	0
1101	200	100	0</

MARKET REPORTERS:
Joel Kibazo,
Peter John,

■ Other statistics, Page 20

FRIDAY

	Rises	Falls	St.
.....	1	60	
.....	8	8	
.....	70	51	
.....	167	141	
.....	33	50	1
.....	89	122	3
.....	5	35	
.....	106	86	

3)	200	5%	13%	18	13	18	25	18
0	650	53%	72%	88	7%	20%	32%	0

5,800	547	-3	400	14%	28%
5,800	570	-7	450	13%	13%
5,800	580	-6	350	21	33%
5,800	190	-6	380	5	15%
5,800	576	+21	350	5	15%
5,800	479	-1	300	51	44%
5,800	769	-1	550	3	18%
5,800	500	-42			
5,800	289	-21			
5,800	196		BP	380	15% 28%
5,800	288	-1	(370)	350	3 14%
5,800	177	-3	British Steel	140	8% 15%
5,800	273	-3	(148)	160	1% 6%
5,800	912	+10	Rans	500	36 68%
5,800	394	+4		550	5 23%
5,800	683	+1			
5,800	263	+4			
5,800	613	+1			

	Close price	Net div.	Div. cov.	Grs yld.
Just High Inc	89	-	-	-
Unifed Distn	135	WN3.6	2.4	3.3
Unmanned Inv	88	-	-	-
Star Homes	162	-1	15.0	2.2
Marine	138	-	13.75	1.3

[illegible]

Low	Stock	Closing price
33pm	Acad	33pm
34pm	Acad Lynne Uts	41pm
34pm	CALA	3pm
34pm	Cost Lines	3pm
10pm	DCS	23pm
10pm	Mountain	4pm
10pm	Ranley	7pm
12pm	Holles	20pm
12pm	Oliver Prop	4pm
12pm	Prentiss	4pm
12pm	Prostate Int	3pm
13pm	ProstateInt	3pm
3pm	Richardson West	3pm
3pm	Sister Eng	71pm
6pm	Stakus	84pm
24pm	Union	4pm
2pm	Union & Stith	4pm

147)	1950	37%	118	161	36%	92	123
on			May	Aug	May	Aug	Nov

3,800	213 $\frac{1}{2}$	-	(F58)	700	8	22
949	578	-10	Grinpas	481	234	37
515	1080	+12	(F79)	500	7	19
3,800	259	-5	SEC	300	134	19
2,600	100	+1 $\frac{1}{2}$				
115	389	+2	(F305)	330	3	
1,700	1020	-3				
204	348	-1				
527	631	-3				

Apr 5	Mar 31	Mar 30	Yr ago	75th	75th
2462.6	2439.2	2445.5	2180.8	2713.6	2462.6
3.79	3.82	3.80	4.02	3.82	3.79
5.17	5.21	5.19	6.35	5.21	5.17
21.00	20.85	20.94	19.57	33.43	21.00
21.89	21.73	21.82	18.25	30.80	21.89

FT GOLD M	
1,200	647
309	597
2,100	557
857	633
666	650
1,000	617
1,000	383
1,500	226
911	187
358	384
782	627
357	508
2,200	733

2.00	13.00	14.00	15.00	16.00	High	L
273.4	2478.1	2480.8	2476.0	2474.1	2482.8	248
Apr 8	Apr 5	Mar 31	Mar 30	Mar 30	Yr	
49,188	45,780	40,901	48,348			
2035.4	1283.1	1365.2	1759.2			
53,707	54,949	49,505	65,855			
884.2	672.1	533.8	674.1			

versus turnover.

LONDON SHARE SERVICE

BANKS

Bank	Share	Price	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	59
------	-------	-------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	----

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

AUTHORISED UNIT TRUSTS

[illegible]

② FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

[illegible]

صبرنا من الازل

صبرنا من الامل

[illegible]

MARKETS REPORT

Talks push lira higher

The Italian lira rose sharply yesterday in response to increasing evidence of co-operation between the partners of the Franco-German Alliance, victorious in last week's election, writes Philip Garside.

The Italian currency was bolstered by the meeting of Mr Umberto Bossi, head of the Northern League, and Mr Gianfranco Fini, the third main partner in the alliance.

Contact was also re-established between the league and Mr Silvio Berlusconi, leader of the alliance. Earlier this week markets had been unsettled by comments from Mr Bossi saying that Mr Berlusconi was unfit to head the next government. This led to a breakdown in talks between the two parties.

Helped by the improved political sentiment, the lira broke through L960 against the D-Mark. Traders said the breach of this important technical level triggered covering of short lira positions. This accelerated the lira's advance with the currency finishing in London at L954 from L953 at Wednesday's close.

Elsewhere the dollar ended the day strongly, driven up by rumours of a possible tightening of monetary policy, and technically-driven buying.

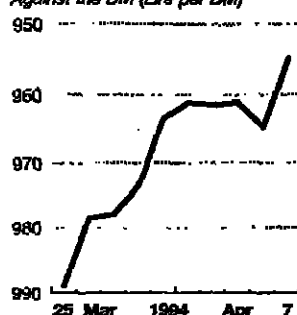
After slipping during the morning to a low of DM1.7055 against the D-Mark, the US currency rallied in the afternoon to finish in London at DM1.7181 from DM1.7151 on Thursday.

Sterling, meanwhile, showed little response to encouraging output data showing industrial production rose by 0.8 per cent in February. The pound finished in London at DM2.5204 from DM2.5173. It was virtually unchanged against the dollar, at \$1.467 from \$1.4678 on Wednesday.

The gyrations of the lira were the focus of attention with traders describing it as a "wild day". The D-Mark started the day a bit firmer, helped by reports of a smaller than anticipated rise in unemployment in March - 20.000 compared to a 25,000 forecast - and French industrial production falling by 0.2 per cent in January, against expectations of a 0.2 per cent

Lira

Against the DM (Lira per DM)



Source: FT Graphs

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29	Mar 28	Mar 27	Mar 26	Mar 25
954	954	954	954	954	954	954	954	954	954	954	954	954	954

When reports of the Bossi/Finis meeting emerged, however, the lira started to climb, putting pressure on the D-Mark.

Elsewhere in Europe, the D-Mark's performance was mixed. Against the French franc it was stronger, closing at FF4.426 from FF4.420. The peseta, however, continued its recent rebound to close at Ptas80.75 against the D-Mark from Ptas80.80.

The Portuguese escudo finished slightly weaker at Esc20.5 from Esc20.3. Earlier it had risen to a seven-week high at Esc20.56 per D-Mark.

The Bank of Portugal maintained its recent policy of high short-term rates, injecting one-half of 1 per cent, keeping the emergency overnight lending rate at 13 per cent, and also providing five-day funds at 13 per cent.

Overnight rates jumped up to 80 per cent from a close of 30.40 per cent on Thursday. Dealers said investors were buying overnight funds to take speculative positions against the escudo.

German call money rates eased below 6 per cent after the Bundesbank allocated DM7bn of securities repurchase funds in a seven-day tender set at 5.73 per cent, the prevailing repo rate. The added liquidity helped call money fall to 5.75/5.90 per cent from 5.85/6.05 per

cent on Wednesday.

Since January, the Bundesbank has had only limited options for adding extra liquidity to the market due to the effective abolition of section 17 funds.

Previously, public authority funds held at the Bundesbank under section 17 of the Bundesbank Act had been transferred to the money market to relieve short-term liquidity shortages. It was the first time since these changes that the Bundesbank had set a short-term tender.

Mr Steve Hannah, head of research at IBI International, said the repo was a "money market management operation, rather than any important policy signal." He said a lowering of the discount rate this month was unlikely given the trade-weighted weakness of the D-Mark following the recent upsurge in the dollar.

There was little activity in the futures market with the June three-month euro-mark contract finishing one basis point weaker at \$4.83.

In France, meanwhile, the central bank left its intervention rate unchanged at 5.90 per cent as a securities repurchase tender held to inject funds into the money market today.

In the UK discount market the Bank of England provided late assistance of £45m after earlier putting £50m liquidity into the market. The shortage was forecast at £50m.

The recent rally in interest rate futures petered out with the June short sterling contract finishing the day unchanged at \$4.50.

The rally in the dollar ahead of the speech by Mr Alan Greenspan, chairman of the Fed, proved misplaced when he confirmed his comments to consumer confidence.

The June euro-dollar contract was unchanged yesterday at 95.54, implying short term interest rates of 4.46 per cent in June compared to 3.87 per cent - 4 per cent now.

OTHER CURRENCIES

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29	Mar 28	Mar 27	Mar 26	Mar 25
152.42	152.42	152.42	152.42	152.42	152.42	152.42	152.42	152.42	152.42	152.42	152.42	152.42	152.42

Yen per 1,000 DM: Danish kroner, French franc, Norwegian kroner and Swedish kronor per 100; Belgian franc, Escudo, Lira and Peseta per 100.

D-MARK FUTURES (DM) DM 125,000 per DM

Open	High	Low	Settle	Open	High	Low	Settle
Jun	0.5813	0.5827	-0.0016	0.5832	0.5805	0.4059	90.286

SWISS FRANC FUTURES (SFR) SFR 125,000 per SFR

Open	High	Low	Settle	Open	High	Low	Settle
Jun	0.6899	0.6817	-0.0017	0.6823	0.6895	24.798	33.787

JAPANESE YEN FUTURES (Yen) Yen 125 per Yen 100

Open	High	Low	Settle	Open	High	Low	Settle
Jun	0.9801	0.9827	-0.0026	0.9840	0.9878	26.883	61.954

STERLING FUTURES (GBP) GBP 500 per GBP

Open	High	Low	Settle	Open	High	Low	Settle
Jun	1.4648	1.4664	-0.0016	1.4680	1.4638	14.286	46.400

THREE MONTH EURO-DOLLAR (USD) USD 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	94.55	94.53	-0.01	94.56	94.52	30.032	230.556

THREE MONTH EURO-DOLLAR (USD) USD 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

THREE MONTH EURO-SWISS (SFR) SFR 1m points of 100%

Open	High	Low	Settle	Open	High	Low	Settle
Jun	91.97	91.97	0.10	92.02	91.87	42.97	562.74

POUND SPOT FORWARD AGAINST THE POUND

Apr 7		Closing mid-point	Change on day	Bid/Offer spread	Day's high/low	One month Rate %PA	Three months Rate %PA	One year Rate %PA	Bank of Eng. Index			
Europe		17.8920	-0.0186	823 - 017	17.7582 17.8663	17.8882	0.3	17.8826	0.2	113.3		
Austria	(Sch)	17.8920	-0.0186	823 - 017	17.7582 17.8663	17.8882	0.3	17.8826	0.2	113.3		
Belgium	(Bfr)	51.9405	-0.1063	141 - 789	52.0033 51.7699	51.8915	-0.8	52.0265	-0.6	127.16		
Denmark	(DKr)	3.9800	-0.0595	359 - 656	3.9943 3.9830	3.9871	-1.2	3.9843	-1.0	9.894		
France	(Ffr)	17.8877	-0.0378	678 - 078	17.8592 18.010	-	-	-	-	82.1		
Finland	(Fmk)	8.5237	-0.0223	267 - 54	8.5389 8.5598	8.5379	-0.7	8.5457	-0.6	8.6869		
Germany	(DM)	2.5204	-0.0031	192 - 216	2.5307 2.5107	-0.8	2.5227	-0.4	2.5122	0.3	106.0	
Greece	(Dr)	50.071	-0.965	558 - 544	50.3454 388.818	-	-	-	-	102.0		
Ireland	(Ir)	1.0406	-0.0006	393 - 419	1.0740 1.0378	1.0414	-1.0	1.0429	-0.8	1.0432	-0.7	128.1
Italy	(L)	2408.78	-25.12	183 - 667	2403.65 2408.65	2403.05	-3.1	2422.32	-3.2	2408.65	-2.6	117.0
Japan	(Y)	11.0000	-0.0000	923 - 007	10.9209 11.0719	11.0185	-0.8	11.0206	-0.8	11.0715	-0.2	114.1
Netherlands	(F)	2.8289	-0.0042	274 - 304	2.8306 2.7819	2.8294	-0.2	2.8292	0.0	2.8268	0.1	117.0
Norway	(Nkr)	10.0230	-0.0161	178 - 262	10.3684 10.0765	10.0174	0.6	10.0299	-0.3	10.0121	0.0	94.0
Portugal	(Esc)	256.699	-0.677	318 - 079	256.975 256.939	256.674	-4.6	256.619	-0.5	256.619	-2.4	86.4
Spain	(Pes)	303.408	-0.005	346 - 630	303.408 303.408	303.408	-0.9	304.975	-0.9	306.439	-2.4	86.4
Sweden	(Skr)	1.1977	-0.0000	923 - 007	1.1916 1.1977	1.1926	-0.2	1.1925	-0.1	1.1904	-1.5	117.0
Switzerland	(Sfr)	2.1267	-0.0012	272 - 301	2.1315 2.1222	2.1288	-0.2	2.1161	-1.2	2.0946	-1.8	77.0
UK	(£)	-	-	-	-	-	-	-	-	70.0	-	
USA		1.3026	-0.0011	022 - 036	1.3057 1.2992	1.304	-1.0	1.3096	-0.6	1.3059	-0.2	117.0
SORT		0.950299	-	-	-	-	-	-	-	-	-	
Amelicate		-	-	-	-	-	-	-	-	-	-	
Argentina	(Psoel)	1.4656	-0.0007	696 - 675	1.4702 1.4638	-	-	-	-	-	-	
Brazil	(C)	1443.91	-226.54	541 - 641	1430.00 1418.00	-	-	-	-	-	-	
Canada	(ICR)	1.5533	-0.0059	287 - 348	1.5494 1.5537	2.0341	-0.2	2.0361	-0.6	2.05 - 0.8	66.0	
France	(Ffr)	4.9594	-0.0004	920 - 007	4.9620 4.9547	-	-	-	-	-	-	
USA	(£)	1.4670	-0.0006	685 - 675	1.4720 1.4655	1.4652	1.5	1.4822	1.3	1.4555	0.8	117.0
Pacific/Middle East/Africa		-	-	-	-	-	-	-	-	-	-	
Australia	(A\$)	2.0258	-0.0026	582 - 011	2.0636 2.0562	2.0562	0.8	2.0568	0.7	2.0539	0.3	187.0
India	(INR)	11.5553	-0.0002	302 - 401	11.5737 11.5339	11.5225	1.4	11.5171	0.7	11.2698	0.8	187.0
Hong Kong	(HK\$)	46.0180	-0.0253	004 - 355	46.1120 46.004	-	-	-	-	-	-	
Japan	(¥)	153.778	-0.288	668 - 667	154.000 152.870	153.98	3.0	152.618	3.0	146.013	3.1	187.0
Malaysia	(M\$)	3.8415	-0.0000	420 - 420	3.8402 3.8415	-	-	-	-	-	-	
New Zealand	(NZ\$)	0.5121	-0.01	819 - 364	0.5002 0.5614	0.5638	-1.3	0.5591	-1.1	0.5997	-0.6	187.0
Philippines	(P\$)	40.1460	-0.0028	821 - 498	41.5109 40.0451	-	-	-	-	-	-	
South Arabia	(SR)	5.5019	-0.0209	987 - 040	5.5201 5.4967	-	-	-	-	-	-	
Singapore	(S\$)	2.5022	-0.0003	017 - 041	2.5137 2.5071	-	-	-	-	-	-	
South Africa	(R)	5.2147	-0.0268	070 - 070	5.2272 5.1919	-	-	-	-	-	-	
S Africa (Fin)	(R)	7.2543	-0.0111	445 - 641	7.2790 7.2445	-	-	-	-	-	-	
South Korea	(Won)	1189.08	-0.15	801 - 014	1192.05 1187.69	-	-	-	-	-	-	
Taiwan	(T\$)	17.0775	-0.0000	585 - 685	17.0769 17.0769	-	-	-	-	-	-	
Thailand	(Bt)	37.1442	-0.0415	717 - 718	37.2690 37.1171	-	-	-	-	-	-	
*SDR rate for Apr 6. Bid/Offer spreads in the Pound Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current dollar rates. Banking rates tabulated by the Bank of England. Base average 100 = 100.000, Apr and Mar rates in both the Apr and Mar tables are for the month ending 31/3/80. Some values are rounded by 0.1.												

**BE OUR
GUEST.**

**JOLLY HOTEL
DU GRAND SABLON
BRUSSELS**

When you stay with us in
BRUSSELS
stay in touch - with
your complimentary copy
of the

NYSE COMPOSITE PRICES

[illegible]

AMEX COMPOSITE PRICES

[illegible]**NASDAQ NATIONAL MARKET**

F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H										L										C										S										D										E										F										G										H										I										J										K										L										M										N										O										P										Q										R										S										T										U										V										W										X										Y										Z									
F										P										H																																																																																																																																																																																																																																																																													

**GET YOUR FT HAND DELIVERED IN COPENHAGEN,
AARHUS, AALBORG, ESBJERG AND ODENSE.**

If you work in the business centres of Copenhagen, Aarhus, Aalborg, Esbjerg and Odense we'll deliver your daily copy of the ET to your office at no extra cost. Call Erna Pio for details on Copenhagen 3313 4441.

FINANCIAL TIMES
...with something for everyone

Perrier battle ends with

AMERICA

Profit-taking leaves Dow in retreat

Wall Street

US blue chips retreated yesterday morning in spite of a steady bond market and evidence of a rebound in consumer confidence, writes Frank McCarty in New York.

By 1 pm, the Dow Jones Industrial Average was 9.79 lower at 3,669.94, while the more broadly based Standard & Poor's 500 edged 0.06 higher to 448.11. In the second markets, the American SE composite was off 0.11 at 440.87. The Nasdaq composite added 1.91 to 752.71 amid continued bargain-hunting in the wake of a big sell-off early in the week.

Stocks opened on a weak note, as profit-takers saw opportunities after Tuesday's 82-point jump in the Dow industrials and a smaller rise on Wednesday.

For the most part, there was little to influence sentiment. The bond market was holding steady in spite of speculation

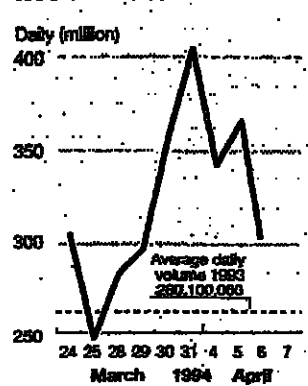
over monetary policy triggered by the Federal Reserve chairman, Mr Alan Greenspan, who was speaking to businessmen in San Francisco. He said he thought the country's economic pessimism was unjustified and predicted its jitters would soon be quelled.

The morning was also punctuated by conflicting signs of the economy, neither of which were viewed as particularly significant. The Labor Department reported that initial claims for state unemployment benefit had risen slightly last week, suggesting a slowing of the economy.

Conversely, the leading US store groups provided a positive indication that consumers returned in droves to the shopping malls last month after February's deep freeze. The figures suggested that the economy as a whole may not have lost much steam in the first quarter.

Strong sales data helped lift several of the big retailers. The Gap was near the top of the

NYSE volume



NYSE's most active list after posting a 18 per cent increase in business for stores opened at least a year. The stock jumped \$2 to \$43 on the news. Dillard Department Stores was in favour after showing a 16 per cent sales rise. Its share price climbed \$1 to \$57.4. But Sears, which improved 14.8 per cent, was not rewarded by the market. The issue slipped \$4 to \$47.

Elsewhere, Wal-Mart added \$4 to \$28 and JC Penney inched \$4 ahead.

In the previous session, Caterpillar was responsible for almost all of Dow's modest gain. Yesterday, it was leading the downturn. The stock sank \$2 to \$117.

On the Nasdaq, Sun Microsystems gained \$2 to \$25.4. Merrill Lynch upgraded the stock after the computer workstation supplier posted third-quarter earnings of 60 cents a share, against 47 cents a year earlier.

Canada

Toronto recovered slight early losses by midday in sluggish trade as a measure of confidence returned. The TSE 300 composite index, down more than 18 points at the opening, was 4.82 higher at 4,317.88 by noon in volume of 51.3m shares valued at \$287.12m. Advances led declines 324 to 243 with 297 unchanged.

Eight of Toronto's sub-se-

EUROPE

Bourses gain ground on relative strength theory

Arguments that bourses have a life independent of Wall Street grew in strength yesterday, writes Our Markets Staff.

ZURICH was higher for the third straight day, as financials continued to enjoy their newfound favour, and the SMI index added 30.7 to 2,860.9.

Mr Hans Kaufmann at Bank Julius Baer in Zurich, highlighted comments earlier this week by Mr Markus Lusser, the Swiss National Bank president, that long-term Swiss rates should go back down to January's 4 per cent levels, and that the weak D-Mark, damaging to some Swiss exporters, was a temporary phenomenon.

Mr Kaufmann added that, while foreign demand was still limited, he believed that much of the recent switching of portfolios out of the Swiss market was now complete and that overseas investors were coming to the conclusion that the outlook was better than they had earlier thought.

Among the financials, UBS rose Sfr4.3, or 3.6 per cent, to Sfr1,238. Winterthur finished Sfr5 ahead at Sfr705, after a high of Sfr720, in response to its forecast of significantly higher 1993 net profit.

Sulzer registered shares rose Sfr4.5 or 4.4 per cent to Sfr1,060 after better-than-expected results. Swissair, omitting a dividend for 1993, was marked Sfr20 lower to Sfr750.

Here, whose results disappointed the market earlier in the week, fell Sfr2.5 to Sfr600 after a German importer withdrew baby food made by a Spanish subsidiary.

MILAN's rally continued as foreign and domestic funds remained buyers, and the Comit index rose 13.86, or 1.9 per cent, to a 45-month high of 746.38.

SG Warburg noted that, if margins were normalised, the market p/e ratio would be only 10 times, and commented that the currency also looked undervalued. It added that the bond market, by trading at almost 3 per cent above Bund yields, was pricing in a lot of bad political news; that irreversible reforms had taken place which meant that the "bad old world" would not

FT-SE Actuaries Share Indices

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Actuaries 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Actuaries 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

THE EUROPEAN SERIES

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Europe 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Europe 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

FT-SE Actuaries Share Indices

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Actuaries 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Actuaries 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

THE EUROPEAN SERIES

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Europe 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Europe 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

FT-SE Actuaries Share Indices

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Actuaries 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Actuaries 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

THE EUROPEAN SERIES

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Europe 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Europe 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

FT-SE Actuaries Share Indices

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Actuaries 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Actuaries 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

THE EUROPEAN SERIES

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Europe 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Europe 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

FT-SE Actuaries Share Indices

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Actuaries 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Actuaries 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

THE EUROPEAN SERIES

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Europe 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Europe 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

FT-SE Actuaries Share Indices

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Actuaries 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Actuaries 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

THE EUROPEAN SERIES

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Europe 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Europe 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

FT-SE Actuaries Share Indices

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Actuaries 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Actuaries 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

THE EUROPEAN SERIES

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Europe 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Europe 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

FT-SE Actuaries Share Indices

Apr 7	Apr 6	Apr 5	Apr 4	Apr 3	Apr 2	Apr 1	Mar 31	Mar 30	Mar 29
FT-SE Actuaries 100	1448.43	1450.01	1450.44	1454.15	1458.02	1459.31	1458.87	1457.70	1457.47
FT-SE Actuaries 200	1458.77	1459.33	1459.33	1473.23	1475.82	1476.07	1474.40	1474.40	1474.47

ASIA PACIFIC

Hong Kong firms, Nikkei gains 1%

Tokyo

Share prices moved within a narrow range on small-lot arbitrage trading before closing higher on late foreign buying, writes Emiko Terazono in Tokyo.

The Nikkei 225 index rose 194.24, or 1 per cent, to 19,590.98, having fluctuated between 19,587.72 and 19,945.09. In the afternoon, buying by overseas investors of basic material stocks such as textiles and chemicals issues lifted the index. Arbitrage buying ahead of Friday's options settlement also supported shares.

Traders said individual investors dabbled in small-capital stocks on the second section and over-the-counter market. The second section rose 9.74 to 2,244.93 on heavy volume of 30m shares, while the OTC market gained 9.15 to 1,839.85.

Volume was 260m shares against 340m. The Toxip index of all first section stocks rose 12.75 to 1,613.19 while the Nikkei 300 gained 2.55 to 295.54. Gainers led losers by 664 to 356, with 153 issues remaining unchanged. In London, the

ISE/Nikkei 50 index fell 0.22 to 1,318.58.

Textile shares were higher on active buying by foreign investors. Toray Industries rose Y5 to Y700 and Mitsubishi Rayon gained Y20 to Y394.

Mitsui Matsushita, a coal distributor, rose Y25 to Y870 on short term buying by individuals and brokers. Sumitomo Chemical, the firm's most active issue, rose Y81 to Y984.

Hopes of a recovery in consumer confidence supported some retailers. Daimler gained Y59 to Y879 and Mitsubishi rose Y17 to Y1,010.

Motor manufacturers were also firmer on signs of a rebound in US car sales. Toyota Motor rose Y10 to Y2,000 and Honda Motor advanced Y30 to Y1,690.

Nippon Telegraph and Telephone initially declined on continued profit-taking but closed unchanged at Y90,000 on later support.

Fuji Photo Film fell Y40 to Y2,090 on selling by overseas investors. The company is expected to face increasing competition from private label photo film companies which are controlled by retailers. Second, the security systems

maker lost Y280 to Y6,620 on rumours that its water purifiers were contaminated.

In Osaka, the OSE average rose 12.71 to 21,976.50 in volume of 13.9m shares. Textile stocks, regarded as lagging the index, gained ground, with Daiwabo up Y17 to Y370.

Roundup

The region saw mixed trading. HONG KONG reversed early losses to finish higher, supported by a late round of bargain hunting, although turnover was light with many investors unwilling to commit fresh funds.

The Hang Seng index closed 51.61 higher at 9,285.92, having been 53 points lower at mid-session. Turnover was a scant HK\$4.9bn compared with \$4.75bn on Wednesday.

The late bargain-hunting centred on blue chip property and banking shares. Henderson Land rose HK\$1.50 to HK\$43.50, Cheung Kong added 50 cents to HK\$40.25 and SHK Properties ended 50 cents higher at HK\$54. Hang Seng Bank gained HK\$1 to HK\$51.50, while parent HSBC Holdings edged up 50 cents to HK\$89.

KUALA LUMPUR shares were broadly lower in thin trading although gains by Tenaga Nasional and Telekom Malaysia, pushed the composite index 1.87 higher to 966.18.

Tenaga firmed 50 cents to M\$14.40 while Telekom rose 20 cents to M\$18.60. Together, they represent almost 40 per cent of the index.

SEMI ended flat as late profit-taking wiped out early gains but volume improved slightly. The composite index rose 0.32 to 883.36.

Construction companies, which rose in the morning shortly after the government's announcement that it would increase the limit on support loans extended to domestic contractors working on overseas construction projects, succumbed to subsequent profit-taking.

SINGAPORE closed lower after Wall Street's weak overnight gain failed to spur local buying. The Straits Times Industrials index closed 9.04 lower at 2,106.53.

AUSTRALIA edged higher during the afternoon to close firmer in a day of consolidation. The All Ordinaries index slipped to 2,077.8 in the morning before working its way up to 2,087.4, a rise of 3.3 points.

Woodside Petroleum continued to be firm, having added 15 cents on Wednesday as the shares gained a further 12 cents to A\$43.1.

Elsewhere, Brambles Industries added 32 cents to A\$13.82. BANGKOK saw a technical rebound which took the SET index up 22.79 or 1.9 per cent to 1,224.74 in increased turnover of B4.2bn. Finance and banking sectors led the market higher with the only food sector losing ground.

First Asia Securities topped the active list, shedding Bt12 to Bt196 after 40m newly-issued shares were listed. New listing Nithipat gained Bt7 to Bt120 and Bangkok Bank was up Bt4 at Bt159.

MANILA lost ground following a 3 per cent slide in the shares of heavily weighted Philippine Long Distance Telephone which closed at 1,555 pesos.

The composite index shed 45.63 to 2,680.24 in turnover of 504.32m pesos.

KARACHI moved sharply higher on heavy buying by local investors in the energy, synthetics and textile sectors.

The KSE 100-share index gained 38.12 or 1.6 per cent to 2,471.02.

S.Africa in search of direction

South African shares resumed their search for market moving factors as mixed signals clouded direction in thin trade, according to dealers. Reuter reports from Johannesburg.

Lack of real direction from world equities was depressing sentiment, which was also under pressure from political fears in advance of the multi-racial elections from April 26, they said.

The overall index finished nine points lower at 4,558, the gold index fell five to 1,912 and the industrial index fell 17 to 5,617. Shares edged higher in early trade as they reacted belatedly to recent gains on Wall Street and a firmer London market.

Gold made early gains on the back of commercial bank weakness and ended largely unchanged as bullion fell.

Anglos added 50 cents to R196.50, De Beers rose R1.25 to R102.75 and Richemont collected 75 cents to R45.

Elsewhere, Brambles Industries added 32 cents to A\$13.82. BANGKOK saw a technical rebound which took the SET index up 22.79 or 1.9 per cent to 1,224.74 in increased turnover of B4.2bn. Finance and banking sectors led the market higher with the only food sector losing ground.

First Asia Securities topped the active list, shedding Bt12 to Bt196 after 40m newly-issued shares were listed. New listing Nithipat gained Bt7 to Bt120 and Bangkok Bank was up Bt4 at Bt159.

MANILA lost ground following a 3 per cent slide in the shares of heavily weighted Philippine Long Distance Telephone which closed at 1,555 pesos.

The composite index shed 45.63 to 2,680.24 in turnover of 504.32m pesos.

PAINTS AND THE ENVIRONMENT

Friday April 8 1994

Paint protects much of the modern world against the environment and adds colour to life, but is itself an environmental problem.

Paintmakers have already responded, but eco-friendlier coatings are not always better - and their cost may be more than buyers will be willing to pay, writes

Ian Hamilton Fazey

Producers in compliance - at a price

There is a new assertiveness about the environment in the paint industry. Four years ago there was palpable fear at the industry's conferences about what tighter environmental controls were going to do to profitability and, in some cases, survival. Today, the industry is fighting back.

It is not that the industry is full of companies bent on profit at the cost of pollution. Rather, its most reputable members have spent millions on compliance with new laws, and in developing new and greener products.

They are now looking for compromise in an age of politicised environmentalism, when the goal posts have tended to be moved farther away as industry has achieved new standards demanded of it.

As gains get more expensive as you go on, is there a point where enough has been done for most practical purposes? The greenest possible paint may well cost more than anyone can afford.

Dr Manfred Hopp, head of BASF's sales & service, Germany's biggest paintmaker,

asserts: "We are squeezed between two laws. There is the law of the land, which imposes ever-stricter environmental controls at increasing cost. Then there is the law of supply and demand, which determines what our customers are willing to pay."

"If our customers will not pay more - and they won't, especially in a recession - something has to give. So we have to make savings in costs. This means using more technology and fewer people. It means lost jobs. This is one of the costs of environmental control which people have yet to fully realise."

In BASF's case, it was 300 jobs in Germany last year, on top of DM200m on environmental compliance in the last three years and DM250m in the last ten. Dr Hopp says: "None of this spending has made us more profitable, but it has been necessary for survival. There is no choice if you want to go on operating. It's to be or not to be."

Given that paint factories themselves are tightly controlled, the main pollution

issue for the industry is the emission of volatile organic compounds (VOCs) when the solvents used in paint evaporate.

Pollution is caused not by the paint industry, but its customers. Is the industry therefore its customers' keeper? Competitive paintmakers know they have to be. If a customer is faced with abatement costs to comply with anti-pollution laws, an environmentally-friendly product that obviates the need is going to have an edge in the market.

VOC emissions are being tightly regulated because they break down in sunlight to form some of the constituents of acid rain and smog. The paint industry's response has been to develop water-based coatings or put more solids - pigments and resins - in the formula.

Except for decorative emulsions used indoors on walls and ceilings, 'water-based' does not necessarily mean 'VOC-free' - 'green' equals reduction, rather than elimination," says Mr Rod Wattara, vice-president of the US paintmaker, PPG.

Mr Herman Scopes, chief executive of ICI Paints, explains: "Water is a rotten solvent for paint. Customers' concerns are always with prices and value for money. They are not interested in paying a premium just because something is environmentally friendly. That is a bonus. The product has to be good in its own right. You will only sell it if it does the job."

Mr John Bernis, director of the industry-funded but independent Paint Research Association, says inferior performance has been the bane of water-based paints.

Some can be vulnerable to wet weather. Most do not last as long, requiring earlier repainting of the surfaces they are supposed to protect. In contrast, VOC solvents help the film spread and not sag or flake, while producing a protective gloss water cannot usually achieve. Paint companies have nevertheless solved many of the problems, greatly reducing VOC content of most paints. In ICI's case, research



started 15 years ago. Mr Scopes claims its star product, which it developed for painting cars during manufacture and has now redesigned for repairing automotive coatings, is still the most technically advanced, although all competitors offer 'me too' versions.

Ms Moira McMillan, director of the British Coatings Federation, says the UK government's target of reducing VOC emissions by 30 per cent by 1995 is fine in big markets like automotive paints, but difficult for

medium-sized engineering companies with correspondingly sized paint shops. They will rely on their suppliers for compliant coatings.

Paintmakers such as Kemira of Finland, Beckers of Sweden and Akzo Nobel, which became the world's largest paint company when the Netherlands and Scandinavian coatings businesses merged in November, have all spent large sums developing water-based general industrial paints or buying rights to the technology.

Sales growth - which they need to get their money back - will depend on customers' readiness to change, but Mr Neville Petersen, the new chief of Courtaulds Coatings, also confirms that "a lot of customers are saying until we have to change our systems, we are not going to. That's fine, but we have to be ready for it when it happens, even if it means spending a lot of money up front."

In Courtaulds case, the bill this year will include £36m for

a new European resins development and manufacturing plant at Silvertown, in London. Ironically, therefore, the industry needs more regulation to force sales growth of its compliant products, but worries if it can afford to go further. Dr Hopp says many years of stability are needed to allow the industry to recoup research and development costs, rather than be expected to keep breaking new ground.

Mr Louis McCulloch, senior partner of James Consulting, an independent specialist on paint, says: "There is a danger in people getting too hung up on environmental issues when other issues need addressing. 'Europe is in recession. Markets are down and there are mounting cost pressures. The environmental issue is a long-term one. The immediate issue is survival. I hope sense is prevailing. Environmental considerations are important, but commercial considerations must not be lost.'"

Dr Frank Rose, ICI's chief medical officer and an expert on safety, says: "In the 1980s a lot of energy went into confrontation over regulation and how to resist it. In the last few years, the industry has demonstrated change."

"It's now in the interest of big companies to show leadership, especially now people are being more cautious about putting pressure on it if it causes extra cost and loses jobs."

Mr Herman van Karnebeek, director of Akzo Nobel, thinks big companies suffer because they are easy targets for regulators, while small paint companies are often let off the hook by local authorities fearful about jobs being lost if they shut them down.

Large German paint companies have encountered similar prejudice, with small operators sometimes treated leniently on the orders of local political leaders who fear a backlash.

Mr Karnebeek says: "The industry should set up its own means of policing itself and needs to get organised on a European scale. Big companies should have some leverage over supplies. Suppliers should also take a responsible position."



Herman van Karnebeek



Dr Manfred Hopp of BASF Lacke & Farben: "Something has to give"

He wants controls harmonised, with universal standards of enforcement. This is already a problem in Britain, says Ms McMillan, because different local authorities interpret the same criteria differently against identical plants.

Harmonisation in timing new controls is also needed. Mr Roger Walters, who runs Euramax, a UK coil coater, says British enthusiasm to enforce lower VOC emissions ahead of other EU countries will force premature investment in old abatement technology, giving EU competitors an edge if current trials of a lower-energy catalytic conversion system prove viable.

The question is whether the industry's new assertiveness - and its record of improvement - will help carry such arguments.

- Paint markets and suppliers, Pages 2 to 5.
- Industry trends, Page 5.
- Product research, Page 6.

Can you paint a car with 90% water and still get a better finish?

Automobiles have an environmental effect long before they take to the road. Solvents used in spraying on a high quality, durable paint finish can contaminate the air.

That's why the engineers of a renowned worldwide car maker insist on environmentally-friendly paints, which reduce solvent content significantly. But they wanted a safer, more efficient application system, too. ABB Paint Finishing designed and installed manual and robot spray booths with advanced ventilation control. Recirculating air is continually scrubbed clean of paint residue, which is extracted for recycling. This complex environmental control system has reduced solvent emissions by about 1.4 kilograms per car, without compromising paint finish quality.

ABB also serves the automotive industry with robotic systems, drives, Quintus fluid cell presses and test rigs. As a leader in electrical engineering for industry and transportation, and in the generation, transmission and distribution of power, ABB is committed to industrial and ecological efficiency worldwide. We transfer know-how across borders with ease. But in each country, ABB local operations are decentralized and flexible. That means we can respond swiftly and surely to environmental challenges which stretch the limits of the possible - like getting a better paint finish while using less solvent - in close partnership with our customers.

Yes, you can.



PAINTS AND THE ENVIRONMENT 2

■ THE DECORATIVE MARKET

A question of balance

Since 55 per cent of all paint sold goes on walls, ceilings, doors, window frames, skirting boards and masonry, they are bound to have a significant impact on the environment.

This - the decorative market - is itself divided into two large segments - do-it-yourself paints people buy increasingly from retail sheds; and trade paint sold from specialised centres to professional decorators.

Sales are large. ICI puts the European DIY market at about 730m litres a year. Britain leads with 156m litres - inevitably, when businesses such as B&Q, Texas Homecare, and Do-It-All have developed the concept of the retail shed more intensively than anywhere else. Germany follows with 151m litres, then Italy with 150m litres and France with 89m litres.

The relative size of the trade and DIY segments is illustrated by Akzo Nobel's figures for decorative sales overall, which make France the biggest market with nearly 570m litres in both segments combined. Germany comes second with more than 440m, followed by Britain with more than 400m and Italy with 375m.

The split matters because different solutions to environmental concerns are being demanded and applied in each market segment. The effects in the marketplace are now becoming marked in Germany, Europe's largest environmentally-conscious national market.

Environmentally friendly paints have made significant impact in German consumer DIY markets, but their impact has been poor among professional decorators, according to Mr Chris Joyce, technical manager for ICI's decorative products in Europe.

"These types of product were launched in Germany 10 years ago and they now have between 25 and 30 per cent of the national retail market. But they haven't got anywhere in the German trade market because of price and difficulties in guaranteeing quality of work," he says.

The problem is that the more environmentally friendly decorative paints become, the

higher their price, while performance declines. The right balance has yet to be struck - and professional decorators are refusing to adopt products that demand return visits to put work right, or which do not last long enough to satisfy their customers.

Since few decorative paints are toxic - and these cannot be bought in DIY markets - the main area of environmental concern is emission of volatile organic compounds (VOCs) used as solvent.

"We cannot control how millions of people use decorative paint," Mr Joyce says. "All the paint we sell evaporates. Although the VOC emission from decorative paints is only two per cent of total emissions, we sell a lot of decorative paints, so none of us can sit back complacently and do nothing."

The problem is less acute for paints used on walls and ceilings than for the gloss paints needed on woodwork. The former now nearly all use water as their principal solvent. Germany already insists that wall paints for internal use should contain no VOC solvents, while ICI has already eliminated them from its DIY products.

Professional decorators, however, prefer a little VOC in the formulation to help the paint spread smoothly and dry to an even finish. Indeed, VOC solvents are essential in gloss paints if they are to have the properties of shine and durability people expect.

Traditionally, VOC solvents accounted for 70 per cent of a gloss paint's formulation. Reducing requires more pigment in the paint, or a mix of water and VOCs as solvent, or a combination of both. Getting it down to 35 per cent will qualify for eco-labelling under standards are finally introduced.

This, however, will not do. Mr Joyce points out that in Austria, the maximum permitted VOC solvent level will be 10 per cent from next year. This compares with 30 per cent the industry thinks reasonable to aim for by 2000 - "the danger is an imposed solution. We need to be pro-active as an

industry. Europe should also try to move forward together," he says.

One idea is a ratchet system, with general agreement to reduce in discrete steps at two-year intervals. This would phase the pain, especially since the new coatings may push up prices by 50 per cent.

This phased approach may also be necessary to carry public opinion. Mr Chris Harris, general manager of ICI's UK and Ireland decorative business, says: "Every time you offer alternatives, there is a trade off between performance and price. People are very concerned about the environment until they have to pay. Only the most ardent greens are prepared to pay more or sacrifice quality for the environment."

He also says there is another argument about paint and the environment which needs to be vigorously advanced.

"Paint protects surfaces and maintains the life of buildings, which in turn is a contribution to sustaining resources. Paint is about protection from decay. What is the point of paint that is so environmentally friendly it costs more, does not perform well and needs repainting every two years instead of four?" he asks.

There is evidence that a balance is beginning to assert itself with some local authorities - all of them big buyers of decorative paints - rethinking previous decisions to "go waterborne" as ensuring maintenance times have shortened.

The conservatory benefits of paint are also becoming more visible all over Britain. Concrete lower blocks of council housing - which had become hideously disfigured by acid rain, stains, corrosion of reinforcement bars, mould and decay - have in recent years been transformed by new masonry paints designed to protect concrete after repair.

Good colour schemes has also broken up the stark outlines of tower blocks and made them sit more happily in the visual environment. If these coatings had been waterbased, they would have been washed off in this winter's torrential rains.

Ian Hamilton Fazey

■ DISPOSAL OF WASTE

Increasing sensitivity

When the Wastewagon started rolling round Leeds in 1992, it set in train a new approach to dealing with waste paint. It toured designated districts collecting paint cans people had finished with - and any paint still in them. writes Ian Hamilton Fazey.

The Wastewagon - a Ford Iveco van with a tail-lift - was sponsored by ICI Backing also came from B&Q, the DIY retail shed group; UK 2000, the clean-up-Britain charity; and Leeds city council. Monetary costs were only £4,500, but the more valuable help came in kind - people and resources.

The experiment was a test of whether it was sensible to try and systematically collect waste paint and do something worthwhile with it. Success was confirmed last week when Leeds officially opened a permanent "paint exchange" system.

Ealing, a London borough, brought in consultants from the Leeds experiment and started a similar scheme last autumn.

The Wastewagon, however, is no more. This proved a costly and inefficient method of collecting waste. It was better to provide collection points where people could dispose of it themselves.

What the experiment proved was that there is now a substantial amount of re-usable paint in most people's waste.

Ms Isobel Howe, research consultant to Swap - Save Waste and Prosper, a not-for-profit agency which did the experiment, says this amounted to 20 per cent of collected waste and came to about 750 litres.

But who would want to re-use it? Charities, says Ms Howe - "more than enough recipients were attracted to use all the collected paint, with demand far exceeding supply. It was quite clear a permanent scheme would have no problem finding plenty of takers, given the right links to social services departments and the voluntary sector."

Most people have waste paint in their homes. Used cans with paint still in them are left in cellars, box rooms, cupboards or garages. When they are thrown out, it is usually with the household rubbish - sometimes after paint that is still liquid has been poured down the drain.

Leeds has now set up "paint banks" at three municipal waste dumping centres. Each has three skips - one for empty tin cans, one for empty plastic containers and one for



Paint tins and packaging items are recycled at ICI Paint's Stowmarket plant, using an Orwak baler; dry waste has been cut by 55 per cent

containers with paint still in them. Empty tins cans go for recycling, as do those of the plastic variety which are suitable. Containers with small quantities of paint that has solidified are classed as empties. They are shredded prior to recycling and the waste paint can be collected as it fragments.

The skip for liquid, possibly re-usable paint, has racks to keep containers upright when the skip is moved. Sorting is at a community training base by a workforce undergoing youth training, in effect giving them a proper project to learn on. What cannot be re-used goes for recovery and recycling - or

safe disposal if it is so old it contains now-banned toxic ingredients like lead.

A stocklist system will ensure incoming containers are logged by volume, manufacturer, colour, age and re-usability. This could come into its own if other local authorities follow the Leeds and Ealing leads, with a database of second-hand paint available for charities and community projects. Waste is likely to become an increasingly important issue if such schemes proliferate and public consciousness is raised.

This could also rebound on paint manufacturers. Little attention was paid to waste

disposal in the past. Indeed, on the basis of "the polluter pays," who is responsible for waste decorative paint? Is not the customer, the person disposing of unwanted paint or empty containers, the polluter?

But with the ownership of decorative paint production now concentrating into fewer large groups - all of them more vulnerable to public opinion than an industry in fragmented ownership - sensitivity is increasing.

"Waste paint is not so much a hazard as a nuisance," says Mr Chris Joyce, ICI's technical manager for decorative products in Europe. "We need to get together with everyone concerned and find the right approach."

The industry is setting up a group to run further pilot projects on the Leeds lines to encourage more public paint banks and systems to manage them. Education is also part of the process, says Mr Joyce, starting with not over-buying in the place through better calculation of how much paint might be needed for a job.

Companies wanting to improve their waste management could start with a simple DIY training manual published by Athena Training International of Boodle, under licence from ICI Paints. Its aim is to change people's attitudes to waste - from producing less of it, to managing and disposing of it better.

■ COIL COATING

Process has environmental benefits

One type of industrialised wet painting has been growing steadily for about the last 15 years, in spite of the emission of copious quantities of volatile organic compounds during the process. writes Ian Hamilton Fazey.

The process is called coil coating. Its environmental advantage is that it enables manufacturers to get rid of their paint shops altogether. The metal they want to bash or bend comes ready-painted with coatings so tough they remain undamaged during production.

Coil coated steel or aluminium is now formed into hundreds of products, from profiled cladding for buildings

to consumer durables like refrigerators and washing machines, to teltronic products like video recorders and sound systems, to non-stick cookware or components for cars.

The process is largely automatic. A roll of steel or aluminium - called a coil - is unrolled and passed flat through pre-treatment tanks to clean and degrease it before being sprayed automatically with wet, solvent-borne paint.

The coated strip then moves through a heated tunnel, where VOC solvents are driven and the mixture of resins and pigments polymerise into some of the toughest paints ever designed by chemists. VOC emissions are not a

problem because they are collected and incinerated. The resultant heat is then recycled back into the production process to help with the drying, thus saving energy.

With all the potential for pollution in one place - including run-off of pre-treatment chemicals - it is contained and dealt with efficiently.

Coil coated products barged into the market initially because of labour cost-savings from eliminating individual paint shops in the 1980-82 recession.

The cost to the remaining small shops of environmental compliance is now likely to provide another boost.

Mr Roger Walters, chief executive of Euramax and chairman of the UK Coil Coaters' Association says that "for virtually the whole of the 1980s, our industry was growing at 10 per cent a year."

"Since 65 per cent of the market is in the construction sector, there has been a slowdown in the recession, but things are still healthy."

Mr Peter Burling, who runs British Steel's thriving coil business is president of the European Coil Coaters, says "our products are perceived to be good for the environment."

"As legislation becomes tougher, in-house painting will become more costly. We expect to take more market

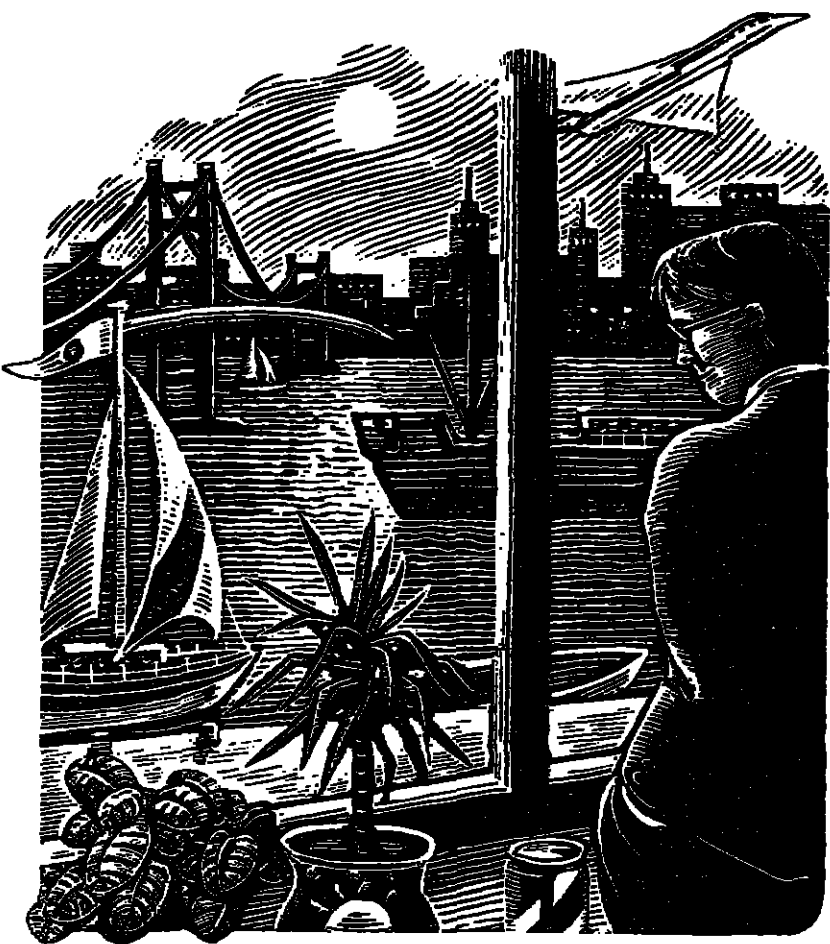
share from traditional industrial paints."

Beckers, the Swedish-owned paintmaker, claims about 25 per cent of European coil markets.

Mr John Lyon, managing director of Beckers' UK business, who has overall responsibility for coil, says "environmental compliance is an opportunity. Coil takes all the problems away from the manufacturer of coated articles."

"It also involves a marriage of coater, pre-treatment specialist and paint supplier in which quality and consistency are more important than price. This makes it a good business to be in."

Shaped by experience



coloured by concern

Any company can make the right promises about environmental awareness - living up to them and still providing optimum technical solutions to customers' needs, is another thing altogether.

That's why we at Courtaulds Coatings believe that, when it comes to making a really effective contribution to environmental conservation and protection, it's action that counts, not words.

We take organic polymers derived from nature and re-engineer them into a diverse range of coatings to protect a wide variety of products, from food and drink cans to ships and aircraft. Our high performance coatings - including environmentally

friendly solvent free powder - are supplied to industrial manufacturers the world over.

From providing support for the world famous botanical research centre at Kew Gardens to leading developments in polymer chemistry, Courtaulds sets the standards not just for the next generation but for the generations to come.



COURTAULDS COATINGS

✱ International Interpon

TECHNOLOGY
for
TODAY'S ENVIRONMENT

KEMIRA
COATINGS

Kemira Coatings Limited
Rookwood Way, Haverhill, Suffolk CB9 8PQ
Fax 0440 706192 Telex 817442
Telephone 0440 706666

صكرا من الامل

PAINTS AND THE ENVIRONMENT 3

MARKETS AND SUPPLIERS

Moving into sharper focus

When Imperial Chemical Industries pulled out of IDAC, a 550m joint venture in Germany with Du Pont, the US chemicals giant, in January, it was one of three events finally defining the structure of the world's paint industry, after 12 years of turmoil.

IDAC was set up in 1982 to attack the 2550m European market for painting cars on the assembly line - automotive OEM, or original equipment manufacture. The venture failed to reach the 20 per cent market share ICI needed to justify staying in the market.

Another of the three events had already deprived ICI of its seven-year-old title as the world's biggest paintmaker: in November, Akzo of the Netherlands took over the coatings business of Nobel of Sweden, astutely merging two portfolios of products that had little overlap between them.

Akzo, however, is not obsessed by 'sizeism', as the third event showed: it sold its European automotive OEM business to PPG, the market's US-owned world market leader. Automotive OEM is now dominated in Europe by PPG, and the German paintmakers BASF and Herberts.

ICI and Akzo Nobel are both strong in another branch of automotive paints - vehicle refinish, or VR, where ever-higher technology coatings are used for repairing damaged vehicles. Mr Louis McCulloch, senior partner of James Consulting, an independent specialist on the paint industry, says their exit from OEM was like slaughtering a sacred cow.

The two main pillars of the paint industry are the entirely separate markets of decorative and automotive paints. The former is a low technology, high volume cash generator; the latter is a high technology industrial market, where partnership and symbiotic technical services are essential between paintmakers, vehicle manufacturers and the suppliers of painting equipment.

Like Mr McCulloch, ICI's former OEM partner Du Pont and OEM competitors like PPG, BASF and Herberts, all believe the OEM and VR markets are interdependent. It only to get car manufacturers to recommend specific companies' VR products as part of their anti-corrosion guarantees.

Mr Herman Scoopes, chief executive of ICI Paints, disagrees: "Of the 10 top VR companies in the world, four - ICI, Akzo, Sherwin Williams and Rock Paint - do not have any OEM. The link is more perceived than real," he says.

His doubters say Sherwin Williams and Rock are each rooted in their large, respective home markets of the US and Japan - and were the exceptions proving the rule.

ICI and Akzo retort that the markets are entirely different. There is only a tiny number of car manufacturers worldwide, but thousands of body shops. Distribution, service, logistics and the ability to handle tens of thousands of small transactions efficiently are what count, as Sherwin Williams has proved in the US.

Companies like Akzo and ICI are used to transplanting marketing skills in decorative paints around the world and are well up to this, apart from being good enough chemists to

If you could not dominate territory, you occupied specific product niches. Courtaulds, which leads the world marine coatings market, set a trend by occupying its niche on a global scale, followed by PPG in automotive OEM.

Theirs has proved the best policy because they did not suffer corporate indigestion as they grew by acquisition. Moreover, their research was focused on markets likely to yield early returns because they could introduce new products or technology without a fight.

By contrast, ICI developed Aquabase, a good waterborne paint for automotive OEM, but could not dislodge entrenched European competitors, even

business to Herberts: each was separately strong in three or four countries but neither had enough volume; Herberts is now strong in eight European countries and will become an increasingly important regional player.

By the same token, other companies abandoned low-margin decorative coatings, where mass marketing is needed for sales volume and reasonable profits. Hoechst set the trend here, selling Berger to Crown in the UK in the 1980s. Similarly, Tikkurila of Finland sold Macpherson Woolworth's paintmaker - to Akzo to concentrate on Kemira, its industrial coatings business.

If economies of scale offer the best prospects in these decorative markets, big companies are best placed to achieve them. ICI is a strong marketer of premium brands to consumers and trade painters. Akzo absorbed a series of medium-sized companies in the 1980s, then took over Casco Nobel, which - in the UK - had already absorbed Crown, which had already absorbed Berger.

Other successful decorative paint companies like Johnstones passed into French ownership, with Total now an international player. Petrofina, the Belgian oil giant, is also in the big league through Sigma Coatings.

Independents can survive, but they have to be very good, such as Kalon, which makes "own-label" paints for DIY retailers. Its forte is good logistics to ensure just-in-time distribution.

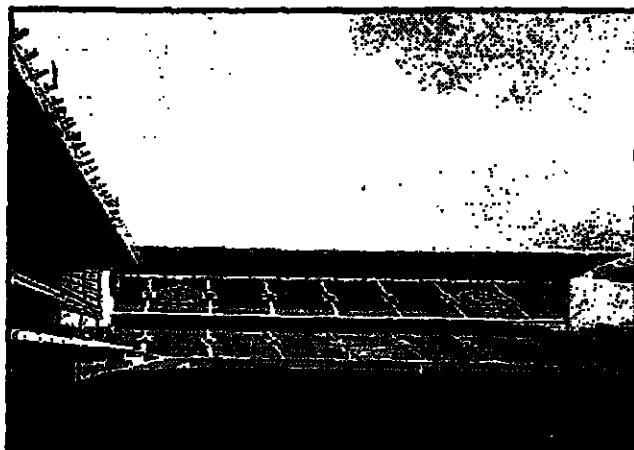
Small can still be beautiful, but your niche must be so unworthy of a giant's attention, you will not be stamped on or swallowed. An example is Carr's in Birmingham, or Wellburger, the UK subsidiary of the medium-sized Grebe group of Germany.

The latter's strengths are in telfonics - matt-black, finger-mark-proof coatings for TV and video recorder cases - painting plastics and high performance coatings for household durables.

And the role of the environment in all this? Not only does compliance with green laws cost money, but also research and development time - and there is little direct return.

Companies can only afford to spend resources on markets where they have enough sales volume or margin to carry their "dead" investment in the environment. Every company's focus is likely to tighten further yet.

Ian Hamilton Fazey



Arsenal Football Club's stadium, Highbury, north London. Johnstone's Paints protective coatings have been used to protect thousands of square metres of structural steel in the refurbishment of the stadium

match thousands of colours and guarantee their work, whatever coatings technology was originally involved.

The debate symbolises the latest stage of evolution in paint markets. Even 15 years ago they were still largely national, with thousands of companies. International spread was mostly based on the history of European colonialism.

In the 1980s, ambitious suppliers of industrial coatings realised they had to follow their customers as markets regionalised under political forces like European union, or globalised under cost and efficiency pressures, as in car manufacture or repainting ships.

Boats, trains, planes, cars and cans were all affected. A rush for territory and presence began, led by BASF of Germany and ICI of Britain. Others, such as PPG of the US, which had developed the most corrosion-resistant electro-coated system yet for car bodies, started buying their licensees abroad.

though they were struggling to catch up with "me-too" products. Du Pont, which has a strong OEM and VR base in the US, will carry on alone.

Companies are refocusing on what they do best and where they can be in the top three in a world or regional market. They have to industrial buyers are reducing numbers of suppliers - in the case of Ford, to one per factory.

So ICI has also sold its aerospace coatings business to Courtaulds, now a leading transportation coatings specialist. In the US, Akzo sold its aerospace business to Dexter, but took over the latter's coil coating interests, while the two formed a joint venture in aerospace in Europe.

ICI's focus is now on its Dulux brand of decorative paints, VR, and can coatings, where it is the US leader and strong in Europe against BASF.

Similarly, the Swedish-owned Beckers has strengthened in European coil coatings, but sold its powder coatings

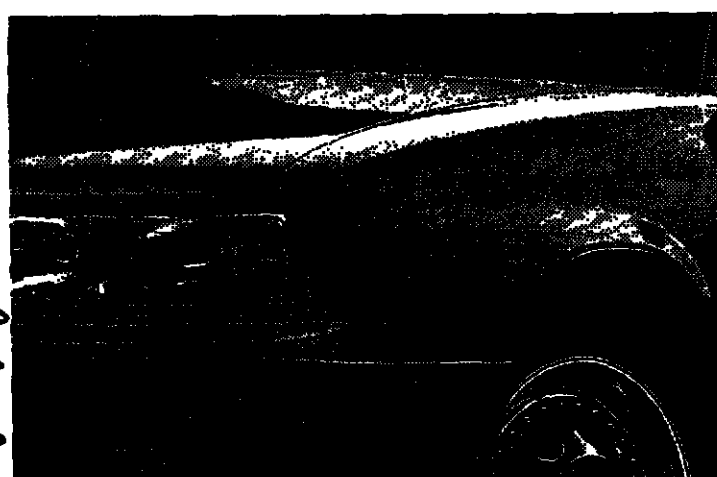
COVER STORY.

Once upon a time, there was a company that produced coatings for everything imaginable.

From cars to cans, golf balls to buildings.

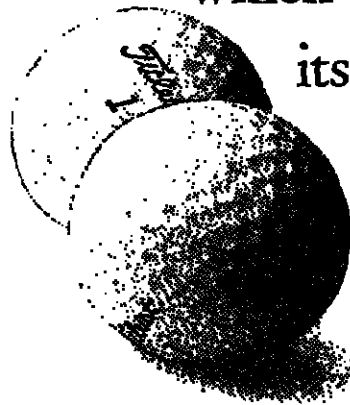


Because they had factories to make all these products in ten places around Europe, they could supply all the coatings anybody wanted, from a single source.



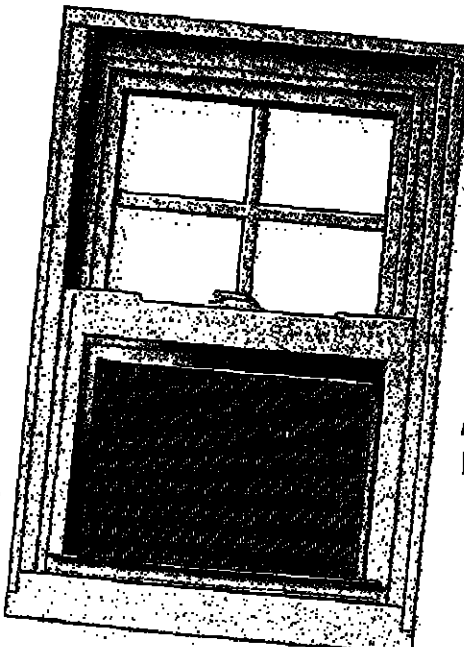
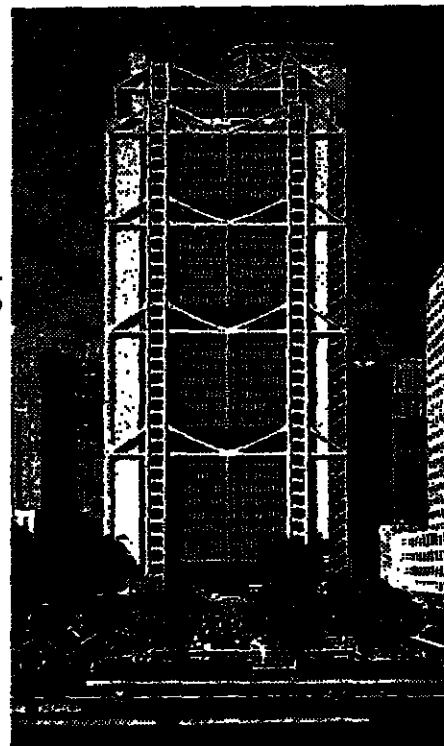
Because all the people in this company were obsessed with the

quality of what they made, and the care with which they looked after its customers, it prospered.



How reassuring it would be if all this were true.

If you've ever worked with us, you'll know it is.



COATINGS and RESINS

AUTOMOTIVE OEM • AUTOMOTIVE REFINISH • BUILDING PRODUCTS
PROTECTIVE COATINGS • INDUSTRIAL FINISHES • CAN LACQUERS

Principal Manufacturing Locations

UK • FRANCE • GERMANY • ITALY • SPAIN • USA • CANADA
MEXICO • SOUTH KOREA

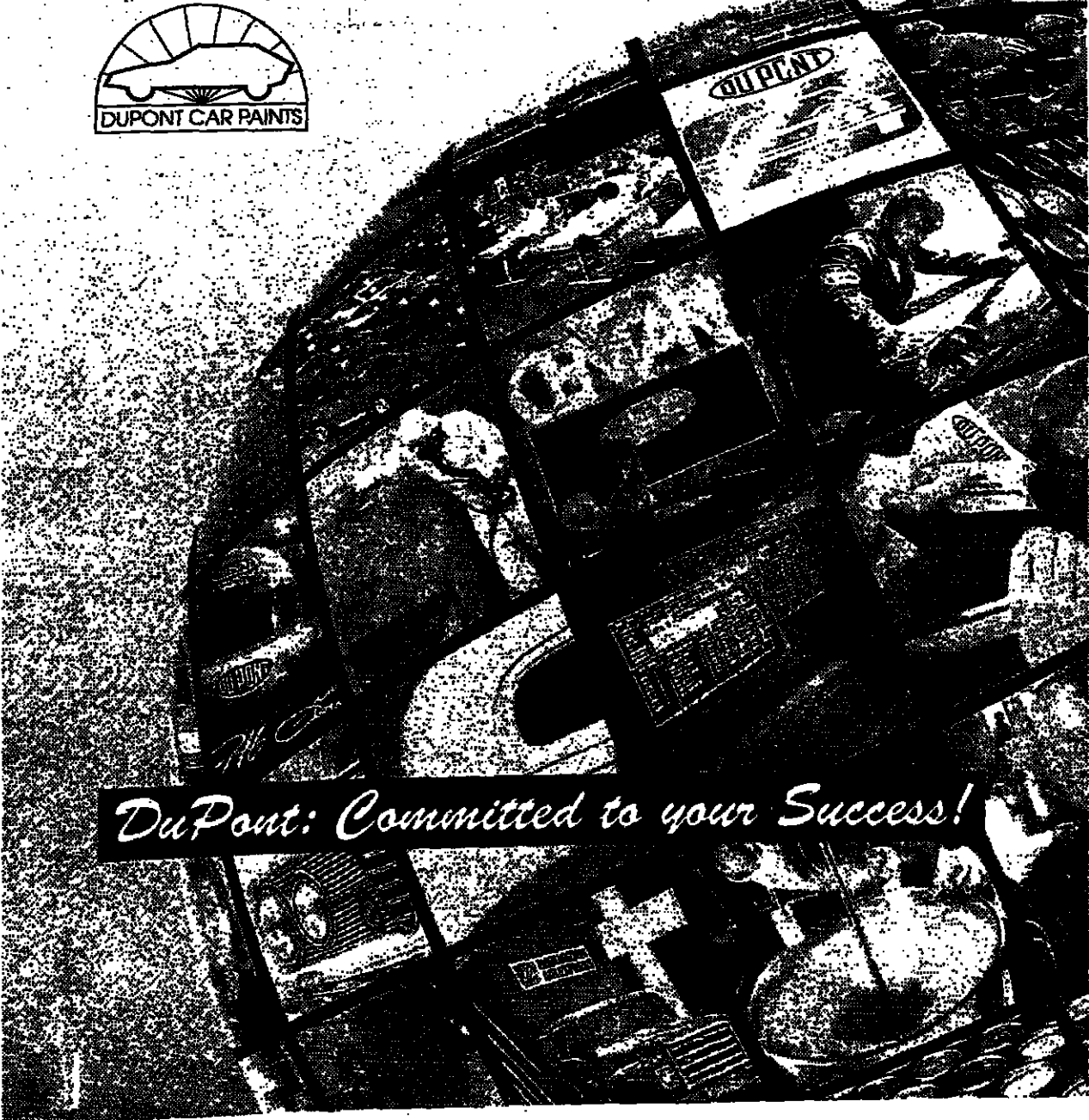
DuPont has a plan for your future!

Take Advantage of DuPont's World-Wide Refinishing Leadership!

Our plan is for your successful future! It's only logical. Our success depends on yours. We're the innovators and we design our products to give you better, quicker results. We design our Training Programmes to make you successful in your area!



With DuPont it's almost like having a new-business manager, a chemist, and an environmentalist on your staff. That's our plan for you! The time for you to make your move to a better, more profitable tomorrow - is now! Call DuPont.



DuPont: Committed to your Success!

PAINTS AND THE ENVIRONMENT 4

Producers of coatings for repairing the paintwork of cars and other vehicles were once slow to adopt new technology, but they are now making up for it, as **Christopher Mann** reports here

Environmental issues are the driving force behind vehicle refinishing paint technology

The 'refinish' market at a crossroads

For nearly 50 years from the mid-1930s, the UK crash repair market was dominated by cellulose paints. Nitro cellulose had been used to make explosives during the First World War. The development of cellulose spray paints on motor vehicle production lines helped mop up spare capacity.

These spray paints despatched traditional oil-based brush painting, were easy and forgiving to apply - and by the mid-1930s were widely available. They dried rapidly by solvent evaporation but because there was a high ratio of solvent to pigment, they needed a considerable number of coats to achieve an adequate paint film thickness.

Other countries, however, developed their own refinishing paint technology. In the US, acrylic lacquers were developed in the 1950s; in Germany, restrictions on the production of nitro cellulose led to alkyl-

based technology, the forerunner of today's refinishing coatings. The latter's disadvantage was that the paint took too long to dry. Overcoming this



Christopher Mann, above, says that colour-matching systems are one of the refinishing paintmaker's biggest financial commitments

spurred the development of 'two-pack' paints in Germany. These used a chemical hardener mixed in with the paint, prior to use. The paint cured

through a combination of chemical reaction and solvent evaporation, aided by gentle heating, making them suitable for use on both production lines and body shops.

Also, because two-pack paints contained a higher proportion of pigment to solvent, fewer coats were needed to achieve the required paint film depth. In addition, unlike cellulose, rubbing down between coats was not required and a very high gloss finish was obtainable straight from the spraygun.

Moreover, by adjusting the base material and hardener formulations, a variety of characteristics could be built in, such as resistance to extremes of temperature, colour integrity, solvent resistance, flexibility and smoothness of finish.

Correctly applied, these paints were capable of fully matching, if not exceeding, the quality and durability of production line finishes. The drawbacks were that they needed the dust-free environment of a spraybooth and that they generally contained iso-

cyanates, a respiratory sensitizer damaging to lungs, which made it necessary for painters to wear breathing apparatus. The new paints were also less forgiving to apply, requiring better quality spray-guns and better trained painters.

The changeover from cellulose to two-pack paints was therefore slow in some national markets, but by the end of the 1980s, cellulose paints were becoming marginalised in bodyshops, largely through pressure from vehicle manufacturers who were insisting upon the use of approved two-pack paint systems if their anti-corrosion warranties were to remain in place after accident repairs.

Until the mid-1980s there was very little awareness, or interest, in the environmental or health and safety implications of refinishing paint applications, and consequently very little by way of legislation.

The impact of green issues in politics has changed this. Environmental legislation is now the most significant force driving refinishing paint technology with paint manufacturers' research and development aimed primarily at meeting ever more stringent legislation without compromising paint quality, durability or application efficiency.

Initial UK legislation affecting vehicle refinishing was the Control of Substances Hazardous to Health regulations (COSHH) in 1988, followed more recently by the Management of Health and Safety at Work Regulations - the MHSWR.

Both have put considerable pressure on vehicle manufacturers and refinishers to improve health and safety standards. These, together with the Environmental Protection Act - the EPA - which became law in 1990, have provided the UK with some of the most exacting anti-pollution legislation in the world.

The purpose of the EPA is to reduce and eventually eliminate the use of VOCs - volatile organic compounds used as solvents - in coatings. VOCs react under sunlight with nitrous oxides to create low level ozone - photochemical air pollution which damages vegetation and can also cause breathing difficulties.

VOC emissions as paint cures can be controlled either



Electrostatic spinning bells apply 'clearcoat' to a Rover 600 in the paintshop at Cowley. Advanced coating techniques in car plants can pose problems later for the refinisher attempting to duplicate original finishes



Eighty cans a minute: 3.5 litre containers of automotive topcoat refilling paint flow from a high-speed filling line in Germany

by increasing the ratio of solids to solvent or by replacing some, or all, of the solvent with a harmless pigment carrier such as water.

Another approach is to improve spraybooth filtration systems to prevent VOCs being released into the atmosphere, as well as improving paint application systems so that more paint ends up on the vehicle rather than on the spraybooth floor.

Paint companies are obliged by law now to provide products which meet the staged reduction of VOCs required by the EPA. At present, the law

applies only to bodyshops buying more than two tonnes of VOCs annually, which have to have authorisation from their local authority to operate.

The limit has proved too high to affect any but the largest bodyshops - and the control has been limited further by the Department of the Environment allowing bodyshops to offset solvent products returned for recycling against purchases when calculating the registration threshold.

Those bodyshops having to meet the two tonne requirements of the EPA feel that they are at a competitive disadvantage and there is a strong groundswell of resentment that the main pollution culprits are smaller, ill-equipped bodyshops not covered by the Act.

The EPA is, however, an enabling act which means that the DoE can reduce the present two tonne limit at any time. The industry is expecting reduction by the end of the year, possibly to one tonne, although the majority of industry observers are in favour of a much lower limit, a quarter of a tonne in some cases or even zero in others. In any event, the main elements of the VOC

well enable the strict 1998 VOC levels to be met without a switch to water anyway.

Paint manufacturers also have to watch what is happening in the car factories. There has been a dramatic increase in the use of 'pearlescent' paints and other special effects finishes such as tinted 'clear-coats', already available in Japan. All of these developments will create big problems for the refinisher in extended repair times and the special skills required to duplicate the original finish.

Part of the same problem is the whole question of colour matching. Vehicle manufacturers are introducing more than 1,000 new colours a year - and it can take about eight man-hours in the laboratory to produce a refinishing paint formulation to match an original factory colour.

Colour-matching systems are one of the refinishing paintmaker's biggest financial commitments. The use of new materials on vehicles such as plastics and aluminium also affects colour matching, applications techniques and product technology. It is clear that in the coming years the environment will continue to be the single most important factor influencing new product development in refinishing paints.

In the past, different markets have had different refinishing paint systems. The sophistication of current systems, and the level of research funding needed, means that we are moving rapidly towards global refinishing paint technology, with fewer companies having the resources or commitment to continue to develop in this area.

Moreover, continued reductions in paint solvent levels and improved applications techniques will inevitably result in the continued decline in the volume of refinishing paint sales, though product costs will rise.

There are six multinational companies producing paint for the UK market: Akzo, BASF (Glasurit and RM), DuPont, Hoechst (Herberts Standox and Spies Hecker), ICI and PPG. Industry observers ask if there is enough room for all these leading suppliers - or will changing strategies result in some of them increasing their market share by acquisition and in others selling off their refinishing paint divisions?

The writer is publisher of *Bodyshop Magazine*.

In touch with tomorrow's business

FIGHT BACK!
with
QUANTUM
Environmental Health & Safety Compliance Software

Plenty of companies can provide information on the legislation you need to comply with, but how many can provide you with the tools you need to do the job?

The Quantum suite of software modules cover all aspects of EHS:

- Safety Data Sheets
- Product Labelling
- Emission Monitoring including V.O.C.'s
- Waste Disposal
- Incident Recordings / Reporting
- Medical Check-ups
- Training Records
- Mass Balance Reporting

These are just a selection of the 28 modules which will allow you to record and report your compliance with European and US legislation.

SEEING TOMORROW'S BUSINESS THROUGH A CLIENT'S EYES

- Minerva's philosophy is a commitment to partnership and a dedication to helping partners achieve their business goals.
- Minerva makes all the difference in the world. A potent depth of knowledge and breadth of all round experience is brought to bear in a range of services designed to make each project successful from implementation to on-going service and support.
- Get in touch today to talk about tomorrow.

SOFTWARE • FROM A HIGHER PLANE
minerva
INDUSTRIAL SYSTEMS p.l.c.

Contact: Mark Bradley or Kathy Neale
BOVIS HOUSE
LANDSDOWN ROAD
CHELTENHAM
GLOS
GL50 2JA
TEL 0242 242566
FAX 0242 236107

WHEN IT COMES TO PACKAGING YOUR PAINT BRANDS, DON'T ASK US WHAT'S BEST

We'd tell you to choose plastics. But then, as the UK's leading manufacturer of plastic paint containers, we would say that, wouldn't we?

So why not take some independent advice?

A recent national market research survey found that, of those consumers who expressed a preference, four out of five preferred plastic to metal containers to package emulsion paint. Because plastic containers are lightweight, easy to handle and do not dent or rust.

Of course, manufacturers today also need to take environmental considerations into account when selecting packaging. Which is where plastics

A study by PIRA, the leading independent research and consultancy organisation for the packaging industry, has concluded that a 5L plastic paint can generally has less of an environmental impact than its tinplate counterpart when assessed by legislative and other controls.

The study also revealed that the plastic can's total energy consumption was only 60% that of the tinplate.

So don't take our advice on packaging. Contact RPC and we'll give you full details of these surveys' findings. After which, we're sure you'll want to know more about our extensive range of containers anyway.

Kilburn Road, Oakham, Leicestershire LE15 6QL
Telephone: 0572 723771
Fax: 0572 756829

For further information, contact Keith Ormrod at the above address

RPC CONTAINERS
Paint Packaging For Leading Brands

FT SURVEYS INFORMATION

For details of forthcoming FT surveys, call:
0891 446100

Calls charged at 36p/min cheap rate and 48p/min at all other times
Overseas callers, ring UK: 71 202 2001

PARTNERS TO THE PAINT INDUSTRY

Vinamul

Mill Lane, Carshalton, Surrey SM5 2JU England
Telephone 081-773 5200
Fax 081-773 5202

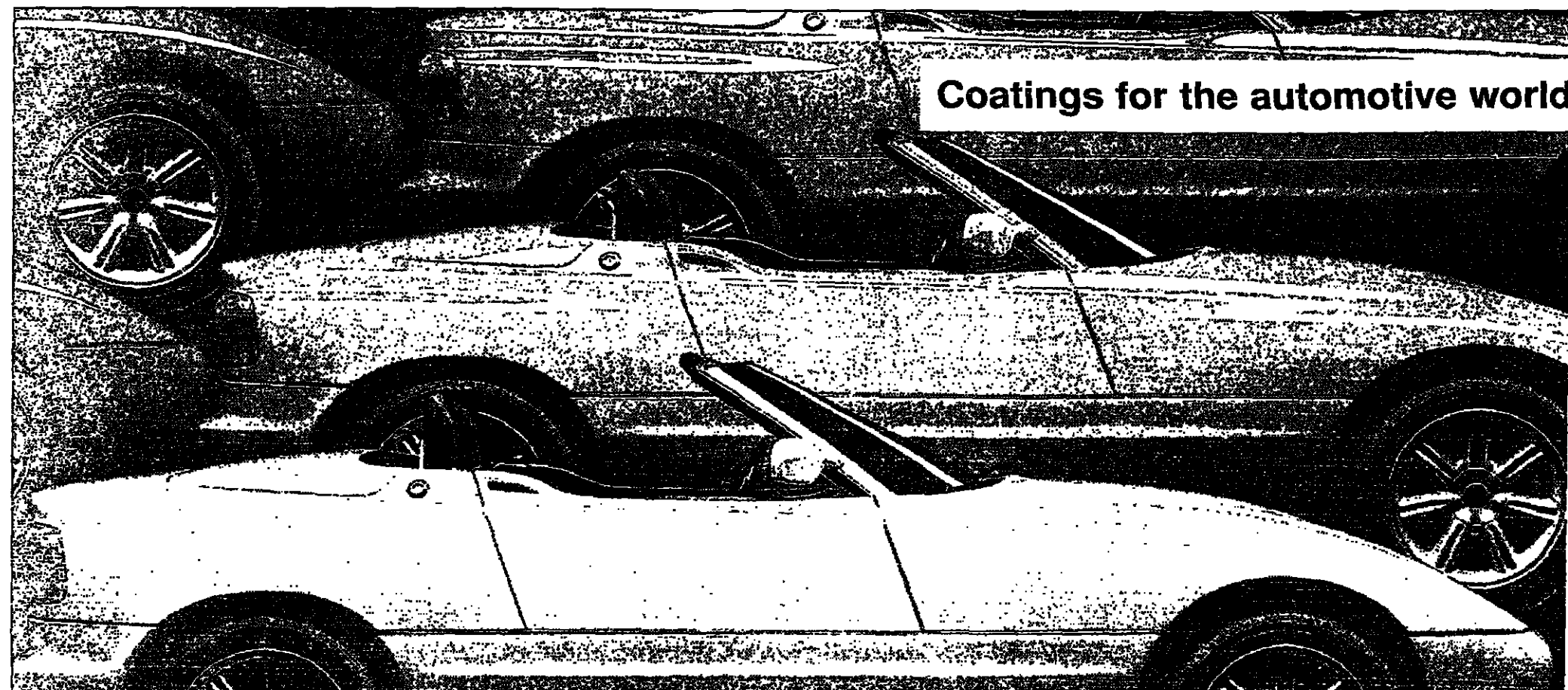
PAINT STRIPPING **PAINT SLUDGE DISPOSAL**

Environmentally friendly and economical!
IT'S POSSIBLE !!
in a DINAMEC fluidized bed

For more information about equipment and your local agent, write or phone to:

DINAMEC NV - BELGIUM
Genesteerweg 311 - 9240 Zele
Tel.: 32-(0)9/367.94.94 Fax 32-(0)9/367.94.95

DINAMEC FLUIDCLEAN



Coatings for the automotive world

BASF is a leading supplier to the automotive industry worldwide, servicing our customers with our own technologies, products and process know-how wherever they are. Our strengths lie in innovative, economical, and ecologically compatible systems in both the OEM and refinish sectors. Working closely with our customers has established new forms of partnership.

BASF Lacke + Farben AG
Automotive Division, D-49165 Münster
BASF Coatings + Inks Limited
Wednesfield, Wolverhampton WV11 1XR

BASF

صكنا من الامل

Fortunately for the coatings industry, management skills have been well applied in the past couple of decades, writes John Asher

Most of today's coatings technologies were conceived by the 1960s, before environmentalism was even a twinkle in Californian eyes. Plastics were being powdered and fused to metal. Laboratories were finding out the mechanisms by which some liquids could be solidified with ultraviolet light. Life in the coatings industry flowed on tranquilly, with all the excitement of watching paint dry.

Then marketing burst in on the scene. By the mid-1960s, the DIY industry was blossoming, and one of the largest single drivers was the multi-million marketing spend of large paint companies - with Haden, Valpar and Magiote setting the pace for Dulux and Crown to match.

Industrial paints remained aloof from these antics, considering a half-crown slipped into the lid of each tin for the paint shop foreman to be a more appropriate purchasing inducement. Indeed, so successful was this approach that some foremen were known to pour fresh paint down the drain to keep up the supply of half-crown!

The industry's complacency was rudely shaken by the oil

crisis in 1973. Solvents quadrupled in price. Paint companies scurried to reduce solvent usage. Around this time, industrial coatings users were trying to raise productivity in paint



John Asher, above, observes that industrial coatings companies have sought to sharply focus product ranges and globalise their marketing

shops. Previously, the painting process had been the Cinderella department of many factories, but the combination of rising oil prices and rising paint shop productivity gave a real impetus to new industrial technologies.

By contrast, decorative pro-

The seven ages of paint production

Emphasis on management

ducers' concern about solvent costs was not enough to force radical technical change, but by the mid-1970s it was dawn on producers that California's quest for cleaner air was more than just an aberration among people who had spent too much time in the sun. Stricter environmental regulations were set to become a fact of life for the paintmaker.

Gradually, coatings companies caught up with the spirit of the times, and this became the age of divorce. Twenty years previously, paints were more or less similar products across the decorative/industrial spectrum. But by the 1980s the strategic drivers of industrial and decorative paints businesses had become completely different. Decorative paints, both for trade and DIY use, became driven by the needs and demands of their distribution channels.

With limited product differentiation, brands which had weathered 50 summers were easily peeled from the shelves of the DIY sheds if they failed to live up to their distributors' expectations.

Industrial markets were differently driven. Users of coatings were globalising, and industrial coatings managers

had to become international managers. Backing the winning hand of new technologies became critical for each market, so technical competence was crucial. Environmental issues became fundamental drivers of industrial coatings strategy, while remaining marginal issues for decorative businesses.

As management processes and philosophy diverged, the divorce between industrial from decorative businesses was the only answer, even if both parties sometimes chose to continue living under the same corporate roof. Businesses with less than critical mass in both decorative and industrial areas got rid of the weaker partner, or they were acquired by a stronger company who did it for them.

Environmental pressures were now affecting the shape of the industry. The number of companies supplying the retail market dropped as a result of the decorative shake-out, but the stronger industrial coatings companies still clung on to most of their historical markets.

For example, since most industrial coatings companies supplied coatings for metal, and since powder coatings were taking a steadily increasing share of that sector, the companies which had supplied liquid coatings nearly all invested in powder.

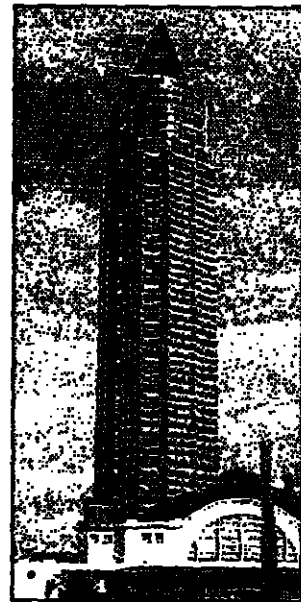
ings are growing but are still an insignificant driver of strategy compared with distribution channels or manufacturing economies of scale.

The do-it-yourself paint consumer continues to buy on the basis of price, colour and finish from any brand, or own-label brand, perceived to have a good reputation. Environmental considerations are well down the list of purchasing determinants.

Industrial users now, by contrast, are increasingly constrained by environmental regulations: coatings and coating procedures with lower environmental impact have become crucial in every sector. Since no industrial coatings company can now keep up the pace in all their historical markets whilst trying to globalise and master all the technologies required, portfolio changes have recently been as frequent as car boot sales. They have radically affected nearly all industrial coatings suppliers as they seek to build competitive positions.

Industrial users now, by contrast, are increasingly constrained by environmental regulations: coatings and coating procedures with lower environmental impact have become crucial in every sector. Since no industrial coatings company can now keep up the pace in all their historical markets whilst trying to globalise and master all the technologies required, portfolio changes have recently been as frequent as car boot sales. They have radically affected nearly all industrial coatings suppliers as they seek to build competitive positions.

Today's important question is: "What is the seventh age, and what will happen in the next decade?" Portfolio restructuring will continue, but at a slower pace in some sectors at least because the number of competitive coatings suppliers is approaching the minimum that the market will tolerate to retain competitive supplies. Aerospace manufacturers now



A leading application for powder coatings is for aluminium facades - as used extensively on the exterior of the exhibition centre tower in Frankfurt, Germany

really only have a choice of two coatings suppliers while automotive manufacturers have a choice of four or five. This will be the time to digest what companies may have rather hurriedly swallowed during the past few years. It will be the age of management. Fortunately, management is something the coatings industry has become rather good at over the past couple of decades. Coatings businesses which are subsidiaries of

heavy chemical majors, rightly supply more than their fair share of managers, culture and ideas to their institutionalised parents.

Managers with a coatings background, even those with quite a modest area of responsibility, have had to develop good strategic understanding, high customer care skills, long term customer-supplier relationships, high quality products efficiently produced - all the ingredients of successful modern business. Often they interface with state-of-the-art customers in their daily work and some of the best industrial strategy and practice rubs off in the process.

Environmental pressures may have pointed the direction for the industry. That it has arrived safely is because its management has grown with the challenges and thrived on strong and fruitful links with its customers. This should be a formula for success, in any age.

The writer, John Asher, has worked in the coatings industry for 26 years, with 15 years as a director of what was then Crown Paints and 11 years as managing director of Crown Industrial Products. He is now a consultant working in the chemical industry and author of the Financial Times Management Report, "Industrial Coatings - A Time of Change" published in 1993. UK price, £27; overseas, £28 (\$461).

efits

...the cat depicted walking along a fence on cans of Cuprinol's 'Garden TimberCare' isn't there as a piece of whimsy.

Nor are the flowers gaily flourishing along the bottom of the fence. The illustration's intended message is: this product won't hurt either your pets or your plants. Cuprinol's research showed this was consumers' first concern - even more than the safety of their children (it may be charitably assumed that if people believe a product is safe for animals, that includes offspring.)

The sales growth of such water-based fence coatings was nearly 13 per cent in Britain last year. Other exterior woodcare products are flourishing. Roncraft says its water-based woodstain increased sales by 45 per cent in 1993. This has countered static or declining sales in other sectors of the market, although Roncraft, the market leader in interior varnish, is encouraged this year by the strengthening of the housing market.

Overall, the consumer market - mostly through do-it-yourself stores - is estimated to have expanded last year

Consumers are willing to pay more for easier-to-use, water-based coatings, says Roland Adburgham

Woodcare products: no backwater sector

by 4.5 per cent to £111m. In addition, there is the trade market of around £50m and an industrial market of about half that - "woodcare products are assumed to be a bit of a backwater in the surface coatings industry - but that couldn't be further from the truth," says Mr Jim Byrne, Cuprinol's marketing director. "It is a quarter the size of the paint industry - and growing. It is a dynamic, thriving industry, in contrast to the surface coatings industry which is very static."

He admits woodcare has had a prosaic image compared with paint. It is one the industry leaders seek to counter with television advertising campaigns, capitalising on the broadening appeal of natural wood within the home and the increasing exterior use for window frames. The market itself ranges from

products which prevent decay to decorative finishes. Cuprinol, which is based in Frome, Somerset, and was acquired by Williams Holdings in 1988, and Roncraft, owned by the US company I & F Products, each have about a quarter of the consumer woodcare market. With smaller shares of the retail market are Sikbens, Sadolin and Dulux (ICI), although these three have larger shares of the trade market.

Innovation is being stimulated by the trend away from solvent-based products to water-based products with low-odour formulations. The driving force for this is the consumer: water-based products are quick-drying and brushes can be washed out. They also cost more and,

in most cases, the performance has yet to equal solvent-based products - they do not penetrate as deeply and are not as durable. The water-based formulations are more complex but the consumer is prepared to pay a premium to have the convenience.

In contrast, Mr Byrne says, the professional trade still has "considerable resistance" to water-based products as it is more concerned with performance and price. In the retail market, where consumers make only occasional purchases, it is the convenience, rather than environmental factors, which is at the forefront of their buying decisions. Mr Ged Shields, marketing director of Roncraft, says: "Our research shows

consumers are much more concerned with the home environment, rather than the wider environment."

Mr Shields says it is generally agreed that water-based products are in fact more environmentally friendly, although the equation is complicated.

Solvent-based products, using mainly white spirit, evaporate into the atmosphere where they mix with vehicle emissions to cause smog.

On the other hand, water-based products, being less durable, will need to be used more frequently, which has implications for energy and packaging use. Then there are the chemicals which are washed out of the brushes and into the drains. Health and safety legislation affecting UK woodcare products was virtually non-existent only a decade ago, but now, says Mr Byrne, "we are one

of the most heavily regulated industries within the do-it-yourself sector."

The main legislation on the use of pesticides is the Food and Environmental Protection Act 1985. A product which makes any claim as a preservative has to be registered with the Health and Safety Executive; in 1990, it banned the use in consumer products of lindane, pentachlorophenol and tributyltin oxide. Cuprinol, the preservative market leader, had already replaced these with acrylates-zinc and permethrin. More reforms are coming with European directives on formulations, labelling and containers.

Mr Byrne points out that while manufacturers have to ensure their products will not harm, for example, bats in bellies or bees in hives, consumers want to know a preservative is effective, especially because the combination of the damp UK climate and low-quality softwood encourages decay - "a claim of potency is a good marketing claim," he says. "We have to make the product as effective as possible while as safe as it can be - there is a trade-off there."

Here's looking at you

At Tioxide, we've been taking a long look at ourselves. And now we reckon we're in better shape than ever to look after your global needs.

The company has a full hand of technologies, enabling us to produce a full and comprehensive range of quality pigments.

Today, however, simply having the best products is not enough. Customers, quite rightly, expect key suppliers to understand their business and be close enough to react when the needs of the business change - as they quite often do.

Tioxide has now organised its pigments business into three sectors with dedicated local research and technical facilities for each, backed by the resources you would expect from an international operation. One of these sectors is coatings.

The move will allow us to focus more than ever on you and your requirements, whether you're in Kingston, Kansas, or Kuala Lumpur.

Technical expertise is now on hand just where you need it - locally. And being a leaner organisation your voice is heard more loudly and clearly than it's ever been.

Our coatings business combines the traditional innovative strengths of the Tioxide Group with a level of responsiveness that we know you demand.

Tioxide. Looking at you so you need look no further.

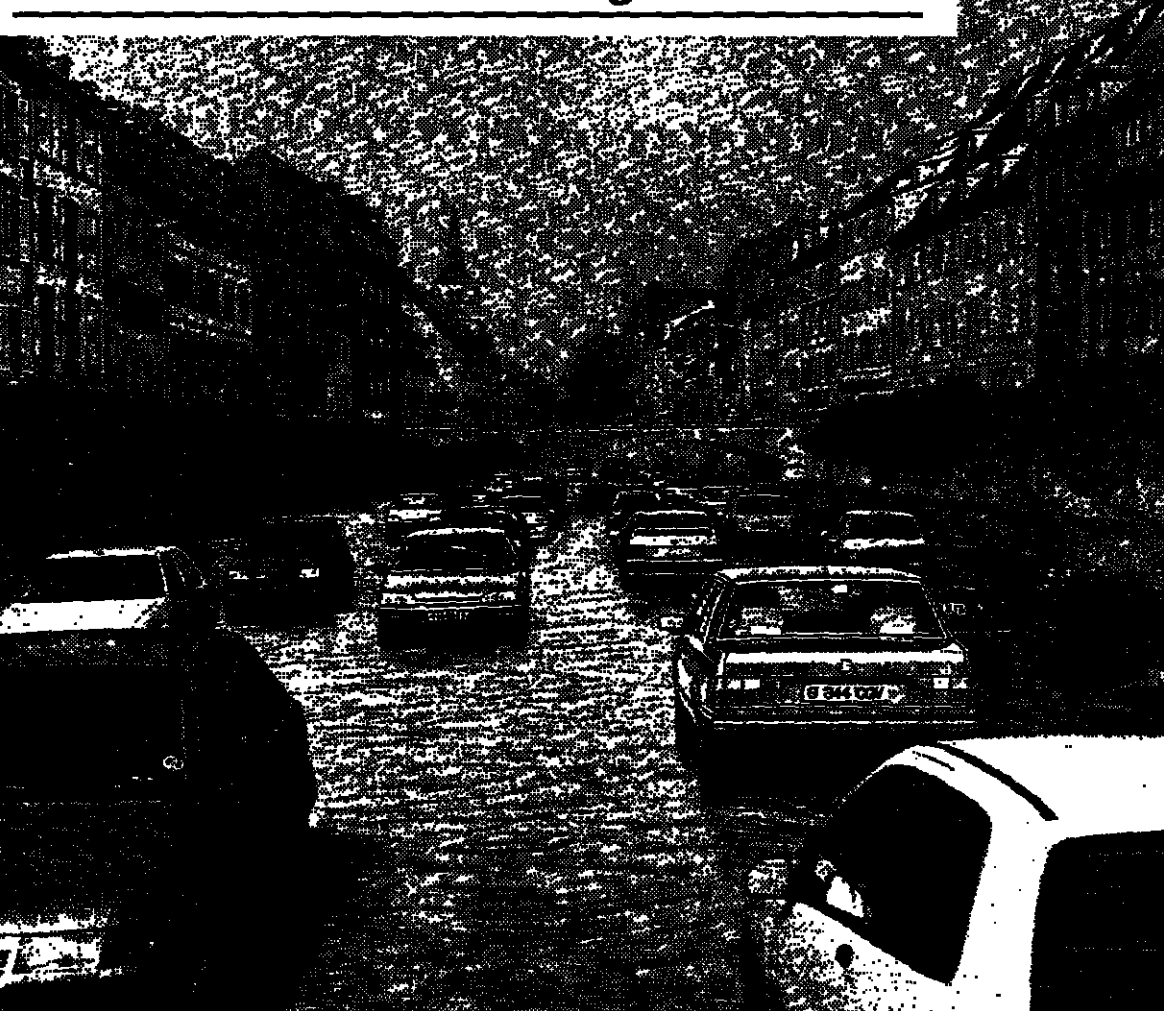
Tioxide Europe
Lincoln House
137-143 Hammesmith Road
London W14 0QL
England
Telephone 071-331 7777

Tioxide Asia Pacific
5th Floor, Plaza Labun Raya
13a Jalan 219, Petaling Jaya
Selangor Darul Ehsan
Kuala Lumpur, Malaysia
Telephone 603 758 7133

Tioxide Americas
Suite 115
901 Warrenville Road
Lisle, Illinois
60532-4301 USA
Telephone 708 515 1180



The world is moving to water



ICI Paints is committed to maintaining its leading role in the search for products with a reduced impact on the environment. Aquabase is the world's first waterborne refinishing painting system, and enables a reduction in solvent emissions of up to 72% in a typical car repair.

Aquabase
Waterborne basecoat mixing scheme
ICI Autocolor Customer Service, Newham Road, Stowmarket, IP14 2AD.
ICI and "Aquabase" are trademarks of ICI.



PAINTS AND THE ENVIRONMENT 6

■ PRODUCT DEVELOPMENT

Radical shift in attitude

So where is the paint industry going? From what its leaders say, there has been a fundamental change in attitude, with not only new products developed or on the way, but also fresh approaches to management, writes Ian Hamilton Fazey

Paint product development is dominated by the desire to use fewer volatile organic compounds (VOC) in solvents. More water is one answer. Other coatings have higher proportions of solids - pigment and resin - than before. Meanwhile, some companies are specialising in powder coatings, which have no solvent at all.

In all companies there has been a shift away from pure research. Beckers, the Swedish paintmaker, now calls its laboratories the product development department, typifying a growing concentration on working up what the industry now has, rather than looking for something new.

"Purer" work is going on - but at bodies such as the Paint Research Association, where it is jointly funded, or at some universities, where projects are sponsored. In companies' own labs, work is focused and driven by the needs and problems of industrial customers.

These relationships with the users of industrial paints are deepening and changing

ing paint companies' approach to management. There has always been symbiosis, particularly in the automotive industry, where paintmakers have given car manufacturers guaranteeable anti-corrosion technology.

The car business now exemplifies the latest management developments. Numbers of competitors for OEM - painting cars during manufacture - have been reducing steadily for 10 years.

But even while four or five remained, competitive supply still had much to do with the price of paint.

Now, both carmakers and paintmakers have realised that having fewer paint companies supplying the OEM market - worth about \$550m a year in Europe alone - is the way to lower overall costs. As Dr Marvin Hartman, one of PPG's leading chemists, puts it: "There is a lot more cost in painting than the cost of the paint. It's the whole process of getting it on to the car."

Dr Manfred Hopp, chief executive of BASF Lacke & Farben, says: "Only 10 to 20 per cent of a paint shop's cost is the cost of paint. The process is much more costly."

"We hope to get away from stupid negotiations on raw material prices. It is the total cost per painted car that matters, including the process cost."

There is some self-interest in this because paint has historically been priced by the litre. High technology modern coatings do a better job with less paint, but persuading purchasing managers they

should therefore pay more per litre is another matter. Changing the pricing structure offers better prospects.

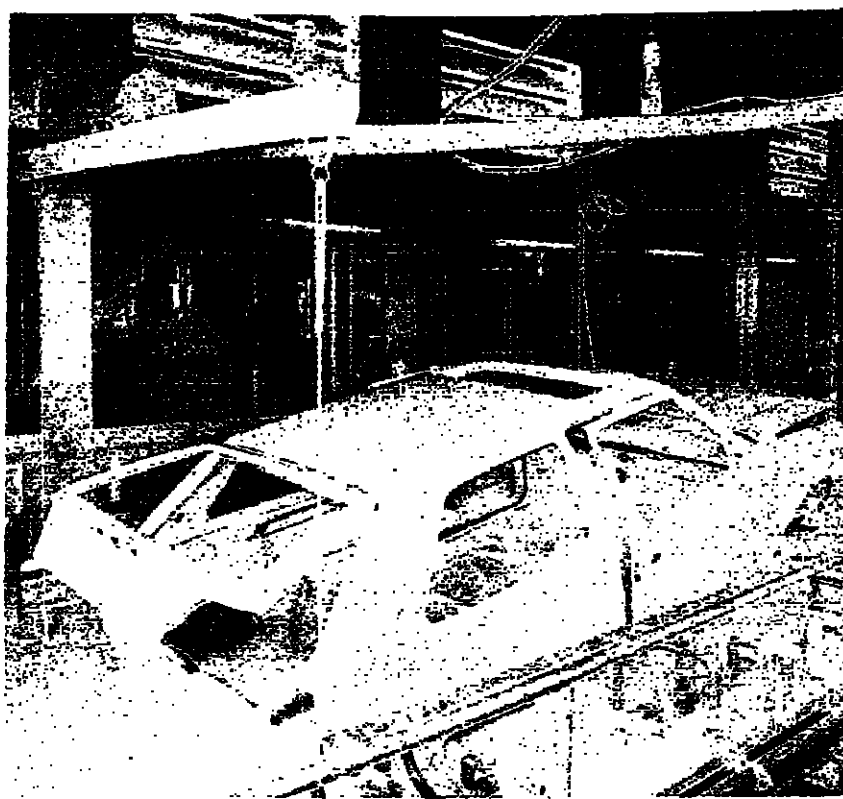
The automotive industry is making this possible by moving away from competitive supply at individual plant level. Car-makers may retain several paint suppliers overall, but will give a franchise to only one per plant.

PPG and BASF have now emerged as the two front runners in the market, but each is adopting a different approach. PPG thinks carmakers should outsource the whole painting process, with PPG managing and staffing the paint shop. BASF is openly hostile.

"There is enormous price pressure and everyone is trying to bring in savings," Dr Hopp says. "We are very good at making paint, but not necessarily at other things. We believe that by bringing together experts in car manufacturing, paint supply and application equipment manufacturing - as well as those in car design or design of car plants - we can work as team to optimise the whole process."

Mr Austin O'Malley, who has been responsible for building PPG's OEM presence in Europe, disagrees.

"The body of knowledge about painting cars is now resident in the paint industry," he says. "We have the experience, knowledge and resources - and the critical mass. You need to be able to provide eight people per shift to replace the car company's own engineers. We are now big enough to offer this. Most of our competitors are not."



Advanced application system: a cathode electrocoat (CED) tank at the technical centre for vehicle finishing at Herberts - part of the Hoechst group - located at Wuppertal, Germany

The answer to the question of which approach is better - or if neither is - will be decided over the next 10 years at individual factories of Ford and General Motors as they plump for one supplier at each - and the management system to go with it. It will be a new type of competition to that of simply undercutting to supply cheaper paint.

Meanwhile, technology is driving the

development of powder paints, which contain no solvent at all and are therefore ultra-friendly to the environment.

The raw material is made by milling together pigment and resin finely enough for the resultant powder to be sprayed onto heated metal objects. An electrostatic field ensures they deposit evenly; the heat sets off polymerisation and a coloured film forms over the surface, 'painting' it. Over-

sprayed powder is collected and recycled. The process works well on items like aluminium extrusions for window frames, under-the-bonnet car components or office light fittings, but films are thick and achieving a hard gloss is difficult.

The powder market was very fragmented, but is now concentrating worldwide, with a few companies - notably Courtauld's Coatings of the UK, Herberts of Germany and Ferro of the US - trying to solve the problems.

Laporte, which now owns Evode Powder Coatings in the UK, is developing powder application methods for plastics - and aims to threaten wet paint in this segment.

Courtauld believes thinner films - the key to challenging wet industrial paints - will be achieved through engineering as much as chemistry, by milling to the fine particle standards of the cosmetics industry.

Formulation - resin design and deciding the ratio of pigment - will become more critical, and cannot be done by anyone.

Partnership with industry is also important here. Euramax, the aluminium coil coater, is experimenting with powder, though using single sheets of metal, rather than a continuous strip at present.

Mr Roger Walters, the chief executive, says powder offers multi-coloured and embossed finishes - impossible with wet paint, which provides a uniform coating.

Meanwhile, director Mr John Bernie says the Paint Research Association is looking at more distant technologies.

For example, a biomimetics programme is studying how crabs and barnacles develop natural coatings from waterborne compounds in the sea, which then will not dissolve in water afterwards.

The implications for waterborne paints, which are at present more suited to indoor than outdoor use, are obvious.

This year is on course to be one of triumph for manufacturers of titanium dioxide, reports Daniel Green

A series of price rises in titanium dioxide - a vital ingredient in paint, plastic and paper manufacture - is pushing the average price around the world towards \$2,000 a tonne.

But the triumph is tinged with irony: so deep were the price cuts during the early 1990s, that even at \$2,000, the price is barely what it was four or five years ago.

For the first time since the start of the decade, titanium dioxide producers have managed to make price rises stick. Most recently, US producers, led by Hanson subsidiary SCM, last month raised prices by three cents a pound, or from

about \$1,920 to \$1,990 a tonne.

This rise followed a price hike by European producers last year. They attempted to raise prices by up to 20 per cent and succeeded in implementing 10 to 15 percentage points of that. They are beginning to push the rest through now, according to Mr Jim Fischer, president of New Jersey titanium dioxide consultancy, International Business Management Associates.

The European price rise was so much higher than that in the US partly because they were a response to falls over the previous 12 months that were some of the sharpest in recent history. The partial collapse of the European exchange rate mechanism in late 1992 and 1993 "munched down" titanium dioxide prices in Europe, says Mr Alan Pedder, chief executive of ICI subsidiary, Tioxide.

Rising prices for the paint ingredient, titanium dioxide

Triumph tinged with irony

As currencies of countries which have titanium dioxide manufacturing plants fell - they included sterling and the escudo - titanium dioxide prices across Europe tended to fall to match the new lower prices. According to Mr Fischer, prices fell by 25 per cent in Europe during 1993 before October's rises.

In the Asia Pacific region, the trends have been similar although prices are historically below the levels in the western hemisphere, thanks to a combination of low labour costs and, in some cases, very modern plant. Prices recovered from about \$1,600 a tonne to \$1,800

and still rising.

The causes of this turnaround in world prices for titanium dioxide are only partly economic recovery: changes in capacity and patterns of demand have meant that some plants are approaching maximum output much more quickly than they would have done five years ago.

Total world capacity is 3.7m tonnes a year, if the published capacities of the world's titanium dioxide plants are added up. According to Mr Fischer, this overstates real capacity by almost 300,000 tonnes a year because many

manufacturers have allowed some plant to fall into disrepair during the last few years of chronic low world price.

Even then, world consumption is less than 3m tonnes a year, implying over capacity of 400,000 tonnes a year. But some plants are already operating at very close to capacity because of the high demand for one kind of titanium dioxide, that produced by one of the chloride processes of manufacture.

Titanium dioxide, made by the chloride process, is in greater demand than that made by the alternative sulphate process because of its technical characteristics such as durabil-

ity and glossiness in paints.

Research by Mr Fischer suggests that the average chloride method plant is operating at 93 per cent capacity which the average sulphate plant is operating at about 73 per cent. This helps explain why US price rises have been led by SCM and in Asia by Du Pont, which are highly dependent on the chloride method.

In the past, the arguments over which of the two methods is better have centred on the apparent ecological unfriendliness of the sulphate method. Mr Pedder argues that environmental laws mean that any sulphate plants still operating

are as clean as their chloride rivals.

He defends the sulphate process, perhaps not surprisingly because Tioxide has more sulphate capacity than chloride. He says that sulphate-produced titanium dioxide is more suitable for dyeing fibres and that in any case 70 per cent of consumption has a choice of using the material from either source.

In the end, it may simply be price that decides if manufacturers continue their trend towards relying on the chloride process.

Mr Fischer says that the sulphate process is an inherently higher cost method of production. This is bad news for most European manufacturers which still use it to a great extent. Although there are some high efficiency sulphate plants, such as Tioxide's in France

and Spain, and Rhone Poulenc's at Le Havre in France, most of the impetus of the European price rises in Europe, says Mr Fischer, were "cost-driven".

The US and Asian producers, especially SCM and Du Pont, on the other hand, have been able to raise price simply because they could.

"They were market-driven rises," he says.

In the short term the effect looks the same to the consumers of titanium dioxide. But the 70 per cent of titanium dioxide customers that are free to use the output from either process may yet have the last word.

Eventually, price bargaining and discounting will once again take the centre of the titanium dioxide stage, and then the growing profit margins of the chloride producers could severely damage the health of the higher cost sulphate plants.



Ove Mattsson, member Board of Management Akzo Nobel, previously President Nobel Industries.

Body and soul

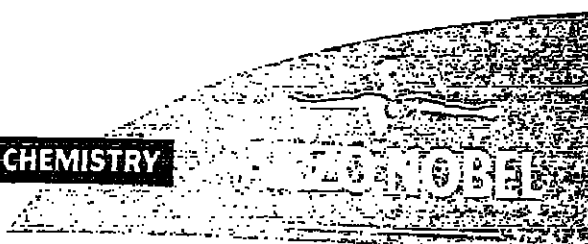
"There are plenty of reasons why Akzo and Nobel Industries decided to join forces. Financial reasons, economic reasons, industrial reasons, geographical

reasons. But that is only part of the story. The main reason why our partnership will work is that we have the same mind set. We are both client driven, we have the

same professional ambitions and we share the same entrepreneurial spirit. We fit both in body and soul. And that is what it takes to create the right chemistry."

Akzo Nobel is one of the world's leading companies in selected areas of chemicals, coatings, health care products and fibers. More than 73,000 people, active in 50 countries around the world, make up the Akzo Nobel workforce. For more information, write or call: Akzo Nobel nv, ACC/F13, P.O. Box 9300, 6800 SB Arnhem, the Netherlands. Telephone (31) 85 66 22 66.

CREATING THE RIGHT CHEMISTRY



صكنا من الاصل

SWITZERLAND

Friday April 8 1994

Manufacturers worry that their domestic orders have fallen: Page II

AlpTransit proposes two new high speed rail tunnels to Milan: Page IV

By any measure, Switzerland is doing pretty well these days.

It has a strong currency, a resilient economy, a restored status as a banking centre and a relatively tranquil social and political life. It even has some fresh outside endorsements.

The Economist newspaper recently pronounced Switzerland the world's most desirable country in which to live, on the basis of a synthesis of economic, social, cultural and political statistics. And a survey last month by International Survey Research found that Swiss workers were the most satisfied in Europe.

This represents quite a change from the late 1980s when a series of unseemly scandals in business and government and uncertainty about European integration were undermining Swiss confidence.

But beneath the surface doubts and problems persist. Having decided in a referendum 15 months ago to keep their distance from the European Union, the Swiss remain bemused by the integration process going on around them.

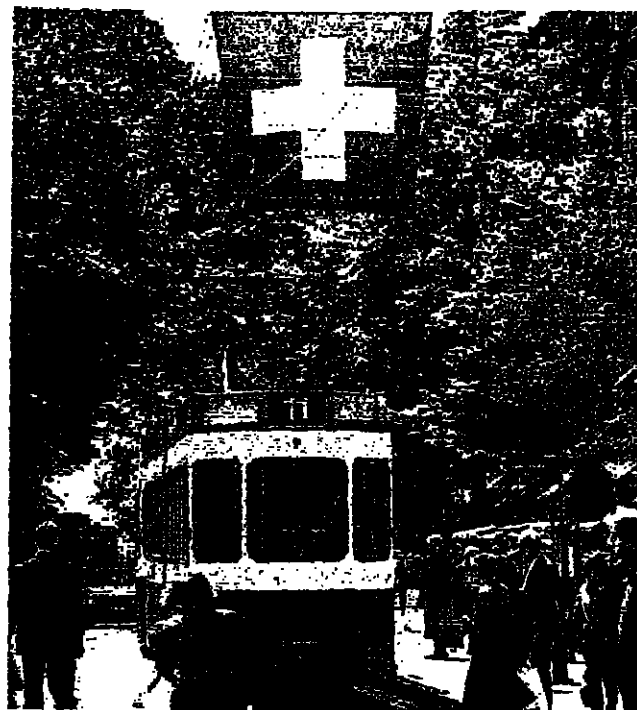
They also sense that the strategic assumptions on which they have anchored their policy of armed neutrality for nearly 200 years no longer hold, but they are not sure how they should fit into the post-cold war world.

And they are startled by an increasingly raucous tone in their internal political debates, reflected in a sharp polarisation of voting patterns in recent local elections and the tragic inability of all levels of government to agree on a policy for dealing with the country's outsize community of hard drug addicts and dealers.

For the moment, though, most Swiss are probably just relieved that things are going as well as they are.

In late 1992, as the debate swelled over whether or not the country should join the European Economic Area (EEA), political and business leaders warned of dire consequences - an exodus of industry and a slumping economy - if the EEA was rejected.

In the event, the people



Trams trundle through Zurich, alders gambol in the snow at Verbier, the Rathaus cathedral stands grandly in Basle - and the Economist newspaper, reading the statistics, recently pronounced Switzerland the world's most desirable country in which to live



Increasingly awkward position

Despite a resilient economy and a tranquil political scene, the Swiss remain uncertain about their future in a more integrated Europe. Ian Rodger reports

voted by a small majority to stay out of the expanded free trade area which unites the EU and the countries of the European Free Trade Association (Efta). Yet so far no significant negative consequences can be directly attributed to this decision.

On the contrary, there is widespread agreement, even among European integration advocates, that the decision has bolstered Switzerland's previously flagging status as a financial safe haven.

New investment funds have poured into the country in the past year at a rate not seen since the early 1970s when the central bank ultimately had to impose negative interest rates to stanch it. While it is true that external events - a new withholding tax in Germany and political turmoil in Italy - provoked these flows, it is also true that much less of it would have come to Switzerland if the country had joined the EEA.

The inflow - which in fact began a few months before the EEA vote - enabled the Swiss National Bank to begin lowering interest rates well before

other European central banks, and that in turn helped reduce inflation and lay the base for the economic recovery which seems to be getting under way this year.

Whether the EEA decision has had any structural impact on Swiss industry remains unclear. Corporate investment has been at a low level anyway, and the rise of unemployment to record levels in the past year is attributable mainly to higher female participation rates and the tendency of guest workers not to return to their countries when they lose their jobs.

Nevertheless, there remains an uneasy sense that some day a price will have to be paid for the arrogant decision to remain aloof from the European club - a sense that was heightened last month when, in another referendum, a majority voted to ban all transit lorry traffic from the Alps from 2004.

Swiss authorities may say that this latest decision was motivated entirely by environmental considerations and is in the mainstream of progressive European transportation policy, but neighbouring countries have been offended by this unilateral move and have already threatened retaliation.

Planned negotiations later this year between Switzerland and the EU on other air and road transport issues will not be made any easier, and Swiss-air, the national airline, could find itself unwelcome at some EU airports.

The federal government finds itself in an increasingly awkward position on European matters. It is caught between its conviction that integration is essential and inevitable for the country's future welfare and security, and the mood of

the Swiss population, which shows no sign of having shifted since the EEA vote.

This discomfort was reflected in a foreign policy statement in December which restated the goal of Swiss integration into the European Union, but eschewed setting any timetable for it, for fear of stirring up the Europhobes.

The otherwise bland statement did contain one remarkable chapter - devoted to the issue of neutrality. It effectively laid the basis for jettisoning this sacred foundation of Swiss foreign policy, arguing that neutrality was never an end in itself, but merely a means of preserving Swiss independence.

The paper suggested that today, when 70 per cent of

imports come from EU countries, Swiss independence is threatened more by not having a say in EU policymaking than by any hostile military power.

So far, the Swiss have shown little inclination for full debate on strategic policy, but that could change soon. In June they are to vote in a referendum on providing blue helmet troops to United Nations peacekeeping operations, which should refocus attention on strategic issues and the future role of the Swiss military.

The country still has one of the largest armies in Europe, with 600,000 men capable of being mobilised within a few hours. The government decided, three years ago, that such a large force was no longer necessary following the collapse of the Soviet empire.

From next year, force levels are to be reduced by a third, with whole regiments disappearing. So far, this restructuring has not been accompanied with the howls of protest that greeted similar cutbacks in some other countries, but it could have a big long term social impact. The militia army has long been one of the few unifying forces of Swiss society - the "Place de la Concorde" where men from all social strata and linguistic groups get to know each other in testing circumstances.

Some people fear that the country is already showing signs of losing its delicate cohesion, and that social and political debates are becoming too strident. This has been especially apparent in the Zurich region in recent months, as public anxiety over rising drug crime has mounted.

The marginal right wing Swiss People's Party (SVP) seized on this anxiety in recent elections in the country's largest city, campaigning aggressively against the liberal approach of those it sneeringly called "die Linken und Netten" (the Lefties and the Do-gooders) to the drug problem.

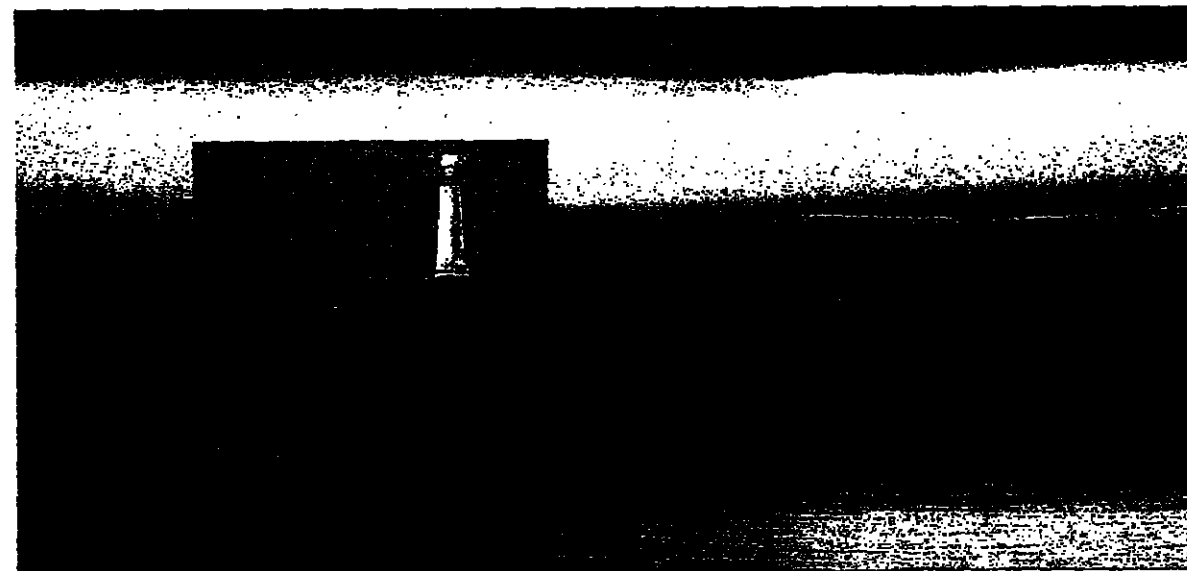
The people responded, voting in 19 SVP representatives to the 125 seat city council on March 6, compared with only seven in 1990.

It was hardly a coincidence that the federal government, which has dithered over drug policy for years, leapt into action the following week, passing tough new measures to curtail the rights of asylum seekers. Many drug dealers in Zurich are former Yugoslavs who have exploited the asylum law to avoid extradition.

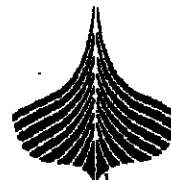
Civil rights activists were appalled, and opinion leaders in distant French-speaking cantons grumbled about further proof that the nation was being forced to subordinate its priorities to those of Zurich.

It all seems a bit un-Swiss, but it would be wrong to forecast any serious deterioration of the still exceptionally high quality of life in the country. The Swiss are too tough and practical to let that happen.

Chart your course
with the right instruments and people
BSS personalized investment services



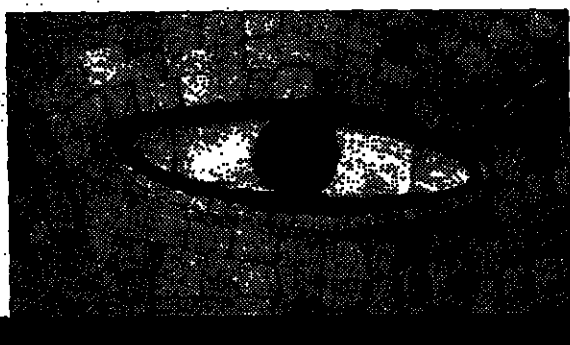
At BSS we have not only the right
tools to achieve your objectives
but, most important, also the right
people to master them. The proof
is in our performance.



BANQUE SCANDINAVE EN SUISSE

Geneva: 11, Cours de Rive P.O. Box 901 CH-1211 Geneva 3 Tel.: (+4122) 787 31 11
Zurich: Schipile 2, (Rathausbrücke) P.O. Box 5150 CH-8022 Zurich Tel.: (+411) 229 35 33
London - Luxembourg - Marbella - Monaco - New York - Stockholm

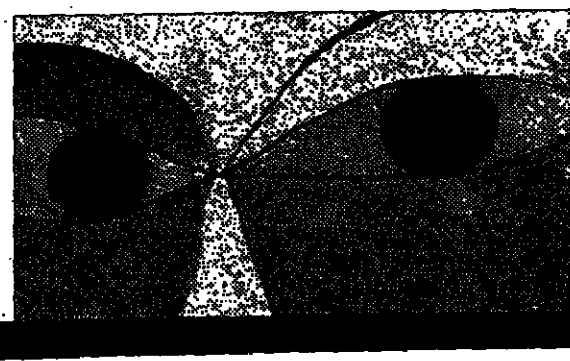
Tradition



Creativity



Originality



Tradition
of a Swiss Bank
Creativity
in products combining performance and low risk
Originality
with an alternative approach to portfolio management
Private banking, institutional fund management, trading, derivative products,
investment banking. For your unique requirements, we offer
tailor-made ideas.

BANQUE
UNIGESTION

2, RUE DE JARCONNIANT - PO BOX 6158 - 1211 GENEVA 6 - SWITZERLAND - TEL. 022/736 41 41 - TELEX 413 175 - FAX 022/736 73 07

SWITZERLAND II

Andrew Fisher reviews the state of manufacturing industry

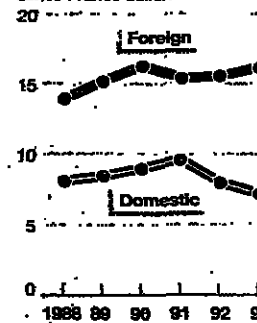
Domestic orders have fallen off

For a country of less than 7m people, Switzerland has some of the most internationally-oriented companies in the world. Many of them sell more abroad than at home and some notably in the textile machinery sector – even produce more outside than inside their own country. In the mechanical and electrical engineering industry, exports account for nearly 70 per cent of total turnover.

Yet there is a worrying aspect to this success in foreign markets. It is not that companies' performance is so closely tied to growth elsewhere, notably in Germany. That is the overall competitive and economic environment in

Engineering industry order inflow

Swiss francs billion



Source: Swiss Association of Machinery Manufacturers

which companies are used to operating.

What concerns the industry is that domestic orders have fallen so sharply in the past few years. Last year, according to the Swiss association of machinery manufacturers (VSM), new domestic orders fell by almost 10 per cent after a near 17 per cent collapse in 1992. Foreign orders rose by 3 per cent, producing an overall decline for 1993 of 1.2 per cent.

Although domestic business picked up strongly in the fourth quarter, that was only because of some large orders from the army and Swiss railways. With a quarter of its

home market having disappeared since 1991, Mr Thomas Gasser, the VSM's president, is arguing strongly for a political decision to prevent capital investment being postponed until the introduction of value-added tax in 1995.

The VSM estimates that at least 10 per cent or some SFr1bn of investment which would benefit VSM companies could be delayed. The reason is that VAT will not be levied on such investments, unlike the previous indirect tax system. Whatever the outcome of this issue, the VSM does at least see the chance of an overall improvement in its members' business this year. "I'm moderately optimistic about 1994," says VSM's director Mr Martin Erb. "I expect more orders from abroad and I hope domestic orders will stabilise."

Much, of course, depends on what happens in Germany, by far the biggest customer. The European Union accounted last year for just under 60 per cent of the industry's exports, which were down slightly to the region overall. Mr Gasser is not over-optimistic about the immediate prospects for the German economy and thus for the rest of Europe.

Helping to counter this trend near to home has been an explosive growth in Asian markets. Leading these last year was China where exports by the Swiss machinery and electrical sector rose by 59 per cent. China thus overtook Japan as the industry's largest customer in Asia.

Altogether, exports to Asia rose by more than 9 per cent, with steep rises also recorded in Malaysia, Hong Kong and Singapore. Yet such successes could not wholly compensate for the problems elsewhere. The turnover of VSM companies last year fell by 6.6 per cent to SFr24.1bn.

Mr Gasser, also deputy chief executive of ABB Asea Brown Boveri, the Swiss-Swedish engineering concern, has no doubts about the innovative abilities of Swiss companies as

slowly, cautiously and without flamboyance – rather like the Swiss themselves – the economy is recovering from a recession which has pushed unemployment up to levels not seen since the second world war.

Switzerland's recession has lasted for around three years and only in the last quarter of 1993 did the economy start to move back into growth. Although a Swiss recession may be unrecognisable as such to anyone from Britain, the US, or currently even Germany it has caused considerable strains in a small country so dependent on foreign markets and investors for its prosperity.

Even now, economists are wary of promising too much for 1994. "We've probably passed the trough of the economic cycle, but we are still in the very early stages of recovery," says Mr Alois Bischofberger, head of economic research at Credit Suisse. "Most people haven't realised this incipient recovery [is taking place] yet, as the labour market is relatively weak."

It is likely to stay weak for a while. At just over 5 per cent, or nearly 200,000 people, the jobless level will continue to be a dampener on the economy, holding back private consumption, which is expected to show little growth this year.

Mr Georg Rich, chief economist at the Swiss National Bank, says a stronger economic improvement than currently expected would be necessary to bring down unemployment significantly. "I don't see a turnaround [in the jobless figure] this year, but if the revival accelerates next year, then it will decline further."

The general expectation seems to be for real economic

growth of between 1 and 1.5 per cent in 1994 after a dip in 1993 – hardly enough to put much of a dent in the jobless total. But the high unemployment level also reflects the fact that fewer foreign workers are returning home, now that immigration rules have been relaxed.

Also, improved benefits have encouraged more people to register as jobless. More women are tending to join the unemployment statistics when they lose work rather than drop out of the labour market.

In addition, as part of the worldwide industrial restructuring process, many companies – especially the larger ones – have shed labour to become more efficient and competitive. It will not be until 1995 that both jobs and capital investment start to benefit to any real degree from economic growth. Next year's economic growth rate is likely to exceed 2 per cent, with exports up by around 4 per cent (against less than 3 per cent this year and a marginal decline in 1993) and capital investment rising by some 3.5 per cent after 2 per cent this year and a 4 per cent drop last year.

Exports held up relatively well in the latest recession: in 1992 they gained more than 3 per cent. This is partly because Switzerland went into the recession earlier than some countries and partly because of sharp growth in demand from countries in south America and Asia, though these account for a relatively small part of total sales abroad.

used to living well and cartels and monopolies have been allowed to prosper.

Mr Gasser does not think there is enough urgency, either in the government or among the population, in pursuing this issue. "We're too happy with ourselves," he says. Cartel groupings and local curbs on public purchasing in other areas – both of which the government is now trying to combat under its "revitalisation" programme – affect industry's costs, he points out.

Because of Switzerland's high productivity and longer

working hours, unit labour costs are actually lower than in neighbouring Germany – a big competitor as well as customer. However, this advantage will not necessarily last. "Next year, unit labour costs in Germany are likely to stagnate, as in Switzerland this year," says Mr Alois Bischofberger, economic research head at Credit Suisse. "The competitive advantage against Germany is likely to disappear."

Like other economists, he is not dismayed by the strength of the Swiss franc against the D-Mark and other currencies.

"Experience shows that currencies are not the most important factor," says Mr Hans Kaufmann, head of Swiss research at Bank Julius Baer. "More important is the recovery in other economies."

As yet, the signs from world markets are mixed. Mr Fritz Fahrli, chief executive of the Sulzer engineering group, sees slight indications of a recovery in North America but does not expect much growth in Europe. "I'm afraid there is no boom around the corner."

Sulzer is one company which has been rationalising its production and management to

THE ECONOMY

Pundits are wary

This year's export growth will, despite the strength of the Swiss franc, benefit from recovery in the US, continued buoyancy in south-east Asia and an improved economic situation in Europe, notably in neighbouring Germany. But with industry operating at little more than 80 per cent capacity, compared with more than 90 per cent in the late 1980s, there is still plenty of slack to be taken up before the employment situation benefits.

Productivity growth is now between 1.5 and 1.8 per cent a year, says Mr Bernd Schips of the economic research centre at the Federal Institute of Technology in Zurich. "So we need overall growth of more than 2 per cent, otherwise unemployment will stay high this year and next."

To understand the significance of a 5 per cent jobless rate – Mr Schips calls this "unbelievably high" by Swiss standards – it is necessary to remember that unemployment was unknown in the 1980s and did not exceed 1 per cent until the mid-1990s. In its report on the Swiss economy last year, the Organisation for Economic Co-operation and Development (OECD) said unemployment was one of the problems that could undermine some of the country's long-enjoyed advantages.

It also highlighted the need for a structural shake-up in the economy. The government has already embarked on a "revitalisation" programme, spurred

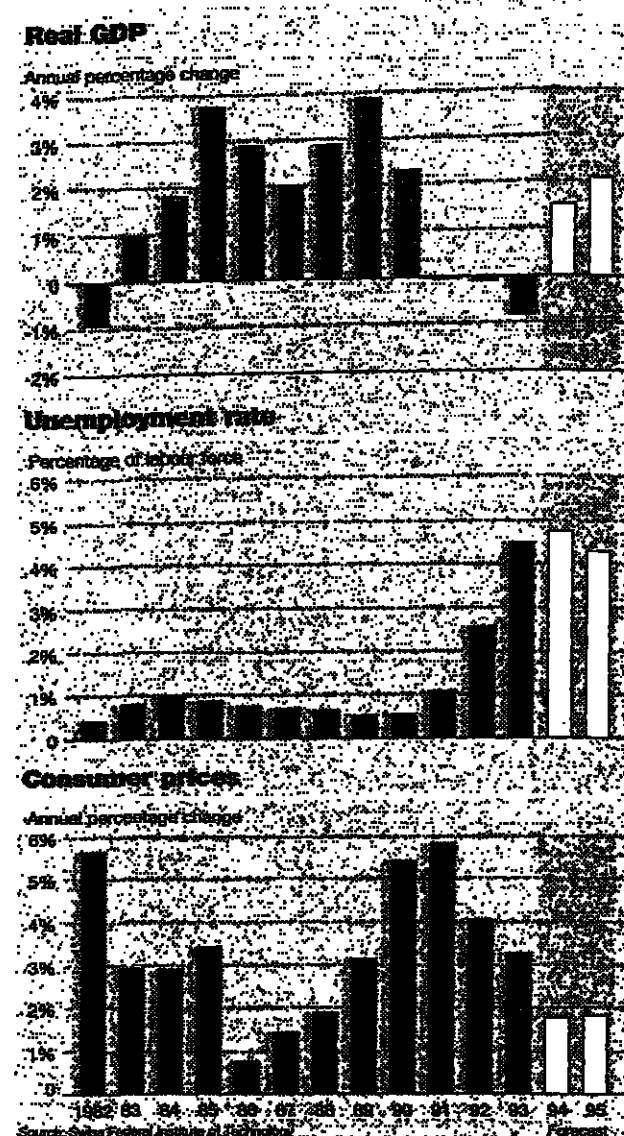
by the need to act after the Swiss people turned down membership of the European Economic Area (EEA). The programme covers competition policy, the liberalisation of immigration rules, education and research, and trade, both international and internal.

Cartels need to be eliminated. "Cartels are widespread in the economy," Mr Bischofberger says. "The domestic economy is one of the most cartelised in Europe." Stronger action on this would help bring down prices, one obvious example being in the car business where importers have a monopoly.

Another area which needs to be tackled effectively is local protectionism in procurement policies. "In some cantons," Mr Bischofberger points out, "administrations and schools are not allowed to buy products and services outside the canton or even their municipality." The idea is to benefit local producers, but the effect is to keep prices high.

If Switzerland's revitalisation process is successful, its traditional strengths deriving from a skilled workforce, harmonious industrial relations, first-rate infrastructure and corporate innovation will be enhanced. With inflation falling towards 1 per cent – even though the move in 1995 to a value-added tax (VAT) system will give it a one-off boost – economic stability is being newly consolidated.

That still leaves the problem of the budget deficit. At nearly SFr14bn, it totals some 4 per



cent of gross domestic product. The ending of recession will help reduce this, but the government also has to act. Mr Rich cites the case of a young economist who would probably

earn at least SFr5,000 a year more if he joined the federal government than if he went to a bank paying market rates.

Andrew Fisher

Subscribe to the FT in Switzerland now

and get the first 4 weeks free.

Take advantage of this special introductory offer and have the Financial Times personally delivered to your office every morning at no extra charge and you can start the day fully briefed and alert to all the issues that influence or affect your market and your business.

Morning hand delivery services are available in the centres of Basel, Bern, Biel/Bienne, Fribourg, Genève, Lausanne, Lugano, Luzern, Montreux, Neuchâtel, St Gallen, Vevey, Winterthur, Zug/Baar and Zürich plus over 100 other towns and villages throughout the country.

Place your order now by completing the coupon below and faxing it to us on (022) 731 94 81 or by post to Financial Times (Switzerland) Ltd, rue du Cendrier 15, 1201 Geneva or call (Toll Free) on 155 23 83

To: Financial Times (Switzerland) Ltd, rue du Cendrier 15, 1201 Geneva. Tel: 155 23 83 (Toll Free) Fax: (022) 731 9481

Yes, I would like to subscribe to the Financial Times and enjoy the first 4 weeks free. Please enter my subscription for 12 months at SFR 710 saving me 33% over the retail price. I will expect delivery to start within 21 days and await your invoice.

Name: _____

Address: _____

Tel: _____ Fax: _____

Signature: _____ Date: _____

(No order accepted without a signature)

Financial Times. Europe's Business Newspaper.

Music is more than just technique ...

Music is much more than playing instruments with technical perfection; the sensory appeal is the very essence of the art.

Similarly, good food is more than quality ingredients, balanced nutrition and food technology; taste, aroma, and visual appeal are integral parts of the total food pleasure.

As the largest food company in the world, we must be concerned with food problems in their widest sense, and, by extension, have a close interest in all forms of human activity. This, in the end, is what makes Nestlé products more than just food.

Nestlé more than just the world's largest food company.

سكان الامل

Ian Rodger looks at the banking business

1993: 'annus mirabilis'

Swiss banks which are active in international asset management and securities and currency trading still bask in the spectacular success they enjoyed last year.

Most admit, however, that they benefited from a remarkable conjunction of positive forces. Interest rates fell throughout the year, driving bond prices higher and encouraging investors to shift more funds from fixed income instruments into equity markets, which also boomed. The all-share Swiss Performance Index advanced no less than 40 per cent during the year and volume was active on the Swiss stock-exchanges throughout the year.

Introduction of a withholding tax in Germany and continuing political turmoil in Italy encouraged more and more foreigners to store their savings in safe, stable Switzerland.

Swiss banks are normally reluctant to reveal the size of the funds they manage, but several reported that the amount rose by a third or more. Basler Holding, the parent of Bank Julius Baer in Zurich and one of the few to divulge fund figures, said its funds under management jumped 36 per cent to Sfr45bn.

Meanwhile, continuing international currency instability enabled the banks to make handsome profits on their trading and financial engineering services.

The only banking business that did not do well last year was lending. Net interest income of all the big banks scarcely grew at all, and bad loan provisions were hoisted to record levels - to some extent, it is widely suspected, to hide profits from other activities. Given the continuing recession in Switzerland and elsewhere, the opportunities for balance sheet growth were few.

For the big banks, this slump was more than compensated by winnings elsewhere. For the smaller cantonal and regional banks, which rely almost totally on lending, it was a different story.

The trend to rapid consolidation in these sectors, which has been under way for the past three years, continued at a brisk pace. The number of regional banks, for example, has tumbled from 185 in 1991 to only 138 at the end of last year.

Among the most significant events was the merger of the two cantonal banks in Geneva, the Caisse d'Epargne de la République et Canton de Genève and la Banque hypothécaire du canton de Genève, into the Banque cantonale de Genève.

This long and carefully planned merger of two still sound banks passed off with scarcely a ripple. The same cannot be said for the collapse of a large regional bank in Lausanne, La Banque Vaudoise de Crédit, the bad loan provisions of which exhausted its capital late last year.

The bank thrashed about noisily for a few weeks, looking for rescuers. This

caused a run on its deposits which had to be covered with emergency support from the Federal Banking Commission. Eventually, after several rejections, it was taken over by the state-backed Banque cantonale Vaudoise in December.

The regional banks association has since launched a scheme to try to prevent further erosion within its ranks. It proposes creating a central organisation which would carry out many transactions and back office functions for the individual banks, thereby making them more cost competitive with larger banks.



Swiss Bank Corporation in Basel

that the resulting increase in fees will persuade many clients to move their accounts elsewhere.

The federal finance ministry, grappling with huge budget deficits, is reluctant to give way on any source of revenue, but the banks - and the country's struggling tourist industry - argue that it would be unfair to exempt the export of products from VAT but not the export of services. A decision is expected in May, but no one is predicting which way it will go.

A proposed federal stock exchange law and related regulations dealing with takeover bids is meeting resistance at various levels. The stock exchange law is needed to transfer regulatory power from the cantonal level to the federal level once the national electronic stock exchange begins to operate next year. But bankers have been upset about the drift of the proposed legislation towards strict detailed government regulation at the expense of self-regulation.

A strong divergence of opinion among banks and quoted companies on takeover bid rules could delay implementation of the bill. Some feel that any takeover rules must be accompanied by Euro-compatible monopolies legislation.

There have been suggestions that the takeover provisions be detached from the stock exchange law, so that the latter can pass more quickly. The fate of a bill to bring Swiss law on investment funds into line with EU practice is also in difficulty, even though the country has watched tens of billions of francs decamp to Luxembourg in the past few years, where the legal framework is more favourable.

Bankers place little hope on having stamp duty, a big irritant, removed from investment funds and they are resigned to the exclusion of Sicavs (unit trusts) from the legislation. The government claims the necessary legal framework for Sicavs requires more changes to the companies law as well, and that would be too time-consuming.

All this legislation comes at a time when business appears to be getting more difficult for many Swiss banks, especially those that specialise in portfolio management and dealing, than it has been for the last couple of years. No one has been surprised by the slide in the stock market in recent weeks. After three years of big increases, it was difficult to expect the upward trend to continue, but the bond market slump has been more upsetting.

The whisper in Swiss banking circles is that damage repair will be necessary over the next few months if clients' portfolios are to produce respectable returns in 1994. To judge by the recent sharply downward trend of bank share prices, investors suspect that the banks may have difficulty making their own profits look respectable, too. The encore to the annus mirabilis could be disappointing.

Andrew Fisher visits Esec, the semiconductors company

Market dictates a fast pace

Sales are rising so fast at Esec - a maker of specialised equipment for the semiconductor industry - that the small Swiss company has to be agile to keep up with growth in demand, especially from Asia.

"Every two years, there's a new generation of machines," says Mr Hans-Ulrich Müller, chief operating officer. In between, there are numerous modifications. "We would like to have a slower pace," adds Mr Peter Kilgus, chief financial officer, "but the market will not allow this."

Esec (European Semiconductor Equipment Centre) is based in Cham in the canton of Zug. It has no domestic market and sells most of its die bonding and wire bonding equipment - used to move and connect chips - to manufacturers in south-east Asia and South Korea.

Revenues last year shot up

by 43 per cent to about Sfr90m. It expects this to more than double by 1996.

Formed 25 years ago, the private company is the leading world supplier of this type of equipment; it is adding its Autoline assembly system to the stages of the bonding process in computerised manufacturing cells.

Esec has to spend heavily to maintain the lead in its chosen market niche. About 50 per cent of its revenues go on research and development, which occupies some 40 per cent of its workforce of 260. R&D is carried out in Switzerland.

Esec's customers are the big names in the chip and computer industries. They include Intel, Microsoft, IBM, AT&T, Motorola, Hewlett-Packard

and National Semiconductor of the US, as well as Hyundai and Samsung in Korea. Much of the equipment sold to the US groups is used for their production in Asian countries such as Malaysia, the Philippines, Hong Kong, Singapore, Thailand and China.

It is from Asia that the main impetus for growth now comes. Last year, sales in south-east Asia totalled 62 per cent of the total (a jump from 48 per cent the previous year); this excludes Korea, which accounted for a further 4 per cent.

Sales to Europe - where customers include Siemens and SGS-Thomson - dropped to 19 per cent of the total from 27 per cent, with those in the US accounting for 15 per cent (25 per cent). "Asia is still boom-

ing and we expect quite a substantial increase in business there," adds Mr Kilgus.

Its success in Asia does not, however, extend to the Japanese market. Nearly half of the world's semiconductor industry is in Japan, notes Mr Kilgus. "But it's very tough for foreign companies to get in, especially in our sector."

Esec's main product is the die bonder, for which it claims to be the biggest world producer with 35 per cent of the world market. It has 8 per cent in the newer wire bonding sector, but plans to reach 25 per cent (and top market position) in two years.

Esec has no intention of moving from Switzerland. "Salaries are high but there is good education and motivation," says Mr Müller. Esec recruits people from Swiss technical universities and trains them itself.

'Asia is still booming and we expect an increase in business there'

Max Koch founded his company, Komax, on a bright idea

Wiring up the car industry

When he was a young electrical engineering student in Zurich, Max Koch had the idea of making speed control units for cars. It was 1975, the time of oil crisis and motorway speed limits. Demand for his product took off.

Koch, now 44, set up a company to make the units. Because they needed lots of wires, he designed and built a special wire processing machine. Today, his company - Komax, a word play on his name - is the world's largest supplier of such machines, selling to the world's biggest car manufacturers and suppliers.

Komax initially supplied machines to cut and strip flat cables for the home electronics industry. Customers included big Japanese names such as Hitachi and Sanyo.

In 1981 it moved into the motor business, which now accounts for more than half of sales. As well as machines for cutting, slitting, crimping and notching cables, Komax also makes wire processing centres

to produce whole cable harnesses for vehicles.

Some 70 per cent of Komax's production is in Switzerland - the company is based in Dierikon near Lucerne - with 20 per cent in the US. The rest is in low-cost Portugal, where a new plant supplies the local operations of companies including General Motors and Siemens.

With the rapid growth of electronics in cars, Koch sees new opportunities. The increasing popularity of anti-skid brake systems (ABS) and airbags, for example, means more sensors to control these and thus more wires.

At present, Komax has

around 50 per cent of the market for wire processing machines in Europe and nearly a third worldwide. In the US, business grew by almost 40 per cent last year, although recession has slowed performance in Japan and Germany.

Like other Swiss companies with profitable niches in world markets, Komax spends heavily on research and development: between 10 and 12 per cent of its Sfr75m turnover.

With recession in Europe, where business declined by 10 per cent last year, Komax decided to modernise its product line in readiness for the next upturn. Its new range of wire processing equipment is

fully automatic, with colour graphics, built-in quality control systems and simplified controls. Koch is more optimistic about prospects for 1994, after a 5 per cent decline in sales last year. He expects resumed growth of around 10 per cent in Europe. "Companies can stop buying for one or two years, but not for long".

Nearly 15 per cent of Komax's business is in Asia, with more to come. More machines will be developed for specific markets. "In the past, we tended to sell European machines to the US and Asia."

Koch himself felt confident enough about the company's strength to bow out of the day-to-day running of the company in order to concentrate on strategy and innovation. He is now chairman, with a new chief executive brought in from outside.

"When I was 35, I decided to be out of the operating side when I was 40. I did it at 39."

Andrew Fisher

Koch concentrating on strategy

Chopard
GENÈVE
depuis 1860



PERPETUAL CALENDAR CHRONOGRAPH - ALUMINUM AND JEWELRY PRODUCED IN A LIMITED SERIES OF 50 PIECES

CHOPARD S.A. - 1000 GENÈVE - SUISSE

Some things are priceless.



Everything else we insure.

If you're lucky enough to have life going your way, Winterthur makes sure that you remain master of the challenge. Thanks to a comprehensive range of insurance plans which

can equip you to handle any situation. After all, over the decades, we've made friends all over the world, so we know how to get along. In life, as well as in the insurance business.

Winterthur Insurance
General Guitan-Strasse 40
CH-8401 Winterthur
Telephone (0)52 261 11 11

winterthur

SWITZERLAND IV

TOURISM

Times are tough

Times are tough in Switzerland's important tourism business.

Bed-nights, a key index of the industry, have been on a downward trend for four years. And that followed a decade of near stagnation.

Last year, for example, the number of bed-nights sold fell three per cent to 33.2m, and there is no sign of an upturn. The Swiss National Tourist Organisation (SNTO), the national promotion body, expects another two per cent decline this year.

This is bad news for the country's third largest industry after machinery and chemicals, and for the roughly 350,000 people who make their living from it. Hotel closures have become a relatively frequent and distressing phenomenon and unemployment in the sector is rising rapidly.

The reasons for the decline are now fairly well rehearsed. Recently, the recession in western Europe, not least in Switzerland itself, has been a key factor. Last year, the fall in domestic visitors to Swiss hotels at 3.9 per cent was greater than the decline in foreign visitors.

The devaluation of some European currencies against the Swiss franc was obviously another factor. The number of bed-nights taken up by Italians tumbled by nearly a quarter last year.

But industry leaders agree that more than short term cyclical factors are at work. Even the weather plays a significant role. Warmer and shorter winters have hurt those areas that offer winter sport holidays.

The association of ski lift operators reported recently that their season shrank from

130 days in 1970 to 110 days in 1991.

More important, Switzerland has clearly lost ground in the past decade to Austria which offers tourists the same sort of "products". A recent survey among Germans, for example, revealed that Austria was clearly preferred to Switzerland as a holiday destination.

There is much debate about why this is so, but a lot of it is put down to intangible factors - such as the tendency of Swiss hotels to hire more immigrants, thus undermining the Swiss ambience.

The SNTO itself has come in

Hayek accepted that exclusivity and quality should be the aim

for a lot of criticism for becoming lethargic and bureaucratic in the face of an emerging crisis. Last year, the federal government, which underwrites most of the SNTO's costs, finally took radical action to shake it up.

It hired Nicolas Hayek, best known as the head of the Swatch-making watch group SMH, to examine the SNTO and produce recommendations to make it more effective.

In October, Hayek produced his report, recommending substantial cuts in SNTO overheads, with the savings together with larger contributions from members to be redirected to a more professional and more focused promotional effort.

He accepted that Switzerland had to stick with its aim to provide exclusivity and quality mainly to the professional and leisure classes. For one thing, it has the experience and facili-

ties that appeal to these people. For another, the Swiss franc is likely to remain strong, preventing the country from competing with others on price alone.

But he said the country's image abroad had become rather dowdy. Like the Swiss watch industry a decade ago, it needed to be polished and made more joyful.

Mr Walter Leu, SNTO director general, says the SNTO staff has already been cut by a fifth and a new president is expected to be appointed shortly. Foreign outposts have been shuffled to reflect changing market potential. The San Francisco office has been folded into the one in Los Angeles. Buenos Aires and Sydney offices have been closed, and new ones have been opened in Berlin and Hong Kong.

Mr Leu says he is now working on getting the organisation's 500 members to provide more funds. At the moment, the organisation operates with annual revenue of SF33.7m of which the Government provides SF32.6m. He would like to see members' contributions rising to about SF15m and ultimately even more.

"It is our ambition not to depend heavily on government," he says, pointing out that it is the members who ultimately benefit from the organisation's efforts.

Industry leaders across the country have welcomed what they consider to be the long overdue shakeup at the SNTO. But being Swiss, they will probably want to see some results before digging into their pockets to increase their support to it.

John Braun

In trying to nudge Switzerland closer to formal European integration the Swiss government is having as much success as Sisyphus in the Greek myth. Yet, like him, it is condemned to keep trying.

Situated in the heart of western Europe and intimately bound to it by history, culture and strong economic ties, Switzerland cannot divorce its destiny from that of its powerful neighbours. The only question is whether it can influence the outcome more effectively inside European political and economic structures or outside them.

While the economic arguments seem to point firmly in the direction of increased integration, the political hurdles are formidable for a fiercely independent nation built on three constitutional pillars of permanent neutrality, direct

Berne spent much of 1993 in a damage-limitation exercise.

democracy and local autonomy.

In 1992, after much hesitation, the Swiss coalition government finally took the plunge and deposited Switzerland's membership application with Brussels. The following December, Swiss voters narrowly refused to join the European Economic Area (EEA), which since January has allowed goods, services, capital and labour to circulate freely between the EU and five fellow members of the European Free Trade Association (EFTA).

Switzerland's EU membership application was put on ice, and Berne spent much of 1993 in a damage-limitation exercise. In Brussels it lobbied for bilateral negotiations in areas of vital interest to Switzerland such as transport and participation in EU research programmes.

At home it launched an eco-

Relations with the European Union

Still reluctant to join

economic revitalisation programme to make Swiss laws and practices more Euro-compatible and to boost competition in domestic markets. Attempts were made to heal the rift between French-speaking Swiss, who voted overwhelmingly for the EEA, and German speakers, who firmly rejected it.

When last November Swiss voters approved introduction of a Euro-compatible value-added tax, this was rashly seen by some as proof of a pro-European shift in public opinion. Then came February's unexpected referendum decision to ban transit freight from Swiss roads within 10 years. Though billed as a vote to save the Alps from annihilation by lorry traffic, the move has infuriated Switzerland's neighbours.

As a result of the vote, relationships with Brussels have gone from cool to frigid. Switzerland has once again been branded an untrustworthy negotiating partner.

The start of bilateral negotiations on transport, scheduled for April, may be delayed. European transport ministers, some of whom have muttered darkly of retaliation, are in no mood to give the Swiss an easy ride.

Swissair, the national carrier, which is seeking access to EU open skies, could become an early casualty. Brussels will also be demanding a relaxation of existing Swiss lorry curbs in return for better access to the EU road haulage market for Swiss operators.

More generally, the EU is determined to prevent Switzerland securing full EEA benefits too cheaply.

Agreement to Switzerland's bilateral negotiating agenda

has been made contingent on parallel negotiations on an EU state that includes the highly sensitive issue of Swiss immigration restrictions and import curbs on EU agricultural produce.

Supporters of EU entry, with an eye to concessions won by Austria and the three Nordic applicants for EU membership, argue that Switzerland would secure a better balance of benefits inside the Union, including a say, albeit limited, in formulating EU rules and policies.

Pro-Europeans, who include most of Switzerland's political, business and financial establishment, also point to economic studies suggesting that joining the EU could add half a percentage point to annual

economic growth. Staying out will inhibit exports, intensify the long-term trend to shifting production abroad - sometimes just across the border in France or Germany - and insulate protected inefficient domestic markets, they argue.

Swiss Eurosceptics dismiss the pessimism, claiming that Switzerland has already reaped big benefits by staying out of the EEA. They believe the No vote, by underscoring Switzerland's economic and financial independence, was a contributory factor behind the huge influx of foreign funds last year.

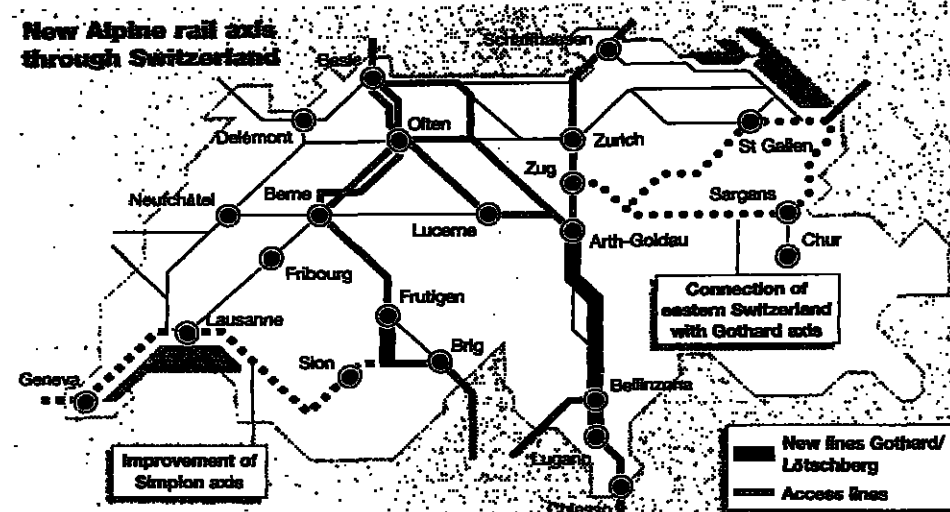
As a result, the Swiss stock market was one of Europe's best performers in 1993 and the strong Swiss franc allowed interest rates to fall steadily,

helping the Swiss economy to pull slowly out of recession. Inflation is low and the balance of payments is in record surplus.

Despite these arguments, the government's white paper on foreign policy in the 1990s, published last December, insists that full EU membership must remain a long-term goal. Mr Flavio Cotti, Switzerland's foreign minister, has said he hopes the country could be a member by the year 2000.

Berne says there will be no attempt to negotiate membership of either the EEA or the EU until after the next federal elections in October 1995. By then Austria, Finland, Norway and Sweden may be inside a 16-member EU, leaving just Iceland and Liechtenstein as the only outsiders in the EEA. In that event, Switzerland can be expected to head straight for Brussels. Whether it arrives is another matter.

Frances Williams



John Braun reports on plans for new Alpine tunnels

Ban it and bore on

The inscrutable Swiss startled their neighbours again last month by voting for a total ban on transit lorry traffic through the Alps to take effect in 2004.

Initial reactions abroad varied from disbelief to anger that the Swiss were apparently putting up more fences to keep out the neighbours.

Since then, Swiss leaders have been at pains to emphasise that isolation is not their goal. They want very much to be good neighbours, but they also want their neighbours to be considerate of Swiss concerns.

One of the main concerns these days is trying to curb the pollution caused in the narrow Alpine valleys by transiting German, Italian and other European lorries.

Switzerland's proposed solution to this problem is not just to ban these lorries. Rather it is proposing a bold expansion of the national rail system and a rejigging of transit charges to encourage all shippers to choose the rails rather than the road for moving their goods through the Alps.

At the heart of this plan is the AlpTransit Project or NEAT (Neue Alpen-Transversale) approved by Swiss voters in a referendum in September, 1992.

It calls for the construction of two new high speed north-south rail lines through the country connecting Basel and Milan. Officially, the cost of the project is set at SF1.4bn, but few deny that it will be much greater, perhaps double that amount, which would make it about three times as expensive as the Channel Tunnel project.

The main elements of AlpTransit would be two new so-called base rail tunnels through the Alps, with base reflecting the idea of keeping the tunnels at low altitude so that trains can pass through them at speeds up to 200km per hour.

One line would be drilled under the Gotthard pass, the most highly travelled transit route today. The other would go through the Lötschberg south of Bern and continue on the existing rail tunnel under the Simplon pass.

Planners say it should be possible to knock two hours off the journey time between Basel and Milan, making the railway a much more competitive form of transit even without the lorry ban.

AlpTransit will be a huge

civil engineering operation. The project will, among other things, involve drilling one of the world's longest twin-tunnel, single-track developments - the 57km Gotthard base tunnel - comparable in length with Eurotunnel.

Tunnelling will take place at depths of more than 2km under the higher mountains, incurring such difficult technical problems as extremely high rock pressures and stresses - with attendant high working temperatures.

Test borings began last year, but serious exploration work is only due to start this year following selection of contractors from an international tender process that began last autumn.

In addition to the Gotthard and Lötschberg tunnels, the project includes substantial

Connections from eastern Switzerland will also be upgraded

upgrading to the Simplon tunnel rail line and improvements to the Rhone valley rail line to connect with the French high speed rail network at Geneva.

Connections from eastern Switzerland will also be upgraded. A new line is planned for the Lake of Zurich area (Wädenswil/Au and Thalwil). This will run in a tunnel under the Hirtel and Zimmerberg to Zug.

The management of the projects is in the hands of the two leading Swiss railway companies, Swiss Federal Railways (SBB) on the Gotthard line, and the Bern-Lötschberg-Simplon Railway (BLS) on the Lötschberg-Simplon line. Early this month they formally requested federal government approval of their route proposals, together with some variants that would add cost but reduce disturbance in sensitive areas.

In the time honoured Swiss way, a long process of consultation will now commence, so that the final decisions on routes are only likely to be taken around the end of 1995. Then tenders will be issued for the main design and construction contracts. The actual work is expected to begin in 1996 with completion scheduled for 2007.

Although the Swiss have undertaken to open bidding to foreign companies, there is little doubt that Swiss companies

will dominate both the project management and the work itself.

In part, this is protectionism but it also reflects the immense Swiss experience in drilling tunnels through the hard rock of the Alps, dating back to the 1870s when the first rail tunnel was pierced through the Gotthard.

However, the sheer scale of the project means that the Swiss engineering and construction industry alone will have nothing like enough equipment or manpower to carry out the work. They will need to take on a lot of foreign sub-contractors.

It is generally agreed that Italian and French companies are best placed to win contracts as they have long experience of working in Switzerland and with Swiss companies. British and other foreign companies that have less experience of working in the country are being advised that the most promising way of approaching the project is to join consortia led by Swiss companies.

Unfortunately, even if the AlpTransit project is completed on time, it will not come on stream until after the lorry ban is in force. Swiss officials say there is plenty of capacity at the moment, and minor improvements being made in the existing Lötschberg and Gotthard tunnels should ensure that no bottlenecks develop.

But that may underestimate how quickly and extensively Switzerland and Europe as a whole embrace the concept of environmentally friendly rail transport in the next decade.

On the same day that the Swiss voted for a transit lorry ban, they also voted to impose taxes on all lorries based on the distance they travel. If the government exploits the opportunity provided by this measure, the railway could soon become the more economical means of transport as well as the more environmentally friendly one.



LS

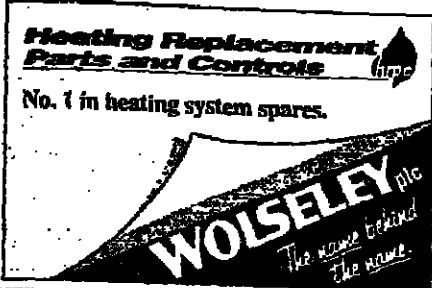
LES FILS DREYFUS & C^{IE}
SOCIÉTÉ ANONYME
BANQUIERS

MAISON FONDÉE EN 1813

4002 BÂLE

16, AESCHENVORSTADT

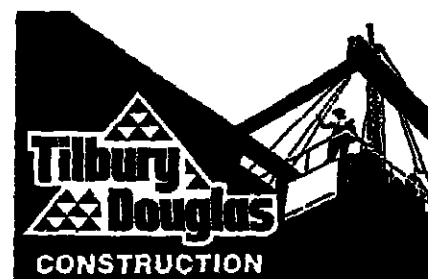
صدا من الاعمال



FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1994

Monday April 11 1994



Ford considers global project with Mazda

By John Griffiths

Ford Motor, which has just launched the North American version of its Mondeo "world car", is considering with Mazda of Japan a more far-reaching "global" car project.

If the concept is carried through, Ford's European engineering departments would lead the development of a replacement for the Ford Escort range which would be built and sold by both Ford and Mazda from early in the next century.

Ford and Mazda would use common sourcing of components, from wherever they could be supplied most cost-effectively. The cars would have cosmetic differences - as with the Mondeo and its just-launched North American counterpart the Contour - but would share the main under-the-skin components such as body platform, engine and gearbox.

Ford has collaborated with Mazda before on car projects, but this is the first time that any two manufacturers have contemplated such a development on a global scale. Its significance goes beyond economics of scale.

Ford envisages that both Mazda's and Ford's North American styling and engineering resources could be focused more efficiently on complementary projects.

Mazda would develop niche products, such as sports cars and multi-purpose vehicles for both itself and Ford, while Ford's North American engineering would use their expertise in larger cars to develop similar "world" cars for Ford and Mazda.

Ford's chairman, Mr Alex Trotman, said that the project was still very much at the "hypothesis" stage. Nevertheless, "it would give the companies a broader product range - essentially more firepower for the same number of battles".

Ford's North American and European Escort ranges share the same name but have few parts in common and are essentially separate models. Both are due for updates in the next three years but these facelifts are also being carried out separately in Europe and North America.

Ford's global drive, Page 18

Arguments over the direction of oil prices have taken on the tone of an almost philosophical debate on whether a symbolic barrel of oil is half full or half empty.

Optimists, having taken heart at last week's price rally sparked off by the entry of hedge and commodity funds into oil futures markets, say current price levels are too low. They point to the fact that, in real terms, oil prices at the \$13-\$14 level for the benchmark Brent Blend are about the same as before the first oil shock in 1973.

And current prices, they add, do not reflect oil's special status as a scarce and strategic commodity. Low prices simply reflect a temporary glut caused by a surge in production from countries such as the UK and Norway which are outside the Organisation of Petroleum Exporting Countries.

That view is one which both Opec oil ministers and the chairmen of western oil companies like to hear. But it is one which the more thoughtful among them may no longer believe.

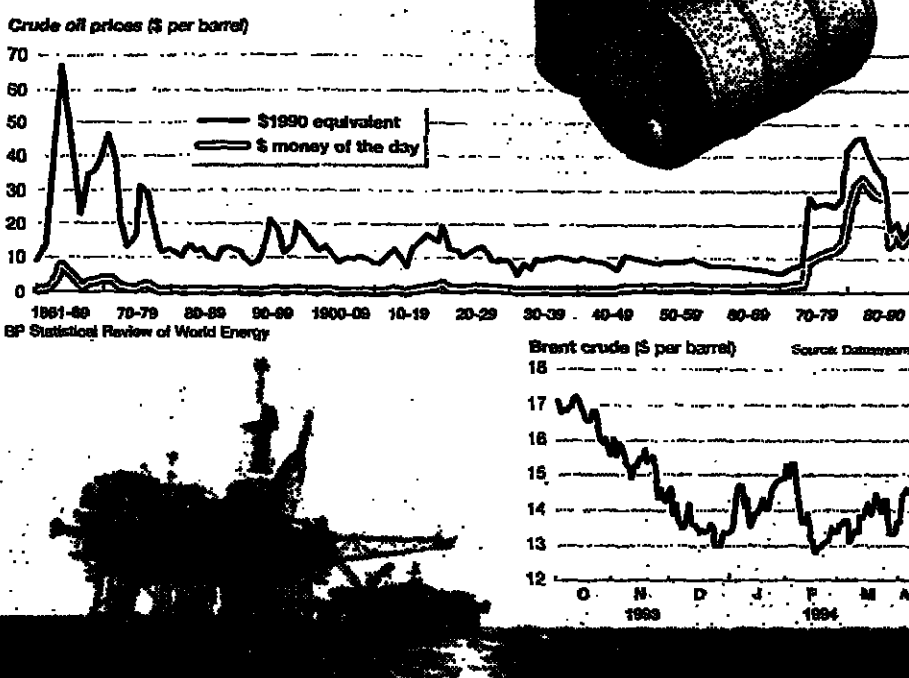
As a recent report from brokers Société Générale Straus Tunnell put it: "Throughout the history of the world oil industry, one of the few constants... is the tendency for producers in aggregate to supply more than the market can bear... The underlying and inherent tendency is for oil prices to decline over time."

The present volatility in oil markets is as much a reflection of the ideological divide within the industry, as the consequence of short-term shifts in the supply/demand balance. And that volatility is likely to increase in coming months as the implications of Opec's present policy and the presence in

Robert Corzine finds that low oil prices are provoking an ideological debate

Ambiguous signals in volatile market

Oil prices: a historical picture



the markets of the hedge funds become clearer.

The prospect of additional abrupt price swings is now a very real one because of the market's uncertainty over the future strategy of the funds.

Mr Robert Corzine, of the Oxford Centre for Energy Research, says: "They are a new factor in the oil price picture, and one which will make predicting price movements even more difficult."

The presence of the funds also means that oil prices in New York and London will be influenced by events in other markets. Mr Mabro notes that the withdrawal of the funds from oil markets late last year in search of opportunities in rising stock and bond markets accelerated the fall in oil prices.

"The question now," according to Cambridge Energy Research Associates in Paris,

"is whether fund managers will hold their positions until market fundamentals improve... or whether they will sell off if near-term prices weaken, thereby adding to market volatility."

The volatility had already been enhanced by Opec's decision to maintain its 24.52m barrels a day production ceiling for the rest of the year.

The second quarter of the

year is usually the time when Opec makes the deepest cuts in output because of weak demand due to the end of the northern hemisphere winter. Opec delegates at the meeting in Geneva last month conceded that the strategy of rolling over the production ceiling could weaken prices in the short-term, although they claimed that rising demand would lead to a balanced market later in the year.

Mr Mabro points out, however, that "balanced markets don't rise. If you want a price rise, your strategy should be to unbalance the market." He also believes Opec's policy will lead to considerable price volatility well beyond the second quarter. "If you fix the volume for a long time you get increased volatility with any changes in demand," he says.

Another factor which could affect prices in the longer term is the apparent willingness of oil markets to question the degree to which Opec producers deserve the considerable "rent" they earn even at today's prices. With production costs of only a dollar or two per barrel in many of the Gulf states, the profit margins from most Opec producers are substantial. The entry of the funds into the oil futures markets has been interpreted by some as a sign that irrespective of long-term movements, short-term price trends may now be upwards. But many traders warn against reading too much into the timing of the funds' move.

"They [the funds] were just scrambling around for a market where the prices were low," and where they saw an opportunity to manipulate the market, said one oil company trader in London. "They just caught everyone unaware."

Kashima resignation, Page 18
Neste reports loss, Page 18

Markets this week

Starting on page 20

MARTIN DICKSON: GLOBAL INVESTOR

Did last Tuesday's big jump in the Dow Jones Industrial Average signal a market turning point? Statistically, it was in line with the historical average for a market correction. But this comforting picture could be a little too neat. Page 20

GERARD BAKER: ECONOMIC EYE

A new spring ritual has been added to Japanese cultural life: spotting the economic recovery. The last two spring rituals have disappeared with the cherry blossoms. Will this upturn prove more durable? Page 20

Bonds

The Bundesbank council meets on Thursday and German government bond traders are hoping for a high-profile cut in official interest rates. Page 22

Equities

Wall Street analysts are generally confident that the worst of the volatility is over. But recent tensions may still lurk below the surface, and the corporate results season could bring fresh complications. Page 23

Emerging markets

India is preparing for its biggest international issue. Videsh Sanchar Nigam, the state-controlled telecoms utility, wants to raise \$1bn in Euroequity. Page 21

Currencies

Attention will revert to the yen as investors seek to assess the impact of the resignation of Mr Morihiro Hosokawa, the Japanese prime minister. Page 21

STATISTICS

Base lending rates	29
Company meetings	10
Dividend payments	10
FT-A World indices	29
FT Guide to currencies	21
Foreign exchanges	29
London recent issues	29
London share service	31-33
Managed fund service	25-29
Money markets	29
New int bond issues	22
World stock mkt indices	24

Poor uptake for Biotech placing

By David Wighton in London

Rothschild Asset Management has raised less than half the original target for its International Biotechnology Trust with the placing of shares with institutions attracting only \$35m to \$40m.

The poor uptake came close to scuppering the launch but Rothschild is pressing ahead with the issue. The public offer opens this week.

Rothschild and sponsor Robert Fleming originally set a target of up to \$100m with a quarter of the issue available to private investors. The response is the latest sign of "investor fatigue" in the face of the continuing flood of new issues and follows a number of disappointing investment trust launches.

Morgan Grenfell managed to

raise only \$34m for its Latin America Companies Trust, compared with a target of \$100m, and the total for Edinburgh Fund Managers' similar Inca trust was also below expectations.

Many biotechnology stocks have fallen sharply in recent weeks, leaving several recently floated companies trading well below their offer prices, and at least one biotechnology flotation has been postponed indefinitely. But the disappointing response to the Rothschild launch appears to be the result more of general market conditions than sentiment towards the biotechnology sector.

The trust plans to take stakes of \$5m-\$10m in biotechnology companies by injecting new capital and aims to make 15-20 separate investments.

Accounting body tackles property lease gains

By Bernard Gray in London

The UK's Accounting Standards Board is expected to recommend changes to the reporting of company profits from property leases, in the wake of heavy losses incurred by Pentos, the specialty retailer.

Pentos, which includes Dillons bookstores and the Athena poster shops chain, expanded rapidly during the recession. The Dillons chain received substantial payments from landlords for taking on long-term leases. These payments, known as reverse premiums, were then included in general profits.

Pentos would have reported a loss in 1992 if it had not had the benefit of \$8.3m in reverse premiums.

The company recently announced that it had lost \$71m (\$104m) in 1993, as its dividend and launched a \$45m rights issue.

Now the ASB is considering how the practice of reporting profits on reverse premiums can be altered. Any move would also affect many other retailers which have expanded in recent years. The ASB said that an "urgent issues" ruling may be published in the next two months.

Detailed proposals are still being discussed, but changes may include

forcing companies to spread the benefit of any initial payment from landlords over the first five years of the lease. The ASB is also debating whether to require companies to state explicitly the amount they have received in reverse premiums. Treatment of other incentives, such as landlords' contributions to shop fittings may also be affected.

The review was welcomed by investment analysts. Mr John Richards, retail analyst at NatWest Securities, commented: "There is nothing wrong per se with retailers taking advantage of landlords' offers, they would be silly not to do so. What can be wrong and danger-

ous is if such financial inducements lead to over-expansion and the distortion of financial performance."

NatWest Securities sparked controversy when it first drew attention to a potential problem with reverse premiums at Pentos. Now, in new research published today, the broker argues that many other retailing companies may have benefited from the reverse premium incentives.

Retailers have also enjoyed rent-free periods on new stores. These, too, may have boosted income in an unsustainable way with a sharp drop in profits occurring once the full rent becomes payable.

This week: Company news

GOLD FIELDS

Mishaps unlikely to tarnish improved trend

The ritual of South African gold mines' quarterly results kicks off tomorrow with the publication of the latest figures for Gold Fields of South Africa.

After displaying improved results for the first six months, following a four-year slide in earnings, the company's third-quarter numbers - along with those of most of the other big mining houses over the next two weeks - are generally expected to follow this favourable trend.

Nevertheless, analysts note that Gold Fields has been hampered by recent mishaps at key mines, including a shaft accident at Kibod and fires at Driefontein, the country's most profitable gold mine, although they do not feel this will significantly affect the overall picture.

Offsetting this, the company will have benefited from its aversion to forward hedging, which has allowed it to take advantage of the improved spot price for gold, the effects of which have been magnified by a steady drop in the value of the rand against the dollar, in the light of political uncertainty.

Overall, the results are likely to be in line with the previous quarter's after-tax profits of R387.7m (\$110m). However, Mr Bruce Williamson, of brokers JD Anderson, warns that after three years of strict cost containment, some mines may have taken advantage of the improved environment to implement delayed capital expenditure, thus distorting the short-term picture.

A recent R&M judgement against Gold Fields for unfair discounts may also affect the results, if the company chooses to write off the sum in the current quarter.

In the longer term, given Gold Fields' traditionally confrontational labour relations, some analysts are wary of its prospects under the probable government of the African National Congress.

FORTE

Ready for a push on the continent

Fort's figures for the year to January, to be announced on Thursday, cover an eventful period for the UK's leading hotels group. Its disposal programme has left it poised to pursue expansion into continental Europe.

Disposal gains will distort the headline figures, but underlying pre-tax profits are expected to rise from \$71m to \$85m-\$90m - after a reduced interest bill that still stands at roughly \$100m.

Profits from continental Europe are expected to be unchanged, with good improvements from the UK hotels.

Analysts will be eager to hear about trends in rates and occupancy levels, but some are concerned about the effects on US visitors of the IRA mortar attacks on Heathrow.

Further asset write-downs are expected - following the previous year's \$34m hit - but the balance sheet is now much healthier thanks to disposals, including the \$177m injection from the flotation of the Alpha Airports catering and duty free retailing business in February.

This has given it the wherewithal to enter the bidding for Air France's Maridien chain after its offer for the Aga Khan's Ciga hotels was trumped by Sheraton.

Following the dividend cut last year analysts expect maintained payments of 7.5p which are still unlikely to be covered by underlying earnings per share.

OTHER COMPANIES

Daimler shareholders hope for comfort

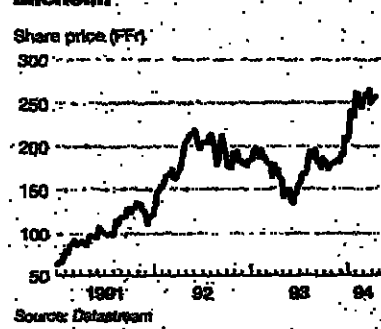
Having been obliged to swallow a 38 per cent cut in the 1993 dividend, announced last Thursday, Daimler-Benz shareholders will be looking forward to more palatable news from the pride of German industry at its results press conference tomorrow.

After a DM2bn (\$1.16bn) loss at nine-months, according to US accounting principles, the 12-month numbers should show some beneficial effects of newly introduced cars, ditto the first quarter of this year. Since no one expects anything from AEG or Deutsche Aerospace until next year, much is riding on the salesmanship of Mercedes boss, Mr Helmut Werner.

■ Audit: Under orders from the Volkswagen group's demanding chief, Mr Ferdinand Piech, the Audi board is expected to present an upbeat view of prospects at its press conference on Thursday. High hopes are attached to the marque's lightweight aluminium model for heavy-duty executives, and to its performance estate (made by Porsche). The bad news is that while other German car marques are forging ahead in the US market, Audi is still stuck in reverse.

■ Michelin: The world's largest tyre manufacturer announces its 1993 results on Wednesday and is expected to report substantial losses. The French group suffered a net loss of FF13.19bn (\$540m) in the first six months, resulting from the downturn in the European automobile industry and exceptional restructuring charges. At the time of a capital issue earlier this year, however, the group said it

Michelin



was seeing signs of recovery in the international tyre market.

■ Accor: The French hotels and tourism group will also announce last year's results on Wednesday. The group, which has been hit by recession and fierce competition in the international hotels business, has warned that it expects to show a decline in profits. Estimates of net income range from FF1650m to FF1650m (\$110m), depending on exceptional items, compared with FF1820m in 1992.

■ UK companies: Burmah Castrol, the lubricants, chemicals and fuels group, is expected to report 1993 pre-tax profits of about £186m today, up from £179.6m, despite tough conditions in Germany which accounts for about 20 per cent of sales. Tomorrow, Tesco, the UK's second largest supermarket group, is expected to announce a fall in annual pre-tax profits from £581m to £530m-£530m, after new depreciation policies but before one-off charges. The Savoy Hotel group, which also includes the Connaught and Claridge's, is expected to report little better than break-even figures on Wednesday.

Companies in this issue

Accor	15	Fort	15	Michelin	15
Aegle	16	GVA	16	Nestle	16
Alcoa	16	Gold Fields	16	Parsons	16
Audi	15	Hays	16	RMC/Blue Circle	15
Banesto	16	Intermediate Capital	16	Rockall Scott & Ross	16
Burmah Castrol	15	Kashima Oil	16	Rothschild Asset Mgt	16
Clydeport Holdings	16	Kingspan	16	Savoy Hotel	16
Daimler-Benz	16	Lapierre Group	16	Smiths Industries	15
Ford	16	Mazda	16	Tesco	16
Ford Motor	15	Medeva	16	Wagon Industrial	16

This announcement appears as a matter of record only.

March 1994

\$1,000,000,000

Salomon Brothers International Limited

Multicurrency Secured Credit Facility

Arranger
Barclays Syndications

Funds Provided by

Banque Nationale de Paris p.Lc.	Istituto Bancario San Paolo di Torino S.p.A. London Branch
Lloyds Bank Plc	
Barclays Bank PLC	Crédit Lyonnais
Midland Bank plc	Union Bank of Switzerland
ABN AMRO Bank N.V.	The Bank of New York
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft London Branch	BHF-BANK London Branch
Den Danske Bank	Kreditbank N.V. London Branch
Royal Bank of Canada	Société Générale London Branch

Agent
Barclays Bank PLC

Collateral Agent
Barclays Global Securities Services

Salomon Brothers

COMPANIES AND FINANCE

Shareholder pressure grows for top board changes as big write-offs revealed
Aegis directors expected to quit

By Andrew Jack

Up to three directors of Aegis, the London-based holding company of Europe's largest media buying and planning group, are expected to depart in the next few months following growing shareholder pressure.

The details emerged as the company was preparing to reveal exceptional write-offs of up to £40m in its 1993 results, due on Thursday.

Underlying performance is expected to be in line with City forecasts, but the company is likely to report a substantial one-off charge for the restruct-

uring arranged with Warburg Pincus, the US investment firm which owns 32 per cent of the company.

Aegis has come under criticism from analysts and investors for the strongly French management of a company that has increasingly diversified its operations and profits away from that country and is now listed only in London.

Mr Michel Lefebvre, chief financial officer, is believed to be among those departing, and headhunters are seeking out replacements for him and a further two directors.

In addition, Mr Charles

Hochman, the chief executive officer, may retire by the end of next year.

Several dozen further redundancies of senior staff from the French operations are expected to be announced shortly, in addition to about 300 job losses that have occurred in the past few months.

Last week the company announced its intention to move from its lavish headquarters in Avenue Raphael in central Paris to La Defense within the next two months.

The move will cost Aegis several million pounds in outstanding lease payments and write-offs of expensive fixtures

and fittings. Last year the company also sold its two corporate jets.

Further exceptional write-offs of more than £10m are likely to be shown in the accounts as a result of a restatement of the cost of the company's £102m in bonds and loan stock which were part of the refinancing last October.

Recasting the figures in the accounts using FR 4, the new financial reporting standard on capital instruments, would trigger debt interest payments on Eurobonds of nearly £7m and refinancing costs of more than £3m.

Next stage in GKN rights

By Tim Burt

GKN, the engineering and industrial services group, is today expected to invite shareholders to take part in the second tranche of its £248m rights issue to fund the takeover of Westland Group.

The move signals GKN's confidence that its revised 335p cash offer will be accepted this week by M&G and Schroders, which together control more than 25 per cent of the helicopter manufacturer.

Their acceptance would push the engineering group's holding beyond the 75 per cent barrier required to trigger the second half of the rights issue.

Last month GKN received acceptances for 90.9 per cent of the first part of the issue - involving more than 52m units of non interest-bearing convertible loan stock - payable in two equal instalments of 340p.

Sir David Lees, the GKN chairman, announced the fund-raising two months ago when he launched the hostile bid for Westland. The Yeovil-based company rejected the initial bid, priced at 290p per ordinary share, saying it undervalued order prospects and potential profits.

Two weeks ago, however, it reluctantly recommended a revised offer which valued the group at £577m.

Wagon's £6.7m expansion move

Wagon Industrial Holdings, the automotive materials handling, engineering and automotive products group, is buying two vehicle components companies for a total of £6.7m. Avon Engineering, of Oxford, and Ertel, Derby, of Birmingham, are being acquired for £4.5m cash and £200,000 in unsecured loan notes, with the balance in ordinary shares.

This strengthens Wagon's position as a supplier to the automotive industry.

Intermediate Capital has flotation value of £100m

By Richard Gourlay

Intermediate Capital Group, the niche provider of mezzanine finance to unquoted companies, is to float late next month in a placing and intermediaries offer that will value it at more than £100m.

The flotation will raise about £30m, some £18m of which will repay existing preference holders.

ICG was formed in 1988 and is Europe's largest specialist provider of mezzanine funds, a layer of finance that lies between equity and debt in terms of risk and reward.

The core business is lending to UK management buy-outs, where demand has been steady, and to buy-outs in continental Europe where there has been "strong" growth in demand this year, according to Mr Tom Bartlam, one of four founders and managing director.

The group is also aiming to lend more to companies seeking development capital, but which do not need to pay the high cost implicit in issuing equity.

ICG prices its loans at about 4 per cent over Libor but enhances its return to between 16 and 20 per cent by receiving warrants or a redemption premium.

In January ICG also started managing funds for third parties when Postal provided the group with £20m to invest alongside its own funds in the mezzanine market. Postal bought a 20 per cent stake, most of it from Westpac Banking, the Australian group.

ICG is likely to be regarded by institutions as a yield stock, unlike Mithras, the mezzanine investment trust floated last month by Legal & General Ventures. "We are run for profit and not assets growth," Mr Bartlam says. "We are

more a quasi-bank than a quasi-investment trust." Its main competition comes from banks such as NatWest, Samuel Montagu and Kleinwort Benson.

In the year to January 31, ICG had operating income of £20.6m, of which £11.1m represented gains on the disposal of shares in companies that had floated. The previous year's income was £12.5m, of which £5.5m was disposal gains.

ICG recognises that pre-tax profits will be volatile because it has no control over when its investments float. Mr Bartlam said ICG would be looking to pay a growing dividend from core income, while capital gains would strengthen the balance sheet for more lending.

The four founding shareholders will retain about 80 per cent of their stakes and hold between 10 and 15 per cent of the company after the float.

Queue forms to bid for Chunnel rail link

By Andrew Jack

The government is aware of about six consortia planning to bid for the Channel Tunnel rail link, officials said yesterday.

Bovis, the construction subsidiary of P&O, Ove Arup, the consulting engineer, and Euro-rail, which includes Trafalgar House and BICC, are all among those groups expected to submit tenders.

The Department of Transport would not comment on names, but said yesterday that it had received initial expres-

sions of interest from about 30 groups, of which half a dozen were expected to submit plans.

Pre-qualification proposals must be submitted by April 25, and a decision on the groups which will be allowed to submit full tenders will be made in June. These must be completed by the end of the year.

The £2.7bn 88-mile link between London's St Pancras station and the Channel Tunnel is expected to be the largest joint public-private sector construction project this decade.

Hays buys Rockall Scotia Resources

By David Wighton

Hays, the business services group, is paying £20m for Rockall Scotia Resources, a records storage and data management company primarily serving the oil exploration industry.

The deal will make Hays the market leader in oil records storage ahead of British Data Management.

In 1993 it had turnover of £15.4m, nearly half of which was generated overseas, and made a pre-tax profit of £2.1m. In addition to its oil industry

business, Rockall has been expanding into local government and healthcare markets, and has a large contract with the Inland Revenue.

Mr Ronnie Frost, Hays chairman, said the combined business would be well placed to take advantage of the government's policy of contracting out services such as data storage. "Rockall's successful overseas subsidiaries will also provide Hays with a springboard from which to expand its records management services overseas."

Hotel occupancy downturn

According to a survey by consultants, Pannell Kerr Forster, hotel occupancy was down slightly across Europe last year. There was a recovery in the UK but this was more than offset by declines in Germany and eastern Europe.

Clydeport at £2.4m

Clydeport Holdings, operator of port facilities on the Clyde, returned after-tax profits of £2.4m for the year to end-December.

NEWS DIGEST

Despite recessionary conditions and the loss of the Ravenscroft and Hunterston traffic, turnover held up well at £11.8m.

Mr John Mather, chairman and chief executive, said the "excellent start" achieved by the company had continued throughout 1993.

Kingspan ahead

Kingspan Group, the County Cavan-based building components manufacturer, showed a marked upturn in 1993 helped by increased sales in both its metal faced composite panels and flexible faced insulation boards.

Profits before tax in the 12 months to end-December

jumped to £53.1m (£2.98m), compared with £1.88m in 1992 and £2.56m in 1993.

The activities mentioned above contributed 71 per cent of total sales of £161.2m (£153.1m) and strengthened their position in the market.

An increased final dividend of 1.5p is recommended, making a total of 2.5p (2.2p) for the year.

Earnings per share advanced to 9.7p (3.8p).

Medeva agreement

Medeva, the pharmaceuticals company, has signed an exclusive agreement to market Wellcome's new hay fever treatment, Sempred-D, in the US. Adams Laboratories, Mede-

va's US subsidiary which has a 220-strong sales force specialising in respiratory products, will start marketing Sempred-D this month on behalf of Wellcome's US arm, Burroughs Wellcome.

Wimpey sale

George Wimpey, the construction group, has agreed the sale of Wimpol, its satellite survey and positioning company, to Fugro McClelland, the Dutch engineering consultant.

The sale for £5.4m includes the repayment of inter-company debt, thought to be £8m. Wimpol, based in Swindon, Wiltshire, works mainly for the offshore oil and gas industry, mainly in the North Sea, east Asia and the Gulf of Mexico.

This announcement appears as a matter of record only.

New Issue

April 1994

**mitsubishi oil company, limited****U.S. \$250,000,000****1 1/4 per cent. Notes due 1998**

with

Warrants

to subscribe for shares of common stock of Mitsubishi Oil Company, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited**Mitsubishi Finance International plc****Nikko Europe Plc****Mitsubishi Trust International Limited****Baring Brothers & Co., Limited****CS First Boston****IBJ International plc****Bank of Tokyo Capital Markets Limited****Sumitomo Finance International plc****Kleinwort Benson Limited****Morgan Stanley & Co.****S.G. Warburg Securities Ltd.****Daiva Europe Limited****Nomura International****Dresdner Bank Aktiengesellschaft****ABN AMRO Bank****Bank of Yokohama (Europe) S.A.****Barclays de Zoete Wedd Limited****Commerzbank Aktiengesellschaft****Credit Lyonnais Securities****Cresvale Limited****Robert Fleming & Co. Limited****Goldman Sachs International****Kankaku (Europe) Limited****Lehman Brothers****LTCB International Limited****Marusan Europe Limited****N M Rothschild and Smith New Court****Ryoko Securities International Limited****Sakura Finance International Limited****J. Henry Schroder Wagg & Co. Limited****Taiheyo Europe Limited****Tokyo Securities Co. (Europe) Limited****MFS INTERNATIONAL FUNDS, SICAV**

Société d'Investissement à Capital Variable

Compagnie à responsabilité limitée

R.C. Luxembourg B 39.346

47, Boulevard Royal, Luxembourg

NOTICE OF MEETING

Notice is hereby given to the shareholders of MFS INTERNATIONAL FUNDS, SICAV that an extraordinary shareholders' meeting shall be held, before notice, at the registered office of the company, 47, Boulevard Royal, Luxembourg, on April 20, 1994 at 11.00 am local time with the following agenda:

1. Creation of new classes of shares and consequently, amendment of the relevant articles of incorporation.
2. Amendment of Article 5 paragraph 3 line 1 to replace "will be" by "was".
3. Amendment of Article 5 paragraph 4 sentence 1 to be replaced by the following text: "Shares issued with respect to each Fund may be divided into separate classes, with each such class representing an interest in the underlying net assets of the Fund but with such additional rights, liabilities or other characteristics as are established specifically with respect to such class."

The classes of shares which the Company is authorized to issue, at the discretion of the Board of Directors, and with respect to each Fund are as follows:

Front-End Load Roll-Up shares: shares shall not be entitled to any dividend payment and shall further bear a front-end load in such amount and to be paid as determined by the Board of Directors.

Front-End Load Income shares: shares shall be entitled to a payment of dividend in case payment of a dividend is decided and shall further bear a front-end load in such amount and to be paid as determined by the Board of Directors.

Back-End Load Roll-Up shares: shares shall not be entitled to any dividend payment and shall further bear a back-end load in such amount and to be paid as determined by the Board of Directors.

Back-End Load Income shares: shares shall be entitled to a payment of dividend in case payment of dividend is decided and shall further bear a back-end load in such amount and to be paid as determined by the Board of Directors.

The Board of Directors is authorized without limitation and at any time to issue additional shares of any class designated in these Articles of no par value fully paid up for all Funds at the respective Net Asset Value per share determined in accordance with Article 17 hereof without reserving to existing shareholders a preferential right to subscribe for the shares to be issued. Furthermore, within each class of shares, designated in these Articles, sub-classes of shares having specific distribution policy and/or specific sales, redemption charge system may be created by the Board of Directors.

4. Decision of the 5th paragraph of article 5.

Amendment of article 16 paragraph 4 to be worded as follows: "The shareholder of Front-End Load Roll-Up shares or Front-End Load Income shares will be paid a price per share equal to the Net Asset Value for the relevant class of the relevant Fund as determined in accordance with the provisions of Article 17 hereof."

The price per Back-End Load Roll-Up shares and Back-End Load Income shares shall be reduced by a back-end load imposed by the Company of any distribution pursuant to decision of the Board of Directors."

6. Amendment of Article 17, paragraph starting with "The percentage of the total Net Asset Value ..." to replace any reference to Class B shares by a reference to "Front-End Load Income shares of Back-End Load Income shares" and any reference to Class A shares by a reference to "Front-End Load Roll-Up shares or Back-End Load Roll-Up shares."

7. Amendment of Article 18 to delete the current second sentence and to replace it by the following text: "The Board shall determine the amount of the front-end load for Front-End Load Roll-Up shares or Front-End Load Income shares pursuant to article 5 hereof and the offering price shall be adjusted to the nearest cent in US Dollars in case the offering price does not come out to an even cent in US Dollars."

8. Amendment of Article 22 paragraph 2 and 3 to replace the reference to Class B shares by a reference to "Front-End Load Income shares and Back-End Load Income shares" and any reference to "Front-End Load Roll-Up shares and Back-End Load Roll-Up shares."

9. Appointment of Mr Jeffrey L. SHAMMES and Mr Arnold D. SCOTT as directors of the Company.

The resolutions 1 to 8 may be passed with a minimum quorum of 50% of the issued capital by a majority of 2/3 of the votes cast at the meeting.

Resolution 9 may be passed at the simple majority of the shares present or represented.

The shareholders on record at the date of the meeting are entitled to vote or give proxies. Proxies should arrive at the registered office of the Company at least 48 hours before the meeting.

In order to attend the meeting, the owners of bearer shares will have to deposit their shares two clear days before the meeting at the registered office of the Company.

By order of the Board of Directors

PROPERTY FINANCE

New sources for commercial properties: up to 90% loan to valuation; most competitive and flexible terms; minimum £500,000. Contact: Richard von Götzen, Michael Laurie Partnership Ltd (Member of the SFA) Tel: 071 493 7050 Fax: 071 499 6279

INVESCO

INVESCO PLC

PROGRESS ON ALL FRONTS

- Income up 27% to £172 million (1992: £136 million).
- Pre-tax profit before exceptional items up 21% to £35.4 million (1992: £29.2 million).
- Pre-tax profit after exceptional items up 165% to £33.4 million (1992: £12.6 million).
- Earnings per share up 300% at 10.0p (1992: 2.5p).
- Dividend up 17% to 3.5p (1992: 3p).

Commenting on the Results.
Chairman, Charles W. Brady, said:

"It gives me great satisfaction to report that we have made significant progress during the year. We have continued the restructuring of the business into three regions and have considerably strengthened our senior management with a number of new appointments in Europe and the Pacific. Concurrent with these changes we have substantially improved the efficiency of our global communication in both the marketing and investment areas and we are introducing a new financial accounting system during 1994 which will provide us with greater control over our worldwide operations. Our overall financial strength also continues to improve."

If you would like to reserve a copy of the Annual Report, please write to INVESCO PLC, 11 Devonshire Square, London EC2M 4YR

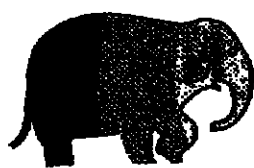
صكنا من الامل

Regent Pacific.



Asian Specialist to the World

All of these securities having been sold,
this announcement appears as a matter of record only



THE REGENT SRI LANKA FUND LIMITED

(an exempt company incorporated with limited liability
under the laws of the Cayman Islands with registered number 51057)

Managed by



Regent Fund Management Limited
(Incorporated in the British Virgin Islands with limited liability)

Placing on a non-underwritten basis of 2,478,000
redeemable shares at U.S.\$10.30 per share

International Advisor & Lead Manager for the Offering



CARR INDOSUEZ ASIA LIMITED

Selling Agents

ASIA STOCK BROKERS
(PRIVATE) LIMITED
LCF EDMOND DE ROTHSCHILD
SECURITIES LIMITED

BANKERS TRUST
INTERNATIONAL PLC
W.I. CARR (AMERICA) LTD.

November, 1993

All of these securities having been sold,
this announcement appears as a matter of record only

Nova Latin Pacific Investment Company Limited

(an exempt company incorporated with limited liability under
the laws of the Cayman Islands)

Placing of 5,400,000 Shares
at an Issue Price of US\$5.20

Investment Manager



Regent Fund Management Limited

Placement Agents

**BANKERS TRUST INTERNATIONAL PLC
FINAMEX SECURITIES INC.**

FEBRUARY, 1994

All of these securities having been sold,
this announcement appears as a matter of record only

THE NEW KOREA GROWTH FUND

(an exempt company incorporated with limited liability under
the laws of the Cayman Islands with registered number 467746)

PLACING
of
3,131,500 'B' Shares
at a price of US\$13.64 per share

Investment Manager
REGENT FUND MANAGEMENT LIMITED

Placing Agent
BARING SECURITIES LIMITED

Sub-Placing Agents

LCF EDMOND DE ROTHSCHILD SECURITIES LIMITED CARR INDOSUEZ ASIA LIMITED

DONGSUH SECURITIES CO., LTD.

March, 1994

All of these securities having been sold,
this announcement appears as a matter of record only



THE REGENT MOGHUL FUND LIMITED

(an exempt company incorporated with limited liability
under the laws of the Cayman Islands with registered number 52278)

Managed by



Regent Fund Management Limited
(Incorporated in the British Virgin Islands with limited liability)

Placing on a non-underwritten basis of 5,000,000
participating redeemable shares at U.S.\$10.35 per share



International Advisor & Lead Manager for the Offering
CARR INDOSUEZ ASIA LIMITED

Selling Agents

DONGSUH SECURITIES CO., LIMITED LCF EDMOND DE ROTHSCHILD SECURITIES LIMITED
N M ROTHSCHILDS & SONS LIMITED W.I. CARR (AMERICA) LTD.

March, 1994

COMPANIES AND FINANCE

Race for control of Banesto enters final lap

By Tom Burns in Madrid

The race to take control of Banesto, the troubled Spanish bank which the authorities will auction to the highest bidder at the beginning of next month, has entered its final lap.

At the weekend Banco Central Hispano (BCH), which owns the biggest domestic bank network, indicated it was not interested in Banesto. Argentaria, the state-controlled financial group, said that it was, and Banco Zaragozano, a medium-sized bank, spoke up for the smaller institutions saying it and others like it might link with a larger group in a joint bid.

Mr Jose Maria Amategui, BCH chairman, said a bid for Banesto was "unlikely". He told the bank's annual meeting: "We should not divert our attention from the merger process [BCH is the result of the 1991 union between Banco Central and Banco Hispano Americano] and, much less, take on risks."

Mr Francisco Luzón, Argentaria's chairman, told shareholders the bank had decided to study a bid for Banesto

"with the utmost detail". He told the annual meeting he was open to a single or joint presentation with other institutions.

Banco Zaragozano shareholders, also at the annual meeting at the weekend, were told that talks were being held with other medium-sized banks to form a consortium with a larger bank to bid at the Banesto auction.

Banco Santander, the most profitable, and most internationally-based, of the big domestic banks, officially kept quiet at the weekend as did a rival contender in the auction, Banco Bilbao Vizcaya BBV, the second-ranked bank in terms of size, lent its senior executives to manage Banesto following its intervention by the Bank of Spain at the end of last year.

The bidding banks have little time left in which to make up their minds. Under the terms of the auction they must declare their intentions, and also any consortia arrangements, on April 18. They must deliver their final bids a week later. The Bank of Spain is due to announce a decision on the auction on May 9.

Crackdown on spread of futures in China

By Tony Walker in Beijing

China has cracked down on the proliferation of futures markets and traders, placing a ban on the establishment of new markets and requiring brokers to re-register with the China Securities Regulatory Commission (CSRC).

The State Council (cabinet) order tightening controls over fledgling futures markets reflects growing official alarm at the spread of poorly regulated exchanges and risks of substantial losses for inexperienced traders.

Mr Zhu Li, a spokesman for the CSRC, the industry watchdog, warned that "rushed experiments could incur economic losses and even result in social unrest".

Some 30 futures markets and wholesale trading centres have sprung up in China in the past year or so, including commodities, futures exchanges for metals, cereals and petroleum located in Shanghai.

Representatives of the larger exchanges have been calling for national regulation to govern futures markets, but these have been slow to appear.

Mr Zhu said some 500 futures trading corporations have emerged in China in the past two years of which about 200 are unregistered.

The CSRC has been asked to "closely review" all futures markets and report to the State Council on its findings. Those given approval will be obliged to re-register with the State Administration for Industry and Commerce.

All futures brokers, including Sino-foreign joint ventures, of which there are about 50, will also be obliged to re-register with the CSRC. The State Council directive also made clear that stricter controls would be placed on state-owned enterprises engaging in futures trading. Law enforcement agencies would be banned from speculating in the futures markets.

The authorities have banned the use of bank credits in futures trading. Trading in currency futures without permission has also been banned.

Ford Motor chief senses a sea change

John Griffiths examines the group's attempt to become a truly global force

In less than a fortnight Ford Motor's chairman, Mr Alex Trotman, and his most senior colleagues will be assembling in Toronto to take stock of Ford's accelerating drive to become a truly global company - and the restructuring needed to achieve it.

Even at the opening of the New York motor show at the end of last week, Mr Trotman was playing down mounting media speculation that major management and other organisational upheavals were imminent as an integral part of that drive.

But even though the Toronto meeting is unlikely to result in dramatic headlines - as in the case of the boardroom coup at General Motors, which saw the ousting of former chairman Robert Stempel - Mr Trotman makes clear Ford is undergoing a sea-change which will dramatically alter the nature of its operations by the end of the decade.

"If you're expecting something fantastic to happen at Toronto you'll be wasting a lot of airfares coming," Mr Trotman hinted to the pressmen in New York. "It's a closed-door management meeting where

traditionally we discuss our problems, such as who's not performing properly. What we call a 'woodshed meeting'."

Nevertheless, he admits that part of the speculation has been caused by "leaks" from study teams, which, he acknowledges "we've been working on for quite some time now on how to improve effectiveness - and yes, some of this we may discuss at the Toronto meeting".

Mr Trotman was in New York formally to launch the Contour, the North American version of what Ford intends to be its first "world" car, after the failure of an earlier programme to create a Ford Escort "world car" at the beginning of the 1980s.

The Contour's European counterpart, the Mondeo, has been on sale for a year. Ford has spent \$60m on the project. Much of this is on production and research and development which will stand it in good stead for future world projects.

A second "world" project is already under way, at least in the sense that work is proceeding on the basic body platform on which the next new range of cars will be built

and which is code-named DEW98.

While Mr Trotman insists that "no final decisions have been made", it is this platform which is expected to provide the basis for an intended "small" Jaguar and a replacement for the Granada/Scorpio in Europe, as well as a new mid-size range of cars for Ford's core North American market.

However, it was Mr Trotman's thoughts about how the next Ford Escort may be developed which illustrates in most startling terms what Ford's concept of a truly "global" company means - and how it may extend even to making Mazda of Japan, in which Ford has a 25 per cent stake, a core part of the strategy.

"The next generation [of the Ford Escort] might mean that we have one development for Ford and Mazda worldwide," says Mr Trotman.

Both the European Escort and the similarly named but separately developed North American model will be updated between now and 1998, and these modernisations do not form part of the global pro-

gramme. "In that sense, 1998 is already history," says Mr Trotman.

"But early into the next century it might be that if Ford developed a common platform for the Escort for Ford and Mazda to use worldwide, it could free up resources at Mazda to do other things. That's the whole strength of the global approach. Traditionally Europe and North America would have designed unique replacements."

Ford's thinking, already far down the road of discussions with Mazda - where Ford recently significantly strengthened its board presence - is that European operations, with their small car expertise, would lead the development of a truly global Escort, to be built for all markets by both Ford and Mazda.

This would free not only North American Ford operations to develop complementary "world" models using their larger car expertise - but would allow Mazda to concentrate on parallel development of other, possibly niche products like minivans or multi-purpose vehicles.

"It would give the companies a broader product range -

essentially more firepower for the same number of battles," says Mr Trotman. "The new Escort would be basically a Ford of Europe design. And while the European teams were doing that, American teams would be creating a new Windstar van, Explorer off-roader, new Taurus car... all sorts of things."

Mr Trotman insists a decision on whether the small Jaguar will be built in the US or Europe is still months away. However, he warned that the strong British connotations of Jaguar may no longer count for much. "But he appeared to lay to rest fears that further substantial restructuring might still await its European operations: 'Europe is performing well. We've got through what had to be done; it's behind us and Europe is in a stable condition now.'"

He also flagged Ford's intention substantially to increase its manufacturing presence in Asia, particularly Taiwan, China and India. He predicted that sales in the region will triple in the next 15 years, worth "several million units" to the major motor makers.

First-quarter loss for Alcoa due to charge

By Laurie Morse in Chicago

Alcoa, the world's largest aluminium producer, reported improved operating results for the first quarter, but a \$117.9m extraordinary charge left the company with an overall loss.

The group, battling against the debilitating effects of sagging world aluminium prices, has been cutting costs and trimming production. Its first quarter operating improvement was attributed to cost-cutting and slightly higher aluminium prices.

It said operating earnings, excluding charges, rose to \$9.6m, or 10 cents per share, in the quarter, a turnaround from a fourth-quarter loss of \$16.7m

but well below first quarter 1993 earnings of \$27.6m, or 31 cents per share. First-quarter revenue rose to \$2.2bn, from \$2.1bn in the same period last year.

Including the extraordinary items, Alcoa suffered a loss of \$106.3m, or \$1.22 a share, in the first quarter. The previously announced special charges included \$50m for closing a California forging plant and \$67.9m for early redemption of high-interest debt.

The company took \$70.2m in restructuring charges in the fourth quarter of 1993, and in February announced it would cut US aluminium output by 100,000 per year in an effort by producers to boost prices.

Neste trims deficit to FM1.52bn for year

By Christopher Brown-Humes in Stockholm

Neste, the Finnish state-owned oil and petrochemicals group, announced a FM1.52bn (\$78m) pre-tax deficit for 1993, a 31 per cent reduction on losses of FM2.22bn a year earlier.

Mr Jaakko Ihmuntia, group chief executive, predicted the group would be back in profit in 1994, adding that its balance sheet would strengthen.

The company is benefiting from a recovery plan, launched last April, which has brought asset sales, lower investments, cost-cutting, and reductions in personnel.

The 1993 figures were hit by a sharp slump in oil prices, high interest costs, and recession in the Finnish economy. "No positive upswing has

taken place in Neste's operating environment," it stated. It blamed an "exceptionally low international oil price" for hitting profits within its main oil businesses, adding that oil consumption had fallen by 4.3 per cent in Finland during the year.

"Petrochemical and plastic prices remained at 1992's depressed levels and international refining margins continued to be slim," it stated.

Higher sales in all divisions helped lift group net sales by 9.9 per cent to FM63.1bn. Oil sales rose 8.6 per cent to FM49.1bn and chemicals rose 19 per cent to FM12.9bn.

There was an operating profit of FM540m, against a FM227m loss in 1992, but net financial charges of FM2.06bn wiped this out at the pre-tax level.

Chairman of Lagardère sees profits increase

Lagardère Groupe should see an increase in profits this year compared with 1993, Mr Jean-Luc Lagardère, the chairman said, writes John Ridding in Paris.

Addressing a shareholders' meeting called to approve the absorption of Matra-Hachette, the missiles to magazines group, into Lagardère, the chairman also indicated his company would play a role in the privatisation of Renault, the state-owned car group.

Mr Lagardère confirmed Matra-Hachette achieved net profits of about FF620m (\$106m) last year, in line with estimates, and confirmed net profits at Lagardère of FF154m. Lagardère Groupe now has a 93.4 per cent stake in Matra-Hachette, increased from 37.6 per cent.

Kashima Oil chief to quit after forex loss

By Michio Nakamoto in Tokyo

The president of Kashima Oil, a Japanese refiner, has said he would resign to take responsibility for the company's loss of ¥152.5bn (\$1.5bn) in foreign exchange forward transactions.

The loss is the second biggest in foreign exchange forward transactions after a ¥166.5bn loss incurred by Showa Shell Sekiyu early last year. Its reflects the vulnerable position of Japanese oil companies which have huge foreign currency needs in the face of fluctuating currency markets.

Mr Hachiro Obata, the president, resigned over the weekend after the oil refiner's loss was made public.

The Ministry of International Trade and Industry, which last year launched an investigation into the effect of forward con-

tracts on oil companies after Showa Shell's loss, plans to investigate Kashima. The ministry said its investigation would not affect Kashima's normal business.

Kashima, an unlisted oil refiner with facilities in Kashima city north-east of Tokyo, is 25 per cent owned by Japan Energy, a mining development and petroleum refining company. Other leading shareholders include Mitsubishi Petroleum, also with 25 per cent and Cosmo Oil, with 22 per cent.

The company's foreign exchange loss far exceeds its capitalisation of ¥20bn, so it will have to seek capital injections from major shareholders, as well as assistance from the Industrial Bank of Japan, its main bank. Japan Energy said it was in talks with the company on a rescue package.

NOTICE

TO SHAREHOLDERS

IN STORA KOPPARBERGS BERGSLAGS AKTIEBOLAG

NOTICE IS HEREBY GIVEN THAT THE ANNUAL GENERAL MEETING OF THE COMPANY WILL BE HELD ON MAY 4, 1994, AT 4 P.M. AT THE LUGNET SPORTS CENTER IN FALUN, SWEDEN.

NOTIFICATION

To be entitled to participate in the Meeting, shareholders must:

- be recorded in the Company's share register no later than April 22, 1994
- notify that they intend to participate in the Meeting no later than 4.30 p.m., April 29, 1994

Notification of participation can be made by telephone: +46 (0) 23-78 25 61, or 78 2172, by telefax: +46 (0) 23-78 27 44, or by mail to STORA, S-791 80 Falun, Sweden.

The STORA share register is maintained by the Swedish Securities Register Center (VPC AB). Shareholders in STORA are either registered as owners or through a trustee. Only shareholders registered as owners are entitled to participate in the Meeting.

Shareholders whose shares are deposited with the trustee department of a bank, or with a brokerage firm, are entitled to register the shares in the name of the trustee. However, to be entitled to participate in the Meeting, shareholders whose shares are held in the name of a trustee must temporarily register the shares in their own name. To ensure that shares can be registered in the name of the owner in time, shareholders whose shares are held in the name of a trustee, bank or broker, must request to have them temporarily registered in their own names prior to April 22, 1994.

AGENDA

1. The opening of the Annual General Meeting and election of a Chairman for the Meeting
2. Preparation and adoption of the Electoral Register
3. Election of two Minutes Checkers who, in combination with the Chairman, will check the Minutes of the Meeting
4. Examination as to whether the Meeting has been properly convened
5. Submission of the Company's Annual Report and Consolidated Accounts
6. Presentation of the Report of the Auditors for 1993
7. Adoption of the Parent Company's Income Statement and Balance Sheet and the Consolidated Income Statement and Balance Sheet
8. Approval to discharge the Board of Directors and the President from liability for the year
9. Approval of the disposition of unappropriated earnings in accordance with the approved Balance Sheets
10. Determination of the number of Board Members and Deputy Board Members
11. Determination of the number of Auditors and Deputy Auditors
12. Approval of the fees for Board Members
13. Approval of the fees for the Auditors
14. Election of the Board Members and Deputies
15. Election of the Auditors and Deputies
16. Board of Director's proposal for changes to §§2 and 7 in the Company's Articles of Association:

§2 (New proposed text)
The object of the Company's operations is to practice directly or through wholly or jointly owned companies the mining of ores and other minerals, forestry, agriculture, the processing of forest products, the production and distribution of electrical power and shipping operations, financial operations, to own and manage real and movable estate, including shares and participations in other companies, and to carry on other business activities compatible therewith. However, the Company shall not conduct such operations as are defined in the Swedish Banking Act or in the Swedish Credit Companies Act.

§7 (New proposed text)
Those shareholders who, on a predetermined record date, are entered in the Shareholders' Register, or on a list in accordance with Chapter 3, §12 of the Swedish Companies Act (1975:1385), shall be deemed to be authorised to receive dividends, issue rights and, in the case of bonus share issues, new shares that accrue to the shareholder.

17. A matter raised by a shareholder regarding the Company's policy in respect of felling.

DIVIDEND PROPOSAL

The Board of Directors proposes that a dividend of SEK 6.50 per share be paid for the 1993 fiscal year and that May 9, 1994 be approved as the record date. If the Annual General Meeting approves the above proposal, it is expected that dividends can be distributed by the Swedish Securities Register Center (VPC) on May 17, 1994.

Falun, Sweden,
April, 1994
Board of Directors

STORA

1410/1441 Broadway
Finance, Ltd.
US \$774,300,000
Guaranteed Secured Floating
Rate Notes Due 1995
For the period from April 11, 1994 to
October 11, 1994 the Notes will carry
an interest rate of 4.775% per
annum with an interest amount
of US \$1,213,645 per US \$500,000
principal amount of Notes payable
on October 11, 1994.
Bank of America NT & SA,
London - Agent Bank

Notice
Bank of Queensland Limited
USD120,000,000
Multiple Option Facility Agreement
Dated September 22, 1992
In accordance with the provisions of the
Transferable Loan Certificate issued on
October 8, 1992, notice is hereby given
that for the six month interest period
from April 8, 1994 to October 11, 1994,
the Certificate will carry an interest rate
of 4.90% per annum.
Bankers Bank PLC, Hong Kong
As Agent

NOTICE OF EARLY REDEMPTION

MAES Funding No.2 PLC

(the "Issuer")

(Incorporated with limited liability in England and Wales
Registered No. 2163983)

£300,000,000

Mortgage Backed Floating Rate Notes due 2017
(the "Notes")

Notice is hereby given to all holders of Notes that pursuant to Condition 5 (c) of the Notes, the Issuer has determined to redeem all of the Notes on 11 May, 1994 (the "Redemption Date").

On the Redemption Date each Note will be redeemed for £37,400 (the "Redemption Price") being its principal amount upon issue of £100,000 less the aggregate amount of all Principal Payments in respect of that Note that have become due and payable and have been paid prior to such date.

Payment in respect of the Notes will be made against presentation and surrender thereof on or after 11th May, 1994 in an amount equal to the Redemption Price in respect of each Note together with an amount of £21.52 in respect of interest for the three month period ending on the Redemption Date, at the specified office of either of the Paying Agents listed below.

Interest shall cease to accrue on the Notes from the Redemption Date (provided that upon due presentation of the Notes, due payment is in fact made).

Canadian Imperial Bank of Commerce
Cottons Centre, Cottons Lane
London SE1 2QL

Banque Générale du Luxembourg S.A.
14 Rue Aldringen
L-2951 Luxembourg

Issued by Canadian Imperial Bank of Commerce, Agent
on behalf of MAES Funding No.2 PLC
London, 11th April, 1994



GRUPO FINANCIERO SERFIN OFFICE RELOCATION

BANCA SERFIN, S.A.

SERFIN SECURITIES, INC.

Please note that, with effect from:
MONDAY 11TH APRIL 1994

will be relocated to:

NEW BROAD STREET HOUSE, 35 NEW BROAD STREET, LONDON EC2M 1NH

BANCA SERFIN, S.A.

071 614 1000
071 614 1111
886873 serfin
071 614 1040
071 614 1045

Foreign Exchange
Money Markets

General Switchboard
Facsimile
Telex
Dealers

SERFIN SECURITIES, INC.

071 814 1400
071 814 1414
886873 serfin
071 814 1050
071 814 1080

International Trade Finance is the essential
reference source for the business community. Published
by Financial Times Newsletters, it provides both
timely reporting and authoritative analysis for the
discerning financial professional every two weeks.

International Trade Finance

PHONE-IN INFORMATION SERVICE

A special phone-in information service is provided
for subscribers, supplying specific information to
subscribers who seek further details beyond those
immediately to hand. The most up-to-date
information is, thus, available to subscribers the
moment it is needed.

INTERNATIONAL COVERAGE

ITF is designed so that information is readily
accessible, providing you with the latest on:

- Credit Insurance
- Project Finance
- Forfeiting
- Aid Finance
- Countertrade & Offset
- Short-term, non-recourse finance

Keep on top of the world of international trade
and project finance with:

FINANCIAL TIMES
NEWSLETTERS

International Trade Finance

To receive a complimentary copy of this magazine, please send the following information to:
International Trade Finance, c/o
Financial Times Newsletters, 100 Brook Street,
London W1A 2LU, UK. Tel: 020 7576 7576.
Fax: 020 7576 7577. E-mail: itf@ft.com

صكنا من الاعل



Never go one-on-one
with risk.

It's a big, bad, volatile world out there. Risk has grown bigger than ever before. As has opportunity.

No company should tackle risk single-handed. You need all the help you can get.

But choose your allies very carefully. Avoid those who deal with risk one piece at a time. Because while you're working away on one risk, another is sure to reach out and grab you.

Bankers Trust's view of risk is global and all-encompassing. Big picture, not narrow gauge. We'll

help you devise and execute the strategies that will make you master of risk in all its aspects. Not only financial risk, but operating and strategic risk as well.

Risk isn't just the province of our Risk Management Department. It's the focus of our entire firm.

No one will serve you better than Bankers Trust in your daily confrontations with risk.

Bankers Trust
LEAD FROM STRENGTH.

The Markets

THIS WEEK

Global Investor / Martin Dickson in New York

Fighting off the spectral bear



The coming week may be crucial in establishing whether the recent bounce in US bond and equity markets signals an end to their sharp slide - at least in the short run - or was merely a respite from bearish forces.

Last Tuesday's 82 point jump in the Dow Jones Industrial Average, and its further advances later in the week, certainly had many of the classic characteristics of a market turning point, with an avalanche of anxious selling suddenly switching to a surge of bargain-hunting buying.

The rebound was also statistically very tidy: a wide array of analysts had forecast a 10 per cent market correction, and to the market turned after a 9.7 per cent drop - right in line with the historical average for a market correction, both in scale and duration.

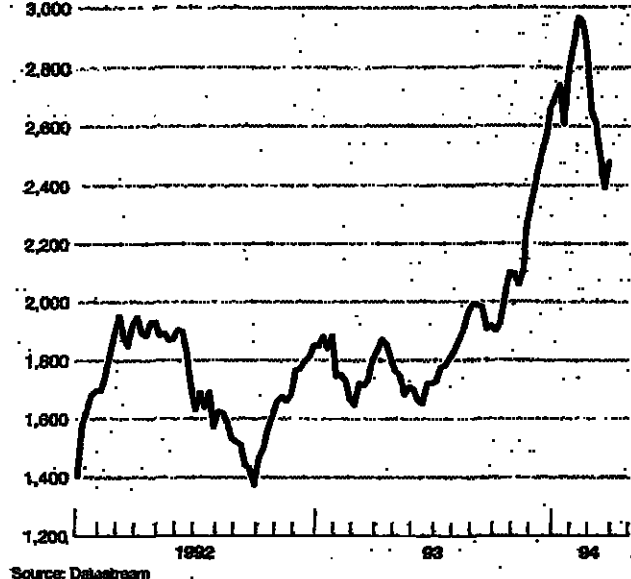
But relying on history can be dangerous, and this comforting picture could be a little too neat. Certainly, Friday's market reversal demonstrated how closely sentiment in the equity sector remains tied to continued nervousness among bond traders over the prospects for growth and inflation, and the possibility of further tightening by the Fed, at or before its May 17 policy meeting.

This week fixed income desks have to weather a barrage of statistical data, ranging from the consumer and producer price indices, which should give comfort to the market, to figures for retail sales, business inventories and industrial production, any one of which could spook traders if they are so minded.

Still, the first quarter corporate results season beginning this week should at least remind equity investors that the US economic outlook

Mexico

IFC Index (\$ terms)



Source: Datastream

remains remarkably benign, promising solid growth of 3 to 4 per cent, strong productivity gains, and an annual inflation rate of 3 per cent or less.

Corporate profits in many sectors are likely to be up 10 to 15 per cent this year, with double digit gains possibly extending to the end of 1995.

The Fed's tightening has had the beneficial effect of knocking a lot of froth off a market which at the start of the year was beginning to look dangerously overstretched.

It now looks much closer to fair value, judged by traditional yardsticks. For example, Abby Joseph Cohen of Goldman Sachs reckons the S&P 500 is selling at roughly 14 times 1994 operating earnings per share, whereas in previous periods when inflation was 3.5 per cent or less, the average P/E was 16.4. A further dip to, or below, the recent trough would throw up attractive buying opportunities.

Mutual funds

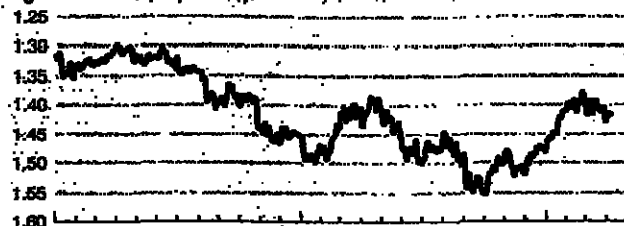
The strength of the US equity market over the next few weeks will depend in substantial part on the behaviour of the individual investors who have poured cash into mutual funds over the past two years - and are now suffering their first serious reversal.

In the wake of the Fed's February tightening, the first phase of the market correction was driven mainly by market professionals - investment bank trading desks and the overly maligned hedge funds, which were forced to liquidate holdings to reduce their leverage. Fund managers window dressing portfolios at the end of the first quarter also played a part.

Small equity investors remained reasonably sanguine, in part because until two weeks ago the brunt of the market's decline was borne by the fixed income sector. The

Australian dollar

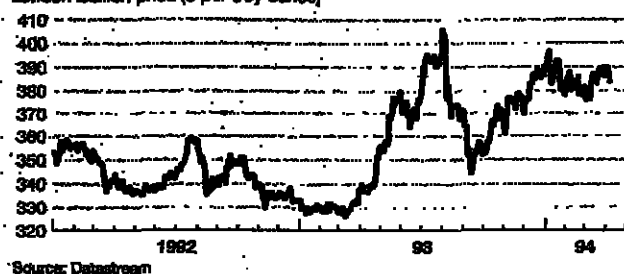
Against the US\$ (\$A\$ per US\$)



Source: Datastream

Gold

London Bullion price (\$ per troy ounce)



Source: Datastream

latest statistics suggest there is still a net inflow to equity mutual funds, albeit at a rate much reduced from the start of this year, and there are signs of some movement back into the safe haven of money market funds.

But will these investors will remain quite so relaxed when their fund managers' first quarter performance statements pop through the letterbox?

The concern is probably overdone. First, small American investors have grown used to large market swings since the 1987 crash. Second, the overwhelming weight of professional advice, reaching them from brokers and media pundits, is that they are not witnessing a prolonged bear market and that they should avoid selling at the bottom.

Third, with short-term interest rates still very low in real terms, money market accounts have limited allure, though

that will gradually change as the Fed goes on tightening.

A gradual shift back to money market accounts could exert some drag on equities, but it is arguable that this will be offset by increased buying of US equities from corporate pension funds and foreign investors, attracted by the expanding economy and likelihood of a strengthening dollar.

Mexico

The recovery in US equities last week was mirrored in Chile and Argentina, which were among the many emerging markets to take a nose-dive after the Fed's February tightening. But notably absent from this Latin bounce was Mexico, where stocks fell sharply on the week.

The Mexican market is now down some 25 per cent from its highs of early February, as domestic political turmoil has

reinforced the bearish sentiments from across the Rio Grande.

Investor nervousness following the peasant rebellion in Chiapas and the killing of Luis Donaldo Colosio, presidential candidate for the ruling PRI party, have combined with rising US interest rates to put pressure on the peso and force short-term interest rates up sharply.

That, in turn, has analysts revising downwards their estimates for GDP growth, with some cutting a half a percentage point off figures which previously ranged from about 2.5 to 4 per cent.

Nor is there much hope of an early end to the political uncertainty, amid growing evidence that Colosio's death was the result of a conspiracy, rather than the action of a lone gunman, and continued rumblings from Chiapas.

The PRI's new presidential candidate, Ernesto Zedillo, who belongs to the party's economic reformist wing, still seems likely to win the August 21 election, though that remains far from certain, given that he has never held elective office and the party's old guard dislikes him.

Geoffrey Dennis of Bear, Stearns does not see an imminent return to the kind of virtuous economic and political cycle which would substantially lift the market, but argues that the uncertainty is simply delaying an eventual upturn from the recent recession.

"Once you get recovery, and the North American Free Trade Agreement also starts to kick back in, you logically set off on a four, five, six-year period of sustained growth."

Provided, of course, that the political upheavals in the first few months of this year are not merely scratching the surface of more violent political divi-

Total return in local currency to 7/4/94

	US	Japan	Germany	France	Italy	UK
Cash	0.07	0.04	0.11	0.12	0.15	0.10
Week	0.07	0.04	0.11	0.12	0.15	0.10
Month	0.50	0.28	0.51	0.53	0.69	0.43
Year	3.50	3.28	6.75	6.19	11.81	5.75
Bonds 3-5 year						
Week	-0.42	-0.56	0.31	0.00	0.13	0.05
Month	-1.30	-0.78	0.75	-0.44	0.56	-2.13
Year	-1.55	-6.61	7.70	9.64	22.67	5.68
Bonds 7-10 year						
Week	-0.38	-0.59	0.32	-0.22	0.00	-0.34
Month	-1.54	-1.56	0.50	-1.44	1.55	-3.28
Year	1.08	9.13	7.71	10.63	32.64	7.16
Equities						
Week	1.5	3.5	2.7	1.7	1.8	1.4
Month	3.0	0.1	3.7	4.1	13.1	-5.0
Year	3.6	4.3	31.7	15.2	55.1	17.1

Best performing stocks from FT-A World Indices in local currency to 7/4/94

	Week	Month	Year
Tasman Properties (NZ)	10.04	33.3	5.4
Analog Devices (US)	30.60	17.3	11.7
Four Seasons Hotels (Can)	12.75	17.2	-7.3
Kolpa (Spa)	6,200.00	16.5	19.2
Public Bank (Ind)	4.80	16.5	12.9
Kim-Hin Ind. (Hk)	7.10	14.8	7.4
Nagasaki (Jap)	893.00	14.3	7.5
Relcoment (Ind)	1,825.00	13.8	34.5
Nikko Bonded (Jap)	829.00	13.5	9.7
American Graphics (US)	29.88	13.0	14.0

Source: Datastream. The FT-A World Indices are daily compiled by the Financial Times Limited, London. Datastream is a service of the Financial Times Limited.

sions, which have yet to emerge.

Australian dollar

The price of gold, which rose sharply in March on inflation fears and South African violence, could move closer to the \$400 mark over the next few weeks if the run-up to South Africa's election in late April produces more serious clashes between Zulu forces and the ANC. But given the influence of South African politics on the metal, it is sensible to use the gold price as an indicator of inflation psychology, as Mr Alan Greenspan, the chairman of the Fed, said he was doing recently.

David Hale, chief economist of Kemper Financial Services, argues that Mr Greenspan should be paying more attention to the Australian dollar as a barometer of inflationary expectations over the next few months. "Most international investors regard it as a good proxy for global inflation trends because commodities account for about 80 per cent of Australia's exports and commodity producing companies account for over one third of the country's stock market capitalisation."

What does its recent performance show? The currency rose sharply in late-1993 but since the Fed tightened it has been in a trading range below its January peak, suggesting that the Fed's tightening has successfully dampened inflationary fears.

Economic Eye / Gerard Baker

Deflation - the biggest threat to Japan's economy

Japan's spring pleasures - cherry blossoms, the start of the baseball season, changing the prime minister - seem to have an uplifting effect on the Japanese economy. In the last three years, the end of winter has been marked by official figures apparently showing the end of the long recession.

But in the last two years, the revival has disappeared as quickly as the cherry blossom itself. Will 1994 repeat the pattern?

In the first three months of 1992 gross domestic product grew at an annualised rate of 2.4 per cent. But that was as far as the recovery got. In the remaining three quarters of the year output contracted.

Last year the first quarter produced growth at an annualised rate of more than 3 per cent. Again the recovery proved short-lived.

All the indications are that the first three months of 1994 will again give rise to more vernal optimism. Consumption, housing starts and business confidence have all been rising, and the first quarter GDP figures are expected to show the familiar resumption of growth.

Unabashed by previous premature declarations of recovery, Mr Yasushi Mieno, the Bank of Japan's governor, claimed last week that there is something durable about this revival.

He pronounced the economy to be "near the bottom" of the current cycle - not jubilant rhetoric, but from the cautious Mr Mieno, a significantly more upbeat assessment than previous judgments.

His remarks led to a flurry of selling in the bond market as investors took them as a hint that the official discount rate, currently just 1.75 per cent, might also have reached the bottom of its cycle.

However, the Japanese authorities are likely to look especially hard at the evidence before concluding that the recession is really over, and adjusting policy accordingly.

For the most significant threat to Japan's economy is not inflation, but its opposite.

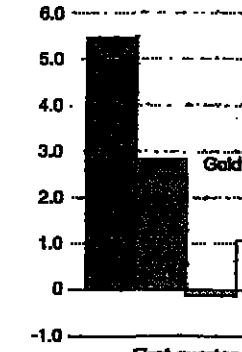
The risks of a lasting deflation are probably now greater in Japan than they have been in any big industrial country since the Great Depression.

Falling asset prices have

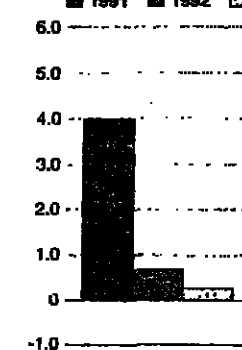
Japan

Real GDP growth

Annual % change, quarterly



Source: Datastream



Source: Datastream

been a feature of the Japanese economy for the last few years as the "bubble economy" burst.

At first that disinflation was seen as an unwelcome but healthy corrective to the excesses of the financial boom. But now the virus has spread to the rest of the economy.

The core rate of consumer price inflation (excluding seasonal food prices) is now down to 1 per cent. But taking the last three months compared with the previous three, consumer prices have actually fallen by 1 per cent.

Even that may understate the extent of the deflation. The CPI's basket is revised just once every five years, and since consumer spending patterns have changed, the likelihood is that real inflation is even lower.

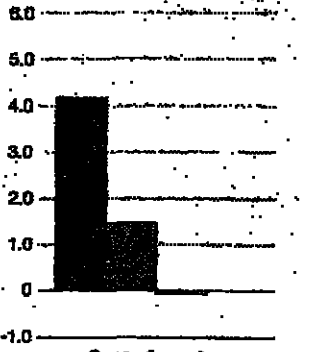
Wholesale prices have been falling for more than a year. In the year to February they dropped by 3.1 per cent.

Wages are also flat. Though the recent shunto spring wage negotiations resulted in 3 per

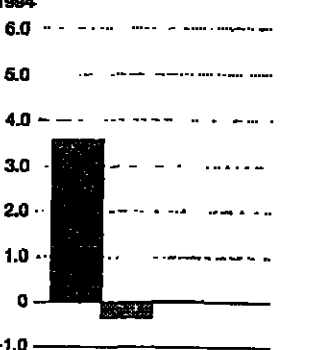
Japan

Real GDP growth

Annual % change, quarterly



Source: Datastream



Source: Datastream

cent wage increases, this disguises the real picture.

Bonuses represent as much as half of a worker's salary and have been cut, or in many cases, cancelled this year. Last year total wages rose by 0.6 per cent and the 1994 figure could be lower.

The yen's strength is making matters worse. The latest endaka, a 15 per cent revaluation in the last year, is only now filtering into prices. Though it will be a once and for all hike in the price level, the higher yen will depress demand further.

Bank lending grew at an historically low rate of just 0.5 per cent in January, and the money stock (M2 plus cds) spent most of 1993 falling.

In short, the conditions are in place for a classic, 1930s-style deflation, a downward spiral of falling prices and falling demand which characterised the Great Depression.

In a deflation firms have to cut prices to remain competitive in a push downwards,

reducing wages, and so demand, still further.

Falling prices depress consumption in other ways: consumers defer spending as prices fall, hoping to benefit from future lower prices.

But it is the financial aspects of deflation that most threaten Japan at present. Firms are already labouring under real interest rates of around 4.5 per cent, even though nominal rates are at an all-time low.

Worst of all is the spectre of real debt inflation - the real value of companies and individuals' debt is rising. The recession has forced companies which borrowed heavily in the 1980s to strengthen their balance sheets. Yet debt-laden firms now find that the real cost of servicing their debt is rising.

Net debt to income ratios have fallen in the last few years, yet the number of bad debts carried by the banks has risen sharply. If the real debt burden were to rise again, the already weakened financial sector would be further handicapped.

This may sound alarmist to a world weaned on the perils of inflation. Isn't a bit of deflation merely a beneficial side effect of Japan's depressed demand?

A feature of the post war economy has been relatively low inflation. Some argue that the severity of the current recession has simply produced a huge output gap - the difference between actual output and potential output - 10 per cent by some estimates. In those circumstances low inflation - even by Japanese standards - is only to be expected.

But a deflation acts more like a spiral than a cycle. When an economy gets pulled into such a vortex, counter-cyclical stabilisers may not be effective.

Until now, the Bank of Japan has pursued an accommodative monetary policy - with the lowest nominal interest rates in the world.

But the real deflationary pressures at work in the economy mean that policy is tightening by default.

Another spring glimmer of recovery may tempt the Bank to keep rates where they are. If it does, this upturn may prove to be as durable as the average Japanese prime minister.

البنك التجاري

THE NATIONAL COMMERCIAL BANK

(A GENERAL PARTNERSHIP - C.R. 1980)

FINANCIAL HIGHLIGHTS AS OF 31 DECEMBER 1993

(In thousands of Saudi Riyals)

	1993	1992
BALANCE SHEET		
ASSETS		
Cash, balances with SAMA and due from banks	18,802,623	18,834,360
Trading securities, investment securities, net	15,779,014	14,222,514
Loans and advances, net	27,457,992	25,901,682
Fixed assets, net	1,414,583	1,436,432
Other assets and other real estate	3,393,488	3,313,339
TOTAL ASSETS	66,847,700	63,708,327
LIABILITIES AND PARTNERS' EQUITY		
LIABILITIES		
Total deposits:		
(Customers' call, time, saving deposits and other deposits)	51,273,666	51,739,461
Due to banks	6,703,790	3,861,804
Other liabilities	1,917,942	1,657,943
TOTAL LIABILITIES	59,895,398	57,259,208
PARTNERS' EQUITY		
Capital	6,000,000	6,000,000
Statutory reserve	952,302	449,119
TOTAL PARTNERS' EQUITY	6,952,302	6,449,119
TOTAL LIABILITIES AND PARTNERS' EQUITY	66,847,700	63,708,327
CONTRA ACCOUNTS		
	45,746,433	52,981,432
STATEMENT OF INCOME		
Total Operating Income	3,967,125	3,482,640
Less: Cost of funds	1,174,581	1,538,139
Income before operating expenses	2,792,544	1,944,501
Total Operating Expenses	1,432,819	1,435,599
Net operating income before provisions	1,359,725	508,902
Provision for credit losses	(293,400)	(81,081)
Provision for decline in value of investments	(170,000)	—
Provision for decline in value of real estate	(393,142)	—
Net income	503,183	427,821

Main Offices

Saudi Arabia: GENERAL MANAGEMENT: P.O. Box 3555, Jeddah 21481. Tel: (0662) 644 6044

WESTERN REGION MANAGEMENT: P.O. Box 5171, Jeddah 21422. Tel: (0662) 644 6044

CENTRAL REGION MANAGEMENT: P.O. Box 22216 Riyadh 11493. Tel: (0661) 478 7877

EASTERN REGION MANAGEMENT: P.O. Box 3558 Dammam 31432. Tel: (0663) 834 0988

SOUTHERN REGION MANAGEMENT: P.O. Box 602 Al-Madina. Tel: (0667) 226 1092

Overseas Branches

IRAN: Saudi National Commercial Bank P.O. Box 11-2355, Beirut. Tel: (0611) 860863

BAHRAIN: Saudi National Commercial Bank P.O. Box 10363 Manama. Tel: (973) 5311823

Representative Offices

UNITED KINGDOM: The National Commercial Bank 24 Devereux House London EC3A 7JR. Tel: (4471) 284233

GERMANY: The National Commercial Bank Wilhelm-Loescher-Straße 4b D-50329-Corinth. Am Main 1. Tel: (49091) 250181

KOREA: The National Commercial Bank 5th Floor Hyosung Building No. 1, Janghyo-Dong Chung-Ku, Seoul, 100-797, Korea. Tel: (822) 7294601

SINGAPORE: The National Commercial Bank 6 Battery Road No. 14-01, Singapore 0104. Tel: (65) 2220096

JAPAN: The National Commercial Bank The Imperial Tower (D-15-1-1) Higashi-Shinjuku, 1-Chome, Chiyoda-Ku, Tokyo 100. Tel: (813) 35021228/9

SNCR Securities Ltd, (London) 23 Cheapside Street, London EC3N 8NQ. Tel: (4471) 2352828

SNCR Securities Inc. (New York) 20 West 56th Street 3rd Floor New York, N.Y. 10022. Tel: (212) 9140024

صندوق الاستثمار

WORLD BOND MARKETS: This Week

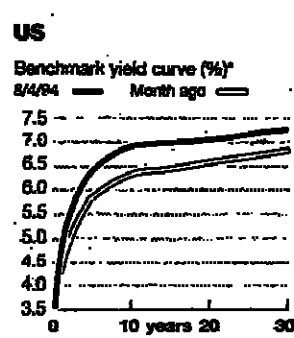
NEW YORK

Richard Tomkins

Investors thumbed their collective nose at market trends last week and lifted bond prices for three consecutive days: but on Friday, the rally broke down as nervousness about this week's barrage of economic data set in.

The fear is that data pointing to inflationary pressures will provide the Federal Open Market Committee with an excuse to increase interest rates. Salomon Brothers predicts that, whether in one step or two, the committee is poised to push the funds rate from 3.5 per cent to 4 per cent on or before its May 17 meeting.

On Tuesday, the barrage will start quietly if the producer price index for March shows the expected increase of just 0.2 per cent. But Wednesday will be lively if the March increase in consumer prices is greater than February's 0.3 per cent, and there could be worries about the likely increase in retail sales of



*All yields are market convention
Source: Merrill Lynch

1 per cent or more.

Thursday brings the figures for inventories held by manufacturers, wholesalers and retailers, with analysts predicting increases ranging from 0.3 per cent to 0.4 per cent. The week could end with another busy day's trading on Friday if, as expected, figures for industrial output show that the overall operating rate rose to 83.7 per cent in March, the highest since June 1989.

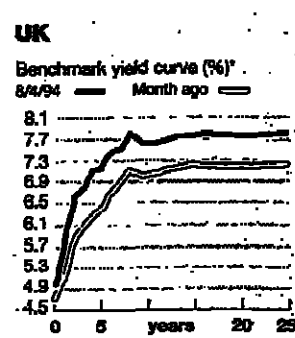
LONDON

Philip Coggan

The main statistic of the week will be Friday's retail price index for March. After February's disappointing numbers, the markets will be looking for a fall in the underlying rate (excluding mortgage payments) to 2.8 per cent. The headline annual rate is expected to be unchanged at 2.4 per cent.

Mr James Barty, UK economist at Morgan Grenfell, says he thinks the last inflation numbers caused an over-reaction, but adds, "the markets are going to want an assurance there has been no pick-up in inflationary pressures".

Another statistic that will be closely watched is the January whole world trade figure. The December £1.8bn deficit awakened fears that the UK's tendency to suck in imports was recurring. Analysts are hoping that the January deficit will have dropped to £1.3bn. Gilts seemed to have stabilised last week, despite



*All yields are market convention
Source: Merrill Lynch

strong data on UK industrial output. By the time trading resumed on Tuesday, the US payroll numbers, published on Good Friday, were digested with relative calm.

According to S.G. Warburg Securities, spreads versus US Treasuries have narrowed to 70 basis points from 120 basis points two weeks ago. But a more sustained rally may need firmer evidence that fears of a revival in US and UK inflation are unwarranted.

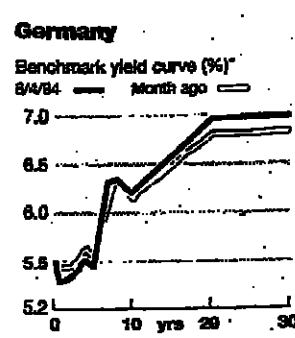
FRANKFURT

Antonia Sharpe

German government bonds gained around 0.25 per cent in local currency terms last week, according to Salomon Brothers' world government bond index, helped by the Bundesbank's continued step-by-step declines in the repo rate and the improvement in market sentiment since the start of the second quarter.

The Bundesbank cut the repo rate by three basis points to 5.75 per cent last Wednesday, in line with forecasts, but analysts said the move was marred by the Bundesbank's misjudgment of the liquidity situation in the money market. Contrary to market expectations, the Bundesbank drained a net DM1.8bn from the system on Wednesday but it was forced to allocate DM7bn via a seven-day tender the morning after.

Traders expect the yield curve to steepen this week as rate cut speculation mounts ahead of the



*All yields are market convention
Source: Merrill Lynch

Bundesbank's council meeting on Thursday. The Bundesbank has scheduled a press conference after the meeting at which it is expected to announce its 1993 profits, thought to be around DM20bn.

There is speculation that the Bundesbank will announce a half-point cut in the emergency Lombard funding rate, which has remained at 6.75 per cent since last October.

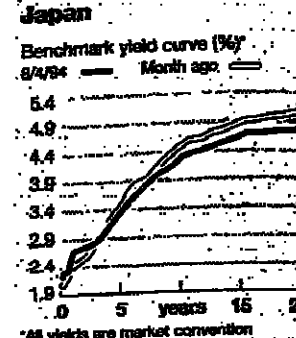
TOKYO

Emiko Terazono

The fate of Japanese financial markets and the economy rests with how soon the next government is formed following Prime Minister Morihiro Hosokawa's resignation announcement last Friday.

Political uncertainty is expected to last throughout the week, and investors are unlikely to take on large positions until there is a clear indication of what lies on the political horizon.

The worst case scenario for the economy, but a positive one for the bond market, would be if the current coalition proved unable to decide on the next prime minister, prompting a general election followed by a political realignment. Meanwhile, worries of oversupply may weigh on the bond market as municipal governments and companies are likely to raise funds through the straight bond this month.



*All yields are market convention
Source: Merrill Lynch

Companies have had to refrain from corporate bond financing because of last month's volatility on the bond market. However, some traders expect instability stemming from uncertainty over US interest rates to continue this week. Japanese bonds are likely to be affected if fears of further tightening by the US Federal Reserve Board destabilise the US Treasury bond market.

Capital & Credit / Antonia Sharpe

German traders hope for high-profile cut

The Bundesbank's 16 council members are scheduled on Thursday to hold their first meeting since the Easter break, and traders of German government bonds are hoping they will underline the recent gradual decline in German repo rates with a high-profile cut in official interest rates.

The cut of three basis points at last week's repo tender has brought the cumulative fall in the repo rate to 27 basis points over the last six weeks since variable-rate repos were introduced. The repo rate now stands at 5.75 per cent, compared with a discount rate of 6.75 per cent.

"The Bundesbank's policy is aimed at getting us ready for another official rate cut, but it does not want the market to feel that it's a one-way bet this week," says Dr Richard Reid, chief economist at Union Bank of Switzerland in Frankfurt. "All markets want confirmation of lower rates in Germany, but the Bundesbank is not in the business of placating capital markets."

Speculation is strongest for a half-point cut in the Lombard rate, which has remained unchanged since last October. Optimists justify their stance by saying that a cut in the Lombard rate will help to ease the pressures which have built up recently in the German money market, because banks will find it less costly to borrow emergency funds from the Bundesbank.

The change in reserve requirements for banks and the long Easter weekend have contributed to the volatile conditions in the money market. The shortage of liquidity has forced call money rates as high as 6.75 per cent in recent weeks, and last week the Bundesbank badly misjudged the situation in the market when it drained a net DM1.8bn on Wednesday but then had to allocate DM7bn via a seven-day repo the morning after.

There are also hopes the Bundesbank will cut the discount rate by a half-point, although a decision to keep this rate unchanged should not lead to any great disappointment since the market would

then look to April 28 with even greater confidence.

"The odds are 60-40 for a cut of 50 basis points in the discount and the Lombard rates," says Dr Helmut Kaiser, senior economist at Deutsche Bank in Frankfurt. He adds that in the event of a cut, the Bundesbank could bring the repo rate down to 5.50 per cent but then switch to a fixed-rate tender. This would signal a shift in its recent policy of nudging down unofficial rates by using variable rate tenders.

Traders expect the German yield curve to steepen as speculation mounts in the run-up to Thursday. However, the market is likely to be kept guessing until the moment the Bundesbank makes public its decision, because the repo tender will not be held on Wednesday but one day later so that the Bundesbank can offset the boost to liquidity as it transfers its 1993 profits, estimated at DM20bn, to the government. As a result, traders will not have the usual 24 hours to consolidate their expectations either way.

In spite of the market's opti-

mism, seasoned Bundesbank watchers believe that the central bank will hold out until April 28, by which time it should have more evidence of declining inflation in Germany and improving money supply data.

"If we have a rate cut on Thursday it would be Kenneth Clarke style rather than the more typical behaviour of the Bundesbank," says Mr Julian Callow, European economist at Kleinwort Benson in London. He adds that although the Bundesbank has distanced itself from M3 in recent months, due to the wild fluctuations in the numbers, the data are still too large to justify a cut. In addition, several council members have been schooled in the M3 orthodoxy, he says.

Ms Allison Cottrell, international economist at Midland Global Markets in London, says that unless the D-Mark breaks new highs for the year this week, optimists are likely to be disappointed.

She believes the Bundesbank will not even serve up a half-measure by cutting the Lon-

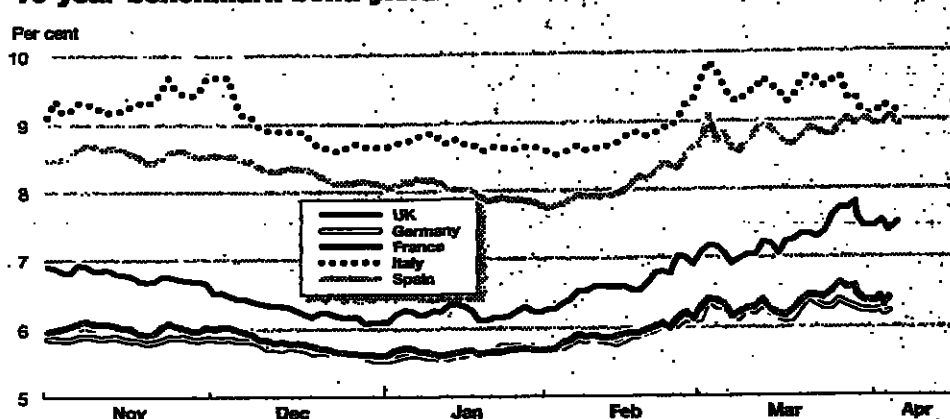
hard rate on its own, something which it has done just twice in the last 10 years and during times of immense international pressure.

Such a move would reduce the status of the Lombard rate as an emergency funding rate, she says. "The Bundesbank does not want the Lombard rate to become used often, it should be only for emergencies," Ms Cottrell says.

In her view, the Bundesbank would prefer to take the pressure off call money rates by allocating funds through an extra tender, at 6.15 per cent for example. In addition, the Bundesbank's transfer of its 1993 profits would make it difficult simultaneously to cut official rates.

Analysts estimate that the Bundesbank would encounter technical difficulties if the yield spread between the two rates went below 25 basis points.

10 year benchmark bond yields



Source: Datastream 1993

INTEREST RATES AT A GLANCE

	USA	Japan	Germany	France	Italy	UK
Discount	5.00	1.75	5.25	7.00	7.50	5.25
Overnight	5.25	2.25	5.50	7.25	7.75	5.50
One month	5.50	2.50	5.75	7.50	8.00	5.75
Three month	5.75	2.75	6.00	7.75	8.25	6.00
One year	6.00	3.00	6.25	8.00	8.50	6.25
Five year	6.50	3.50	6.75	8.50	9.00	6.75
Ten year	6.75	3.75	7.00	8.75	9.25	7.00

(1) France-Repo rate. (2) UK-Lombard rate. Source: Reuters

US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%

	Open	Sett price	Change	High	Low	Est. vol.	Open int.
Jun	105-12	104-07	-0-10	105-15	104-14	380,243	408,449
Sep	104-14	103-09	-0-10	104-15	103-14	3,055	45,113
Dec	103-21	102-07	-0-10	103-21	102-26	1,101	30,800

UK GILTS PRICES

Notes	Price	% p.a.	Yield	Notes	Price	% p.a.	Yield
Short-term (less up to five years)				Long-term (over 10 years)			
3m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
6m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
12m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
18m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
24m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
30m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
36m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
42m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
48m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
54m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
60m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
66m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
72m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
78m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
84m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
90m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
96m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
102m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
108m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
114m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
120m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
126m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
132m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
138m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
144m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
150m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
156m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
162m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
168m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
174m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
180m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
186m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
192m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
198m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
204m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
210m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
216m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
222m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
228m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
234m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
240m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
246m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
252m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
258m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
264m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
270m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
276m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
282m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
288m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
294m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74
300m 1994-1995	100	1.00	4.07	30y 1994-2024	111.50	8.12	12.74

*Yield rates: 11.75% to non-residents on application. E Auction basis. All Ex dividend. Closing mid-price are shown in pounds. Weekly percentage changes are calculated on a Friday to Friday basis.

International / Sara Webb

Bond-dumping rears its head

In the notoriously cut-throat world of Eurobonds, the recent difficult market conditions have brought to light one of the nastiest syndicate practices - bond-dumping.

Last week, Goldman Sachs brought a \$1.5bn floating-rate note for the Republic of Finland. Rival syndicate houses gave the deal the thumbs down, saying it was too aggressively priced, especially as there was already plenty of left-over floating-rate paper sloshing around the market.

When the deal broke syndicate on Thursday, Goldman said it had managed to sell its portion of the deal to investors in the Far East and Europe, but admitted it had had to buy back some \$400m of the bonds that had been dumped by other members of the syndicate.

Its rivals in the Eurobond business pointed out that Goldman could find it was sitting on a large pile of unsold bonds. The case above, like many of the deals launched in the first quarter, has helped to focus Eurobond specialists' minds on two points - the trend towards increasingly aggressive pricing, and the faults which have emerged in the current system of selling and distributing bonds.

Many syndicate officials complain that international bond issues tend to be brought at far too aggressive a price. This is often a reflection of the highly competitive bidding process that takes place between banks to win the mandate for the deal.

And as borrowers are usually driven by their bottom line when they award the mandate,

they have a tendency to choose the house which comes up with the most aggressive pricing. The consequences of this are especially obvious when the market is facing difficult conditions, as they are now.

Investors are clearly nervous and in many cases appear to be adopting a "wait-and-see" attitude, rather than regarding particular new issues as a "must-buy". As a result, deals are taking longer to place, and big chunks of the new issues launched in the first quarter of 1994 are still stuck firmly with the lead managers.

The second point being discussed more widely among syndicate managers concerns the way bonds are underwritten and sold. Many feel some syndicate members are not prepared to work for their fees, preferring to dump the bonds they have been allocated once the deal has broken syndicate, spoiling the deal and undermining investor confidence still further.

Enter CS First Boston, which is proposing that the system under which bonds are underwritten and sold should be amended. It is holding informal discussions with other houses and with IPMA (the International Primary Market Association).

The fixed price reoffer method of syndicating Eurobonds was introduced in 1989. Under this system, the lead firm sets the price at which the bonds can be traded (known as the fixed price reoffer).

Once it is satisfied most of the bonds have been placed with end investors, the bond

issue is allowed to find a free market price. Borrowers expect the lead manager to support the bond price at the fixed price reoffer level; however, other participants in the deal do not feel obliged to do so.

"The co-managers in the transaction are confident of getting their allocation of bonds, and they know they will get their fees anyway, at which point everyone dumps bonds on the brokers and pockets the fees. There's no inclination among the syndicate to support the issue so the bond issue gets off to a bad start," points out one syndicate member at a UK house.

"We think the market has a problem: the fixed price reoffer system is excellent, but the trouble is that it has become so rigid it is open to abuse," says Mr Marcus Everard, head of debt capital markets at CS First Boston.

"The market has lost the distinction between underwriting and selling. In the worst-case scenario (in the current market set-up) where the lead manager supports the transaction at the fixed price reoffer, where the co-manager and co-leads often

EQUITY MARKETS: This Week

NEW YORK

Frank McGurty

Brokers look for calmer conditions

After Friday's bumpy ride, the fragile peace that Wall Street enjoyed in the middle of last week should return this morning, but the beginning of the corporate results season could bring fresh complications.

At least one market strategist is brimming with confidence. Late last week, Ms Gail Dudack at S.G. Warburg went out on a limb by predicting that Tuesday's 82-point rally would go down as the end of the correction phase for equities.

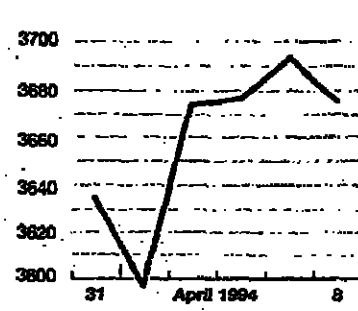
"The panic selling which characterised markets (around the Easter holiday)... reversed on Tuesday in a classic bottoming pattern," says Ms Dudack. She points out that 89 per cent of that session's volume was in advancing issues, after a long sequence in which declines represented 85 per cent of the activity.

Her counterparts are generally more circumspect, however. Most analysts believe the underlying tensions of recent weeks are still lurking just below the surface. Their presence was felt painfully on Friday, when a key session was jolted to life by sell programs activated in the early afternoon by a gradual erosion in bonds.

While generally confident that the worst of the volatility is over, analysts warn of the possibility of a reprise in coming sessions. "I see the market struggling upward in the short term," says Mr Alfred Goldman, technical analyst at A.G. Edwards in St Louis. Although stocks have moved past their "peak downside intensity", he believes there is still a chance of a milder re-run of the Easter action.

Mr Hugh Johnson, chief investment strategist at First Albany, says there are two reasons to expect smooth

Dow Jones Industrial Average



Source: FT Graphite

conditions this week. First, investors are exhausted from the events of the past fortnight. Second, it is unlikely that this week's producer and consumer price indices will produce any surprises. Even if they do, the Federal Reserve is looking more closely at leading indicators, such as commodity and industrial material prices, rather than readings of current inflation such as the PPI and CPI.

The flood of results which will begin to trickle in to Wall Street this week is likely to produce a few surprises, but with expectations running high, the net impact on stocks could be negative.

"Unless earnings come in unexpected either way, they may not have any effect," says Mr Paul Stanton, head of over-the-counter trading at Johnson Lemon. He says strong earnings projections are already priced into the market, and that disappointments could present a genuine threat to share valuations.

However, speculation over the timing of the Federal Reserve's third tightening of monetary policy will continue to dominate.

Action by the Fed seems almost inevitable to many observers, such as Mr Bill Dodge at Dean Witter Reynolds in New York. In the run-up, he sees stocks taking more knocks, although he draws some encouragement from last week's rally. "It at least showed that the downside can be contained," he says.

LONDON

Terry Byland

Pundits split over second quarter start

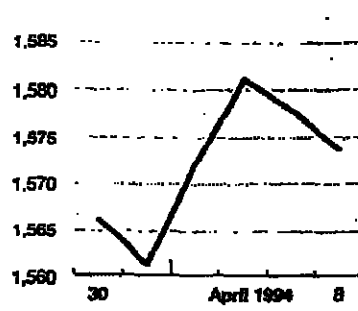
Whatever deeper economic fundamentals may still overshadow UK stocks, one significant feature of the market background has shifted. The UK tax-year deadline has come and gone, and with it the close of a painful 1994 first-quarter performance by UK equities. Fund managers have presumably taken the pain, cleared the decks, and must now decide whether to follow the bulls or the bears.

The second quarter opens with investors clearly uncertain and market strategists sharply divided in their views. The bears would argue that the stock market did well to survive the Easter weekend without something like a repetition of autumn 1987. Even without such alarms, the market ended the first quarter some 12 per cent below its peak and the problems which brought that setback - rekindled inflation worries and a tightening credit regime at the US Federal Reserve - are still with us.

For the near term, there are signs that the European markets, having become bored with minor adjustments to repo rates, are looking keenly for a significant cut in rates in Germany when the Bundesbank meets on Thursday. But analysts suggest the UK market may now concentrate on its own concerns.

There is general, if reluctant, agreement that UK base rates are likely to be cut as consumers face up to the 52bn or so tax increases to be implemented this month. Mr Nicholas Knight, at Nomura Securities, believes investors may see this as a signal to sell equities, since it will imply harsher treatment in the second half of the year. His forecast of a Footsie at 2,800 in the near future has not been forgotten by the stock market.

FT-SE-100 All-Share index



Source: FT Graphite

But there is a case for the bulls. The strongest factor for equity optimism is that dividend yields on equities are rising steeply, and have already taken the yield relative to bonds below its 10-year average. Strauss Turnbull puts the prospective yield on equities at 4.1 per cent, based on forecast dividend growth of about 10 per cent. This is the aggregate dividend rise so far this year.

The dividend argument is particularly significant for the water companies. The sector has underperformed by about 10 per cent since the turn of the year, partly because impending regulatory developments have inhibited investors and because rising gilt yields have reduced the attractions of utilities.

BZW and Kleinwort Benson agree that Ofwat's pricing review, not due until July, will continue to cast a shadow. But BZW predicts a major revamp of the sector, pointing out that regulatory risk will at least be reduced dramatically after July. Kleinwort believes the sector will turn in higher profits and dividend growth of around 8 per cent, albeit at the cost of dividend cover.

At least part of the potential upside could arrive soon, according to BZW, which discounts any further threat from gills in the near term. The firm focuses on water companies offering the significant dividend growth which will be associated with equally significant cost-cutting programmes.

OTHER MARKETS

TOKYO

Investors succeeded in absorbing Prime Minister Morihiro Hosokawa's unexpected resignation announcement quickly last Friday but uncertainty over the political situation could weigh on share prices this week. The main focus for the stock market will be the passage of the 1994 budget, which has been stalled by the opposition parties.

FRANKFURT

The Bundesbank meets for the first time in four weeks on Thursday. James Capel notes that the repo rate has fallen by 15 basis points from 5.88 per cent since the last meeting. The broker says there is an outside chance of a cut in the key discount rate at this week's meeting, although it expects the more likely date for the next reduction is April 28.

MILAN

The Italian president makes known on Friday who will be the country's prime minister. NatWest Securities says that while Mr Silvio Berlusconi is widely expected to be asked to form a government, the brinkmanship and politicking seen at the end of last week will continue. However, this background should not detract from the momentum that is driving equities, bonds and the lira.

PARIS

Michelin, the tyre manufacturer, reports on Wednesday and the consensus estimate is for a full-year loss of FF3.2bn as a result of the downturn in the European automobile industry and exceptional charges relating to its restructuring. Accor, the hotel and tourism group, also reporting on Wednesday, is expected to announce a fall in net income of about 25 per cent, depending on exceptional items.

COPENHAGEN

Today sees the first day of trading in Copenhagen Airport shares, and it is also the first day of subscription for Tele Danmark for domestic, non-institutional investors.

STOCKHOLM

The equity market is expected to continue last week's strong run. UBS says news that foreign investors were net buyers of SEK3.3bn of equities during February, a time when the market was falling, suggests domestic institutions have already built up substantial reserves of liquidity in advance of the hefty new issue programme.

RISK & REWARD

Switch to bearish stance may lift hedge funds



As the US House banking committee begins its hearings on hedge funds this week, and the first US banks report their first-quarter results, attention will again be drawn to the heavy losses incurred by fund managers and market participants during the recent sharp price declines in many of the world's financial markets.

However, the worst of those losses may be over, as many traders have managed to reverse their positions to take account of the switch from bullish to bearish conditions. During the first wave of price falls in February, the main sellers were hedge funds (which were forced to liquidate positions, largely in bond markets, because of their high degree of leverage) and proprietary traders (dealers at banks and securities houses taking positions with their institution's own capital).

Many mainstream institutional fund managers held their fire during this initial period, convinced there had been no change in economic fundamentals. However, in March many institutions were forced to reassess this view. Many fund managers appear to have sold futures to hedge their long positions in bonds, creating record trading volume on futures exchanges in the first quarter.

"Hedge funds have probably got out of about 80 per cent of their positions and indeed have gone the other way," said one fund manager. As a result, he believes "there is still some cash selling to come, but it will be against buying in futures".

The theory that many fund managers have at least gone some way to reversing bull market positions held at the start of the year is backed up by better performance figures for March. The Managed Account

Reports (MAR) trading adviser index showed a decline of just 0.01 per cent in March, with just over half of the advisers showing a positive return, to give a first-quarter fall of 5.19 per cent. According to Ms Lois Feltz, managing editor of MAR, "the traders who were able to realise a profit (in March) took short positions on financials and the dollar".

TASS Management, which also tracks futures funds, found a range for March of plus 20 per cent to minus 15 per cent among the top 50 managers - which leaves them down around 5 per cent for the year to date.

Of the two hundred-plus hedge funds tracked by TASS, the average decline for the year to date is around 7 per cent. "In February and March people were reducing leverage. Those who did well (in March) did it in bonds, by flipping round positions," according to Ms Nicola Meaden of TASS.

Nevertheless, there is little sign that any of this has helped restore confidence. One reason is the shock waves caused by the collapse of three hedge funds managed by Mr David Askin, with total equity of \$600m, mainly invested in mortgage-backed securities.

One reason for the concern generated by the funds' collapse is that they were supposed to be risk averse. In addition, there appear to have been difficulties in valuing the rather illiquid instruments held by the funds.

"They were supposed to have a market neutral strategy, which means you try to hedge out volatility. A lot of banks are re-evaluating relationships with other hedge funds as a result," said one hedge fund specialist.

Meanwhile, for those fund managers and traders who have created short positions in the bond market, the next fear is the markets will now start to rally strongly, forcing them to buy back into the markets at a higher level, thus incurring further losses.

Tracy Corrigan

FINANCIAL AT A GLANCE												
	Closing 1993	Open week	Percentage Change		Since Jan 1	12 month		1994				
			On 12 Months	High		Low	High	Low				
FT-SE-100	1,520.00	1,511	+0.6	-0.7	3,520.30	2/2/94	2,786.30	6/5/93	3,520.30	2/2/94	3,086.40	31/3/94
Bank of England	3,520.30	3,510	+0.2	-0.1	3,978.36	31/1/94	3,396.48	8/4/93	3,978.36	31/1/94	3,593.35	4/4/94
Barclays	17,984.00	17,974	+0.0	+14.5	21,148.11	13/9/93	16,078.71	29/11/93	20,677.77	16/3/94	17,989.74	4/1/94
Bank of Scotland	2,267.98	2,265	+0.1	-0.2	2,287.98	3/1/94	1,603.04	24/5/93	2,267.98	3/1/94	2,020.33	9/3/94
Bank of Ireland	2,355.93	2,355	+0.0	-0.6	2,355.93	2/2/94	1,835.72	17/5/93	2,355.93	2/2/94	2,081.94	31/3/94
Bank of Wales	568.85	568	+0.0	-0.1	756.85	6/4/94	508.01	16/5/93	756.83	6/4/94	568.85	10/1/94
Closing prices as of 31/3/94; Values changing 1/1/94 after 20/3/94; Values FT Available												

[illegible]

Get the information advantage by reading the Financial Times every day. We cover the latest European, US and International news and analyse the implications from a truly European perspective to help you understand what it means for you and your business.

It is no surprise then that the Financial Times is read by more top business executives in Europe than any other publication.* Make sure you are one of them by getting your own copy of the FT delivered daily to your home or office.

To order simply complete the attached coupon and return it to: Gillian Hart, Financial Times (Europe) GmbH, Nibelungenplatz 3, 60318 Frankfurt/Main, Germany. Tel. +49 69 156 850. Or better still fax your order back to us on +49 69 596 4483 and enjoy the first 12 issues of the subscription completely free.

FT

SUBSCRIBE NOW AND GET THE FIRST 12 ISSUES FREE

SUBSCRIBE NOW AND GET THE FIRST 12 ISSUES FREE

For Gillian Hart, Financial Times (Europe) GmbH, Nibelungenplatz 3, 60318 Frankfurt/Main, Germany
Tel. +49 69 156 850, Tlx. 416193, Fax. +49 69 596 4483.

YES. I would like to subscribe to the Financial Times, and enjoy my first 12 issues free. I will allow up to 21 days before delivery of my first copy. Please enter my subscription for 12 months at the following rate*.

Austria	ÖES 5.800	France	FFR 2.040	Netherlands	DFL 875	Sweden	SEK 3.220
Belgium	BFR 13.500	Germany	DM 750	Norway	NOK 3.220	Switzerland	SPR 710

Denmark	DKK 3,200	Italy	LIT 640,000	Portugal	ESC 600,000
Finland	FMK 2,300	Luxembourg	LFR 13,500	Spain	PTS 63,000

Exchange rates in Turkey: Cyprus, Greece, Malta, etc. 20:1

☐ Bill me ☐ Charge my American Express/Diners Club Eurocard/Visa Account

[illegible]

*Currency rates are only valid for the country in which they are quoted. Subscription Prices are correct at time of printing.

going in press. Prices are exclusive of VAT in all EC countries except Germany and France. FT VAT No DE114221192

*Tel 32951711, Fax 32951712.

☐ Please tick here for more information about 6 and 24 month subscription rates, or rates for a country not listed opposite

Name _____

Company _____ Tel _____

Address to which I should like my Financial Times delivered,

VAT No. _____

Signature _____ Date _____
No order interpreted without a signature F3

Financial Times. Europe's Business Newspaper.

[illegible]

Table 1

If this page gets your heart racing, you need a Pulse.

Pulse brings you more news from more of the world's markets than any other information pager, updated every minute by Dow Jones Teleterm.

CALL NOW FOR YOUR FREE TRIAL ON 0800 28 28 26 EXTENSION 1154

PULSE **Hutchison Telecom**

PORTFOLIO FINANCIAL INFORMATION SYSTEM
Hutchison Teleterm Limited

10-11-50

جلد اول از اول

AIS Unit Trust Managers Limited (1000)
51 Belmont Rd, Singapore. Phone: 1996 1999

[illegible]

● FT Cityline Unit Trust Prices: dial 0891 430010 and key in a 5 digit code listed below. Calls are charged at 39p/minute cheap rate and 49p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on 071-873 4378.

[illegible]

11/06/04 11:06 AM 11/06/04 11:06 AM

هكذا من الاجل

FT MANAGED FUNDS SERVICE

[illegible]

● FT Cityline Unit Trust Prices: retail 0691 430010 and key in a 5 digit code listed below. Calls are charged at 39c/minute cheap rate and 49c/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on 071-873 4378.

● FT Cityline Unit Trust Prices: retail 0691 430010 and key in a 5 digit code listed below. Calls are charged at 39c/minute cheap rate and 49c/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on 071-873 4378.

[illegible][illegible]

هكذا من الاصل

FINANCIAL TIMES MONDAY APRIL 11 1994

INVESTMENT TRUSTS - Cont.

هكذا من الامل

4 pm close April 8

A	Symbol	Last	Bid	Ask	Chg	B	Symbol	Last	Bid	Ask	Chg	C	Symbol	Last	Bid	Ask	Chg	D	Symbol	Last	Bid	Ask	Chg	E	Symbol	Last	Bid	Ask	Chg	F	Symbol	Last	Bid	Ask	Chg	G	Symbol	Last	Bid	Ask	Chg	H	Symbol	Last	Bid	Ask	Chg	I	Symbol	Last	Bid	Ask	Chg	J	Symbol	Last	Bid	Ask	Chg	K	Symbol	Last	Bid	Ask	Chg	L	Symbol	Last	Bid	Ask	Chg	M	Symbol	Last	Bid	Ask	Chg	N	Symbol	Last	Bid	Ask	Chg	O	Symbol	Last	Bid	Ask	Chg	P	Symbol	Last	Bid	Ask	Chg	Q	Symbol	Last	Bid	Ask	Chg	R	Symbol	Last	Bid	Ask	Chg	S	Symbol	Last	Bid	Ask	Chg	T	Symbol	Last	Bid	Ask	Chg	U	Symbol	Last	Bid	Ask	Chg	V	Symbol	Last	Bid	Ask	Chg	W	Symbol	Last	Bid	Ask	Chg	X	Symbol	Last	Bid	Ask	Chg	Y	Symbol	Last	Bid	Ask	Chg	Z	Symbol	Last	Bid	Ask	Chg	AA	Symbol	Last	Bid	Ask	Chg	AB	Symbol	Last	Bid	Ask	Chg	AC	Symbol	Last	Bid	Ask	Chg	AD	Symbol	Last	Bid	Ask	Chg	AE	Symbol	Last	Bid	Ask	Chg	AF	Symbol	Last	Bid	Ask	Chg	AG	Symbol	Last	Bid	Ask	Chg	AH	Symbol	Last	Bid	Ask	Chg	AI	Symbol	Last	Bid	Ask	Chg	AJ	Symbol	Last	Bid	Ask	Chg	AK	Symbol	Last	Bid	Ask	Chg	AL	Symbol	Last	Bid	Ask	Chg	AM	Symbol	Last	Bid	Ask	Chg	AN	Symbol	Last	Bid	Ask	Chg	AO	Symbol	Last	Bid	Ask	Chg	AP	Symbol	Last	Bid	Ask	Chg	AQ	Symbol	Last	Bid	Ask	Chg	AR	Symbol	Last	Bid	Ask	Chg	AS	Symbol	Last	Bid	Ask	Chg	AT	Symbol	Last	Bid	Ask	Chg	AU	Symbol	Last	Bid	Ask	Chg	AV	Symbol	Last	Bid	Ask	Chg	AW	Symbol	Last	Bid	Ask	Chg	AX	Symbol	Last	Bid	Ask	Chg	AY	Symbol	Last	Bid	Ask	Chg	AZ	Symbol	Last	Bid	Ask	Chg	BA	Symbol	Last	Bid	Ask	Chg	BB	Symbol	Last	Bid	Ask	Chg	BC	Symbol	Last	Bid	Ask	Chg	BD	Symbol	Last	Bid	Ask	Chg	BE	Symbol	Last	Bid	Ask	Chg	BF	Symbol	Last	Bid	Ask	Chg	BG	Symbol	Last	Bid	Ask	Chg	BH	Symbol	Last	Bid	Ask	Chg	BI	Symbol	Last	Bid	Ask	Chg	BJ	Symbol	Last	Bid	Ask	Chg	BK	Symbol	Last	Bid	Ask	Chg	BL	Symbol	Last	Bid	Ask	Chg	BM	Symbol	Last	Bid	Ask	Chg	BN	Symbol	Last	Bid	Ask	Chg	BO	Symbol	Last	Bid	Ask	Chg	BP	Symbol	Last	Bid	Ask	Chg	BQ	Symbol	Last	Bid	Ask	Chg	BR	Symbol	Last	Bid	Ask	Chg	BS	Symbol	Last	Bid	Ask	Chg	BT	Symbol	Last	Bid	Ask	Chg	BU	Symbol	Last	Bid	Ask	Chg	BV	Symbol	Last	Bid	Ask	Chg	BW	Symbol	Last	Bid	Ask	Chg	BX	Symbol	Last	Bid	Ask	Chg	BY	Symbol	Last	Bid	Ask	Chg	BZ	Symbol	Last	Bid	Ask	Chg	CA	Symbol	Last	Bid	Ask	Chg	CB	Symbol	Last	Bid	Ask	Chg	CC	Symbol	Last	Bid	Ask	Chg	CD	Symbol	Last	Bid	Ask	Chg	CE	Symbol	Last	Bid	Ask	Chg	CF	Symbol	Last	Bid	Ask	Chg	CG	Symbol	Last	Bid	Ask	Chg	CH	Symbol	Last	Bid	Ask	Chg	CI	Symbol	Last	Bid	Ask	Chg	CJ	Symbol	Last	Bid	Ask	Chg	CK	Symbol	Last	Bid	Ask	Chg	CL	Symbol	Last	Bid	Ask	Chg	CM	Symbol	Last	Bid	Ask	Chg	CN	Symbol	Last	Bid	Ask	Chg	CO	Symbol	Last	Bid	Ask	Chg	CP	Symbol	Last	Bid	Ask	Chg	CQ	Symbol	Last	Bid	Ask	Chg	CR	Symbol	Last	Bid	Ask	Chg	CS	Symbol	Last	Bid	Ask	Chg	CT	Symbol	Last	Bid	Ask	Chg	CU	Symbol	Last	Bid	Ask	Chg	CV	Symbol	Last	Bid	Ask	Chg	CW	Symbol	Last	Bid	Ask	Chg	CX	Symbol	Last	Bid	Ask	Chg	CY	Symbol	Last	Bid	Ask	Chg	CZ	Symbol	Last	Bid	Ask	Chg	DA	Symbol	Last	Bid	Ask	Chg	DB	Symbol	Last	Bid	Ask	Chg	DC	Symbol	Last	Bid	Ask	Chg	DD	Symbol	Last	Bid	Ask	Chg	DE	Symbol	Last	Bid	Ask	Chg	DF	Symbol	Last	Bid	Ask	Chg	DG	Symbol	Last	Bid	Ask	Chg	DH	Symbol	Last	Bid	Ask	Chg	DI	Symbol	Last	Bid	Ask	Chg	DJ	Symbol	Last	Bid	Ask	Chg	DK	Symbol	Last	Bid	Ask	Chg	DL	Symbol	Last	Bid	Ask	Chg	DM	Symbol	Last	Bid	Ask	Chg	DN	Symbol	Last	Bid	Ask	Chg	DO	Symbol	Last	Bid	Ask	Chg	DP	Symbol	Last	Bid	Ask	Chg	DQ	Symbol	Last	Bid	Ask	Chg	DR	Symbol	Last	Bid	Ask	Chg	DS	Symbol	Last	Bid	Ask	Chg	DT	Symbol	Last	Bid	Ask	Chg	DU	Symbol	Last	Bid	Ask	Chg	DV	Symbol	Last	Bid	Ask	Chg
---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	---	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----	----	--------	------	-----	-----	-----

Continued on next page

Please contact for further information:
Messze Berlin GmbH Fax 49-30/30385097

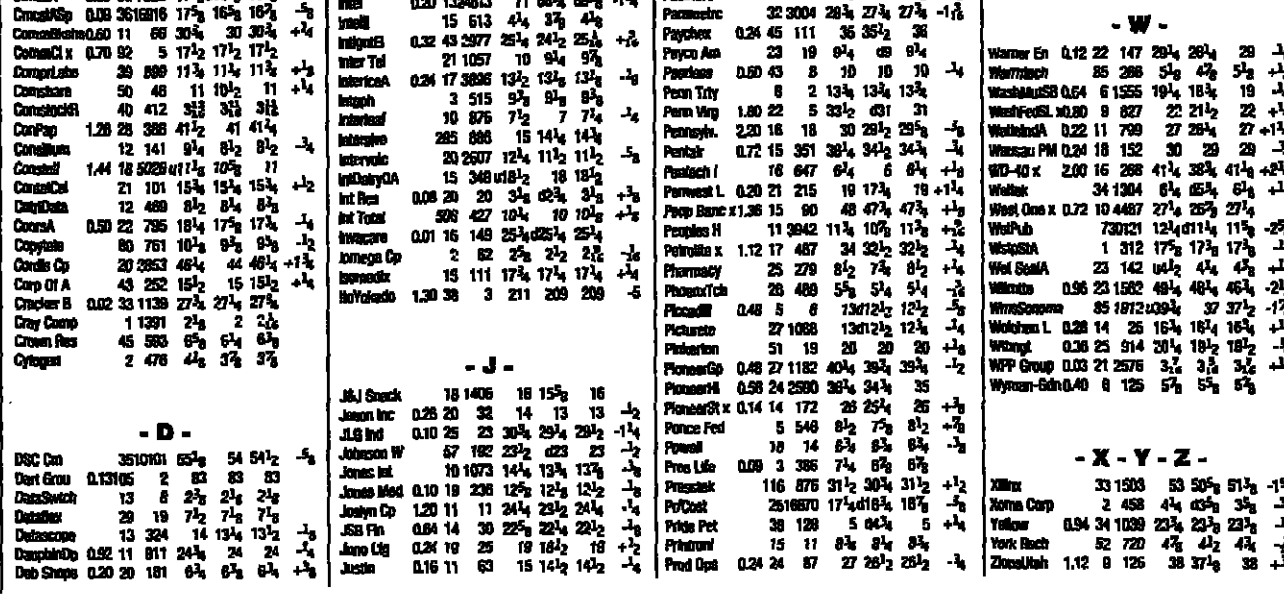
هكذا من الاعمى

[illegible]

4 pm close April 1

[illegible]

Karl Capp for further details on Frankfurt Tel: 0130 5351, Fax: 069 5964481.



FT GUIDE TO THE WEEK

11
MONDAY

Yeltsin visits Spain

Russian President Boris Yeltsin arrives in Spain for an official three-day visit during which he will try to drum up investment and reassure the west of Russia's continuing friendship despite its more assertive foreign policy. The visit comes at a time of continuing political instability in Russia and speculation about the president's health.

Air France bailout result

The outcome of a staff ballot on the rescue plan for Air France should be known by this evening. Trade union officials expect a majority of the 40,000 workforce to support the package of job cuts and a wage freeze to secure FF220bn (\$3.5bn) of state aid for the loss-making state-owned airline.

Chairman Christian Blanc has said he will quit if staff do not give him a clear majority. Prime minister Edouard Balladur has made staff approval of the plan a condition for receiving government subsidy.

Council of Europe assembly

The Council of Europe parliamentary assembly meets until April 15 in Strasbourg, France. During the session there will be a contest for the post of secretary-general.

The Council of Europe has become the main forum for welcoming fledgling democracies into Europe's institutional structures. Russia has applied to join the Council and will send a parliamentary delegation. Russian nationalist Vladimir Zhirinovskiy, whose extremist views worry the west, will be part of the delegation.

IADB meeting: The Inter-American Development Bank holds its annual meeting in Guadalajara, Mexico, from April 11 to 13. The talks will centre on a proposed \$40bn capital increase for the bank.

Ilescu trip to France: Romanian President Ion Ilescu begins a three-day visit to France (until April 14), in his first official visit to the country since taking office in 1990. He will meet President Francois Mitterrand and Prime Minister Edouard Balladur. France has been more sympathetic to Romania than most EU states, who are worried by the continuing dominance of former communists, including Ilescu himself.

Senate returns: After a two-week recess, the US Senate returns today, the House tomorrow.

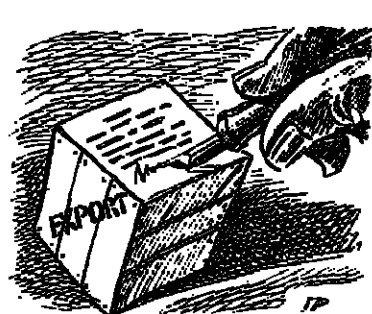
Funding Agency for Schools: The UK launches a government agency which will further erode the system of local authority-run mixed ability education. The FAS will help administer, set up and fund grant-maintained but independently run schools which may be wholly or partially selective in which pupils they take.

Holidays: Hong Kong celebrates the Queen's birthday; India is on holiday for Gudi Padwa.

FT Survey: Latin American Finance.

12
TUESDAY

Uruguay Round talks



World trade ministers will meet in Marrakesh, Morocco, until April 15. On Friday they are due to sign the long-delayed final act of the General Agreement on Tariffs and Trade (GATT) Uruguay Round, which was agreed last December. The signing will come a few days before the expiry of US President Clinton's "fast-track" negotiating authority extended by the US Congress in April 1993.

The US had demanded that the World Trade Organisation, the new permanent body to replace GATT, should be formally committed to discuss links between trade and labour standards. This was attacked as a protectionist ploy by developing countries. A compromise now appears to have been reached.

UK parliament returns: Interest will focus on the local elections next month and the European parliament elections in June amid continuing speculation over the position of the prime minister. Key pieces of legislation before parliament include the criminal justice bill and the deregulation bill.

Texas Democratic primary: A run-off primary election for the Senate will be held in Texas to determine who will face Republican Senator Kay Bailey Hutchinson in November. Competing for the Democratic nomination are former congressman Jim Mattoz and businessman Richard Fisher.

Japanese economic figures: This week a slew of economic figures will be closely watched for any signs that the tentative economic upturn is here to stay.

Many analysts predict that Japan's recession, one of the worst since the war, is coming to an end. Consumer activity has shown signs of responding to the government's four economic stimulus packages while figures for industrial output (released on Friday) are forecast by the Bank of Japan to have risen in the first quarter.

Boosting confidence in the possibility of recovery is a strong increase in housing starts which has been evident since the autumn. From that, manufacturers of consumer goods are expecting a pick-up in demand this spring as consumer goods generally lag housing starts by six months.

FT Survey: Slovenia.

13
WEDNESDAY

Macedonia deadline

This is the EU deadline for Greece to lift its two-month embargo of Macedonia or face legal action in the European Court of Justice. Today Macedonian officials hold talks in New York with Cyrus Vance, UN mediator in the dispute over the former Yugoslav republic's name, flag and constitution. Greece will meet Vance tomorrow but is unlikely to lift the embargo before today's deadline.

Chinese trade mission: Trade minister Wu Yi leads a 200-strong delegation, the largest sent to the US, to negotiate 800 contracts. President Clinton has made a renewal of China's "most favoured nation" trade status dependent on human rights improvements this year.

Party funding reports: The House of Commons home affairs committee publishes its report into funding of political parties. The inquiry began last year after the row over disgraced entrepreneur Asil Nadir's donations to the Conservative party.

Labour and Liberal Democrat MPs will want either state funding or strict controls on donations and election spending because of the scale of business donations to the Conservatives, many from abroad.

Israeli withdrawal date



Israel is due to complete its military withdrawal from the occupied Gaza Strip and West Bank town of Jericho in preparation for Palestinian self-rule under last September's peace deal.

However, the final troop pull-out is dependent on Israel and the Palestinian Liberation Organisation completing a comprehensive agreement in Cairo on security and economic issues.

Israel has virtually completed its withdrawal but the talks have been bogged down in wrangling over the role and size of the Palestinian police force and the extent of Israeli legal jurisdiction.

In Strasbourg, PLO chairman Yasser Arafat will address the Council of Europe's assembly and will undoubtedly comment on any delays.

US retail sales: A rebound in today's US retail sales figures for March may heighten fears that the Federal Reserve will tighten monetary policy. Also out today is the consumer prices index for March, which is expected to have moved a notch higher.

14
THURSDAY

Bundesbank meeting

Having been caught repeatedly on the hop by most of the Bundesbank's interest rate shifts of the past 12 months, few economists are prepared to call the odds on a discount rate cut at today's meeting of the German central bank's council. Some tea leaf watchers suggest a move this week to head off friction at the G7 meeting booked for Washington on April 23 and 24, but they are in a minority.

Although most indicators point firmly towards further reductions, the Bundesbankers can easily blame any delay on the uncertainty caused by the recent explosion in M3 money supply growth. Even though the bank claims it has identified the "special factors" responsible, and suggests there is little need for concern, experience shows that it likes to be sure that it is receiving all signals clearly before going into action.

UDF conferences: Bulgaria's opposition Union of Democratic Forces holds a national conference (to April 15). The UDF won the October 1991 elections but collapsed after little more than a year in a welter of internal wrangles and scandals, leading to the return of a government backed by the Bulgarian Socialist party, the former communists, and breakaway elements from the UDF.

The UDF hopes that Bulgaria's economic problems will deliver them the next election, which is due in 1995 but likely before then.

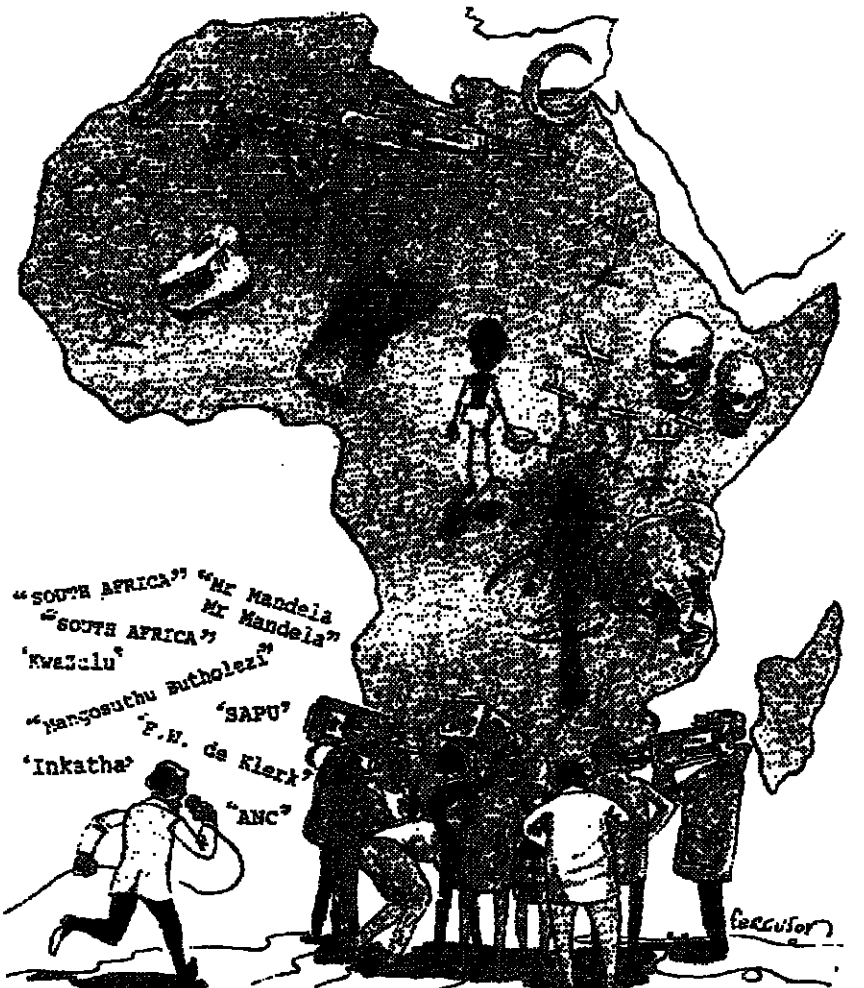
Pasok congress: Greece's ruling Panhellenic Socialist Movement holds a party congress for the first time in more than three years (until April 17). Although the leadership issue is not on the agenda, potential successors to ailing Prime Minister Andreas Papandreu will be jostling for position in the corridors. The leading contender, interior minister Akis Tsochatzopoulos, expects to boost his chances by winning re-election as Pasok general secretary.

Pawlak visits Germany: Waldemar Pawlak, Poland's prime minister, begins a two-day official visit to Germany. Although relations between Bonn and Warsaw are very good, the Polish government remains disappointed at the low levels of investment by German companies in Poland.

Pawlak, who heads a coalition of the Democratic Left Alliance and the Peasants party, will seek to assure his hosts that there is no turning back from the economic reforms.

UK visible trade figures: Analysts will watch today's whole world trade figures for January for signs that recovery in the UK is putting pressure on the visible trade deficit. The last set of complete trade figures were disappointingly poor, with higher imports in particular suggesting that the UK trade balance is deteriorating.

FT Surveys: Turkey; Austria.

15
FRIDAY

Italy's parliament meets

Italy's new members of parliament from last month's elections take their seats today. The business of government cannot begin until Italian President Oscar Luigi Scalfaro has chosen a prime minister, which he cannot do until parliament has reconvened. Media magnate Silvio Berlusconi appears increasingly likely to be able to form a right-wing administration.

CIS summit: The former Soviet republics meet in Moscow to try to make progress on economic union and military co-operation.

The European Bank for Reconstruction and Development begins a four-day annual meeting in St Petersburg.

Brazil debt deadline: Brazil and its private bank creditors are expected to complete a \$52bn debt rescheduling in New York, reducing the overall burden on Brazil, the developing world's biggest debtor.

UK retail prices index: The March figure may have been boosted by the delayed end to January discount sales, but the dropping out of increases in petrol and food prices last year may cut the underlying rate.

16-17
WEEKEND

EU and GCC in Riyadh

Ministers and officials from the European Union and the Gulf Cooperation Council (GCC) group of Gulf Arab states meet in Riyadh on Sunday. They will almost certainly discuss the long-standing Gulf concern of petrochemical access to the European market.

Pacific Grand Prix: The Formula One World Championship motor racing Grand Prix will be held in Aida, Japan, on Sunday.

London Marathon: On Sunday the West Indies in the fifth and final cricket Test match at St John's, Antigua, from Saturday to April 21.

Embassy World Championships: The World Snooker Championships will be held at the Crucible Theatre, Sheffield, from Saturday to May 2.

Edited by Robert Anderson.
Fax: (+44) (0)71 873 3194.

ECONOMIC DIARY

Other economic news

Monday: UK consumer credit figures for February will be analysed for further signs that UK consumers have been cutting back on their spending ahead of this month's tax increases. The average forecast is for net credit of £250m, against £235m in January.

Tuesday: Monthly producer price figures for the US are expected to show rises of 0.2 per cent in both the headline and the core rate, indicating that there is still little sign of an inflationary upturn, despite the strong economic growth.

Meanwhile, figures for French inflation in March are expected to show that prices are under control, with a 0.3 per cent month-on-month increase allowing the annual rate to drop to 1.6 per cent. For much of 1993, French inflation was hovering around the 2 per cent mark.

Friday: The strength of the US economy should be shown by industrial production figures for March, showing a monthly rise of 0.7 per cent and by capacity utilisation figures, which are forecast to have edged up to 83.8 per cent, from 83.4 per cent in February. Very strong numbers will awaken fears that the Fed will move to tighten rates again.

Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	UK	Feb consumer credit	£250m	£235m
April 11	Canada	Feb motor vehicle sales	2.6%	-1%
Tue	US	March producer prices index	+0.2%	0.5%
April 12	US	Ditto, excluding food & energy	+0.2%	0.1%
	Japan	Feb mech'y orders ex ships etc	1%	1.9%
	Japan	Feb mech'y orders ex ships etc	-1%	0.4%
	France	Mar consumer price index prelim	1.6%	1.8%
	Canada	Mar housing starts	166,000	153,000
Wed	US	Mar retail sales	+1%	1.5%
April 13	US	Ditto, ex auto	+0.9%	1%
	US	Mar consumer prices index	+0.3%	0.3%
	US	Ditto, ex food & energy	+0.3%	0.3%
	France	Jan current account	FFr5bn	FFr15.7bn
Thur	US	Feb business inventories	-	0.0%
April 14	US	M1, w/e April 4	-\$2.2bn	-\$3.2bn
	US	Ditto, M2	-\$2.5bn	-\$0.1bn
	US	Ditto, M3	-\$5.5bn	-\$4.3bn
	US	Mar M1, monthly	+\$5bn	\$5.1bn
	US	Ditto, M2	+\$17bn	-\$3.2bn
	US	Ditto, M3	+\$10bn	-\$27.6bn
	US	Initial claims	334,000	337,000
	Japan	Mar wholesale price index	-0.1%	-0.5%
	Japan	Mar wholesale price index	-2.8%	-3.2%
	UK	Jan visible trade - global	-£1.31bn	-£1.57bn
	Spain	Mar consumer prices index	4.8%	5%

*month on month, **year on year

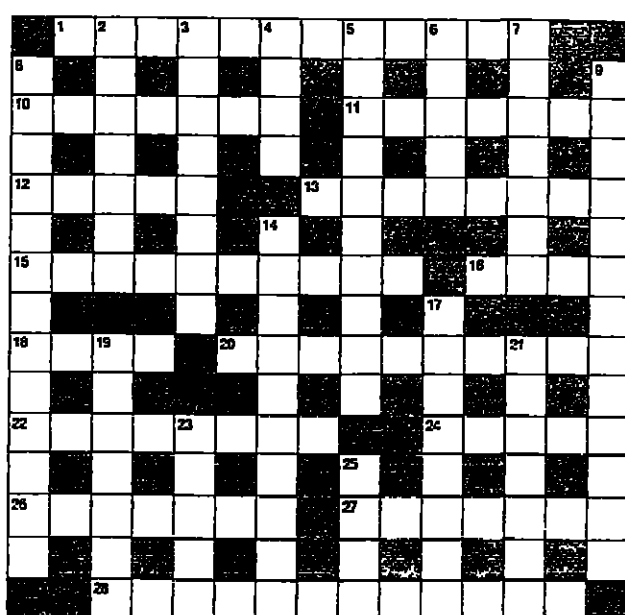
Statistics, courtesy MIMS International.

ACROSS

- Progress made on Giant's Causeway? (5,7)
- The King and I find plenty happening with high explosive (7)
- A very large number are sick in heaven (7)
- Dance requiring another bachelor for alcoholic concoction (5)
- Agent for change along the river? (8)
- Loveless Picasso has to stick around - too hard to grasp? (10)
- Go away, do you hear? Smith will do it (4)
- Open wide with note to copy (4)
- Offer a measure to newcomer (10)
- Some letters - most of them - in dish (8)
- Mass with bench at 225° (5)
- Undesirable motorist, muffled hood with rag (14)
- Haar misplaced in country mansion (3,4)
- It reads directions intact: it's given by not objecting (5,7)

DOWN

- Herring, a revolutionary cleaner? (7)
- A bad cut by colleague in reality (8)
- Dispatch to coastal resort shortly (4)
- Shaver made from barrel a dozen short (5,5)
- Bob or Thomas from Shady Lane (5)
- Second bit of salt contains article for vegetable (7)
- Not meeting directors around the floor? (8,5)
- There were more than this giving a turn, it seemed (12)
- Compartment may be supplying an unlikely drink to get drunk on (10)
- Dad's in hair, which is an intrusion (8)
- New carpets that can't be altered (7)
- Eggs turned into what has standing at a conference? (7)
- And this is classical morality (5)
- Capital, very large, much smaller than London (4)

MONDAY PRIZE CROSSWORD
No.8.425 Set by CINEPHILE

A prize of a Pelikan New Classic 390 fountain pen for the first correct solution opened and five runner-up prizes of £35 Pelikan vouchers will be awarded. Solutions by Thursday April 21, marked Monday Crossword 8.425 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday April 25.

Name.....
Address.....

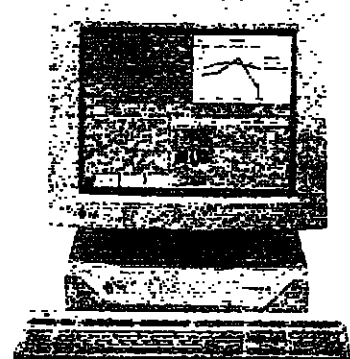
Winners 8.415

N.P. James, Hove, Sussex
Mrs Renee Booker, Fowey, Cornwall
Mrs & Miss Hadden, Portadown, Co Armagh
Richard King, Badgers Mount, Twickenham
S. Lonsley, Maidenhead, Berks
Mrs M. Pritchard, Henley on Thames, Oxon.

Solution 8.415

BITOFF PARSIFAL
RAO RYUO
ISRAEL COMMANDO
FABRICHE CASINO
LITTOBSTU
YOUR SCOTCHMIST
LSTAYVIG
BLACKMAGICLEFT
LAVYFARAR
ONTAPE PLAGIOPE
OLISVEGA
MULTIPLY ENKES
EVOYDEO
ROSETTES CANYON

MORSE

SPARCS
FLY.

Sun has just announced the SPARCstation 20 and SPARCstation 5.

For prices, specification and performance stats, ask for our 1 page executive summaries.



Morse Computers. 081-876 0404.

Of broking and juggling the Pelikan's fond.
See how sweetly he puts your word onto bond.

Pelikan



JOTTER PAD

سكنا من الامل

LATIN AMERICAN FINANCE

Monday April 11 1994

Despite a series of shock events in Latin America this year, the flow of capital should continue, albeit at a slower rate. **Stephen Fidler** discusses prospects for the future and suggests that external investors may become more selective

The picture darkens

Investors in Latin American financial assets have been rocked this year by a series of events that have provided a timely reminder of the risks of investment in the area's emerging markets. They have been left questioning their previous expectations about future economic growth and political stability. Yet, although the shocks may result in more selectivity by investors, there are reasons to expect a continued net flow of private capital into the region.

As Latin America's main importer of capital, Mexico sets the tone for the region's financial markets. The implementation on January 1 of the North American Free Trade Agreement (Nafta) between the US, Canada and Mexico was expected to provide a base for inward investment flows to Mexico and to help avoid the usual financial uncertainty that plagued the country in each of the three previous presidential election years.

It was not to be. The new year was also greeted by a peasant rebellion in the state of Chiapas which shocked the administration of President Carlos Salinas. Then the March 23 assassination of Luis Donaldo Colosio, the ruling party's presidential candidate, further shook the government. To some foreign investors, the two events underlined previously underestimated political risks

associated with Mr Salinas's economic reform programme. Outside Mexico, other events also shifted perceptions of investor risk. In Argentina, unrest among provincial government employees in Santiago del Estero was interpreted by some as a parallel to Chiapas in that it showed signs of opposition to President Carlos Menem's market-oriented reform programme. (The government argued that the cause was an unreformed provincial administration.)

From Venezuela, where the administration of President Rafael Caldera was elected on a platform opposing market reform efforts, the collapse of the second largest bank, Banco Latino, increased concerns. Later, the government suffered a downgrading of its debt, the first for a country that had previously issued Brady bonds in a debt restructuring.

In Brazil, the one Latin country where inflation has not fallen, investors worried about elections later this year given the leadership in opinion polls of Luiz Inacio Lula da Silva, presidential candidate from the left-wing Workers' Party.

Yet the event that engendered the largest market correction occurred outside the region: an initial one quarter point interest rate increase by the US Federal Reserve in February. The direction of the change was no surprise, but it

came earlier than many investors expected. US interest rates influence Latin America's financial markets in many ways. Low interest rates in the US have driven US-based investors - many of them Latin Americans - to seek higher returns from regional markets where tight monetary policy and high interest rates have held sway. Low US interest rates also encouraged US retail investors to shift resources into mutual funds, a significant portion of which have been seeking high returns in emerging markets including those in Latin America.

But a third factor appears to explain the magnitude of the correction in Latin markets. This was the extent to which buyers of Latin American assets were highly leveraged - borrowing money to buy debt in particular.

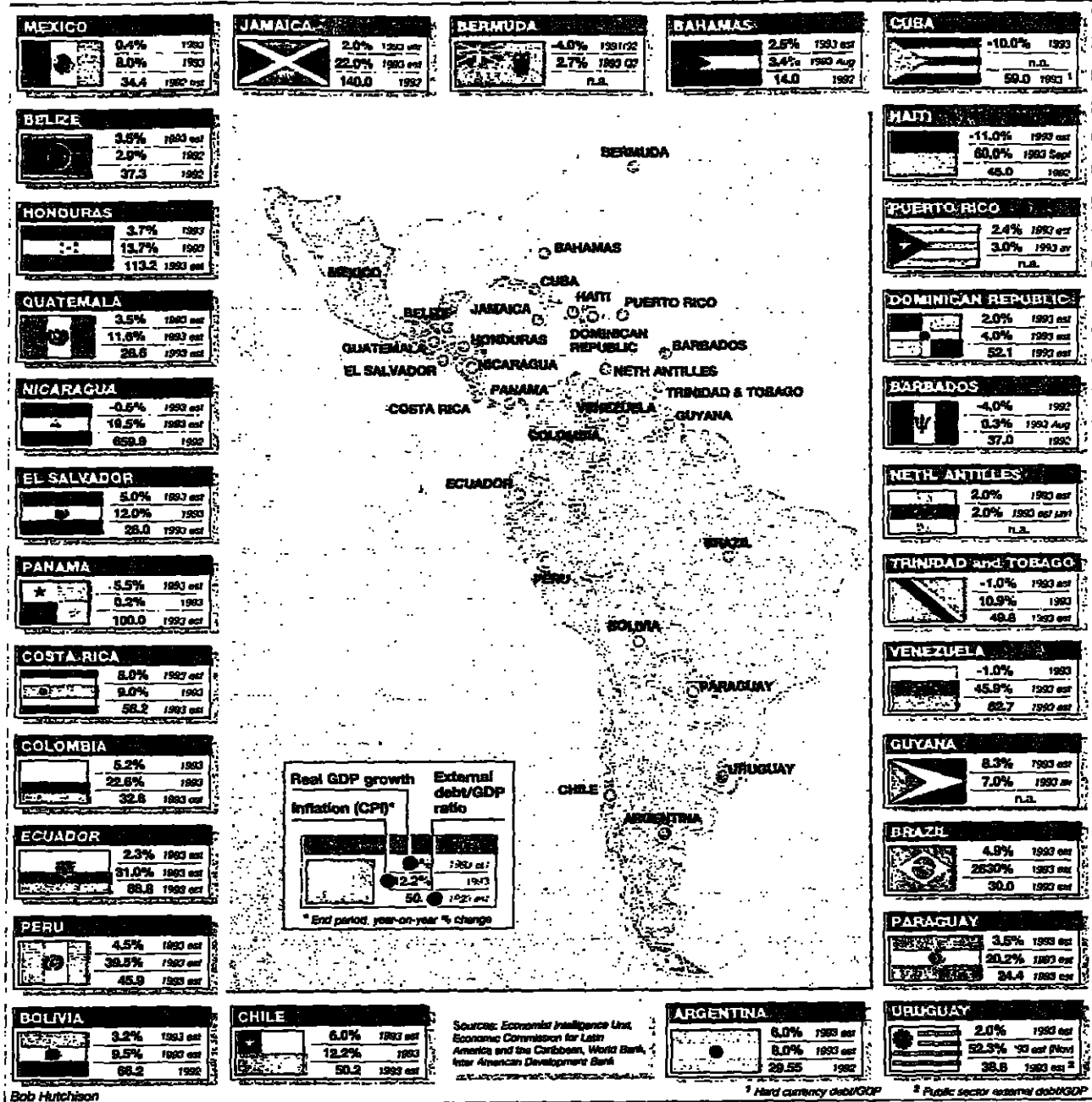
Ms Cathy O'Donnell, senior vice-president at one of the largest emerging market debt traders, Chase Manhattan, said: "When a lot of investors are leveraged and the market goes down, the investors' losses are magnified. If you are in a downward spiral, it feeds on itself because of leverage."

It was also clear that dealers in emerging market debt were on the whole heavy with inventory following the price increases of last year and the positive perspective encouraged by Nafta. They, too, were forced to lighten their books and sell into a falling market.

Mr Neil Allen, head of emerging markets at Bankers Trust in New York, viewed the rally in Latin America which ended in February as both a trend and a fad. For those attempting to develop long-term business in the region, "the fad is not always your friend", he said.

Not all of Latin America's new investors are so interest-rate sensitive or driven by fads. The emerging markets of Latin America, Asia and eastern Europe are now recognised by institutional investors such as pension funds as an important target for investment.

Sharp corrections in stock and bond markets in developed countries, such as has been experienced in recent weeks,



IN THIS SURVEY

Country focus: Chile; Colombia, Mexico, Peru, Venezuela, Argentina, Brazil, Ecuador, Bolivia, Central America and the Caribbean
Page 2 to 4

Regional issues: Trade agreements; Project finance; Debt problems; Regional finance
Pages 5 and 6

The markets: International equities; Eurobonds; Brady bonds; Derivatives; Pension funds
Pages 7 and 8

Editorial production: Roy Terry
Statistics: Adia Juma

growth remains positive. International banks, having been burned by the debt crisis, are returning to the region, too. Most banks have changed substantially since the early 1980s and are never likely again to use their balance sheets to provide large-scale medium-term finance for the region. Now most prefer to be in Latin America not as lenders, but as traders and underwriters. But there are signs that some lending will take place, as suggested by a \$1.1bn financing arranged this year for Mexico's Petroleos Mexicanos by JP Morgan - said to be the first voluntary bank loan for a Mexican sovereign entity since the 1982 debt crisis.

If a slowing - rather than an outright halt - of capital inflows to Latin America is what is in prospect, it may be no bad thing. The volume of the flows in recent years has worried some observers and has caused problems in monetary management in many countries. In the medium term, the sustainability of inflows will depend heavily on economic performance. Since performance will diverge from country to country, so it is likely that capital flows will become more selective.

Despite the Brady plan and other debt reduction efforts, many countries remain rela-

Continued on page 8

Emerging Markets Commitment, Capital Markets Leadership and Global Reach.

<p>ARABCO</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>República Oriental del Uruguay</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>Venezuela Petrolera S.A.</p> <p>U.S. \$75,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>P.T. Sonasib</p> <p>U.S. \$175,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>Grupo Telcel, S.A. de C.V.</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>Grupo Telcel, S.A. de C.V.</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>Telcel International Limited</p> <p>U.S. \$20,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>The Republic of Argentina</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>The Republic of Argentina</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>
<p>ARABCO</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>Teapetrol S.A.</p> <p>U.S. \$20,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>PEREZ COMPANY</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>PETROBRAS</p> <p>U.S. \$200,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>ACINDAR</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>BANCO ITAMARATI S.A.</p> <p>U.S. \$20,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>P.T. Sonasib</p> <p>U.S. \$20,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>BCN</p> <p>U.S. \$20,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>	<p>Linea Naranja C.A.S.A.</p> <p>U.S. \$100,000,000</p> <p>Lead Manager: Chase Investment Bank Limited</p> <p>CHASE</p>

Chase Global Capital Markets

Jorge Jasson
NEW YORK: (212) 552-1475

Paul Charman
LONDON: (71) 962-5900

Russ Magarity
HONG KONG: (852) 843-1200

CHASE MANHATTAN.
PROFIT FROM THE EXPERIENCE.

LATIN AMERICAN FINANCE 2

COUNTRY FOCUS



Fight to control inflation

Like other Latin American countries that have been through an intense liberalisation process, Colombia is inclining towards greater social spending as a way of mitigating the effects of opening up the economy. President Cesar Gaviria's government has also veered in this direction and the two leading candidates for the May presidential elections are speaking of the lessons to be learned from events in Caracas and Chiapas.

The immediate concern is not so much where the money will come from but how to keep inflation under control and avoid revaluing the peso. Over the past three years the government has brought the annual inflation rate down from 33 per cent to 23 per cent and the 1994 target is 19 per cent.

However, independent economists say the rate is unlikely to drop below 22 per cent, particularly as inflation for the first two months of the year reached 6.9 per cent. At the same time devaluation is only 10-11 per cent a year and exporters are losing ground.

Mr Rudolf Hommes, minister of finance all through the Gaviria government, says the administration will hand over a fiscal surplus of 2 per cent of GDP, the result of improved tax collection and extra income from the sale of state-controlled financial institutions and cellular telephone concessions. The aim is to limit this year's growth in international reserves to US\$450m and use some of the surplus to prepay foreign debt. Modest export growth and a further, though smaller, rise in imports are expected for 1994.

In the eyes of foreign investors, the stability of Colombia's economy is to some extent offsetting risks associated with guerrilla warfare and violence;

foreign investment (excluding oil) rose by about 85 per cent last year. While the privatisation programme is not as exciting as some and the stock market remains very small, more banks are due to be auctioned off and a range of opportunities is opening up in the transport and energy sectors. The signing of the first bilateral investment treaty with the UK in March ensures equal treatment for foreign and local capital and is an important step towards cementing confidence among investors; agreements with other countries are expected to follow.

Although BP's Cusiana and Cupigua oil discoveries transformed Colombia's earnings outlook for the late 1980s, foreign companies have been

COLOMBIA



unhappy with the terms of the state petroleum company's association contracts for some time. Ecopetrol will be putting some 38 blocks up for exploration in mid-April and the new contracts are expected to be more flexible, taking into account the profitability of different fields. The majority of the new areas - many of which were previously reserved for Ecopetrol - are in the eastern plains or llanos.

With economic growth rates consistently higher than population increase, Colombia's

income per capita has been rising steadily. Last year's economic growth was 5.2 per cent and the government is forecasting 4.5 per cent to 5 per cent for 1994. Recent studies suggest that income distribution has also been improving (though this point is controversial), while the gap between urban and rural areas has broadened during the modernisation process. Agriculture improved slightly in 1993 but the next government will have to tackle serious economic and social problems in the countryside, including those related to the guerrilla influence on how municipal budgets are spent.

The main rivals for the presidency, Ernesto Samper, the governing Liberal party candidate, and Andres Pastrana of the Social Conservatives party - have committed themselves to consolidating the opening up of the economy. Both candidates have also promised improvements in infrastructure, which has failed to keep up with business needs. However, Mr Pastrana is aiming for higher growth rates and places greater emphasis on internationalisation, while Mr Samper stresses jobs and training programmes. Mr Samper says he will give priority to fighting crime in the cities, especially Bogotá, as well as violence in the countryside, not only with weapons but with the persuasive power of social investment.

Sarita Kendall

Uncertainty about growth prospects

The assassination of Luis Donaldo Colosio, presidential candidate of the ruling Institutional Revolutionary Party, could not have come at a worse moment for Mexico's economy.

Last year the economy grew by just 0.4 per cent, and shrank in the second half. Despite the low growth, Mexico ran a current account deficit of around \$20bn, making it acutely dependent on short-term capital inflows.

The rise in US interest rates had put further strain on the economy. Higher US interest rates have hit the stock market, one source of foreign capi-

MEXICO



tal, and forced Mexico to push its rates higher than it would otherwise have liked, potentially hurting the economic recovery.

The political situation was highly tense even before Mr Colosio's assassination. The new year uprising in the southern state of Chiapas seriously shook the government, and raised doubts about sustainability of the economic and political model followed over the past decade. It indirectly came close to causing a renegade presidential bid of

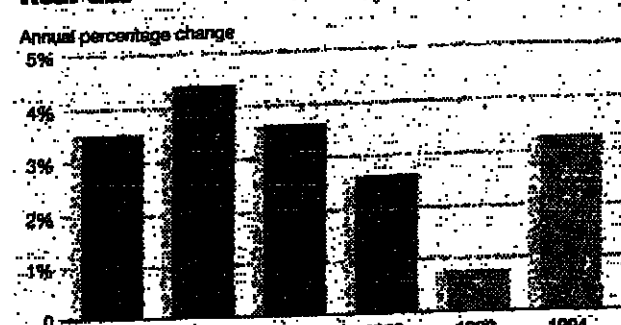
Mr Manuel Camacho, the peace envoy in the state, that could have split the ruling party.

The adverse economic and political environment had taken its toll on financial markets. From February to the penultimate week of March, Mexico's stock market fell by nearly 15 per cent. The peso lost 7 per cent of its value against the dollar, and Mexican interest rates reversed their downward trend.

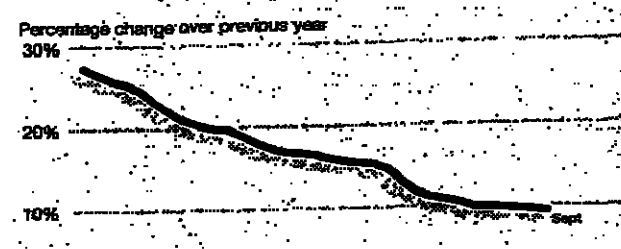
While financial markets proved unexpectedly resilient in the aftermath of the assassination of Mr Colosio, the killing led to a further increase in interest rates. If more violence lies ahead, then the political uncertainty may force the government to choose between still higher interest rates that would choke the recovery or a faster rate of devaluation of the peso that could cause an upsurge in inflation.

The recession of the second half of last year has also raised questions about the efficiency of Mexico's economy and its long-term ability to compete in world markets. Mexico's strong exchange rate and openness to trade has forced thousands of unproductive companies out of business - in sectors such as textiles, toys, paper and pulp, which all contracted sharply last year.

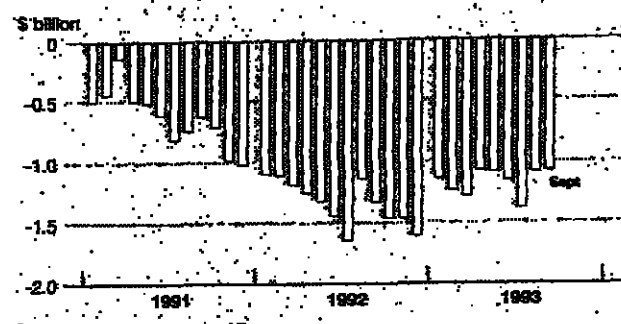
Real GDP



Constant prices



Trade balance



Source: The Institute of International Finance

Interest rates have fallen to around 9 per cent from 15 per cent in June last year. The government announced a large increase in spending that will at a conservative estimate turn last year's surplus into a balanced budget.

The banks have also started to lend money again, as they have sorted out most of the problems of non-performing

The political situation was highly tense even before Mr Colosio's assassination

loans. The passage of Nafta should lead to an increase in direct foreign investment in plant and machinery and should boost business confidence. Inventories have also been run down during the recession, and if demand picks up, an immediate increase in output is expected.

Some signs of economic recovery were evident in November and December with construction activity, investment in machinery, and durable goods sales (such as cars)

all growing. Just as a drop in the sales of durable goods indicated the beginning of the recession, their recovery seemed to indicate the end of it.

However, events in Chiapas and the assassination of Mr Colosio may make the recovery less robust than hoped for. Consumer spending accounts for about 70 per cent of private demand, and unless this picks up economic growth will be sluggish. Non durable goods sales - such as food - which went into the recession last, continued to fall in November and December.

Even if economic growth reaches the target of 3 per cent this year, there is little doubt that after nearly a decade of pro-market economic reform the Mexican public was expecting more from the last year of the Salinas presidency. Assuming the official forecast is met, national income will have increased little more than the rise in population over the six years of the term of President Salinas.

Damian Fraser

New faces, same policies

The faces of Chile's new administration may be different but the policies remain the same. President Eduardo Frei, who in March took over the helm of an economy that has averaged 6 per cent annual growth over 10 years, has stressed that continuity will be the abiding theme of his six-year administration.

Less than 48 hours after donning the presidential sash, Mr Frei was addressing a conference of international business leaders, acknowledging the part foreign capital had played in driving export-led development and inviting fresh participation. Foreign investment in 1993 reached record levels of \$2.7bn, 6 per cent of GDP.

Unlike in some other Latin American countries, most of these inflows were neither

short-term nor attracted by state sell-offs. Much was directed at medium- and long-term projects, principally in the mining and industrial sectors, while nearly \$800m came through the purchase of American Depositary Receipts (ADRs) issued by private Chilean companies.

Such levels of investment

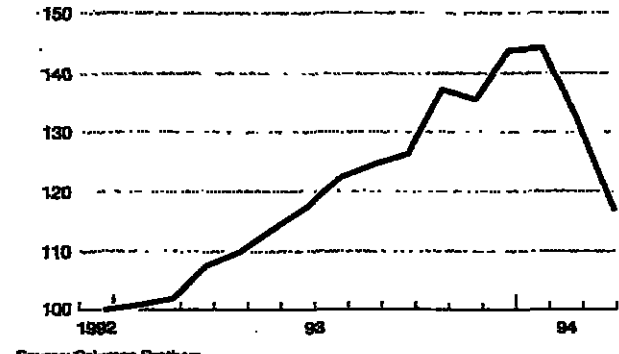
testify to confidence in the soundness of Chilean macro-economic fundamentals. These include foreign reserves of \$10.3bn (more than a year of imports), regular budget surpluses, inflation (though slightly stubborn) at 12-13 per

cent and south-east Asian levels of savings and investment at 21 and 27 per cent respectively. According to Mr David Lubin, an economist at Samuel Montagu recently in Chile: "Anyone not impressed by these figures is just trying to be clever."

One area that has prompted some concern, though, has been the widening current account deficit which reached \$2.1bn last year, nearly 5 per cent of GDP. This was largely caused by falling prices for raw material exports and surging demand for imports which together produced a trade deficit of \$975m, the first in nearly a decade. Mr Lubin, however, says Chile's ability to sustain the deficit through foreign investment, without increasing the debt stock, is convincing

Brady Bonds

Salomon Brothers Index



Source: Salomon Brothers

evidence of economic health.

Furthermore, expectations that the deficit would widen this year are beginning to look pessimistic, with the first two months of 1994 showing a slight trade surplus.

Chile, which trades nearly

two thirds of its GDP, is also witnessing the internationalisation of its financial system. Eight Chilean companies are actively traded in New York through the ADR mechanism and more than 10 others are hoping for international placements this year. Foreign interest in Chilean paper helped to drive up the Santiago exchange last year: the IPSA index of most-traded shares recorded real gains of 50 per cent.

Mr Eduardo Aninat, the new finance minister, is committed to continued international integration through the promised opening up of the capital account, which will be undertaken "tremendously cautiously". Mr Aninat points to progress made through recent capital markets reform which permits trading in new instruments and allows private pension funds to invest a greater proportion of their \$16bn assets abroad.

Chile also hopes to polish its image through a free trade agreement with the US, either bilaterally or through accession to the North American Free Trade Agreement (Nafta). Mr Aninat hopes a deal can be struck by 1995. By then, Chile should also be a part of the Asia Pacific Economic Co-operation (Apec) bloc, a region that accounts for a third of its exports.

Signs of Santiago's growing confidence, reflected in last year's triple B-plus country risk assessment from Standard and Poor's, has attracted foreign investment to increasingly long-term projects. British Gas and Houston-based Tenneco Gas, which are negotiating participation in a \$1.65bn project to pipe natural gas from Argentina, do not expect to recoup their investment for 20 years. Until recently, such long-term strategies would have been unthinkable.

Chilean copper deposits, the richest in the world, are also a magnet for foreign capital. Last year a US/Canadian consortium of Cyprus Amax and Lac Minerals agreed to pay \$550m for 51 per cent of the El Abra deposit, which they estimate will require \$1bn development costs. Although there are difficulties, the large sums on the table demonstrate the premium Chile is reaping for political and economic stability.

Few analysts disagree with Chile's belief that there are few obstacles in the medium term to sustained annual growth of 6 per cent, though in the coming year this is expected to fall to 4-5 per cent.

If anything, opportunities for the foreign investor should increase. The new administration, which has set a \$33bn target for investment in infrastructure by 2010, will be looking for substantial input from private capital. President Frei has also hinted that the stalled privatisation process may be revived, though the biggest prize of all, state copper company Codelco, is for the moment strictly off limits.

David Pilling

Doubts cloud outlook

Last year, Venezuela's capital markets had to cope with a swarm of uncertainties. These included three different presidents during a 12-month period, terrorist bombings, an economic recession, high inflation, a large fiscal deficit and weak prices for petroleum exports, which are the main source of export receipts for this South American republic of 20m and a vital source of revenue for the government.

In 1994, the markets must still deal with sagging oil prices, inflation, a deficit and a recession, now in its second year.

But the country now has a new president, Mr Rafael Caldera, 78, who began a five-year term on February 2. The political situation has stabilised, at least for the time being, and the only bomb came in January, when the failure of the country's second-largest bank, Banco Latino, set off a crisis in the financial system and caused a run on the government's foreign currency reserves.

Investors still have plenty to worry about in Venezuela, especially since the new government's economic programme (new taxes, budget cuts, price controls, plus a commitment to privatisation and new private investment) is just getting off the ground. It is too early to say what kind of results the programme will produce.

Interest rates remain high, and are a prime target of the new administration. Average nominal rates for commercial loans in February were 65.4 per cent, while average rates for time deposits were 47 per cent.

Inflation was 46 per cent in 1993 and is projected to be between 35-40 per cent this year. The low figure comes from the government, while the high figure reflects pessimistic thinking by some businessmen.

The CPI rose by 4.3 per cent in January of this year, but declined to 1.9 per cent in February. The drop was due mainly to the application of selected price controls.

The failure of Banco Latino last January provoked a rush

to buy US dollars, and the government's international monetary reserves fell by US\$1.4bn in January and February, compared with a decline of \$519m for full-year 1993.

The Venezuelan bolivar, which lost 25 per cent of its value vis-à-vis the dollar last

year, continues to decline on a daily basis under a crawling peg system implemented by the central bank.

As a result, dollar purchases continue to be stronger than the norm, and many Venezuelans are buying dollars as a hedge against inflation and devaluation.

In spite of all this, the country's equity market has been surprisingly strong. The Caracas Stock Exchange Index, which rose by less than 1 per cent in January, was up 28 per cent by the end of February and by March 28 had dropped to 18 per cent above the 1993 year-end figure.

In 1993, the Caracas index rose by 10 per cent in nominal terms, but in real terms declined by 17.5 per cent. The market went through a series of strong ups and downs last

Interest rates are high, and are a prime target of the new administration

year, a pattern that seems to be appearing again in 1994.

One stock analyst, Mr Alex Dalmady, pointed out that the roller-coaster performance of the Caracas exchange in 1993 produced strong gains for some investors, especially those who picked up blue chips during the slumps.

This year, he said, market rallies in January and February have left some Venezuelan industrials undervalued and quite attractive. These include Sivena, a steelmaker, Madosa, an appliance company, and H.L. Boulton, a diversified industrial and commercial

group.

However, the Caracas equity market's outlook for 1994 is clouded by the threat of a proposed tax on bank debits. This new levy, which is still being considered by Congress, would tax most private sector and individual debit transactions at banks by 0.75 per cent. The tax would cover cheques and electronic debits.

The Caldera administration argues that the tax will only be in effect until the end of 1994, and that it is necessary to cover part of a large fiscal deficit.

The president of the Caracas Stock Exchange, Ms Norys Aguirre, requested that the government exclude exchange transactions from the proposed tax. She warned that it would significantly raise transaction costs and drive much of the exchange's business offshore.

A similar tax in Argentina, Ms Aguirre said, was eliminated several years ago soon after it was implemented. The Argentine authorities discovered that the tax had driven much of Argentina's stock trading to neighbouring Uruguay, and had encouraged Argentines to conduct as many business activities as possible in cash.

Issues of Venezuelan corporate bonds in dollars have declined this year, but new issues denominated in bolivars are quite strong, according to Mr Stephen A. Haacker, head of Bank of America's local capital market subsidiary, Bamerinvest C.A.

Leading companies such as the CANTV, La Electricidad de Caracas and Corfason find that commercial paper offers an economical alternative to bank loans. However, the commercial paper market has been somewhat disorganised this year as new government regulators take over.

Several Venezuelan companies have placed their shares on international stock markets in recent years (for example, in the shape of ADRs), and a small group of other companies are looking at ADR issues for 1994.

Joseph Mann

All of these securities having been sold, this announcement appears as a matter of record only.



U.S. \$475,000,000

Empresas ICA Sociedad Controladora, S.A. de C.V.

5% Convertible Subordinated Debentures due 2004

Price 100%

Listing
The New York Stock Exchange
Symbol
ICAO04

This portion of the offering was underwritten by the following group of U.S. Underwriters.

U.S. \$327,500,000

Baring Securities Inc.

Acciones y Valores de México, S.A. de C.V.

Dillon, Read & Co. Inc.

Kidder, Peabody & Co.
Incorporated

Merrill Lynch & Co.

J.P. Morgan Securities Inc.

Morgan Stanley & Co.
Incorporated

This portion of the offering was underwritten by the following group of International Underwriters.

U.S. \$147,500,000

Baring Brothers & Co., Limited

Banco Nacional de México

S.G. Warburg Securities

Inversora Bursátil, S.A. de C.V.
Grupo Financiero Inbursa

Indosuez Capital

ABN AMRO Bank N.V.

Deutsche Bank AG London

Latinvest Securities Limited

Nomura International

Swiss Bank Corporation

Global Coordinator

Baring Brothers & Co., Limited

February 1994

صكنا من الامل

Business begins to dig in

Peru has suddenly become a fashionable country for investors, said a senior Citibank analyst on a late March visit to Lima. "Foreign governments may still have reservations about issues like democracy and human rights, but business people are digging in here already."

He is right. In the past three months, there have been many indications that Peru can again be considered a fully-fledged member of the international financial community. The principal goal set by the government of President Alberto Fujimori when it took office in July 1990 have been largely - if painfully - achieved.

Tight monetary policy has brought inflation down to steady levels of between 1.5 and 2 per cent a month: this year's target is 20 per cent. Deregulation and economic liberalisation have struck further and faster against deep-rooted statism than in any other country of the continent. And fences have been rebuilt with the multilateral organisations: Peru's debt with the IMF, IADB, World Bank and the Paris Club has been rescheduled and fresh credits are flowing.

For the past two years, Lima's small but active stock market has flourished with a flurry of investment from abroad. The 1992 performance



per cent controlling stake in the country's twin telecommunications companies CPT and Entel - the highest price paid in any Latin American telephone privatisation.

Royal Dutch Shell, meanwhile, is signing a contract with the Peruvian government for feasibility studies which will lead to development of the vast Camisea gas fields they discovered in 1986. Political problems had stymied earlier accords but now, if all goes as expected, Shell will be making the largest direct investment in Peruvian history (anything between \$1bn and \$2bn).

Other big-name foreign companies are entering Peru through the sweeping privatisation programme which is now forging ahead. Anglo

American, Cyprus Minerals and China's Shougang Corporation have already bought important copper and iron deposits. RTZ and Phelps Dodge are among front-runners for forthcoming minerals self-offs.

There is keen Latin American interest in Peru's largely decapitalised industrial sector. Chileans have bought into the bottled gas and paint industries as well as supermarkets and private pension funds; they are also keen to snap up parts of the electricity generation and distribution system due for sale later this year.

Mexicans have acquired the state-owned airline, Venezuelans have embarked on joint ventures in fishing and fish meal, while Colombians and Argentines have made direct investments in a series of manufacturing concerns.

All are betting on strong and sustained domestic growth. GDP plummeted 25 per cent in the five years 1988-92, driving per capita income back to around the levels of 1970. But last year, global output expanded 7 per cent - the highest growth in the continent.

In some respects, however, the revival of foreign investor interest has proved a mixed blessing. Short-term capital inflows - now running between \$100m and \$150m a month - have kept the sol

sharply overvalued. Exporters are struggling to survive while export earnings have remained static for 15 years around or below \$1.5bn.

The avalanche of dollars from privatisations - now expected to top \$3bn this year - is paradoxically another headache. By law, revenue from self-offs is earmarked for poverty alleviation (half of Peru's 22m population live in "extreme poverty"), but the state lacks the managerial capacity to spend such amounts. Additionally, injecting into the economy sums in excess of the \$450m already agreed with the IMF would be highly inflationary.

One solution, which may prove politically unattractive but necessary, would be to set aside a portion of the windfall against a future Brady plan. Peru has so far made no real overtures to its commercial banking creditors to whom it owes some \$7bn of a total foreign debt of \$23bn. The commercial debt has not been serviced for 11 years.

Mr Jorge Camet, economy minister, has indicated he would like to embark on a Brady before the end of 1994. That, were it possible to conclude negotiations in such a short time span, should set the seal on what Peruvians call their "financial reinsertion".

Sally Bowen

Privatisation winding down

Argentina's great privatisation bonanza that helped revive its capital markets, is winding down. Privatisations are not entirely over. The government still retains substantial minority holdings in the privatised companies that it will float on local and international stock markets.

But the financial industry has replaced privatisation as one of the principal magnets attracting international funds



to finance Argentina's external deficits. Argentina is expected to need \$12bn in foreign capital this year. Much of it will be raised by private companies or channelled into equity markets.

However, the rise in US interest rates in March affected Argentine assets more than other countries in the region, undermining the fragility of its external financing. The assassination of Mr Luis Colosio, Mexico's leading presidential candidate, brought further turbulence, wiping out all this year's gains in share prices.

Mr Steven Darch, managing director of Buenos Aires' Mariva merchant bank, says: "Argentina is being bridged by international cash flow. [There is] growth in the local market, but the real boost has come from international cash flows, a lot of which is not stable."

But he says Argentina is beginning to attract "long-term financial and strategic investors looking for a 7-10 year horizon". He says these investors, plus entirely new markets will provide the other end of the financing bridge.

For instance, the introduction in July of a private pension fund system will bring greater stability and breadth to the market. Contributors will soon start channeling \$200m-300m a month into financial markets. Baring Securities forecasts pension fund assets at \$30bn in 2000. And the World Bank in March approved a \$500m, 15-year backstop credit line, the first of its kind, to support longer term finance for the private sector.

New boutiques have sprung up in response to changing market conditions and established houses are struggling to adapt the new market context. One new boutique is Buenos

Aires Capital Partners, set up by former JP Morgan executives, that started out as an adviser to the government and buyers of privatised companies.

Mergers and acquisitions are likely to emerge as a staple activity for investment banks. Mr Timothy Gibbs, president of Buenos Aires Capital Partners, notes a "significant increase in interest in Argentina by international companies, as strategic investors get comfortable with Argentina and Latin America as a whole".

Recent months have seen a number of acquisitions by multinationals such as Cadbury-Schweppes and Procter and Gamble as well as companies from Brazil, Chile and Venezuela. However, the M&A market is unlikely to explode into life. One reason is a lack of targets. Few Argentine companies turn over more than \$100m a year. And owners, often families, give up control of their companies only as a last resort.

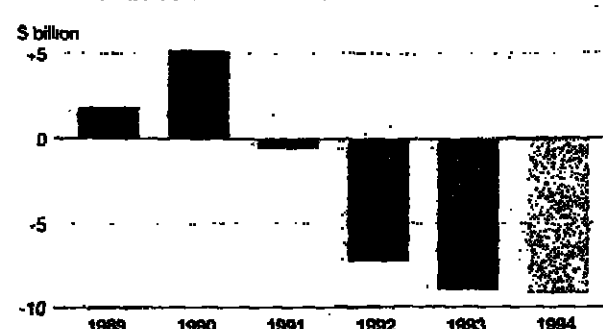
Inevitably though, increased competition, lack of capital and modern management techniques are likely to force a far greater restructuring of the corporate scene than hitherto.

Linked to this is the resistance of private companies to raise capital on the equity market. Little more than a dozen companies have gone public in the past three years, even though investors will pay high prices for almost any stock. Many medium-sized companies are unviable, while those with a future are in the throes of restructuring and not ready for the market.

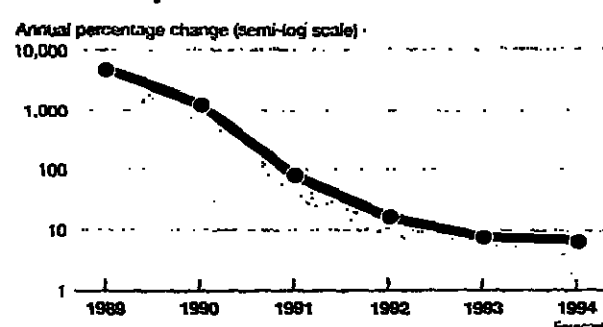
For the same reason, few Argentine companies have imitated Chilean and Mexican companies in approaching the US equity market with ADR programmes. A Buenos Aires banker comments that "ADRs will pick up speed. The first phase is the placement of debt, which is where we are now. Next will come more IPOs locally. Only later on are we going to see a lot of ADR issues".

Hyperinflation in 1989-90 wiped out companies' liabilities, giving them considerable headroom to raise debt. The CNV securities commission authorised companies to issue \$250m in bonds in 1991, \$1.8bn in 1992, and \$5.3bn last year. This has raised concern about deteriorating credit risk and

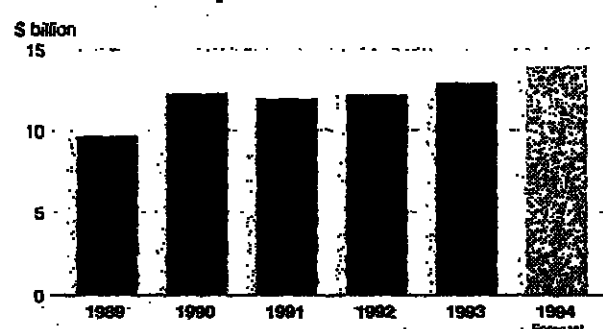
Current account balance



Consumer prices



Merchandise exports



Source: The Institute of International Finance

Investment capital is scarce

The government's initiatives to privatise state-owned enterprises, attract foreign investment and invigorate a fledgling capital market has produced only mediocre results. Foreign investment has still not increased as expected, while the securities markets are experiencing considerable volatility.

An economic stabilisation programme and policy reform such as the liberalisation of investment regulations have improved the general investment climate in the country. Since President Sixto Duran Ballen took office 18 months ago, tight fiscal policies brought inflation down from nearly 60 to 31 per cent, while international reserves have reached the highest in the country's history.



stabilised against the dollar.

The government's fiscal discipline is beginning to reap benefits. Besides reducing inflationary pressure, the government has reached a general agreement with the IMF over its letter of intent. Its approval would reopen the possibility of new bilateral government loans, which have largely been frozen due to Ecuador's moratorium on serving about half of its US\$12.7bn foreign debt - the highest per capita debt in Latin America.

"Until the country's external debt is renegotiated, investment capital will be rather scarce," said Giovanni Di Mella, general manager of Banco Consolidado. A US\$200m multisector line of credit, granted through international lending agencies and administered through the National Finance Corporation, is the principal source of long-term credit open to the private sector.

Legislation introduced in May 1993 was aimed at stimulating and regulating the country's dormant securities market. Though the Quito and Guayaquil stock exchanges have experienced substantial

growth in 1993, Ecuador has not become the new emerging market some had expected.

For one, Ecuadorian firms have not exactly flocked to raise capital stocks in the market. Ecuadorian companies, often family-owned and closed to public trading, are reluctant to provide the financial information now required by law to register in the securities market. Furthermore, both stock exchanges are only now acquiring basic services such as a clearing house, electronic transfer, and an internationally-recognised custodian bank.

Yet, above all, international investors have been disillusioned by the slow and irregular privatisation process, after its grand announcement by the

Continued on page 4

poor use of funds, although optimists insist that Argentine companies are still undergeared by international standards.

Decades of neglect have left Argentina with a deficient infrastructure, which will require substantial investments in future years. But Mr Gibbs says banks are still unwilling to make long-term loans to Argentina. This could mean that capital markets will play a greater role in project finance than elsewhere.

However, as Argentine securities approach classification as investment grade, long-term bank finance may become available. Projects may be financed through a blend of conventional lending and imaginative capital market

instruments. The brave new world of Argentine finance will not be for everyone. Senior staff at even large Argentine banks often have a poor grasp of high finance.

Argentina has 170 banks and an equal number of brokerages, few of which have much of a future. Too many are small and under-capitalised, presenting a constant threat to the wider market.

Argentina still lacks a credible market regulator and systematic enforcement of disclosure and trading rules. The sacking in March of Mr Martin Redrado as president of the CNV on political grounds sent a disquieting signal to the international financial system.

John Barham



Sometimes an opportunity looks right
because it's the only one you can see.

IN MEXICO, AS ELSEWHERE, THE KEY TO

SMART DECISIONS IS PERSPECTIVE. SO

TALK WITH THE SERFIN FINANCIAL GROUP

WHERE THE COUNTRY'S LEADING INVEST-

MENT BANKERS WORK WITH EXPERTS FROM

THE MOST EXPERIENCED COMMERCIAL

BANK, WHICH MEANS YOU NEED NOT

NARROW YOUR CHOICE OF OPPORTUNITIES

IN OUR MARKET UNTIL YOU'VE HAD THE

BENEFIT OF THE WIDEST POSSIBLE VIEW.

Foreign Investment
Foreign Exchange
Investment Banking
Mergers & Acquisitions
Trade Finance
Asset Management
Leasing & Factoring
Insurance

SERFIN
FINANCIAL GROUP

LATIN AMERICAN FINANCE 4

Crucial test for sleeping giant

With a government anti-inflation plan and general elections, many analysts believe 1994 will be a crucial test of whether Latin America's "sleeping giant" is prepared to wake up and reform.

While the rest of the continent has beaten back inflation, Brazilian prices soared by about 2,500 per cent last year, twice the 1992 rise, and are now running at a rate of more than 5,000 per cent a year.

Under the plan, the inflation rate will probably fall substantially, at least temporarily. This stabilisation, although accompanied by high real

interest rates, is expected to increase consumer demand and help gross domestic product to grow by 2-4 per cent this year compared with nearly 5 per cent last year.

The stock market is likely to be highly volatile, particularly in the run-up to elections. "Brazil is such a special case," says Roger Palmer, director of emerging markets at brokers Kleinwort Benson, referring to the uncertainties surrounding the continent's biggest economy. He adds that anyone investing there "is taking a complete gamble on whether the plan works".

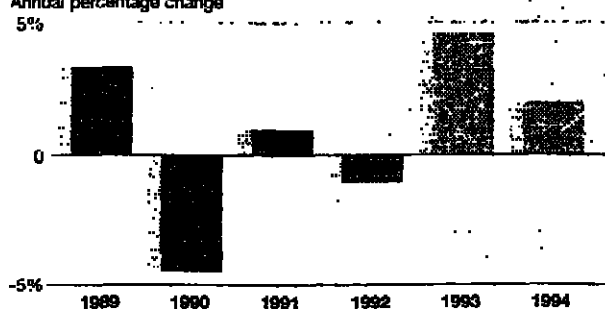
Gambling on Brazil paid off last year, when Sao Paulo's stock exchange index was among the world's best performers, more than doubling in dollar terms in spite of the increase in inflation.

That could fall dramatically under the plan, which involves a balanced federal budget and a proposed dollar-linked currency anchored by the central bank's record foreign exchange reserves of about \$37bn. The market thinks the new currency will be introduced in June or July.

But the doubt is whether lower price rises can be maintained. Most analysts believe that to achieve long-term stability Brazil must reform its economic and political structure. For example, under the constitution the government must pass on most revenues to states and municipalities. The resulting deficits have been financed by short-term debt paper that fuels inflation.

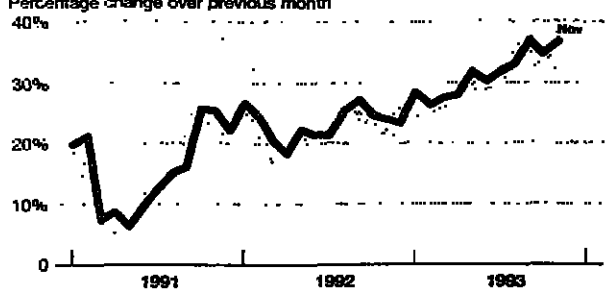
Real GDP

Annual percentage change



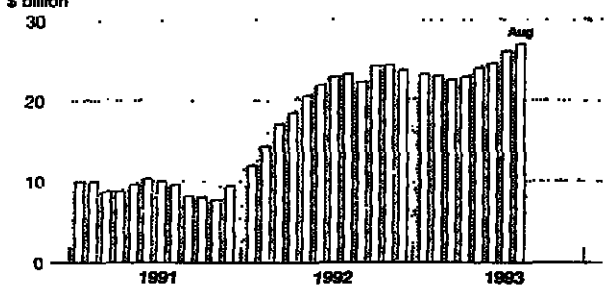
Domestic prices

Percentage change over previous month



International reserves

\$ billion



Source: The Institute of International Finance

For this to be changed and for reforms in the tax and welfare areas, as well as more privatisation, the constitution must be altered. A constitutional review began this year but seems likely to be postponed until 1995, partly because of problems in obtaining congressional quorums in an election year.

If the review is postponed, structural changes will depend in large part on who wins the presidency and whether he has support in Congress. The front runner is Mr Luiz Inacio "Lula" da Silva of the left-wing Workers' Party. Mr da Silva is regarded with suspicion by the financial markets, which fear a halt in privatisation and a slowdown in moves to modern-

ise the economy along neo-liberal lines.

The markets want finance minister Fernando Henrique Cardoso to run for president, in the hope he can build an alliance against Mr da Silva. If the plan works and Mr Cardoso looked set to win the stock market would "explode," say brokers. Investment bank CS First Boston predicts that equities could double again this year. On the other hand, problems with the stabilisation plan and a strong campaign by Mr da Silva could lead to heavy losses.

In the first quarter, Brazilian stocks appreciated but were then affected by the increase in US interest rates and by a partial withdrawal from the mar-

ket by foreign investors. Despite this, net foreign investment in the capital markets remained positive, if reduced, compared with record inflows last year.

In 1993, foreign investment in the capital markets, mainly in equities, was \$5.5bn, compared with \$1.3bn the year before. Eurobond issues hit record volumes and there was a surge of capital into the fixed income market thanks to interest rates of about 20 per cent in real annual terms.

Brazil's success in sealing the Brady plan debt restructuring agreement with its creditor banks this year was seen as important in the long run in integrating the country with world financial markets but, because of the rise in US interest rates, an increase in the volume of Brazilian Eurobonds is unlikely in the short term.

Mr José Eduardo Martins, a director at investment bank Patrimônio, predicts that more Brazilian companies will seek to launch American Depository Receipts to raise capital this year since, with last year's stock market growth, many shares are approaching or above the company's book value. Most of the equities growth last year was fuelled by hopes for a broader privatisation programme and confidence in Mr Cardoso along with a belief, particularly by foreign investors, that Brazilian shares were undervalued. Analysts point to companies like Telebrás, the government-controlled telecom company, whose shares are still quoted below book value.

Ms Cristina Vervolvet, a director at brokers Socimer do Brasil, says the local market has become much more influenced by foreign investors, even though the foreign share of trading is comparatively low, at 15-20 per cent.

While being welcomed in the stock market, foreign investors have had the door shut to many local fixed income instruments and the central bank is expected to increase a new tax on fixed income instruments if there is a flood of foreign capital attracted by ever higher interest rates under the anti-inflation plan. In the first quarter, real interest rates on the overnight market were 30-40 per cent.

Patrick McCurry

Rich in natural resources

Bolivia stands at the heart of South America and is a country rich in natural resources, yet little is known save for a mistaken image abroad that it continues to languish amid high inflation and political problems.

Nothing could be further from the truth. Bolivia implemented a landmark structural adjustment plan in 1985 which reduced 30,000 per cent inflation.

Bolivia

tion to single figures in under a year.

Gonzalo Sanchez de Lozada, the planning minister who masterminded Bolivia's anti-inflation programme, returned to public office last August as president with a bold programme to capitalise six of Bolivia's leading state enterprises. This will involve handing over the administration of the state companies - in the areas of telecommunications, oil and gas, rail and air transport, smelting and electricity - to foreign investors as well as the free distribution of 50 per cent of public sector company shares among voting age Bolivians. The government reckons the scheme will attract US\$800m

in foreign investment over the next four years and result in a 7-8 per cent rate of GDP growth by 1997.

One project that has caught the eye of foreign investors is the construction of a gas pipeline from Bolivia across the Matto Grosso to the industrial city of Sao Paulo in Brazil. The Brazilian government's decision to end the monopoly of Petrobras in Brazil - a condition set by the World Bank - paves the way for the signing of this gas contract with Bolivia. The deal will ensure Sao Paulo receives 8m cu m of Bolivian natural gas a day to power six hydroelectric turbines which will meet 30 per cent of the city's energy needs.

Bolivia's state oil and gas producer YPFB hopes to complete the US\$2bn funding for the pipeline by August, when the project will be put up for international tender. Besides selling gas to Argentina and Brazil, Bolivia is looking to sell 14.5m cu ft of gas a day to Paraguay for industrial and domestic use.

Carlos Miranda, Bolivia secretary for hydrocarbons, says the value of YPFB, which is one of the state monopolies up to public sector company shares, ranges from US\$1.5bn to US\$2bn, but this figure could rise once the project to export gas to Brazil gets

closer to coming on stream in 1997. YPFB currently accounts for half of the Bolivian state revenues. Several foreign companies involved in the gas industry including BHP, Tenneco, British Gas, Enron and Total have expressed interest in the project.

Mining sector investment in 1994 will be between US\$400m and US\$500m according to Jaime Villalobos, the national secretary of mining. Investment in the sector virtually ground to a halt until the Ind Raymi gold mining corporation ploughed US\$150m into its operations in 1992. Mining sector investments totalled US\$45.8m in

A gas pipeline to Sao Paulo has captured foreign attention

1993. Investor interest declined due to depressed world market prices and a failed contract involving FMC Lithium Division.

Mr Villalobos has now devised a medium-term plan to invest US\$350m in Comibol's mines through a series of "joint ventures". Comibol will move out of production to oversee the administration of joint venture contracts. These contracts will serve to attract

investment, technology, create new jobs, and raise tax revenues.

In a country still sensitive about privatisation, Mr Villalobos defined "joint venture" as "the participation of the private sector in an area of production from which the state is pulling out". Comibol is seeking foreign and domestic companies to exploit rich untapped reserves at Huanuni, using open cast mining methods.

Until these projects bear fruit, Comibol will continue to operate and produce at its only profitable mines: Colquiri, Huanuni and Caracoles.

Mining exports have throughout Bolivian history set the pattern of the country's external trade, first with silver, then tin and more recently with a range of mining products. Non traditional exports appeared from nowhere in the 1980s and their rise to the top of the list of exports will herald a new phase in foreign trade.

Non-traditional exports totalled US\$270m in 1993 - but unofficial figures say the figure could be as high as US\$300m. Bolivia exported minerals worth US\$366m in 1993, although this figure has been revised to around US\$333m by the Central Bank.

Winston Moore

'Not yet emerging,' is the verdict

Central America has come a long way from the investors' wasteland of a few years ago. But opportunities are thin compared to other emerging markets, and bureaucratic obstacles can be formidable.

"Not yet emerging," is how one financial analyst describes Guatemala, the largest economy in the region, where a guerrilla conflict persists after 33 years.

The removal of former President Mr Jorge Serrano, who failed to seize dictatorial powers last May, has slowed privatisation plans, and the new government has lurched from one political crisis to another. The recent elections of two social democrats, Mr Jose Maria Figueres in Costa Rica, and Mr Carlos Roberto Reina in Honduras, in the region's most stable countries, suggests less future emphasis on liberalisation, and more on social spending.

In El Salvador, Mr Armando Calderon Sol of the governing right-wing Arena party, who will probably win a presidential run-off this month, is expected to continue the liberalising policies of his predecessor which have awakened investor interest.

But serious problems on implementing a United Nations-sponsored peace

agreement could threaten political stability.

Seemingly chronic instability in Nicaragua, which has not recovered from the divisive effects of a civil war in the 1980s, has even put off Central American investors. Last year was the first in almost a decade that the Nicaraguan economy grew.

In Panama, which has recovered

Central America

ered its importance as a financial centre following the US invasion to oust general Manuel Noriega in 1989, the favourite to win presidential elections in May is Mr Ernesto Perez Balladarez, a former finance minister, from General Noriega's party.

But most countries are undergoing World Bank structural adjustment programmes, and have standby agreements with the International Monetary Fund which have reduced inflation, cut tariffs, and moved towards more market-driven economies with freer exchange rates.

Mainly repatriated private capital has flowed into the region, attracted by high interest rates, more stable currencies, and more fluid currency regulations, to underwrite the large trade deficit.

But the fledgling markets are dominated by government paper, and few companies have ventured beyond issuing short-term debt. A number of privatisations, mainly of small state companies, have taken place over the past few years.

There is residual suspicion towards Central America whose high political risk, with the exception of Costa Rica, has limited long-term capital investment. But some niche opportunities providing high margins exist, says Jeffrey Eckelens from the Grupa Antigua, an investment consultancy. "You can't sell Central America to large institutional pension funds, but there are opportunities for venture capital and private equity funds."

The local private sector is lobbying for privatisation of energy generation, telecommunications and transport services, which would help to develop capital markets, and provide opportunities for foreign investors.

In El Salvador, Mrs Mirna Marques de Lievano, the planning minister, says \$1bn is needed to invest in the energy sector over the next five years. There is a perception in governments throughout the

region that foreign private capital will be needed to modernise poor infrastructure.

The Honduran government is making moves to privatise Hondutel, the state telephone company, one of the few public utilities that makes a profit. There are similar intentions in Nicaragua, and in El Salvador. But in Guatemala a recent proposal for securitisation of future account receivables of international calls, broke down through a combination of government indecision and union pressure.

For Mr Gerardo Zepeda, a senior official at Sieca, a regional technical organisation which promotes integration, recent advances towards free movement of goods and capital within the region is a new incentive. "The market is bigger now - about 30m people with combined GDP of \$35bn," he says.

But Mr Zepeda admits that capital intensive industry is unlikely to locate to Central America, until infrastructure and services are improved. And in spite of progress, for example on intellectual property rights, laws and incentives for foreign investors are still inadequate or unclear in most countries, he says.

Edward Orlebar

New incentives for investment

Caribbean countries are seeking new ways to attract foreign economic support, following the unenthusiastic response to their efforts to lure private foreign investment.

With increasing uncertainty over the future of markets for traditional commodity exports, and growing reliance on hickie tourism, several governments have radically reshaped their

Development Bank said that growth of between 7.5 per cent and 3.5 per cent in gross domestic product was recorded by several countries, including Guyana, the Cayman Islands and Belize. Lower than expected earnings from banana exports led to low growth in the Windward Islands of Dominica, Grenada, St Lucia and St Vincent.

Jamaica recorded low growth because of marginal expansion in bauxite and agricultural commodities, while Trinidad and Tobago's economy contracted because of the weak state of the international market for oil, the country's main export. The National Planning Office of the Dominican Republic said that the economy grew last year by 2.7 per cent.

The prospects for improvement in the short term depend on the performance of the industrialised economies, mainly the US, the region's main trading partner, and the European Union.

Government planners and economists say that if the signs of improvement in some OECD economies can be translated into sustainable growth, this will help to lift Caribbean economies out of their lassitude.

In the meantime, several governments are hoping that their move towards economic deregulation, including the

divestment of a range of state enterprises, will increase investment flows. Power companies, hotels, telecommunications firms and airlines are being offered for sale to foreign and local investors.

The divestment has given a fillip to regional stock exchanges, mainly in Barbados, Jamaica and Trinidad and Tobago. Coinciding with the opening of regional economies, this has stimulated the development of the financial markets. Foreign and local investors are becoming increasingly involved in the flotation of issues and the underwriting of privatisation issues. Unit trusts are increasingly attractive.

There remain, however,

In Jamaica the bond market has been killed by inflation

some obstacles to the expansion of capital markets in the region. In Jamaica the bond market has been killed by inflation which was 30 per cent last year. The bond market is lively in Trinidad and Tobago, where inflation last year was 4 per cent, and this helped to take up the slack in the equity market.

The market for equities in the region is underdeveloped. While some private issues are

favourably received, many companies are highly geared, continuing to finance their operations through debt rather than equity. The capital markets in the region are dominated either by short-term, attractively priced government paper, on the one hand, and instruments which are held as longer term investments, with their owners unwilling to trade. This is compounded by the absence of a secondary market in most countries in the region.

Opportunities for investing in the Caribbean will improve later this year with the establishment of a \$50m investment fund for the 13 members of the Caribbean Community (Caricom). The fund's investments are expected to include equities in all Caricom member countries, with a portfolio which will cover listed and unlisted stocks, including unquoted companies wanting funds for expansion and likely to be listed on the stock market.

It will undertake equity investments in sectors such as export and domestic agriculture, tourism, construction, utilities, financial services and real estate development, but with more attention to those undertakings involved in exporting to hard currency markets.

Canute James

Investment capital scarce

Continued from page 3

government, said Arturo Quiroz Riumallo, executive director of the Quito Securities Market. Poor management in the sale of state shares by the government has led numerous investors to abandon Ecuador's securities market, he says.

The total volume of securities traded in Quito and Guayaquil in 1993 equalled US\$242m. Until 2000 both buyer and seller of the first issue of stocks receive a tax credit

worth 50 per cent of the nominal value. Still to go on the block are public shares in a hotel, a shipping company and cement companies. The total divestiture may amount to US\$170m by next year.

Whether there are bigger fish to be fried in Ecuador will depend on Congressional approval of specific legislation required to privatise the telecommunications, electricity and petroleum sectors. With the proper legislation in place, the first so-called strategic sec-

tor company to go on sale would be the telephone company Emetel, worth about US\$1.6bn. Yet, given the president's lack of popular and Congressional support, the odds are against a prompt approval.

Meanwhile, a key reform of the financial sector is in the making. The law on financial institutions to deregulate the financial sector, increase competition among banks and allow for increased foreign capital inflow, including mergers with local institutions, will be

Market capitalisation (US\$m)

Market	Nov 1993
Argentina	31,815.8
Brazil	95,490.5
Chile	39,319.2
Colombia	7,670.7
Mexico	1,685.2
Peru	4,579.8
Venezuela	6,178.5

Source: World Bank

sent to Congress shortly. At the same time regulations over banks' offshore operations will be tightened.

Raymond Collett

CEMEX
the world's most
profitable cement
producerNumber one in North America
Undisputed leader in SpainNow the world's 4th largest cement
producer is on the threshold of becomingThe world's most efficient cement
producer.Cemex's growing earnings are founded
on a solid financial structure, increasing
cash flow, a strong presence in
expanding world markets, and proven
management.Cemex's recent Spanish acquisitions
"La Valenciana" and "Sanjón" plus its
program of facilities modernization,
expansion and new construction in
Mexico have positioned the Company for
strategic growth in both The Americas
and Europe.In Mexico CEMEX is consolidating its
leadership position by meeting the
growth demands of its home market.
The Company's planned investment of
more than US\$1 billion will increase its
installed Mexican capacity approximately
25% by 1996.

A GROWING LEADER

صكنا من الامل

REGIONAL ISSUES



Stephen Fidler looks at trade accords Agreements may hinder growth

Those arguing that Latin America is set for substantial growth into the 21st century often cite the rapid move of the region towards free trade in support of their case.

There is little doubt that trade within the western hemisphere is growing rapidly, if from a low base that has characterised the region's trade relations in the past. The proportion of the region's exports accounted for by other Latin American countries jumped to 18.7 per cent in 1992, up from 10.8 per cent in 1990. US exports to Latin America have doubled in seven years, rising to more than \$90bn in 1993.

Yet this growth stems largely from the unilateral reduction of trade barriers in nearly every Latin country rather than the complex patchwork of trade agreements which has grown up in the region in recent years.

Furthermore, some proponents of free trade are beginning to worry that this proliferation of agreements may hinder further trade growth and provide obstacles to the development of a free trade zone in the whole western hemisphere.

Far from being the building blocks of hemispheric economic integration, sub-regional free trade agreements "are more likely to be stumbling blocks," argues Mr. Moises Nafin, senior associate at the Carnegie Endowment in Washington and a former Venezuelan minister.

One concern is that so many of these agreements lack common external tariffs, requiring in their place complicated agreements on rules of origin. The aim of rules of origin is to prevent the country with the lowest tariff acting as the conduit for all exports from outside the free trade area.

They have a potential, however, for developing into a bureaucratic nightmare and being used as a proxy for protectionism. In this way, these agreements could water down the benefits of generalised lower tariffs, and herald a return to the inefficient and usually corrupt customs operations from which the region moved in the late 1980s.

Where trade agreements do carry provisions for common external tariffs, there have usually been difficulties. Mercosur, which brings together Brazil, Argentina, Paraguay and Uruguay, was forced to

agree a list of important exceptions to the common tariff. The Andean group of Venezuela, Colombia, Ecuador, Bolivia and Peru, meanwhile, has to cope with the supposedly temporary withdrawal of Peru, lower tariffs negotiated for Bolivia and the new Venezuelan government's suspicion of neighbouring Colombia and its general distrust of free trade.

The Caribbean Community's attempts to lower its common external tariff have been beset by compliance problems, while the common external tariff proposed in 1997 for the Central American Common Market is likely to be selective.

But these are not the only concerns. A proliferation of trade accords could marginalise some states by encouraging investment to concentrate on a few "hub" countries and by developing trade links between the most dynamic economies, leaving others by the wayside.

Even the prospect of free trade with the US does not necessarily offer the benefits to Latin American economies that are commonly supposed. A 1992 analysis by two World Bank economists, Refik Kizan and Alexander Yeats, argued that the trade benefits for most Latin countries - apart from Brazil and Mexico - of free trade with the US will anyway be small. This is because most Latin American products - predominantly raw materials - enter the US with low tariffs already.

The analysis ignored the dynamic trade effects - the possibility that an open US market might encourage Latin economies to move "downstream" over time, exporting less in raw materials and more value-added products.

Neither could it examine the other benefits - the insurance effect of being allied to the US if the trading system degenerated into blocs and the increased investment flows that would possibly emerge from the longer-term stability in economic policy that would be inferred.

However, free trade agreements with the US or accession to the North American Free Trade Agreement between the US, Mexico and Canada are unlikely to be easy to achieve.

While US officials have privately raised the question of whether Mexico will be willing to let other Latin countries into its exclusive Nafta club, the US will in fact dominate decision-making.

In July, Washington will name those countries eligible to negotiate free trade agreements with the US. The nomination does not commit the US to negotiations and is silent on whether accession to Nafta or a bilateral trade accord with the US is the right way forward. The list will be next reviewed in 1997.

Trade will also be on the agenda for the Summit of the Americas meeting planned for Miami in December, and the Clinton administration has repeatedly indicated its willingness to talk with Chile about free trade agreements.

But it is far from certain that the administration, which expended much political capital in pushing Nafta through, will want to spend more on a relatively minor policy priority. Further, apart from Chile, it is not clear that other countries meet the conditions the US now apparently believes necessary to join the Nafta club - in particular labour and environmental requirements.

Can Latin America finance its privatised infrastructure? Stephen Fidler discusses the problems

Possibly far more talk than action

One of the most dramatic signs of the shift towards market-orientated economic policies in Latin America has been privatisation programmes on an unprecedented scale.

Yet the shifting of government assets and responsibilities to the private sector has raised a number of important questions. One of the most pressing is how infrastructure development can be financed. This is more than a financial question: the debt crisis of the 1980s and the consequent budgetary stringency resulted in a deterioration of infrastructure which in many countries represents a real obstacle to growth.

Many of those involved in project finance believe that pure privately-financed infrastructure projects will be few and far between. Mr John Flora, transport specialist at the World Bank, told a Canning House conference in London last month: "We are not going to see many pure private sector financings. It's going to take a partnership of government, the private sector and third party intermediaries."

While the governments of Latin countries have in many cases moved rapidly to privatise assets - with the backing of the World Bank and other development institutions - these institutions have themselves moved slowly to accommodate the changes.

The World Bank is forbidden by its statutes from lending without government guarantee, and until now, convention has dictated that the Inter-American Development Bank lends only to governments.

The World Bank has a private sector arm - the International Finance Corporation - but it is too small to handle the demand for infrastructure finance from the region, let alone that coming from rapidly-growing economies in Asia.

Before he stepped down last year as head of the IFC, Sir William Rye, argued in a speech in London that "in the World Bank group, the balance between state-funding and private-sector-supporting activities needs to be reconsidered". Some ideas had been put forward for a transfer of resources from the World Bank

to the IFC and these needed careful thought, he said.

The subject of providing finance for infrastructure has been preoccupying senior bankers and finance officials, but the results of their deliberations have not yet emerged. Export credit agencies have been talking under the auspices of the Berne Union over how project finance can be provided, and Britain's Export Credit Guarantees Department has issued preliminary proposals for more flexibility.

The Institute of International Finance - the Washington-based think tank owned by international banks - has been holding talks with the World Bank, the IADB and the US Treasury, among others, to find ways to bring banks into project financings.

Mr Anthony Bottrill, deputy managing director of the Institute of International Finance, said: "Private borrowers are going to become increasingly important and it's important that the multilateral development banks adapt accordingly. What we'd like to see is each creditor and investor group playing a role that reflects its comparative advantage."

"Private lenders should be looking at commercial risk, but they are not as well placed to go with political risk and transfer risks. The official lenders should use their guarantee authority to guarantee against political risk."

This would involve the official lenders using much more fully than in the past guarantee powers that shareholder governments have been unwilling to see used.

Mr Bottrill said much of what the banks are seeking are contained within the existing Expanded Cofinancing Operations programme of the World Bank. "The ECO programme contains within it most of the features but it hasn't been used actively enough." The reason for this in part has been the reluctance of government shareholders to push the institutions into private sector lending, in part because of concern about the effect this would have on their credit rating.

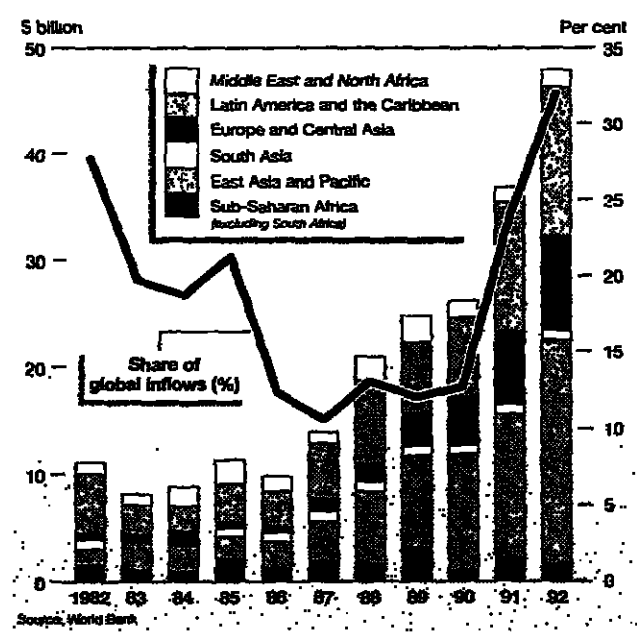
These worries have been

Principal destinations of foreign direct investment 1989-92 (US\$m)

Country	1989	1990	1991	1992	Total
China	3,393	3,487	4,368	11,156	22,402
Mexico	3,037	2,632	4,782	5,396	15,797
Malaysia	1,666	2,333	4,073	4,118	12,191
Argentina	1,028	1,636	2,439	4,179	9,482
Portugal	1,737	2,611	2,449	1,873	8,669
Thailand	1,776	2,444	2,014	2,116	8,349
Indonesia	682	1,063	1,482	1,774	5,081
Brazil	1,287	901	972	1,454	4,594
Nigeria	1,882	588	712	887	4,080
Venezuela	213	451	1,916	629	3,209
Korea, Rep	786	715	1,116	550	3,159
Turkey	663	584	810	844	3,001
Hungary	0	0	1,462	1,479	2,941
Egypt, Arab Rep	1,250	734	253	459	2,696
Venezuela	576	500	457	790	2,323
Colombia	4,780	5,352	7,593	9,584	27,309
Others					
Total	24,710	26,340	36,876	47,266	135,194

Source: International Monetary Fund and World Bank estimates

Foreign Direct Investment in developing countries



Source: World Bank

reflected in discussions about increasing the capital of the IADB. The IADB will in coming years be the only official net provider of finance to the region as, barring a new financial crisis, Latin American countries will be repaying the World Bank in net terms.

However, European shareholders, in particular, have been anxious to keep down the level of funding for private sector infrastructure development. Discussions continue

but, while the bar to private sector finance will be lifted, loans to the private sector may well be limited to 5 per cent of overall new lending, some \$400m-\$500m a year. Those countries that have privatised most will receive a disproportionate amount, but even supposing this lending will act as a catalyst for private sector financing, the amounts will still be small compared to infrastructure demands.

Mr Alberto Paz, chief of the

Inter-American Development Bank's transportation and communication division, said some projects have been delayed while the discussion continues. "We have a lot of projects that have been delayed in the expectation that this facility will be available."

But slow movement by official lenders is not the only reason why, in the words of Mr David Suratgar, deputy-chairman of Morgan Grenfell International, "there is possibly far more talk than action".

Banks remain inhibited from lending for a variety of reasons. Many still harbour memories of the 1980s debt crisis and are worried by the country risk.

Many banks no longer have a presence in Latin America to monitor their lending. Furthermore, said one British banker, "project finance is very time-consuming and a lot of banks are concentrating on the Far East - that is where the deals get done."

The growing importance of the securities markets and institutional investors may to some extent offset the reticence of the banks. Last year, for example, a group of energy companies launched a fund - along with the IFC - aimed at investment in private power generating capacity in Latin America. The targeted size of the Scudder Latin America Trust for Independent Power was \$500m.

Mr John Richardson, associate director at Nomura International in London, said: "A great deal of emphasis will be placed on securitisation as a means of financing. Demand far exceeds the available supply and we are going to see a wider range of instruments."

However, banks will still have an important and unavoidable role in the financings: "During the construction phase of the project, you are not going to be able to use bond finance; construction finance is the realm of banks. But once the construction is complete and it starts generating revenues, then securitisation comes into its own. The banks will be phased out and their balance sheets freed again."

BANESPA: A MAJOR BRAZILIAN BANK. A MAJOR PLAYER IN THE INTERNATIONAL MARKET.

- Consider BANESPA - BANCO DO ESTADO DE SÃO PAULO SA - for your portfolio investments. Banespa offers you profitability, security and liquidity.
- BANESPA is the largest bank in the State of São Paulo, if measured by total assets. It has contributed significantly to the financing of the State's economic infrastructure, while continuing to finance private sector industrial and agricultural development.
- BANESPA maintains an extensive branch network in the State of São Paulo with 559 branches. This is complemented by a nationwide structure of 53 branches and an international network of 13 branches, 4 representative offices and an European subsidiary.
- BANESPA is a leader in Brazil in international trade services and financing. In addition, it provides a complete range of investment services and commercial banking products.

banespa

Banco do Estado de São Paulo SA

HEAD OFFICE: Praça Antonio Prado, 6 - 5º andar - 01010-010 - São Paulo - Brazil - Phone: (5511) 239-0921 - Telefax: (5511) 258-1216 • MIAMI: 2 South Biscayne Boulevard - One Biscayne Tower Suite, 3700 - Miami, Florida 33131 - U.S.A. - Phone: (305) 558-9167 - Telefax: (305) 381-6967 • NEW YORK: 399 Park Avenue, 39th floor - New York, N.Y. 10022 - U.S.A. - Phone: (212) 715-2800/715-2801 - Telefax: (212) 371-1034 • LONDON: Alban Gate, 10th floor, 125 London Wall - London EC2Y 5AA - England - Phone: (4471) 457-5151 - Telefax: (4471) 417-0199 • TOKYO: Yurakucho Denki Building - 6th floor - Tokyo 100 - Japan - Phone: (813) 3284-1380 - Telefax: (813) 3214-7062



Play with the best.

In golf, even the best of players will fall short of the mark without an in-depth knowledge of the course they're playing. In Investment Banking Santander Investment offers unparalleled local expertise coupled with a unique global perspective and financial strength. This powerful combination enables our clients to capitalize on opportunities without taking unnecessary risks.

Local expertise • World-class performance



Santander Investment

Headquarters: Madrid (Spain), Plaza del Marqués de Salamanca, 5 y 6 • 28002 Madrid • Tel. (34) 435 77 66 • 435 77 88
NEW YORK • LONDON • TOKYO • HONG KONG • MADRID • AMSTERDAM • LISBON • MEXICO D.F. • CARACAS • SÃO PAULO • BUENOS AIRES • SANTIAGO DE CHILE

LATIN AMERICAN FINANCE 6

Does the region have a current account problem? Stephen Fidler discusses the issues

Question mark over debt remains

The fall, when it came, was quick. The rapid plunge in the price of sovereign debt and Brady bonds in February and March has raised questions in the minds of some economists about the sustainability of the region's current account deficits. Put another way, the question posed was whether Latin America had truly escaped its debt problem.

"If the present disruption in the market results in more than a temporary slowdown in capital flows to Latin America, concerns could re-emerge about the sustainability of the region's current account imbalance," said Mr Peter West, economic adviser to the London-based West Merchant Bank last month. Those most vulnerable to such worries would be Argentina and Mexico, given the size of their current

account deficits, he said. The sharp drop in secondary market prices implied a sharp rise in the cost of finance for Latin American borrowers. Although the price collapse was less devastating in the Eurobond market where new finance is raised, that market appeared likely to remain all

Most countries have a significant cushion in foreign exchange reserves

but closed for some time to new Latin borrowers.

Yet, some economists say the market uncertainty - at least until the assassination of the Mexican presidential candidate Luis Donaldo Colosio on March 23 - had more to do with the

heavy inventories being carried by sovereign debt dealers ahead of the rise in US interest rates in February than with worries about rising US interest rates.

Mr Paul Luke, research head at Morgan Grenfell's debt trading arm, said the rise in US interest rates should not be a source of concern. Inasmuch as it reflected the strength of the US economy, Latin America would benefit. And if it reflected the US Federal Reserve's concern about the strength in commodity prices - up 8 per cent since October - the region would also be a prime beneficiary.

Moreover, much of government debt is at fixed rates, particularly in those countries that have secured Brady restructurings. In addition, equity inflows of portfolio and

foreign direct investment have been more important than in the 1970s and early 1980s.

Most countries also have a significant cushion in foreign exchange reserves. "I don't think there is any particular concern about funding the current account deficits," said Mr Lawrence Brainard of Bankers Trust. "Foreign direct investment is increasing in Mexico, for example, where if anything they have too many inflows. It's volatile - but reserves are so large - but reserves were up \$30bn towards the end of February."

In Argentina, too, reserves rose from \$10bn at the year end to around \$13.5bn - it appears that funds have returned to the country to take advantage of the interest rate premium of Argentine pesos over dollars. Meanwhile, Brazil's reserves

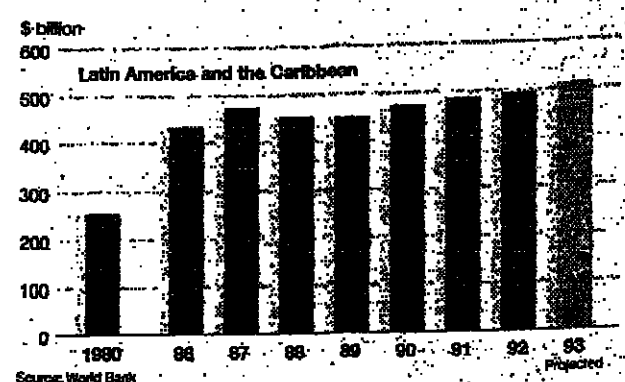
have risen to \$35bn, and it should soon be able to reduce its debt service bill through a Brady bank debt restructuring.

Ms Marilyn Skiles, economist at JP Morgan, argued in a February research report that other factors had significantly lessened the vulnerability of the region to debt problems. The investor base was more diversified than in the early 1980s and may not move in unison as banks did then.

Unlike in the earlier period, private sector entities rather than the public sector have been the main borrowers, reflecting the improved fiscal discipline in some countries.

However, this fiscal discipline is not universal. In Venezuela, there are worries about the government's budget deficit - reflected in the price of that country's Brady bonds,

Total debt stocks



yielding at the time of writing more than 19 per cent. Brazil may make significant strides with its current economic plan towards fiscal balance - but that has not been achieved yet. Furthermore, other public entities - such as the states in Brazil - are making demands on the capital markets.

But the main fear is the sustainability of the current account deficits, given there is little evidence so far that capital inflows have expanded the export base of Latin countries. Ultimately, only through increased exports will increased debt be serviced. Ms Skiles pointed out that most Latin countries' capacity to pay their debts had improved by some measures - such as the ratios of debt to GDP and interest payments to exports. But one important measure - debt to exports - had not improved except in Chile and to a lesser extent Mexico. "The limited improve-

ments in Latin America's debt-to-export ratios are due in large part to the relatively poor performance of exports from the region, particularly in the past few years," she said. "While current account deficits are readily financed, because of the availability of external capital, the deterioration in their external balances suggest some Latin American countries may find themselves unable to generate sufficient foreign exchange earnings at some point in future."

Mr John Clark, an economist at the New York Federal Reserve Bank, argued in the bank's latest quarterly review that results of the Brady debt restructurings had been impressive, largely because it established a more stable long-run financial framework than did the previous approach.

But he also concluded that the Brady approach "did not achieve significantly more near-term cash flow relief for debtors than the previous approach" and that "debt service obligations remain heavy for the Brady countries".

The embrace of free trade has forced the continent's companies to think regionally

Cross-border ventures expanding

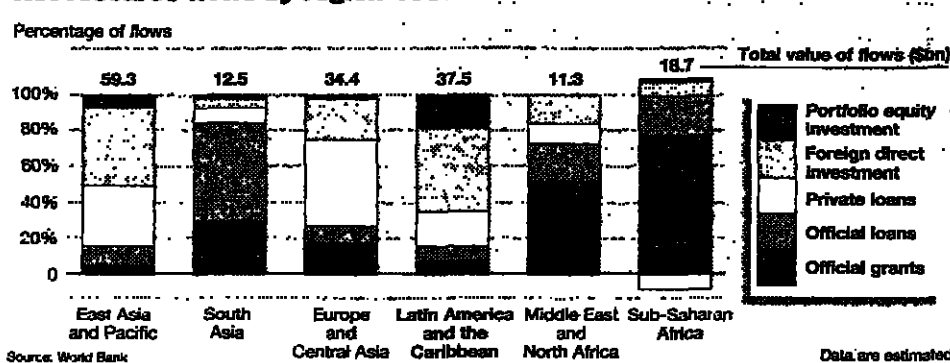
Latin America's rehabilitation in the international capital markets has been accompanied by a growing interest in the region by companies from the industrialised world. Faced with mature markets at home and the potential for fast growth in the developing world, they are looking overseas.

The trend has been reflected in gradually rising flows of foreign direct investment into the region. It has also been accompanied by a less-noticed but growing tendency of companies from within the region to seek investments in countries elsewhere in Latin America.

It is Latin America's embrace of free trade that has forced the continent's companies to think regionally. A decade ago they rarely considered investing outside their own borders. Generally less productive than their international competitors, and with a captive and profitable market at home, there was never any need.

Now, they have to compete

Net resource flows by region 1993



Source: World Bank. Data are estimated.

against the world's most efficient producers to survive. For many, this has meant forming joint ventures with international rivals, or expanding into nearby regional markets by buying up competitors.

Access to cheaper financing has given regional companies the possibility of launching bids and buying stakes that would have been impossible a few years ago. Government regulations that prohibited

inward and outward foreign investment have been scrapped, opening new opportunities to Latin and other foreign investors.

Companies from Mexico and Chile, the countries that began the continent's pro-market economic reforms a decade ago, have led the way. Many Chilean companies reckon they are too small to survive in the global market place and have thus expanded into Peru and

Argentina. Mexican businesses have the financial muscle to grow and find new markets, and believe that by so doing they will benefit from economies of scale.

The trend was started by Vitro, Mexico's dominant glass company. Back in 1989 it spent some \$900m (including debt) on acquiring Anchor Glass, a US rival. The acquisition turned Vitro into one of the world's largest

glass companies, better able, in the opinion of its managers, to fend off competitors in the domestic market.

Since then scores of other Mexican companies have followed Vitro's lead. Synkro, a Mexican textile company, last December paid \$233m for Kayser-Roth, a US textile producer. Dina, a bus and truck assembler, earlier this year paid in equity more than \$336m for the US Motor Coach Industries International, making it the largest bus producer in the Americas. Mr Bernardo Dominguez, the head of DSC, a privately owned tourism to construction outfit, paid with partners \$708m for Westin hotels in February.

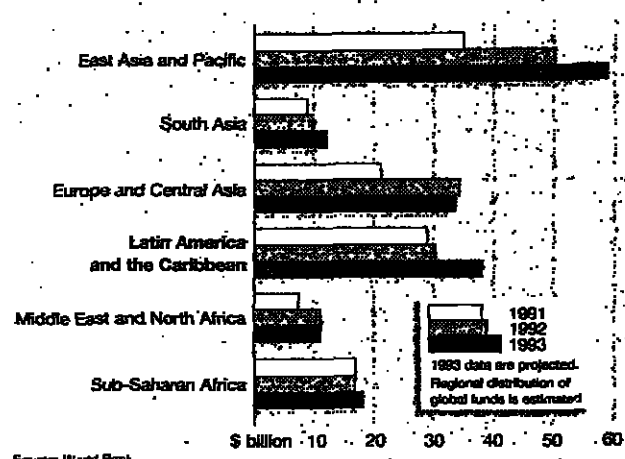
Cementos Mexicanos, the cement giant, and Televisa, the media giant, have targeted both North and Latin America as growth areas for the company. Cemex has taken the decision as part of its strategy of becoming a global cement company, and Televisa largely because of synergies it sees between different Spanish-speaking markets.

In positioning itself as the Spanish language's dominant media company, Televisa has taken significant stakes in Univision, the US Spanish-language network. TGV, a Chilean network, Compania Peruana de Radio Difusion, a Peruvian television network, and has a joint venture in Argentina.

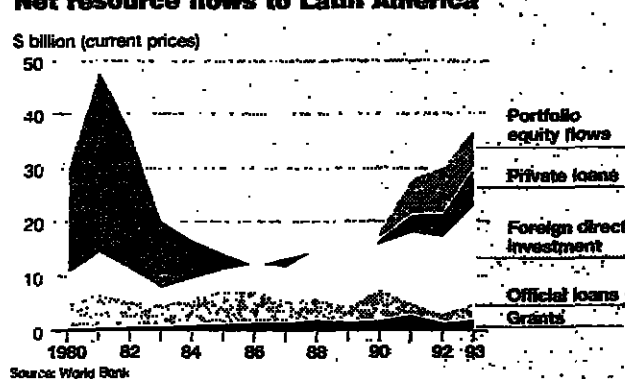
Televisa reckons such stakes will enable it to make higher profits from broadcasting its highly successful television programmes, that have long dominated Spanish-speaking Latin America. Televisa is now expanding cable television in the region, suggesting it has further to go.

Apart from an important acquisition in Spain, Cemex several years ago bought cement companies in the south of the US, and recently purchased cement companies in Jamaica and the Bahamas. It also has a joint venture with

Aggregate net resource flows



Net resource flows to Latin America



Source: World Bank.

Puerto, also in the Argentine capital.

Last year, Chilgener was flexing its trans-Andean muscles again, investing \$90m in a three-way consortium that bought 39 per cent of hydroelectric plant Piedra del Aguila in central Argentina.

Energy companies have not been alone in finding Chile's market of 15m people too small. Santa Carolina, the supermarket group, last April took over a Peruvian chain, while Chilean pension funds (AFPs) - including Santa Maria, Habitat and Provida - have participated in the establishment of a Peruvian private pension fund system to the tune of some \$30m.

In 1992, Dos en Uno, the sweet maker, built a plant in Argentina for \$12m and conglomerate CMPC chose the same location for its \$14m nappy factory. Lord Cochran, Chile's biggest printer, has set up a printing press in Buenos Aires in association with Argentina's Atlántida, and one in Brazil with São Paulo publisher O'Globo.

Chile's more ambitious companies, long used to competing in the deregulated domestic market, are proving themselves ever more willing to apply those skills in new, potentially highly profitable, Latin American turf. Central Bank figures for approved foreign investments - which underestimate real outward capital flows - have leapt from only \$10m in 1989 to more than \$400m last year.

Argentina, with an economy more than three times the size of Chile's, has been by far the biggest attraction, accounting for an estimated 65-70 per cent of investments. Peru, which has one of the most ambitious privatisation programmes in Latin America, comes in second, with other investments in Bolivia, Colombia, Mexico and Panama. The shoemaker Dolphin has even invested \$2.3m to begin production in Cuba.

Chilean companies have proved themselves adept at raising finance abroad for foreign ventures. Masisa last year mustered \$58m in the US by placing American Depositary Receipts in New York. Much of that was injected into a \$100m fibre-optic plant in Argentina. Chilean pension funds, now marshalling funds of \$15bn, are also about to become more involved in Latin American businesses. Recent capital markets reform allows them gradually to expand investments abroad to 12 per cent of their assets.

Damian Fraser and David Pilling

F.T. LATIN AMERICAN SURVEY PROGRAMME 1994

BRAZIL
19 MAY 1994

ARGENTINA
21 JUNE 1994

BOLIVIA
8 AUGUST 1994

MEXICO
17 OCTOBER 1994

FOR ADVERTISING INFORMATION, PLEASE CALL:

PENNY SCOTT

FT PUBLICATIONS LTD.
14 EAST 60TH STREET, NEW YORK, NY 10022
TEL: (212) 752 4500 FAX: (212) 319 0704

SAMANTHA BORG

FINANCIAL TIMES LTD.
ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
TEL: (071) 873 4816 FAX: (071) 873 3595

FT SURVEYS

INDEX OF FT SURVEYS
January 1992 - December 1993

This index has been compiled for researchers and libraries and those who require a sound briefing on national and international subjects.

A useful cross index of all FT surveys published in the above period, listed in alphabetical order and subject.

To receive your copy, send a cheque for £2.00 made payable to Financial Times to:
Marketing Department, Financial Times
Number One Southwark Bridge,
London SE1 9HL
Tel: 071 873 3213

Order your subscription to the Financial Times. Hand Delivered in Latin America

Brasilia • Buenos Aires • Bogota
Caracas • Guatemala City • Guayaquil
• La Paz • Lima • Managua • San Jose
San Paulo • Santiago

Financial Times, Attn: Ms Penny Scott, Latin America & Caribbean
Area Manager, 14 East 60th Street, New York, NY 10022
Tel: 212-752-4500 Fax: 212-308-2397

FINANCIAL TIMES

P
POPULAR Y PORVENIR
Compañía de Seguros
FUNDADA 1904

20 YEARS
in the Vanguard
of the Peruvian
Insurance
System.

P
POPULAR Y PORVENIR
Compañía de Seguros

AV. USCO 177 - LIMA I
TEL: 276-231 - 20340
FAX: 28570 - LIMA PERU

LATIN AMERICAN FINANCE 7

THE MARKETS

INTERNATIONAL EQUITIES

Investors are likely to focus on quality

Latin American companies have attracted substantial sums of money from specialist emerging market investors during the 1990s, through an assortment of government privatisations, initial public offerings (IPOs) and secondary share sales.

Latin American demand for money - raised through such international equity offerings - is expected to remain strong, but market analysts point to two likely trends this year.

For a start, international investors may find that the relatively difficult market conditions experienced in February and March continue, calling a temporary halt to the stream of new issues as companies await more favourable conditions. And second, as the various Latin American markets continue to grow and develop, investors will have to be more discerning about the quality of companies in which they invest.

The volume of new international equity issues rose sharply last year, jumping to a total of \$6.06bn in 1993 from \$3.56bn the previous year, according to figures compiled by Euromoney.

Last year's total figures were boosted by the launch of a very large share offering from YPF, the Argentine oil and gas company, which provided the highlight of the Latin American calendar.

The Argentine government sold a 45 per cent stake in YPF in June 1993, raising a total of \$3bn which included an international tranche of some \$2.3bn. The deal was heavily subscribed by foreign investors and helped to lift the total amount raised from Argentine companies via international

share offerings to \$2.72 bn. Mexican companies completed a total of 25 issues raising \$2.57 bn last year.

This year has started off reasonably strongly with international equity offerings from Mexico, Brazil, Argentina and Chile raising a total of \$1.23bn. But analysts point out that market conditions have been extremely choppy. The US Federal Reserve's decision to raise US short-term interest rates - by 25 basis points on February 4 and by a further quarter point on March 22 - sparked heavy selling in many of the world financial markets and left international investors nervous about future trends in the US. Europe and the various emerging markets.

"Markets are nervous, and the emerging markets will probably feel the global underwriting pinch even more [than the developed markets]," says Mr Dan Smaller, emerging market product manager at Lehman Brothers in London. He believes that as a result, the pace of new issues from Latin America is likely to slow down in the near term.

Added to this, the political situation in Mexico has not helped sentiment either in the space of the past three months, Mexico has suffered from a peasant uprising in the southern state of Chiapas, the kidnapping of a senior banker and the assassination of Mr Luis Donaldo Colosio, presidential candidate of the governing party.

International investors

tended to regard Mexico as the bastion of stability in Latin America, so these recent developments have come as a severe shock. Yet analysts still expect to see the country credit rating lifted later this year from sub-investment to investment grade by the key rating agencies and are optimistic that economic growth will pick up again in the second half of the year.

"We still think the markets are fundamentally attractive," says Mr Richard Lamb, director of Morgan Grenfell Asset Management which manages pension and insurance fund money.

There are still plenty of interesting deals waiting on the sidelines for a suitable moment. Market specialists point out that investors can expect to see further privatisations of utilities in Argentina, Brazil, Peru and Venezuela, which are expected to provide "decent-sized" international offerings. On the corporate side, there may be more IPOs and secondary placements, although these may be somewhat smaller in size, according to Lehman Brothers's Mr Smaller.

Mrs Ondine de Villalobos, Latin American equities analyst at Paribas Capital Markets, expects to see a lot of paper coming out of Argentina. "By the end of 1993 - excluding YPF - the government had more or less completed its privatisation programme. Now, it is expected to sell its remaining minority stakes - of around 30 per cent - in companies in the gas transportation, gas distribution and electricity distribution sectors."

"Markets are nervous, and the emerging markets will probably feel the global underwriting pinch even more [than the developed markets]"

Mr Dan Smaller, emerging market product manager at Lehman Brothers in London. He believes that as a result, the pace of new issues from Latin America is likely to slow down in the near term.

Added to this, the political situation in Mexico has not helped sentiment either in the space of the past three months, Mexico has suffered from a peasant uprising in the southern state of Chiapas, the kidnapping of a senior banker and the assassination of Mr Luis Donaldo Colosio, presidential candidate of the governing party.

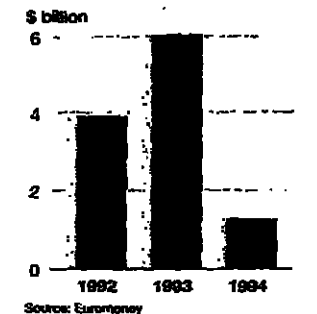
International investors

them stick to the blue chips - such as Telcel, the Mexican telecom company - because these stocks are very liquid. Others tend to "buy a particular market" without really discriminating much between the individual companies, claims one Latin American specialist.

"This is the year of fundamental valuations and analysis, and investors will have to be much more selective," says Mr Smaller.

Part of the problem is the standard of information available. Some investors complain about the quality of information they receive. Those companies which have New York Stock Exchange listings must comply with the SEC regulations in providing financial information. "The only compa-

International equity issues for Latin American borrowers



Source: Euromoney

Latin American borrowers have seen the mood in the international bond market turn distinctly sour in recent weeks as the combination of higher US interest rates and a host of quite unexpected domestic factors have unsettled investors.

Given the volatile conditions in the world bond markets, Latin American names may well find that they have to accept less favourable borrowing terms on their bond issues for the foreseeable future, offering investors more generous yields to entice them back into the market.

And following the collapse of Banco Latino, Venezuela's second largest bank, in January and the subsequent crisis in the Venezuelan financial system, many investors would be wise to pay closer attention to the creditworthiness of individual Latin American borrowers, especially if some of the less familiar names make an appearance once market conditions calm down.

Latin American borrowers, sovereign and corporate alike, had a field day in the international bond market in 1992 and 1993. While Latin American names raised a total of \$9.64bn with 112 separate issues in 1992, the amount raised soared to \$22.58bn (218 new issues) in 1993, according to figures compiled by Euromoney.

The evolutionary process has been disturbed by the severe shake-up in the world's bond markets

As interest rates in the US gradually declined during the 1990s, and yields on US Treasury bonds fell to their lowest level in nearly 20 years, US investors searched further afield for high-yielding bonds with enhanced returns.

A wall of money washed across the globe as investors hunted for yield and turned to the emerging markets. Latin American Eurobonds proved attractive investments: they are mainly denominated in US dollars and offer investors a high yield pick-up - known as the yield spread - over US

EUROBONDS

Mood turns distinctly sour

Treasury bonds, ranging up to about 550 basis points over Treasuries for some of the poorer credits.

Investors were keen to lock into a high yield and make capital gains as bond markets rallied and as yield spreads over Treasuries narrowed, helped by expectations that certain Latin American borrowers such as Mexico would see an upwards revision in their credit rating.

Borrowers were able to raise cheaper funding abroad in the international bond markets than back home in their own domestic financial markets. They raised fixed rate funding in US dollars and used it partly to pay down the more expensive domestic debt and partly to fund expansion.

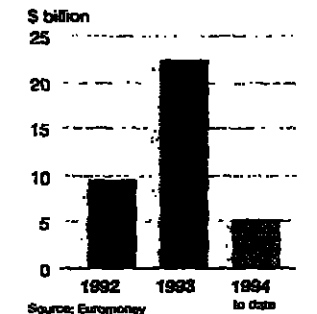
Several important trends have taken place since the emergence of Brady plans enabled the rehabilitation of Latin American borrowers in the international capital markets. The range of borrowers has widened to include private sector corporate names as well as sovereign borrowers and public sector companies. A handful of Latin American borrowers - such as Cemex of Mexico and the Republic of Argentina - have launched large global bond issues, providing investors with more liquid paper. Borrowers have succeeded in launching longer-dated paper, and have broadened the range of currencies in which their bonds are denominated to appeal to a wider investor base.

"This is a relatively new market, born out of the Brady plans in 1981-82, and it will go through various ups and downs, but it will continue to grow and attract interest," says Mr Jerry Brown, manager of emerging market Eurobond trading at Salomon Brothers in New York.

This gradual evolutionary process has been disturbed by the recent severe shake-up in the world's bond markets.

The decision by the US Federal Reserve to raise interest rates by a quarter point on February 4 upset the world financial markets and left borrowers uncertain about the direction of US interest rates. Until the markets become

Eurobonds and global bonds for Latin American borrowers



Source: Euromoney

more settled, it seems unlikely that borrowers of any description will hurry to issue fixed rate bonds.

However, some Latin American names - including Pemex and Banamex - have launched floating rate notes (FRN), hoping to take advantage of investor uncertainty. Mr Paul Luke, Head of Emerging Markets Research at Morgan Grenfell, warns borrowers will have to concentrate on the FRN sector in future, and must accept higher yield spreads on their fixed rate issues.

However, countenancing higher spreads in the secondary market and on new issues is not necessarily going to make life easier, some experts warn. "Borrowers face a very difficult problem, because even if they want to come at slightly higher yield spreads, lead managers (on the bond issues) will find it difficult to place the paper (with investors)," says Mr Pepe de Aguinaga, head of bonds at Latin Securities.

He warns that if borrowers are forced to borrow in their domestic markets, they could face higher borrowing costs and this could eat into corporate profits. Mr Luke says the main losers "would include the Brazilian institutions, given that real domestic interest rates are so high".

On the domestic front, Mexico's various political problems and Venezuela's banking scandal have probably had the most impact on bond issues with some psychological spillover into neighbouring markets.

Mr Brown of Salomon Brothers says that since mid-January, the Mexican market has been extremely volatile due to the peasant uprising in the southern state of Chiapas, the kidnapping of a senior banker in March, and the assassination of Mr Luis Donaldo Colosio, presidential candidate of the governing party.

"We need to see the following happen now - a new presidential candidate, a resolution of the Chiapas situation, and a sorting out of the democratisation process. Until this happens (Latin American) Eurobonds will continue to be volatile," says Mr Brown.

Even so, many Latin American experts are optimistic about the longer-term prospects for Mexico, which is widely expected to have its credit rating raised from sub-investment (or "junk") to investment grade, probably by the end of this year.

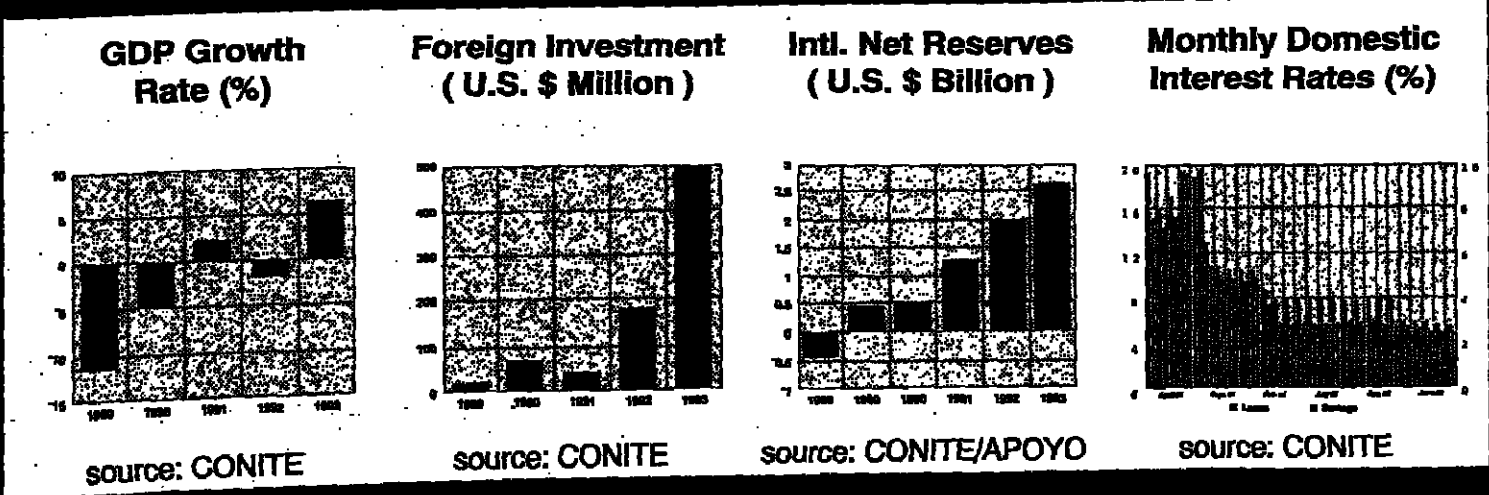
Mr Luke points out that there is a silver lining to the otherwise difficult international background. "Higher US rates do not matter as much as many observers think because 60-70 per cent of Latin American debt is fixed. Moreover, commodity prices have risen by eight times as much as nominal rates in the last six months, so LDCs (less developed countries) face negative real interest rates. Faster US growth is also excellent news

Mary Latin American experts are optimistic about the longer-term prospects for Mexico

for the Latinus" says Mr Luke. Ms Leena El-Ali, fixed income manager at Foreign & Colonial Emerging Markets, points out that "countries like Mexico and Argentina have a good domestic story", adding that in Mexico's case, it will benefit from factors such as NAFTA and membership of the OECD. "At the moment, people are concentrating on the international aspects. As this situation is resolved, the local stories will become more important," predicts Ms El-Ali.

PERU

The time is now



Forthcoming opportunities

BANKING

INTERBANC
The fourth largest national commercial bank.
Contact: Luis Hidalgo, President
Special Committee: Tel: 5114-419396
Fax: 5114-419424

POWER

ELECTROLIMA
Electric power generation and distribution for Lima and Callao.
Contact: Luis C. Rodriguez, President
Special Committee: Tel: 5114-324153
Fax: 5114-323042

OIL & GAS

PETROPERU
The state-owned oil and gas holding.
Contact: Emilio Zúñiga, President
Special Committee: Tel: 5114-425416
ext 1000 Fax: 5114-425416

MINING

TINTAYA
Major copper producing mine.
Contact: Francisco Fernández, President
Special Committee: Tel: 5114-405728
Fax: 5114-425348

CENTROMIN
The largest state-owned mining and metallurgical complex.
Contact: Alberto Benavides, President
Special Committee: Tel: 5114-367014
Fax: 5114-351907

We invite you to participate in the Privatization Process

AGRIBUSINESS: Tierras de Chavimochic - Complejo Chao - BANKING: Interbanc - Banco Continental - CEMENT: Cementos Lima - Cemento Norte Pacasmayo - Cemento Andino - Cemento Sur - ELECTRIC POWER: Edelnor - Edelsur - Edegel - Electropetu - FISHING: Pescaperu - INDUSTRY: Siderperu - Paramonga - INSURANCE: Popular y Porvenir - MINING: Centromin - Mineroperu - Tintaya - Bayovar - OIL & GAS: Petroperu - Serpetro - TOURISM: Entur - Hoteles de Turistas - WATER & SEWAGE: Sedapal - ... and others.

Comisión de Promoción de la Inversión Privada

COPRI

For general information about the privatization program, please contact: COPRI, Av. Las Artes Sur 260, San Borja, Lima 41 - Peru. Fax (5114) 750078

LATIN AMERICAN FINANCE 8

■ BRADY BONDS

Strong nerves called for

Investors in Latin American Brady bonds will need strong nerves in the coming months to cope with market volatility amid continued political and economic uncertainty.

After last year's stellar performance, the region's markets have been ravaged in the past two months by the sharp sell-off that has sent bonds worldwide tumbling.

"Last year we saw the mother of all bull runs - followed by the mother of all crashes," says Mr Peter West, economic adviser at West Merchant Bank in London. "The sell-off wiped out a substantial proportion of the gains made last year."

After posting a record 43.87 per cent return in 1993, Brady bonds in the year to March 24 fell by 14.48 per cent, Salomon Brothers' Brady Bond Index shows. The Brady bond market comprises about \$95bn of bonds converted from loans under commercial bank restructuring agreements in the late 1980s and early 1990s.

The markets' initial slump was triggered by the US Federal Reserve's monetary tightening on February 4, but exacerbated by adverse regional developments, such as the Chiapas uprising in Mexico and the collapse of Banco Latino, Venezuela's second-largest commercial bank.

The sell-off was further fuelled by heavy selling from highly leveraged short-term participants - including the much-maligned hedge funds - facing margin calls after losses in other markets.

"A big part of the rally last year was due to money flows from people who were not very acquainted with, nor very dedicated to, this market," says Mr Marc Wenhammer, head of fixed-income at Foreign & Colonial Emerging Markets, who hold about \$400m in Latin American bonds.

A second wave of selling was prompted by the assassination on March 23 of Mr Luis Donaldo Colosio, Mexico's leading candidate for the presidential elections. "This put another damper on the Mexican bond market and its neighbours and seemed to weaken the prospects for the long-awaited upgrading of Mexico's credit rating. For months, bankers have been hoping that Mexico's foreign debt rating will be raised to investment grade, from its present sub-investment level. An upgrade would have significantly widened the potential investor

based for Mexican bonds.

Standard & Poor's recently affirmed its BB+ rating (one notch below investment grade) and its positive rating outlook, but few expect an upgrading this year. Moody's Investors Service rates Mexico's long-term Eurobonds Baa2, two notches below investment grade, and its par and discount bonds Baa3.

Faced with continued political and economic uncertainty and resulting market volatility, investors have remained cautious. However, for now, few observers see the threat of last year's heavy inflows being reversed this year. "The flows will tail off, but they will continue at lower rates," predicts Mr Paul Luke, senior economist at Morgan Grenfell.

Although some short-term participants and US mutual funds have pulled out, longer-term investors, including insurance companies and pension funds, have been reported to be testing the waters. More-

Debt traders: the top 10
Turnover in emerging markets for restructured debt and leading traders ranked by volume

Trading house	Rank		Turnover (\$bn)	
	1993	1992	1993	1992
JP Morgan	1	2	193.0	64.0
Salomon Brothers	2	5	153.9	47.0
Chemical Bank	3	3	130.0	50.3
Chase Manhattan	4	4	123.0	49.0
Citibank	5	6	116.0	40.2
Morgan Grenfell	6	1	107.9	67.8
Merrill Lynch	7	7	83.0	38.4
Lehman Brothers	8	15	68.0	17.0
ING Bank	9	8	65.0	33.7
Bankers Trust	10	12	53.5	25.0

1 Defined to capture the secondary market for restructured and impaired commercial bank debt, but excluding primary and secondary Eurobond markets, and local currency and dollar-denominated local market instruments. 2 Last four months of 1993.

Source: Risk magazine market survey, February 1994; leading houses' calculations of their own turnover and estimates of total turnover.

over, there is a feeling that the next wave of buyers is not looking for a quick killing, but will need to take a more realistic investment approach.

"The recovery will probably be more gradual, but also more stable," says Mr Luis Luis, chief economist for emerging markets at fund managers

Scudder, Stevens Clark in New York, who invest some \$15bn in emerging bond markets.

"I hope we'll get greater selectivity by more discerning investors," says Mr Wenhammer.

At present levels, Latin American Brady bonds look cheap. Moreover, the ferocity

of the recent sell-off has created anomalies in certain sectors which offer "a good buying opportunity for long-term investors", says Mr Luis.

Take floating-rate bonds. Since their coupon is pegged to money-market rates, floaters are usually protected from sharp jumps in long-term yields and gain value when short-term rates rise. However, during the recent bond market sell-off, Brady floaters fell sharply, effectively behaving like long-dated fixed-rate bonds. With no fundamental changes to justify this move, their slide was largely a function of supply and demand factors - leveraged participants liquidating their positions. Thus, "these bonds are undervalued, and will increase in yield as rates rise," says Scudder.

Interestingly, even during the recent heavy sell-off, "the market maintained its ability to handle heavy flows," says Mr Joe Boyle, head of emerg-

ing markets trading at Chase Manhattan Bank in New York. Bid-offer spreads did not widen significantly and there was no lessening in liquidity during the turmoil. "This testifies to the depth of the market."

Still, the Colosio assassination sent shock waves through the markets which are likely to reverberate in the region for some time. "It increases the perception that Mexico still has a long way to go in opening its political system and dealing with social imbalances," says Mr West at West Merchant Bank. "This may make some investors look at these markets with more caution than before."

"Mexico has always been regarded as a benchmark for the region - all the other markets trade off it," says another analyst. But while she expects the neighbouring markets to track Mexican bonds, the increase in the political risk could cause neighbouring markets' yield spreads over Mexican bonds to tighten. "The fundamentals in the other countries are still what they were before the assassination."

With sentiment shifting from the rampant optimism of last year to overwhelming bearishness of late, good news has

tended to be ignored, says Mr West. However, "once things settle down, people will focus on the positive news", he predicts. These good tidings will include progress in the ongoing debt restructuring by countries converting their former bank loans into Brady or Brady-style bonds.

Brady is set to complete its \$52bn debt restructuring by April 15, making it the last of Latin America's big four debt restructurings - the others being Mexico, Venezuela and Argentina - to complete a Brady-style debt deal. Brazil's bank creditors recently decided to go ahead with the restructuring even though Brazil failed to win a standby loan accord from the IMF.

Next in line is Bulgaria, which is expected to exchange its debt by June 30. Some say the deadline may be extended due to administrative delays, but most market observers expect the deal to be completed later this year.

Among other ongoing Brady-type negotiations, Ecuador appears to be closest to an agreement in principle, while Panama and Peru continue talking with their creditors.

Conner Middelmann

■ DERIVATIVES

Funds flow into options

The huge investment flows into Latin American securities over the past few years have fuelled rapid growth in the use of derivatives in the region and beyond. Bankers who have been involved in the development and marketing of these structured fixed-income and equity products, mainly in the form of options and warrants, say their main attraction is that they provide investors with a highly-leveraged exposure to Latin America at a fraction of the cost of buying the underlying securities. At the same time, they offer investors a certain amount of protection against the inherent volatility in these markets.

"If you want to delve into Latin America with limited risk then options are the way to do it," says Mr Louis Hanover, a specialist on emerging market debt derivatives at Merrill Lynch in New York. However, others have reservations about the risks associated with derivatives on such volatile underlying securities. They point to the lack of a recent price history to allow one to judge volatility of the underlying security - a critical factor in its pricing. A further concern is the relatively high chance of liquidity drying up in the event of a price collapse or the repatriation of international funds which have been invested in Latin

America over the past few years.

Mr William F. Truscott, an equity fund manager at Boston-based fund manager Scudder, Stevens & Clark, says of derivatives: "We haven't made active use of them. You have to look at them very closely to make sure that you're not overpaying - particularly if you're buying over-the-counter options."

Nevertheless, the early suc-

cess of the industry has drawn attention away from the risks. Derivatives fans point to the mushrooming trading volumes in derivatives on Latin American debt following the restructuring of Latin American sovereign bank debt through the issuance of Brady bonds. Mr Hanover estimates that around 300m options on notional bonds are now traded on a daily basis.

Mr Jordi Wiegand, head

of asset trading at the Dutch bank, ING, in São Paulo, expects the trading volume in derivatives on Brazilian debt alone to rise threefold this year to \$40bn to \$50bn from \$18bn last year. "The liquid underlying market has enabled the derivatives market to develop," says Mr Wiegand.

He adds that warrants offer best possible leverage to a volatile market. "You can buy the

underlying security and get a yield of 12 to 13 per cent but you run the risk that the country will not be solvent in two years' time," he says.

On the equity side, bankers say that the derivatives business has been given a significant boost by the wave of privatisation which has swept across the region since the late 1980s.

Mr Jeremy Campbell-Lamerton, managing director of Inverlat International, the London-based European operation of Grupo Financiero Inverlat, Mexico's fourth largest financial institution, says that the progress has been substantial in three fields.

First, the options exchange in Chicago now has contracts on 10 Latin American companies, providing international investors with exposure to companies in Mexico, Brazil, Chile and Argentina. These include Telcel, the Mexican telephone company; Ica, the Mexican construction company; Panamco, a US-listed

Panamanian company which has Coca-Cola interests in Mexico; Aracruz, the Brazilian pulp and paper company; CTC, Chile's telephone company; and YPF, the Argentine oil group.

Second, most countries in Latin America now have thriving options exchanges for local investors. Although the life of the options is short, around 28 days, trading volume in the instruments is significant, particularly in Argentina and Mexico where the market's capitalisation is estimated at \$100m.

There have also been issues of domestic over-the-counter (OTC) warrants on Brazilian and Mexican stocks denominated in local currencies, though foreigners are less interested in these products, mainly due to the currency risk.

As a result, there has been a third area of growth in Latin American derivatives for which international investors have shown a formidable appetite, namely the dollar-denominated OTC market in so-called "synthetic" warrants. These warrants, which for the most part are exercisable into the American Depositary Receipts (ADRs) of Latin American companies, are "synthetic" since they have

not issued by the companies but by banks which have identified a pool of demand from their clients. The warrants can also be cash-settled.

Since the warrants are priced in dollars, the holder does not need to worry about capital controls or currency risk. In addition, trading in many of the warrants can be settled through Cedel and Euroclear, Europe's two main clearing houses.

Mr Campbell-Lamerton says that this market has grown rapidly over the past 12 months and estimates that there are now 120 issues compared with fewer than 10 issues one year ago. Volume is thought to be around \$2bn. Although the market is at an early stage, its future development will be limited by the finite pool of ADRs which can be used, Mr Campbell-Lamerton says.

The warrants are not "covered", that is the issuing bank will not actually own the underlying securities. However, the issuing bank will have hedged itself by taking out a series of options so that if the warrant holders exercise their rights, the bank can deliver the goods.

Antonia Sharpe

■ PENSION FUNDS

Hospitable laboratory

European states, anxious to reform their overburdened state pension schemes, would do well to take a look at Latin America.

There, governments are beginning to put in place attractive alternatives to their creaking pay-as-you-go state pension schemes which rely on contributions from existing workers and their employers to pay benefits to those already retired. The reforms involve the diversion of employee contributions to long-term individual savings accounts and away from the state pension scheme.

In the process of this reform, Chile, the pioneer in Latin America, has built up a domestic capital market valued at over \$15bn. These newly-created Chilean pension schemes, begun in 1981, provided 72 per cent of all domestic investment by the end of 1991. And, unlike the recent surge of foreign investment into Latin America, which can flow out as easily as it flowed in, domestic pension funds provide capital which is here to stay.

"When private pension schemes first started in Chile, there really wasn't a domestic capital market," said Mr Tim Sharples, a director at Callund and Co, an actuarial consulting firm specialising in Latin America.

The growth of assets under management has been so swift that Chilean regulators have had to gradually relax the investment restrictions placed on the private pension schemes. According to data from Chile's Superintendent of Retirement Fund Administration Companies (AFJP), the average pension fund's investment in equities has risen from nil in 1981 to about 10 per cent in 1991 to roughly 40 per cent by the end of 1991.

Moreover, currency-matching requirements have been relaxed, allowing for some investment abroad.

Chile's neighbours have watched its emerging pension fund business with growing interest. Last May, Peru put in place its own version of Chile's dramatic reform of its state pension system, while Argentina will launch its pension reforms on June 1 this year. Colombia has recently passed legislation allowing for similar reforms while Bolivia is also examining the same structure.

Pension reform in Latin America is proving attractive especially to US-based insurance companies and fund managers. American International Group (AIG) has a significant presence in the pension fund management business there, and UK-based fund management companies are anxious to export their expertise. For instance, Mr Win Bischoff, chief executive of UK merchant bank Schroders, recently pinpointed Argentina as a potential growth region for the group's investment management business.

But aside from the potential that pension reform offers service providers, Chile's shift to a funded pension system is being closely watched, particularly by European governments anxious to do the same.

For most countries, making the shift is complicated by the fact that the bill for those already receiving state pensions, is paid by current workers. If the contributions of those workers were to be diverted to long-term savings accounts, governments would have to meet the pensions bill out of tax receipts - something most governments are unable to even contemplate.

Mr Sharples notes that Chile was to some extent bailed out by its demographics: it has far fewer pensioners per worker than most European states. Moreover, it guessed - correctly - that the 1980s would be a decade of strong economic growth which would enhance its tax receipts.

To finance its existing pension obligations, Chile issued long-term bonds and set investment rules requiring AFJPs,

the managers of the funded pension schemes, to buy them. Thus, Chile was able to recycle much of the individual savings in a way which allowed it to meet its own pensions bill.

Moreover, it changed the way national insurance contributions were treated. Instead of the previous system which made NI contributions a liability of the employer, they became a liability of the employee. "Tax avoidance decreased because people could see a reason to declare their earnings and make a payment," Mr Sharples said.

Meanwhile, western governments may find other lessons to be learned from the Latin American pensions experiment. For instance, both the Chilean and Argentine systems are compulsory for younger workers, with older workers having the option of either remaining in the state scheme or choosing a private pension.

Also, both countries have chosen to cap costs. In Chile, three percentage points of the 13 per cent of each worker's pay which goes in contributions is set aside to cover life insurance and disability insurance premiums and costs.

Overall, the Latin American experiment with pension reform offers a few crucial lessons for other western governments grappling with a state pensions bill threatening to run out of control. However, the peculiar demographic and economic conditions at work there may make it a much more hospitable laboratory for such experiments than other more industrialised nations.

Norma Cohen

Reforms set the pace

Continued from page 1

tively heavily indebted and have yet to develop strong foreign exchange earnings capacity that will be needed to service their foreign liabilities in the future. According to Ms Marilyn Skiles, an economist with JP Morgan: "The current availability of external finance provides these countries with an opportunity to develop competitive export sectors. Unless this happens, the countries

may be vulnerable at some point in the future to a sudden shift in investor preferences."

The international capital market is an often capricious master as this year has forcefully demonstrated. While Latin America continues to need foreign capital, its governments are likely to be subject to its whims. Liberation will come only for those countries that succeed in the difficult task of increasing their own domestic savings rates.



Incredibly Global



CREDIT SUISSE PRIVATE BANKING

We have earned our clients' trust by providing the services one would expect of an exclusive private bank - like consistent personal contact between customer and advisor, and individualised investment strategies. But Credit Suisse

Private Banking can also draw on the global intelligence capabilities and sound financial base of a leading Swiss full-service bank. Success makes life easier... but also more challenging; and we do more to keep our clients at the top.

CREDIT SUISSE PRIVATE BANKING

Zurich Head Office - Abu Dhabi - Atlanta - Barcelona - Beijing - Bern - Bogota - Buenos Aires - Cam - Caracas - Chicago - Dubai - Frankfurt - Gibraltar - Guernsey - Hong Kong - Houston - Johannesburg - London - Los Angeles - Luxembourg - Madrid - Manama (Bahrain) - Melbourne - Miami - Milan - Monte Carlo - Montevideo - Moscow - Munich - Nassau (Bahamas) - New York - Nuremberg - Osaka - Paris - Rio de Janeiro - Santiago - San Francisco - São Paulo - Seoul - Shanghai - Singapore - Stuttgart - Taipei - Tehran - Tokyo - Toronto - Vancouver - Vienna

Member of UBS AG and London Stock Exchange

صندوق الاستثمار